



सत्यमेव जयते

GOVERNMENT OF INDIA
MINISTRY OF FINANCE
DEPARTMENT OF PUBLIC ENTERPRISES

PUBLIC ENTERPRISES SURVEY 2024-25

ANNUAL REPORT ON THE PERFORMANCE OF CENTRAL PUBLIC SECTOR ENTERPRISES





सत्यमेव जयते

PUBLIC ENTERPRISES SURVEY 2024-2025

GOVERNMENT OF INDIA
MINISTRY OF FINANCE
DEPARTMENT OF PUBLIC ENTERPRISES

निर्मला सीतारामन
वित्त एवं कॉर्पोरेट कार्य मंत्री
भारत सरकार



Nirmala Sitharaman
Minister of Finance and Corporate Affairs
Government of India

FOREWORD

Central Public Sector Enterprises (CPSEs) have been significant partners in the economic growth story of the Nation. To measure their progress as well as their contribution to the Indian economy, it is important to have reliable and systematically maintained data source. The Annual Public Enterprises Survey provides unique data repository regarding the progress and contribution of the CPSEs.

I am happy to note that CPSEs continued to perform well during 2024-25 and have made significant strides in several areas. I wish to compliment all those who have worked hard to ensure timely preparation of the 65th edition of the Public Enterprises Survey for the Financial Year 2024-25.

(Nirmala Sitharaman)

New Delhi
01 December, 2025

पंकज चौधरी
PANKAJ CHAUDHARY




वित्त राज्य मंत्री
भारत सरकार
MINISTER OF STATE FOR FINANCE
GOVERNMENT OF INDIA

PREFACE

Central Public Sector enterprises (CPSEs) play critical role in the Nation building through their contributions in economic growth, infrastructure development and balanced regional development. Public Enterprises (PE) Survey presents a consolidated picture of the performance of CPSEs. The PE Survey 2024-25 is the 65th in the series that commenced in 1960-61.

Comprehensive and reliable data are essential inputs for policy making. The PE Survey provides detailed information on the financial and operational aspects of the CPSEs. I place on record my deep appreciation of the efforts put in by all concerned Officers in DPE as well as other Ministries/Departments and CPSEs in bringing together the report of the Survey for the Financial Year 2024-25.


(Pankaj Chaudhary)

November, 2025
New Delhi

के. मोसेस चलाई, भा.प्र.से.
सचिव
K. MOSES CHALAI, IAS
Secretary



भारत सरकार
वित्त मंत्रालय
लोक उद्यम विभाग
Government of India
Ministry of Finance
Department of Public Enterprises

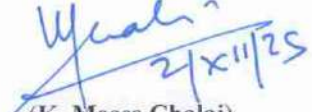
Introduction

Central Public Sector Enterprises (CPSEs) have been serving the various macro-economic objectives of higher economic growth, infrastructure development as well as fulfilling social responsibilities. With continued emphasis on innovation, technology integration, sustainability and financial discipline, CPSEs are poised to remain key contributors to India's economic transformation and fiscal strength.

The Public Enterprises (PE) Survey is a summary of the financial performance of CPSEs and is prepared according to the recommendations of the Estimates Committee (2nd Lok Sabha). The report of the first PE Survey was prepared in 1960-61 giving a comprehensive picture of the performance of the CPSEs. The present PE Survey Report 2024-25 is the 65th edition in the series.

Department of Public Enterprises (DPE) acknowledges the cooperation extended by all the Ministries / Departments and their respective CPSEs in providing financial and other data for the preparation of the report of the PE Survey- 2024-25.

I wish to compliment to the team members of Department of Public Enterprises, who have worked diligently to successfully present the Public Enterprises Survey Report 2024-25.


(K. Moses Chalai)

December 2025
New Delhi

Contents

Particulars		Page No.
Executive Summary		1
Chapter 1 : CPSEs and the Indian Economy		7
1.1	Introduction	9
1.2	Brief history of the Public Enterprises (PE) Survey	9
1.3	Overview of CPSEs	9
1.4	Cognate-group wise distribution of CPSEs	10
1.5	Role of CPSEs in Indian Economy	11
1.6	Key Sectoral Trends	12
1.7	Key Contributions of CPSEs – Central Exchequer, CSR and Foreign Exchange Earnings	14
Chapter-2 : Financial Snapshot		17
2.1	Net Profit/ Loss	19
2.2	Gross Revenue	22
2.3	Financial Investment	24
2.4	Gross Block	25
2.5	Contribution to Central Exchequer	26
2.6	Value Addition by CPSEs	27
2.7	Operating Margin	29
2.8	Foreign Exchange Earnings	30
2.9	Foreign Exchange Expenditure	31
2.10	Market Capitalization of Listed CPSEs	33
Chapter 3 : Sectoral Analysis		37
3.1	Agriculture	40
3.2	Mining & Exploration	41
3.3	Manufacturing, Processing and Generation	62

3.4	Services	83
Chapter 4 : Research & Development		105
4.1	Research & development (R&D)	107
4.2	Cognate group-wise expenditure on R&D	108
4.3	CPSE wise R&D Expenditure	108
4.4	R&D activities by selected CPSEs	109
Chapter 5 : Organisation and Management		121
5.1	Organisational structure of CPSEs	123
5.2	Professionalization of Board of CPSEs	125
5.3	Employment in CPSEs	127
Chapter 6 : Monitoring & Evaluation		135
6.1	Memorandum of Understanding (MoU)	137
6.2	Capital Expenditure (CAPEX)	139
Chapter 7 : CSR, Public Procurement from MSEs and through GeM		141
7.1	Corporate Social Responsibility (CSR)	143
7.2	Public Procurement from Micro & Small Enterprises (MSEs)	153
7.3	Procurement through GeM	155
Chapter 8 : ESG (Environmental, Social, and Governance) Parameters		157
8	ESG (Environmental, Social, and Governance) Parameters	159
Statements and Appendices		195

Statements and Appendices

Statements	Particulars	Page No.
A	Net Profit / Loss(-) in CPSEs Under Different Ministries / Departments	197
B	Net Profit of Profit Making CPSEs (Cognate Group Wise)	208
C	Net Loss (-) of Loss Incurring CPSEs (Cognate Group Wise)	216
D	Ranking of CPSEs in Terms of Gross Turnover / Revenue in 2024-25	219
E	Expenditure on Research and Development in CPSEs	231
F	Foreign Exchange Earnings of CPSEs in FY 2024-25	235
G	Break-Up of Total Employees as on 31.3.2025	244
H	Representation of SCs, STs and OBCs in the CPSEs Under Different Ministries/Departments as on 31.3.2025	271
I	Procurement from Micro and Small Enterprises (MSEs) by CPSEs During 2024-25	294
J	Contribution to Central Exchequer as on FY 2024-25	301
Appendices		
I	Central Public Sector Enterprises Under Different Ministries/Departments as on 31.3.2025	315
II	Operating Central Public Sector Enterprises Under Different Sectors/Cognate Groups as on 31.3.2025	335
III	Central Public Sector Enterprises having registered offices in Different States/Union Territories as on 31.3.2025	346
IV	Ind AS Applicable operating CPSEs as on 31.3.2025	361
V	Operating Central Public Sector Enterprises Whose Data has been Treated as Provisional in FY 2024-25	370
VI	List of Under Construction CPSEs as on 31.3.2025	373
VII	List of CPSEs which have been Added/ Removed in the PE Survey 2024-25	380
VIII	List of CPSEs under Liquidation/Closure/Non Operating as per information by CPSE/ Concerned Ministry (as on 31.03.2025)	386
IX	List of Central Public Sector Enterprises- Schedule Wise Category and Ratna Wise Category	389
X	Glossary of Certain Terms Used in This Report	399

Executive Summary

The Public Enterprises Survey

The Public Enterprises Survey 2024-25 presents a summary of the financial performance of Central Public Sector Enterprises for the Financial Year 2024-25. The Section 2 (45) of Companies Act, 2013 defines Government Company to mean – any company in which not less than 51 percent of the paid-up share capital is held by Central Government, or by any State Government or Governments, or partly by the Central Government and partly by one or more State Governments and includes a company which is a subsidiary company of such a Government Company.

Coverage

The Public Enterprises Survey traditionally covers, besides certain statutory corporations, those Government companies wherein more than 50% equity is held by the Central Government. The subsidiaries of these companies, if registered in India, where any CPSE has more than 50% equity are also categorised as CPSEs. The survey does not cover departmentally run public enterprises, banking institutions and insurance companies. The Public Enterprises Survey 2024-25 is the 65th publication in this series. The survey presents the picture of 475 CPSEs which includes 291 Operating CPSEs.

Key Highlights:

The survey provides essential statistical data for all CPSEs from various perspectives by segregating these enterprises into various sectors such as Agriculture, Mining & Exploration, Manufacturing, Processing & Generation and Services. The Sector are further divided into Cognates, which are 20 in number.

Highlights of the Public Enterprises Survey 2024-25 is as follows:

Highlights of the Public Enterprises Survey 2024-25 is as follows:

Gross Revenue ↗ of operating CPSEs increased by 2.6%	CSR Expenditure ↗ increased by 31%
Gross Block ↗ increased by 11.4%	Foreign Exchange Earnings ↗ increased by 9.9%
Financial Investment ↗ increased by 14.1%	Profit ↘ of profit making CPSE decreased by 10.1%
Networth ↗ increased by 11.9%	Loss ↘ of Loss incurring CPSEs decreased by 13.8%
Dividend ↗ increased by 13.0%	Overall Profit ↘ of operating CPSEs decreased by 9.8%

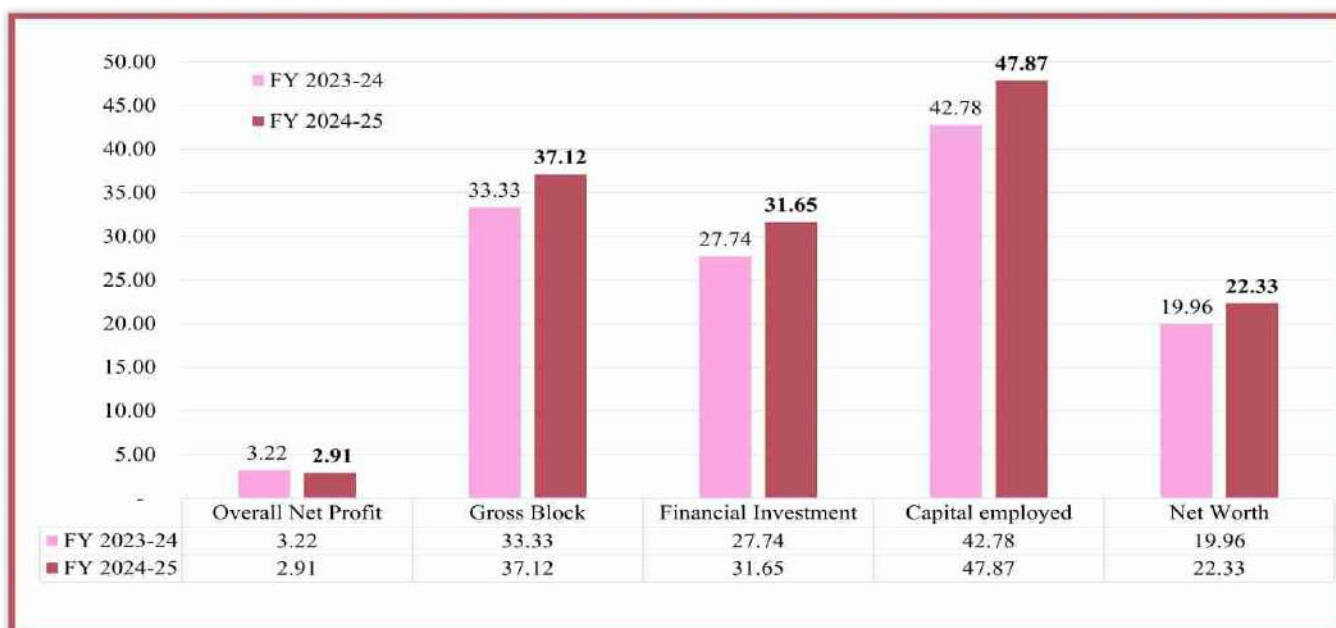
- ▶ **Total Gross Revenue** from the operations of operating CPSEs during FY 2024-25 was ₹37.01 lakh crore as against ₹36.09 lakh crore in FY 2023-24, showing an increase of 2.6%.
 - Among the sectors, Manufacturing, Processing & Generation sector continues to command the highest share which contributed 70.1% to the Gross Revenue in FY 2024-25
 - The four cognate groups - Petroleum (Refinery & Marketing)(54.5%), Power Generation(6.4%), Trading & Marketing(5.5%) and Transport and Logistic Services(5.4%) account for 71.8% of the Gross Revenue in FY 2024-25
 - Top five CPSEs having highest Revenue during FY 2024-25 are Indian Oil Corporation Ltd., Bharat Petroleum Corporation Ltd., Hindustan Petroleum Corporation Ltd., Food Corporation of India and NTPC Ltd.

- ▶ Net Profit of profit-making CPSEs stood at ₹3.09 lakh crore in FY 2024-25 against ₹3.43 lakh crore in FY 2023-24 showing a decrease of 10.1%. The decrease in Net Profit is mainly attributable to the CPSE in Petroleum (Refinery and Marketing) Cognate. Top five CPSEs with highest Net profits are Oil & Natural Gas Corporation Ltd., NTPC Ltd., Power Finance Corporation Ltd., Coal India Ltd. and REC Ltd.

- ▶ Net Loss of loss-incurring CPSEs was ₹0.18 lakh crore in FY 2024-25 as against ₹0.21 lakh crore in FY 2023-24 showing a decrease of 13.8%. Major loss incurring CPSEs are ONGC Petro Additions Ltd., Mahanagar Telephone Nigam Ltd., NMDC Steel Ltd., Bharat Sanchar Nigam Ltd. and Bharat Petro Resources Ltd.

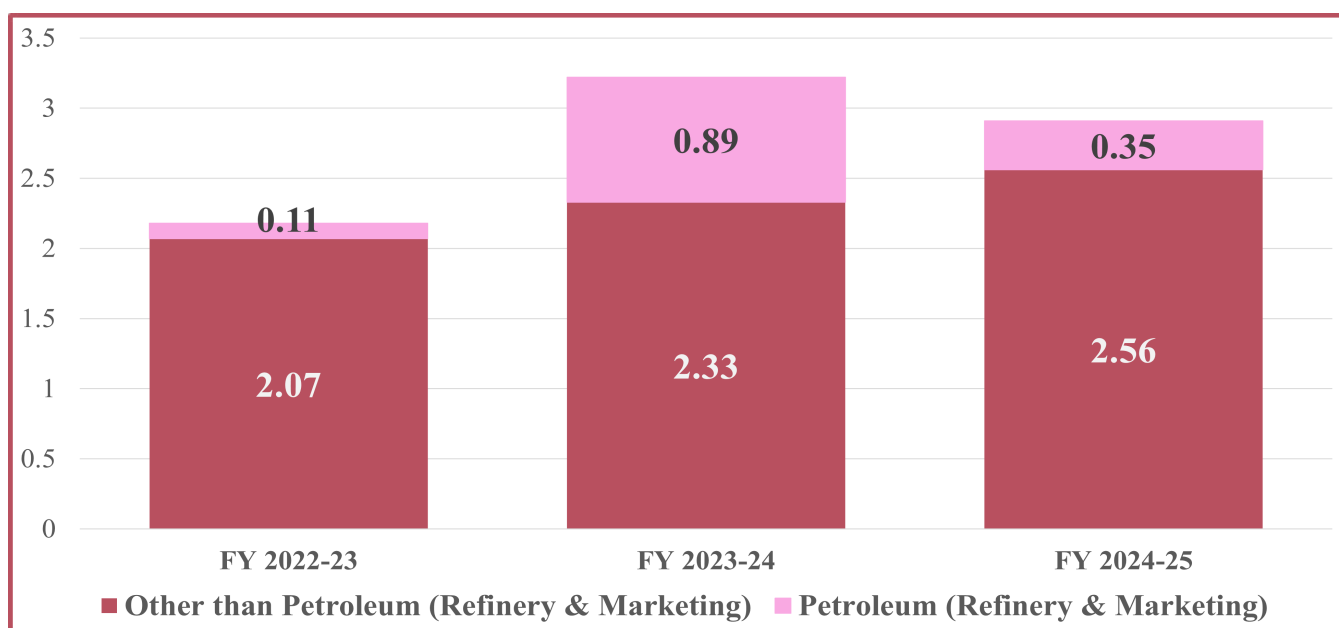
- ▶ Bharat Sanchar Nigam Ltd was able to reduce the loss from ₹5,371 crore in FY 2023-24 to ₹2,247 crores in FY 2024-25 and Rashtriya Ispat Nigam Ltd. was able to reduce the loss from ₹4,849 Crore in FY 2023-24 to ₹1,389 Crore in FY 2024-25. While NMDC Steel Ltd loss has widened from ₹1,560 crore in FY 2023-24 to ₹2,374 crores in FY 2024-25.

Performance Highlights of CPSE on Select Parameters (₹ Lakh Crores)



- ▶ Overall Net Profit of operating CPSEs during FY 2024-25 stood at ₹2.91 lakh crore as against ₹3.22 lakh crore during FY 2023-24 showing a decrease of 9.8%.
 - A major proportion of decrease in profit is attribute to Petroleum (Refinery & Marketing) cognate group, where it decreased from ₹0.89 lakh crore in FY 2023-24 to ₹0.35 lakh crore in FY 2024-25. Within the Petroleum (Refinery & Marketing) cognate group, the major effect of decrease in Overall Net Profit is on account of Indian Oil Corporation Ltd. (by ₹0.27 lakh crore)
 - The profitability of Petroleum (Refinery & Marketing) cognate group vis-a-vis Other than Petroleum (Refinery & Marketing) can be seen below :

Net Profit ₹lakh crore



- ▶ Total Paid-up Capital of all CPSEs was ₹6.87 lakh crore as on March 31, 2025 as against ₹5.94 lakh crore on March 31, 2024 showing an increase of 15.7%.
- ▶ Total Financial Investments of all CPSEs stood at ₹31.65 lakh crore as on March 31, 2025 as against ₹27.74 lakh crore as on March 31, 2024, showing an increase of 14.1%.
 - Among the cognate groups, Financial Services accounted for 49.2% of the all Financial Investments.
 - Top three CPSEs having highest financial investments Power Finance Corporation Ltd., REC Ltd. and Indian Railway Finance Corporation Ltd.
- ▶ Gross Block by all CPSEs was ₹37.12 lakh crore as on March 31, 2025 against ₹33.33 lakh crore as on March 31, 2024, showing a growth of 11.4%.
- ▶ Capital Employed by all CPSEs was ₹47.87 lakh crore as on March 31, 2025 against ₹42.78 lakh crore as on March 31, 2024, showing a growth of 11.9%.
- ▶ Reserves and Surplus of all CPSEs stood at ₹16.22 lakh crore as on March 31, 2025 as against ₹15.04 lakh crore as on March 31, 2024, showing an increase of 7.8%.

▶ Net Worth of all CPSEs stood at ₹22.33 lakh crore as on March 31, 2025 as against ₹19.96 lakh crore as on March 31, 2024, showing an increase of 11.9%.

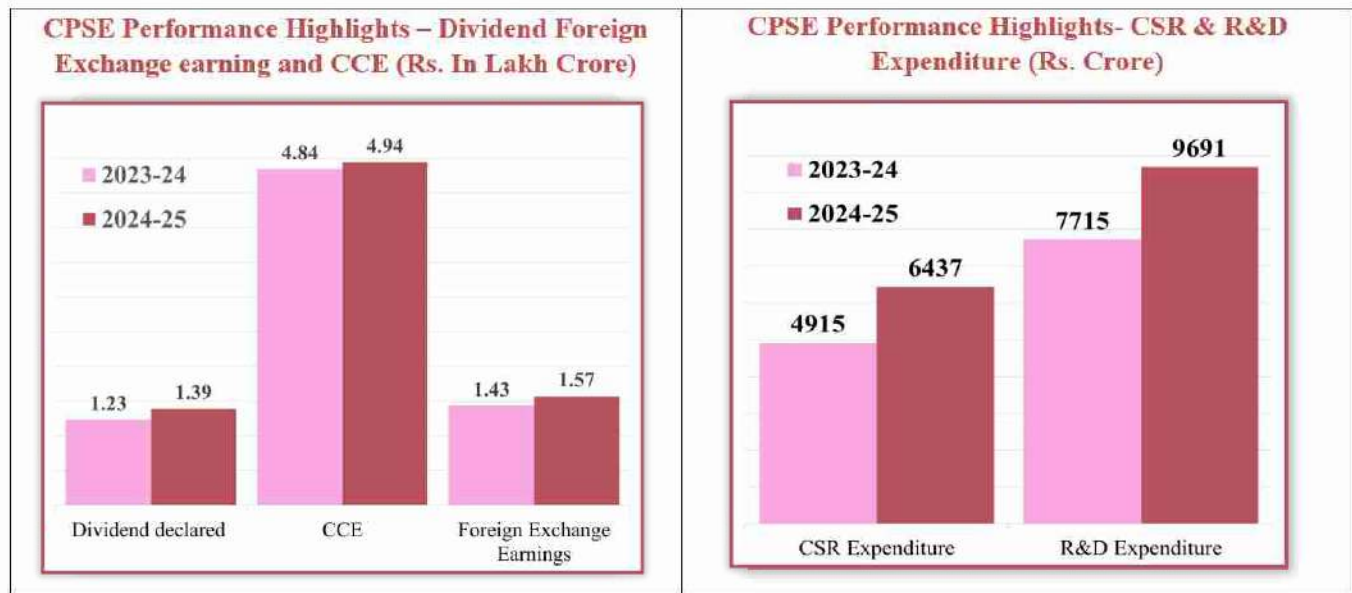
▶ Dividend declared by CPSEs in FY 2024-25 stood at ₹1.39 lakh crore against ₹1.23 lakh crore in FY 2023-24, showing a increase of 13%.

▶ Contribution of all CPSEs to Central Exchequer (CCE) by way of excise duty, custom duty, GST, corporate tax, interest on Central Government loans, dividend, and other duties and taxes stood at ₹4.94 lakh crore in FY2024-25 as against ₹4.84 lakh crore in FY 2023-24, showing an increase of 1.9%. Among the components of CCE, Excise duty is the highest component which account for 44% in FY 2024-25 amounting ₹2.19 Lakh Crores . Top five CPSEs contributing to Central Exchequer are Indian Oil Corporation Ltd., Bharat Petroleum Corporation Ltd., Hindustan Petroleum Corporation Ltd., Oil & Natural Gas Corporation Ltd. and Mangalore Refinery & Petrochemicals Ltd.

▶ Foreign Exchange Earnings of operating CPSEs through the export of goods and services stood at ₹1.57 lakh crore in FY 2024-25 against ₹1.43 lakh crore in FY 2023-24, showing a increase of 9.9%. Top three CPSEs under this category are Mangalore Refinery & Petrochemicals Ltd., Indian Oil Corporation Ltd. and GAIL (India) Ltd.

▶ Corporate Social Responsibility (CSR) Expenditure of all CSR eligible CPSEs (183) stood at ₹6,437 crore in FY 2024-25 against ₹4,915 crore in FY 2023-24 showing an increase of 31%. Top five CPSEs contributing highest under CSR expenditure are Oil & Natural Gas Corporation Ltd., Indian Oil Corporation Ltd., NTPC Ltd., Powergrid Corporation of India Ltd. and Bharat Petroleum Corporation Ltd.

▶ R&D Expenditure of all CPSEs stood at ₹9,691 crore in FY 2024-25 against ₹7,715 crore in FY 2023-24 showing an increase of 25.6%. Top five CPSEs contributing highest under this head are Hindustan Aeronautics Ltd., Bharat Electronics Ltd., Indian Oil Corporation Ltd., Bharat Heavy Electricals Ltd. and Oil & Natural Gas Corporation Ltd.



► Total Market Capitalisation (M-cap) of 66 CPSEs traded on stock exchanges of India was ₹38.57 lakh crore as on March 31, 2025 as against ₹37.23 lakh crore as on March 31, 2024 of 66 CPSEs showing an increase of 3.6% in M-Cap. Major contributors of increase in M-Cap are Bharat Electronics Ltd. (₹0.73 Lakh Crore), Mazagon Dock Shipbuilders Ltd. (₹0.69 Lakh Crore), Hindustan Aeronautics Ltd. (₹0.57 Lakh Crore), while NTPC Green Energy Ltd. (M-Cap of ₹0.85 Lakh Crore) was listed in November 2024.

► The selected parameters for FY 2024-25 have been tabulated below:

Sl No	Parameters	2023-24 [Rs in Lakh Crores]	2024-25 [Rs in Lakh Crores]	Growth Rate (%)
1	Total Gross Revenue [of Operating CPSEs]	36.09	37.01	2.6%
2	Overall Net Profit [of Operating CPSEs]	3.22	2.91	-9.8%
3	Net Profit of Profit Making CPSEs [of Operating CPSEs]	3.43	3.09	-10.1%
4	Net Loss of Loss incurring CPSEs [of Operating CPSEs]	0.21	0.18	13.8%
5	Financial Investment [of all CPSEs]	27.74	31.65	14.1%
6	Capital Employed [of all CPSEs]	42.78	47.87	11.9%
7	Net Worth [of all CPSEs]	19.96	22.33	11.9%
8	Dividend Declared [of all CPSEs]	1.23	1.39	13.0%
9	Contribution to Central Exchequer [of all CPSEs]	4.84	4.94	1.9%
10	Market Capitalisation [Listed CPSEs]	37.23 [66 CPSEs]	38.57 [66 CPSEs]	3.6%

CPSEs and the Indian Economy

1



Chapter 1

CPSEs and the Indian Economy

1.1 Introduction

This Survey presents a summary of the financial performance of Central Public Sector Enterprises (CPSEs) for the Financial Year 2024-25. Since independence, CPSEs have played a unique role in the Indian economy through their contribution towards industrial growth and infrastructure development and served as a vital extension of the Central Government in implementing critical development projects. The CPSEs also generate employment opportunities and fulfill social responsibilities by implementing Government's flagship programs and providing last mile connectivity and public utilities even in the hinterlands.

1.2 Brief history of the Public Enterprises (PE) Survey

The Estimates Committee in its 73rd Report (2nd Lok Sabha) in FY 1959-60 recommended that in addition to the annual report of each enterprise submitted on the Table of both Houses of Parliament, there should be a separate detailed report highlighting the performance of CPSEs. The Bureau of Public Enterprises (now Department of Public Enterprises) under the Ministry of Finance drafted the first Public Enterprises Survey in FY 1960-61. This report depicted the working of all the CPSEs using key financial and operational parameters.

1.3 Overview of CPSEs

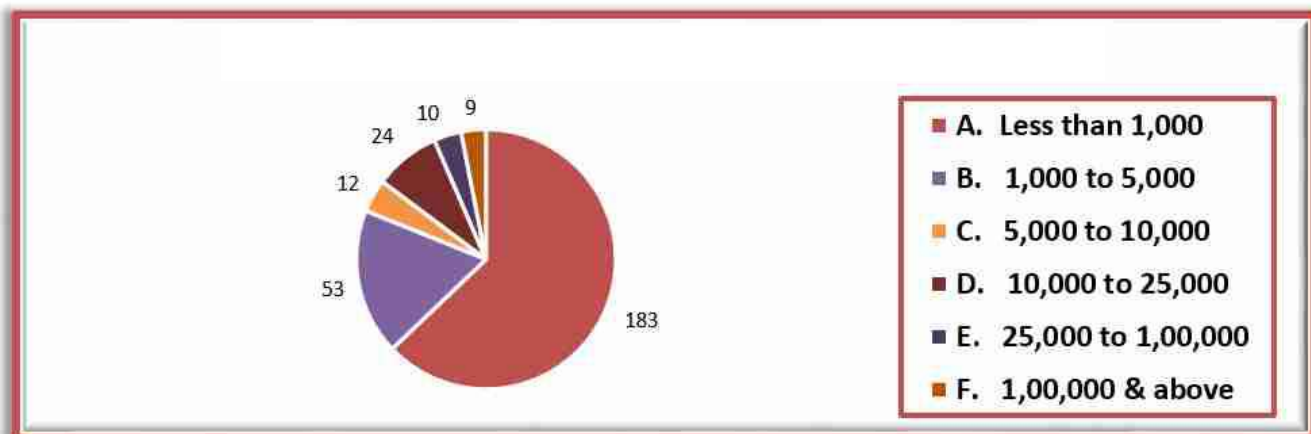
Most CPSEs were set up after independence when the private sector was neither forthcoming nor had the capacity for large capital-intensive enterprises. There were only five CPSEs in 1951 but by 1969, the number grew to 84. The number of CPSEs trebled to 260 in FY 2011-12, and increased to 475 in FY 2024-25. The trend in total number of CPSEs over the last five years along with number of listed CPSEs has been provided in Table 1.1.

Table 1.1: Trend in number of CPSEs.

S No.	Particulars	2020-21	2021-22	2022-23	2023-24	2024-25
1.	Total number of CPSEs	389	389	402	448	475
2.	Number of operating CPSEs	255	248	254	272	291
3.	CPSEs Under Construction	87	78	62	64	81
4.	CPSEs created under TBCB guidelines by Ministry of Power and held for bidding and held as Under Construction till transfer#	21	17	22	40	28
5.	CPSEs under closure/ liquidation/ non-operating	26	46	64	72	75
6.	Number of listed CPSEs	61	62	63	66	66

#As per Tariff based Competitive Bidding (TBCB) guidelines, CPSEs are incorporated by Bid Processor Coordinator (BPC) of Ministry of Power for each transmission project as a Special Purpose Vehicle (SPVs). The CPSEs are held for transferred on Build, Own, Operate and Transfer Mode on Competitive bidding.

Figure 1.1 Distribution of Operating CPSEs in terms of Revenue from Operations (₹ crores).

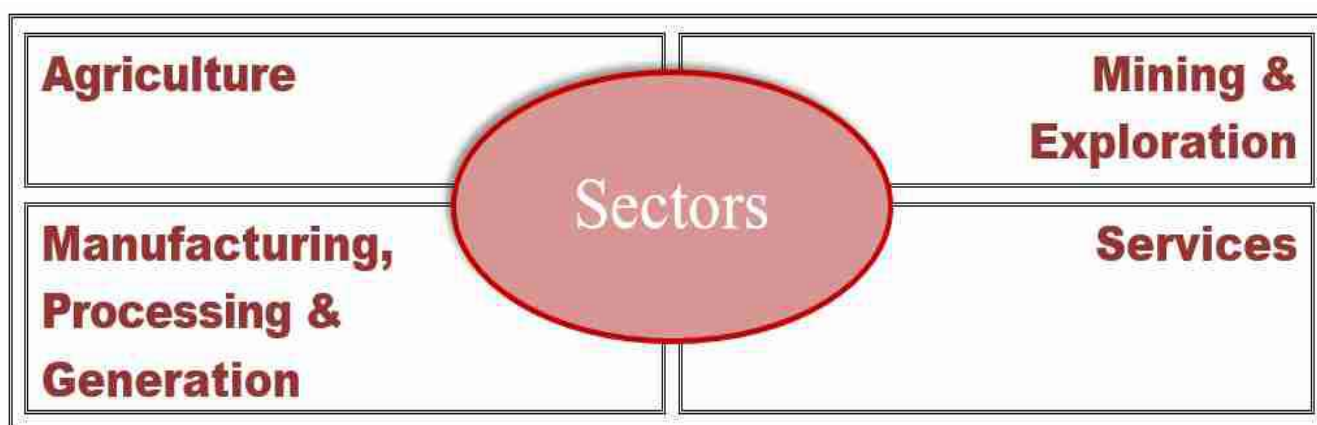


There are total 291 operating CPSEs in FY 2024-25 contributing Gross Revenue of ₹37.01 lakh crores. Figure 1.1 shows the distribution of number of operating CPSEs in terms of the turnover during FY 2024-25. As per the figure, 183 CPSEs belong to the category of having Gross Revenue less than ₹1,000 crores. 53 CPSEs having Gross Revenue between ₹1,000 – ₹5,000 crore, 12 CPSEs having Gross Revenue between ₹5,000 – ₹10,000 crores, 24 CPSEs having Gross Revenue between ₹10,000 – ₹25,000 crores, 10 CPSEs between ₹25,000 – ₹1,00,000 crores and 9 CPSEs having Gross Revenue more than ₹1,00,000 crores. The 9 CPSEs whose Gross Revenue is more than ₹1,00,000 crores, contributing 71.4% of the Gross Revenue of all operating CPSEs.

1.4 Cognate-group wise distribution of CPSEs

The enterprises covered in this survey have been classified into four sectors having 20 different cognate groups as exhibited in Figure 1.2.

Figure 1.2 Sectoral Classification for PE Survey 2024-25



The cognate groups in which the enterprises have been classified are listed in Table 1.2. The classification of CPSEs under respective cognate groups is given in Appendix –II.

Table 1.2 Cognate group-wise classification of operating CPSEs.

S. No.	Cognate Group	Number of CPSEs	
		March 31, 2024	March 31, 2025
Agriculture			
1.	Agro based Industries	2	2
	Sub-Total	2	2
Mining & Exploration			
2.	Coal	8	8
3.	Crude Oil	5	7
4.	Other Minerals & Metals	11	11
	Sub-Total	24	26
Manufacturing, Processing & Generation			
5.	Chemicals & Pharmaceuticals	9	8
6.	Defence Production	21	21
7.	Fertilizers	5	5
8.	Heavy & Medium Engineering	16	16
9.	Industrial and Consumer Goods	8	8
10.	Petroleum (Refinery & Marketing)	6	6
11.	Power Generation	18	26
12.	Steel	4	3
13.	Textiles	5	4
	Sub-Total	92	97
Services			
14.	Contract & Construction and Tech. Consultancy Services	53	53
15.	Financial Services	25	27
16.	Hotel and Tourist Services	5	4
17.	Power Transmission	24	30
18.	Telecommunication & Information Technology	7	8
19.	Trading & Marketing	17	17
20.	Transport and Logistic Services	23	27
	Sub-Total	154	166
Grand Total		272	291

1.5 Role of CPSEs in Indian Economy

The CPSEs play an important role in the growth of the Indian economy. Apart from the direct contribution to the economic output of the country, the products and services offered by the CPSEs help in creating a significant downstream impact in the form of generating MSME growth opportunities, creating direct / indirect employment, driving Government's strategic agenda, contributing to the Central Exchequer, technological progress and innovation, etc.

Out of 475 CPSEs covered in PE Survey 2024-25, 291 are operating CPSEs with a total operating income

(Gross Turnover) of ₹37.01 lakh crore. The total Financial Investment and Gross Block of all CPSEs stood at ₹31.65 lakh crore & ₹37.12 lakh crore respectively.

Gross Domestic Products (GDP) vs Investment/Gross Block of CPSEs

As per National Accounts Statistics 2025 (Provisional), the GDP estimated at current prices was ₹330.68 lakh crore in FY 2024-25, as against ₹301.23 lakh crore in FY 2023-24 (9.8 % growth). The estimated Gross Value Added (GVA) at current price was ₹300.22 lakh crore in FY 2024-25, as against ₹274.13 lakh crore in FY 2023-24 (9.5% growth).

The total Gross Block of all CPSEs increased by ₹3.79 lakh crore during the year, from ₹33.33 lakh crore in FY 2023-24 to ₹37.12 lakh crore in FY 2024-25. The largest increase in Gross Block was reported by Oil & Natural Gas Corporation Ltd., followed by Indian Oil Corporation Ltd and Bharat Sanchar Nigam Ltd.

The Financial Investments in CPSEs increased by ₹3.91 lakh crore during the year, from ₹27.74 lakh crore in FY 2023-24 to ₹31.65 lakh crore in FY 2024-25. The highest increase in Financial Investments was seen in the Financial Services cognate group followed by Telecommunication & Information Technology Cognate.

Table 1.3: National GVA/GDP viz-a-viz CPSEs' Investment/Gross block

S. No.	Parameters	2023-24 (₹ lakh crore)	2024-25 (₹ lakh crore)	% Variation
1	National Gross Value Added (GVA) at current prices	274.13	300.22	9.5%
2	GDP at current prices	301.23	330.68	9.8%
3	Total Gross Block of CPSEs	33.33	37.12	11.4%
4	Financial Investments in CPSEs	27.74	31.65	14.1%

1.6 Key Sectoral Trends

In PE Survey, the Operating CPSEs are classified under four sectors namely Agriculture, Mining & Exploration, Manufacturing, Processing & Generation, and Services sector. Table 1.4 shows the percentage of sectoral contribution in India's GVA vs. Gross Block of CPSEs.

Table 1.4: Sectoral Contribution in India's GVA viz-a-viz CPSEs Gross Block (FY 2024-25)

S. No.	Parameters	Percentage in India's GVA	Percentage in CPSEs Gross Block
1	Agriculture Sector	17.94%	0.03%
2	Mining & Exploration Sector	1.80%	19.70%
3	Manufacturing, Processing & Generation Sector	13.89%	52.01%
4	Service Sector	66.37%	28.25%

Key Trends in Agriculture

Agriculture and its allied sectors remain an important sector in Indian economy as they play a vital role in employment & income and in ensuring national food security. As per the National Accounts Statistics 2025(Provisional), the GVA by economic activity (at current prices) of Agriculture sector was ₹53.85 lakh crore in FY 2024-25, forming 17.94% of the overall GVA. The GVA of Agriculture sector showed a growth of 10.4% in FY 2024-25 over the FY 2023-24.

The aggregate Gross Block of CPSEs under Agriculture sector increased by ₹111 crore in FY 2024-25, growing at 10.2% over FY 2023-24. 61.97% of the Gross Block in the sector is attributed to HPCL Biofuels Ltd.

Key Trends in Mining & Exploration

India has abundant mineral resources distributed in different geographical locations of the country. India continues to be largely self-sufficient in various minerals which are used as raw materials in industries such as iron & steel, aluminium, cement, various types of refractories, clay-based ceramics, glass, etc.

As per the National Accounts Statistics 2025 (Provisional), the GVA by economic activity (at current prices) of Mining sector was ₹5.41 lakh crore in FY 2024-25, forming 1.80% of overall GVA. The GVA of Mining sector showed a growth of 1.6% in FY 2024-25 over the FY 2023-24.

The aggregate Gross Block of operating CPSEs in the sector increased by ₹1.01 lakh crore in FY 2024-25, growing at 16.9% over FY 2023-24. About 73.90% of the Gross Block of Mining and Exploration Sector is attributable to Crude Oil Cognate. Oil & Natural Gas Corporation Ltd. has 59.83% of the Gross Block of Mining & Exploration Sector.

The financial investments of operating CPSEs increased by ₹0.54 lakh crore from ₹0.94 lakh crore in FY 2023-24 to ₹1.48 lakh crore in 2024-25.

Key Trends in Manufacturing, Processing & Generation

Manufacturing sector is not only a vital sector for job creation but its performance is essential for achieving the goal of making India a robust economy. As per the National Accounts Statistics 2025(Provisional), the GVA by economic activity (at current prices) of Manufacturing sector was ₹41.69 lakh crore in FY 2024-25 forming 13.89% of overall GVA. The GVA of Manufacturing sector showed an increase of 6.3%, over the FY 2023-24.

The aggregate Gross Block of operating CPSEs in the sector increased by ₹1.68 lakh crore in FY 2024-25, growing at 9.9% over the FY 2023-24. Nearly, 82.2% of the Gross Block in the sector is attributable to two cognate groups – Power Generation and Petroleum (Refinery & Marketing).

During the same period, the financial investment of operating CPSEs increased by ₹0.61 lakh crore from ₹6.75 lakh crore in FY 2023-24 to ₹7.37 lakh crore in 2024-25.

Key Trends in Services

Services have been the largest contributor to India's growth story in the past decade and will continue to

evolve in the years to come. Some of the key sub-sectors within Services cognate group are trade, hotels and tourism, transport, logistics and communication, financing, insurance, real estate, business services, social and personal services, and services associated with construction. As per the National Accounts Statistics 2025(Provisional), the GVA by economic activity (at current prices) of other sectors (excluding Agriculture, Mining and Manufacturing) was ₹199.27 lakh crore in FY 2024-25, forming 66.37% of overall GVA. The GVA of the sector showed a growth of 10.2% in FY 2024-25 over the FY 2023-24.

The aggregate Gross Block of operating CPSEs in the sector increased by ₹0.68 lakh crore in FY 2024-25, growing at 7.4% over FY 2023-24. Bharat Sanchar Nigam Ltd. and Power Grid Corporation of India Ltd. together hold the 57.9% Gross Block of of the Services Sector.

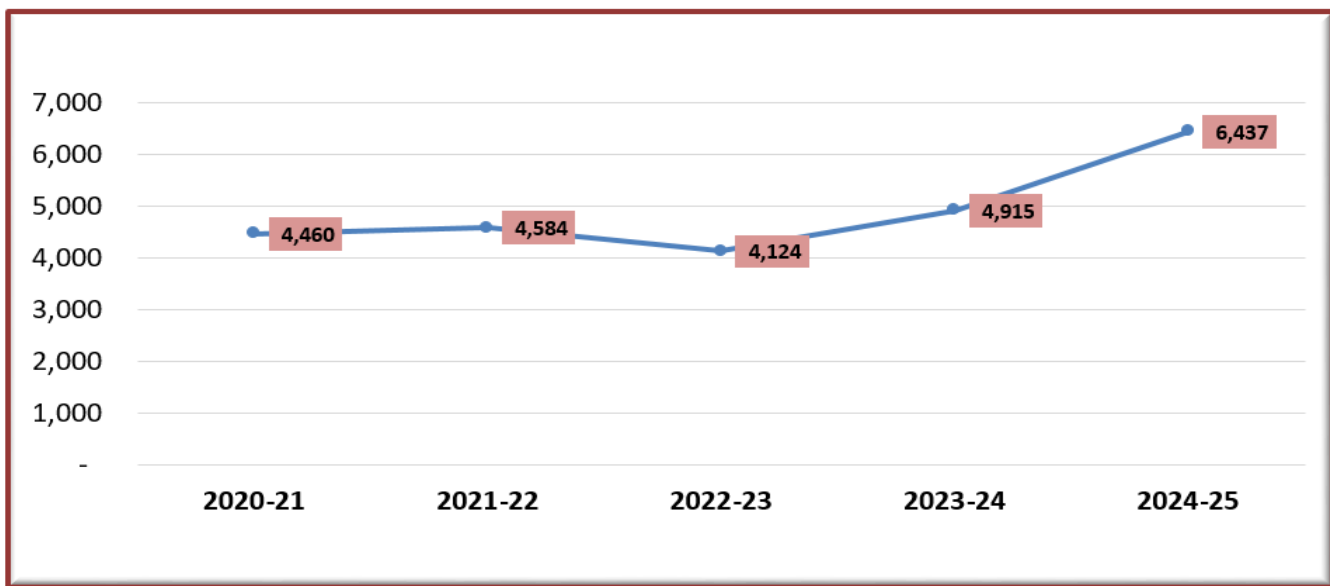
During the same period, the financial investments of operating CPSEs increased by ₹2.34 Lakh crore from ₹18.77 Lakh crore in FY 2023-24 to ₹21.12 Lakh crore in 2024-25.

1.7 Key Contributions of CPSEs – Central Exchequer, CSR and Foreign Exchange Earnings

CPSEs play a critical role in its contribution to CSR (Corporate Social Responsibility). The activities covered in CSR are; Eradicating Hunger & Poverty, Healthcare and Sanitation, Rural Development, Education & Skill Development, Contribution to funds set up by Central Government, Disaster Management, Environmental Sustainability, Empowerment of Women & Other Economically Backward sections, Sports, Arts & Culture, Armed Forces Welfare etc.

For the past 5 years, a cumulative total of ₹24,520 crores have been contributed by CPSEs in CSR. In FY 2024-25, 183 CPSEs contributed ₹6,437 crores towards CSR expenditure. The trend showing the CSR expenditure during past 5 years by the CPSEs is shown in Figure 1.3

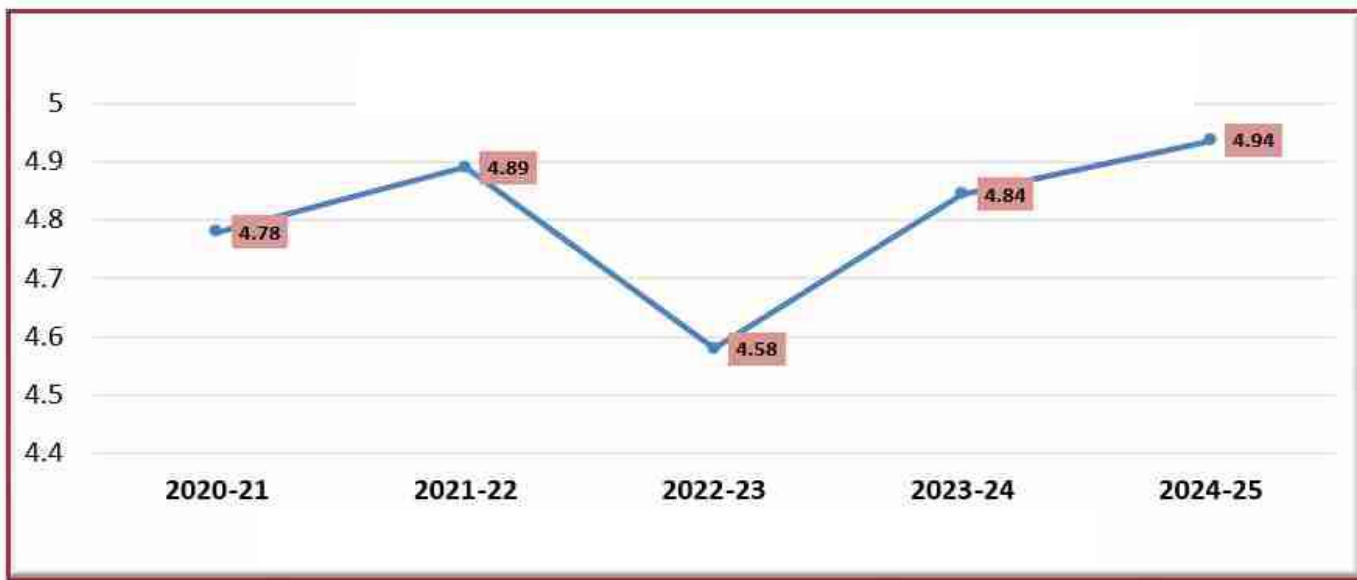
Figure 1.3: CSR Expenditure (₹crores)



Further, CPSEs have been remarkably contributing to Central Exchequer by way of excise duty, custom duty, GST, corporate tax, interest on Central Government loans, dividend, and other duties and taxes. A

cumulative total of ₹24.03 lakh crores has been contributed by CPSEs in the past 5 years. In FY 2024-25, CPSEs contributed ₹4.94 lakh crores in Central Exchequer. The trend showing the Central Exchequer during past 5 years by the CPSEs is shown in Figure 1.4.

Figure 1.4: Contribution to Central Exchequer (₹ lakh crores)



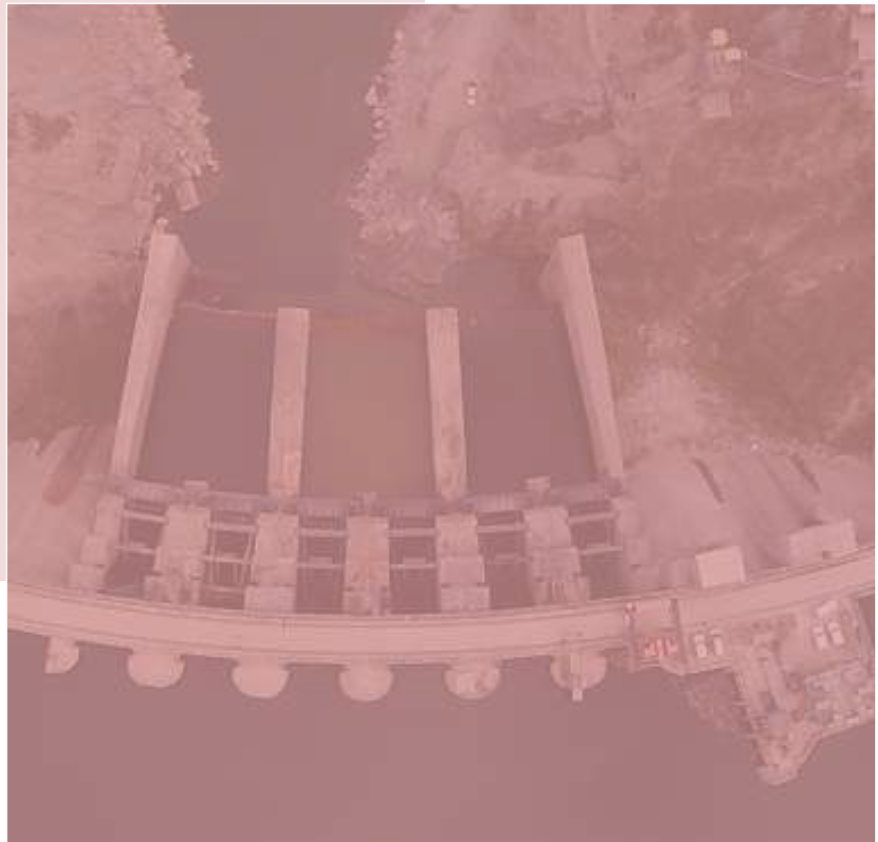
CPSEs have been contributing in growth of Indian economy through earning foreign exchanges. A cumulative total of ₹6.95 lakh crores has been earned by CPSEs during the past 5 years. In FY 2024-25, CPSEs earned ₹1.57 lakh crores in foreign currencies. The trend showing the foreign exchange earnings during past 5 years by the CPSEs is shown in Figure 1.5.

Figure 1.5. Foreign Exchange Earning (₹ lakh crores)



Financial Snapshot

2



Chapter 2

Financial Snapshot

The performance of CPSEs- in terms of certain selected parameters such as Overall Net Profit, Gross Revenue, Contribution to Central Exchequer, Financial Investments, Gross Block and Value Addition has been analysed in this Chapter. The analysis outlines overall performance of CPSEs together with the trends depicting the changes over the past five years.

2.1 Net Profit/ Loss

The Net Profit of the operating CPSEs increased from ₹1.66 lakh crore in FY 2020-21 to ₹2.91 lakh crore in FY 2024-25, after a jump in FY 2023-24 at ₹3.22 Lakh crore (Figure 2.1). In FY2024-25, the contribution of Mining & Exploration was the highest at 35.3% followed by and Service sector & Manufacturing, Processing & Generation sector at 32.8% & 31.9% respectively, while Agriculture Sector has share of 0.03%

Figure 2.1: Net Profit/ Loss and share of sectors – FYs 2020-21 to FY 2024-25

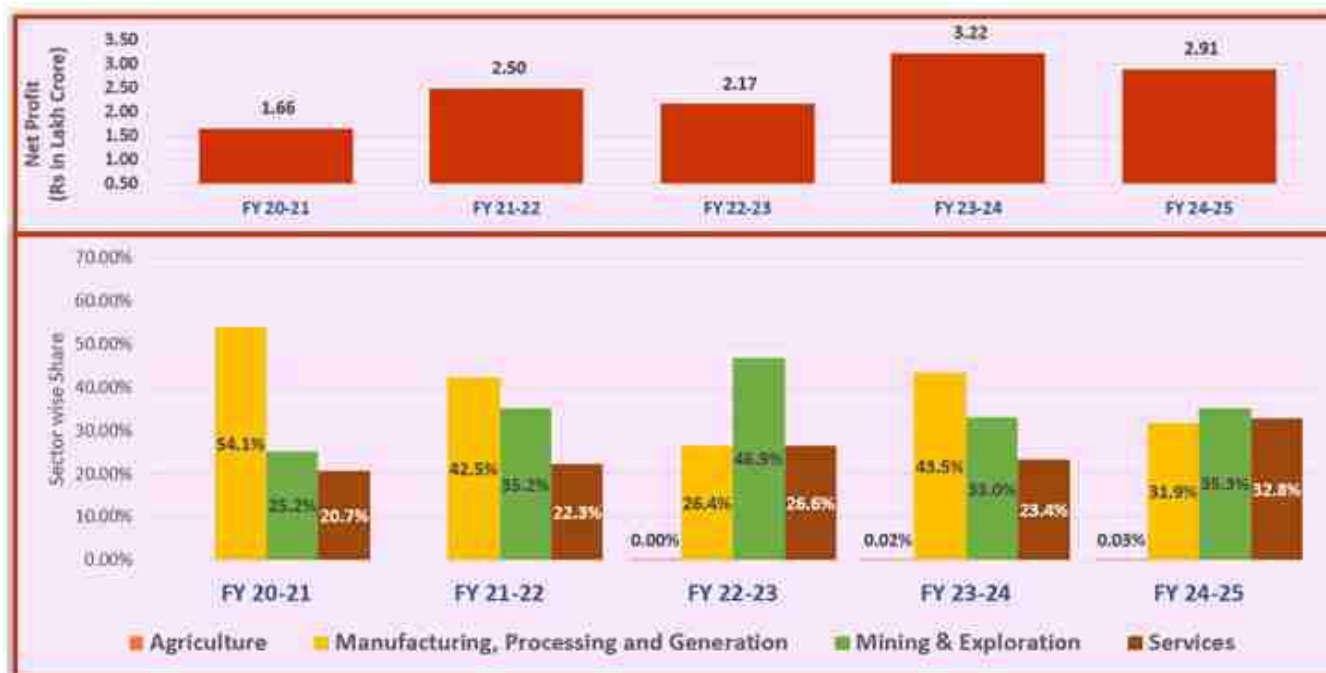


Table 2.1 shows that the aggregate Net Profit of the CPSEs in Manufacturing, Processing and Generation sector has resulted in wider decrease in Net Profit in FY 2024-25 vis-a-vis FY 2023-24 by 33.9%. Further Mining and Exploration Sector also shows decrease in Net Profit by 3.6%. The Net Profit in Agriculture Sector increased by 18% and Net Profit in Services Sector increased by 26.1%. The decrease in Net Profit of Manufacturing, Processing and Generation sector is largely attributed to CPSEs in Petroleum (Refinery and Marketing) Cogante.

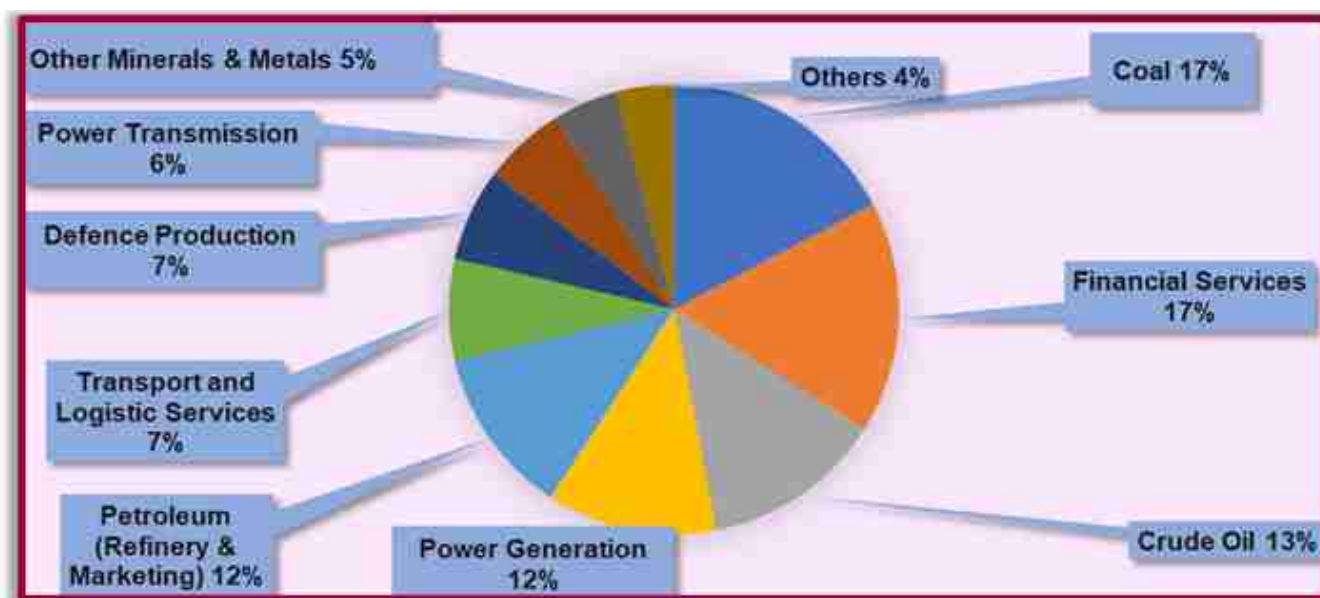
Table 2.1: Sector wise Aggregate Net Profit/Loss

Sector	2023-24 (₹crore)	2024-25 (₹ crore)	Change (%)	Change (₹ crore)
Agriculture#	66	77	18.0%	12
Manufacturing, Processing And Generation	140,292	92,668	-33.9%	-47,625
Mining And Exploration	106,446	102,666	-3.6%	-3,779
Services	75,472	95,207	26.1%	19,735
Total	322,276	290,619	-9.8%	-31,657

#actual figure 65.64 Cr. (FY 2023-24) and 77.47 Cr. (FY 2024-25)

An analysis at cognate group level shows that 17 out of the 20 cognate groups reported Net Profit in FY 2024-25 while the remaining 3 cognate groups reported Net Loss in FY 2024-25. Among the profit-making cognate groups (Figure 2.2), 5 cognate groups added 72 % of the profits including, Coal (17%), Financial Services (17%), Crude Oil (13%), Power Generation (12%) & Petroleum (Refinery & Marketing) (12%).

Figure 2.2: Profit-Making Cognate Group



2.1.1 Profit-making CPSEs

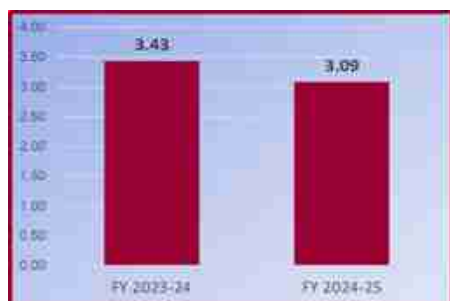


Figure 2.3: Aggregate Net Profit of profit-making CPSEs (₹ lakh crore)

The total Net Profit of profit-making CPSEs stood at ₹3.09 lakh crore in FY 2024-25, recording a decrease of ₹0.33 Lakh crore over the F.Y 2023-24 (Figure 2.3). Out of 291 operating CPSEs, 226 reported total Net Profit of ₹3.09 lakh crore and 63 reported Net Loss aggregating to ₹0.18 lakh crore. Food Corporation of India (FCI) has reported no profit or loss and one CPSE India International Convention and Exhibition Centre Ltd. has not furnished the data for F.Y. 2024-25.

2.1.2 Top 10 profit-making CPSEs

Among the profit-making CPSEs, the top 10 accounted for 54.8% of the aggregate Net Profit in FY 2024-25 (Table 2.2). Oil & Natural Gas Corporation Ltd. contributed highest net profit amongst CPSEs in FY 2024-25.

Table 2.2: Top 10 profit-making CPSEs in FY 2024-25

S. No	Name of the CPSE	Net Profit (₹crore)	Share (%)
1	Oil & Natural Gas Corporation Ltd.	35,610	11.5
2	NTPC Ltd.	19,649	6.4
3	Power Finance Corporation Ltd.	17,352	5.6
4	Coal India Ltd.	17,017	5.5
5	REC Ltd.	15,713	5.1
6	Powergrid Corporation of India Ltd.	15,354	5.0
7	Bharat Petroleum Corporation Ltd.	13,275	4.3
8	Indian Oil Corporation Ltd.	12,962	4.2
9	GAIL (India) Ltd.	11,312	3.7
10	Mahanadi Coalfields Ltd.	10,823	3.5
Total profit of Top 10 profit making CPSEs		1,69,068	54.8
Total profit of 216 other profit making CPSEs		1,39,606	45.2
Total profit of 226 profit making CPSEs		3,08,674	100.0

2.1.3 CPSEs returned from loss to profit in FY 2024-25

As per Table 2.3, 5 CPSEs which had loss more than Rs. 10 Crore in the previous FY 2023-24 returned to profit from loss in FY 2024-25. These 5 CPSEs reported a total profit of ₹451.77 crores in FY 2024-25 in comparison to total loss of ₹317.36 crores in FY 2023-24.

Table 2.3: CPSEs returned from loss to profit in FY 2024-25

S. No.	Name of the CPSE	2023-24 Net Loss (₹crore)	2024-25 Net Profit (₹crore)
1	Brahmaputra Crackers & Polymer Ltd.	-160.22	15.65
2	Engineering Projects (India) Ltd.	-61.36	0.20
3	Hindustan Organic Chemicals Ltd. #	-55.32	391.54
4	Dedicated Freight Corridor Corp. of India Ltd.	-29.59	42.92
5	Hindustan Prefab Ltd.	-10.87	1.46
Total		-317.36	451.77

#on account of waiver of Interest by Government

2.1.4 Loss-incurring CPSEs

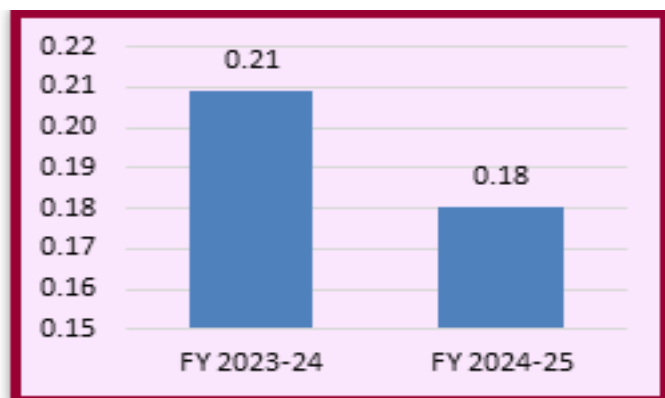


Figure 2.4- Aggregate Loss of loss-incurring CPSEs (₹crore)

The aggregate loss of loss-making CPSEs was ₹18,054 crores in FY 2024-25 as against ₹20,935 crore in FY 2023-24. Aggregate loss of loss-incurring CPSEs narrowed by around ₹2,900 crores in the FY 2024-25 from the FY 2023-24 (Figure 2.4).

Out of the total 63 loss incurring CPSEs, 4 CPSEs namely ONGC Petro Additions Ltd., Mahanagar Telephone Nigam Ltd., NMDC Steel Ltd. and Bharat Sanchar Nigam Ltd. accounted for around two-third of the aggregate loss during FY 2024-25.

2.1.4 Highest 10 Loss incurring CPSEs

Further analysis on Highest 10 loss making CPSEs shows that during the period FY 2024-25, 88.6% of aggregate loss is incurred by these CPSEs and major loss is incurred by ONGC Petro Additions Ltd., Mahanagar Telephone Nigam Ltd., NMDC Steel Ltd., Bharat Sanchar Nigam Ltd. (Table 2.4)

Table 2.4: Highest 10 loss-incurring CPSEs in FY 2024-25

S. No.	Name of the CPSE	Net Loss (₹crore)	Share (%)
1	ONGC Petro Additions Ltd.	-3,726	20.6
2	Mahanagar Telephone Nigam Ltd.	-3,324	18.4
3	NMDC Steel Ltd.	-2,374	13.2
4	Bharat Sanchar Nigam Ltd.	-2,247	12.4
5	Bharat Petro Resources Ltd.	-1,492	8.3
6	Rashtriya Ispat Nigam Ltd.	-1,389	7.7
7	Alliance Air Aviation Ltd.	-691	3.8
8	National Textile Corporation Ltd.	-299	1.7
9	ITI Ltd.	-233	1.3
10	Heavy Engineering Corporation Ltd.	-227	1.3
Total loss of highest 10 loss incurring CPSEs		-16,001	88.6
Total loss of 53 other loss incurring CPSEs		-2,054	11.4
Total loss of 63 loss incurring CPSEs		-18,055	100.0

2.2 Gross Revenue

Gross Revenue of operating CPSEs increased from ₹23.42Lakh crore in FY 2020-21 to ₹37.01 Lakh crore in FY 2024-25. As compared to FY 2023-24, the Gross Revenue in FY 2024-25 increased from ₹36.08 lakh crore to ₹37.01 lakh crore i.e, by 2.6%. Sector level analysis of Gross Revenue from operations and its share

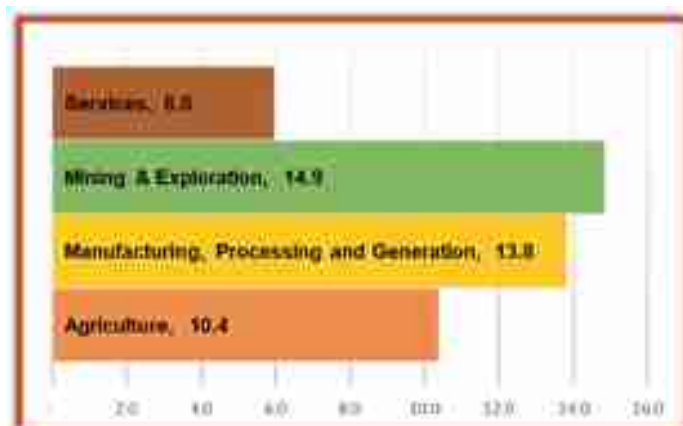
from FY 2020-21 to FY 2024-25 is provided in Figure 2.5.

Figure 2.5: Gross Revenue from operations and share of sectors during FYs 2020-21 to FY 2024-25 (₹lakh crore, %)



As in previous years, the Manufacturing, Processing & Generation Sector accounted for the maximum share of Gross Revenue from operations in FY 2024-25. This Sector accounted for 70.1% of Gross Revenue from operations, followed by Services (19.9%), Mining & Exploration (10%), and Agriculture (0.05%). During the five year period from 2020-21 to 2024-25, the share of Manufacturing, Processing & Generation Sector increased from 65.9% to 70.1%.

Figure 2.6: Gross Revenue from operations –CAGR (FY 2020-21 to FY 2024-25)



During the past five years, the overall Gross Revenue grew at a CAGR of 12.1%. The corresponding growth in terms of CAGR for Agriculture at 10.4%, Manufacturing, Processing & Generation sector stands at 13.8%, Mining & Exploration at 14.9% and for the Services sector the CAGR is 6.0% (Figure-2.6)

Figure 2.7: Gross Revenue from operations – cognate group-wise share, FY 2024-25 (%)

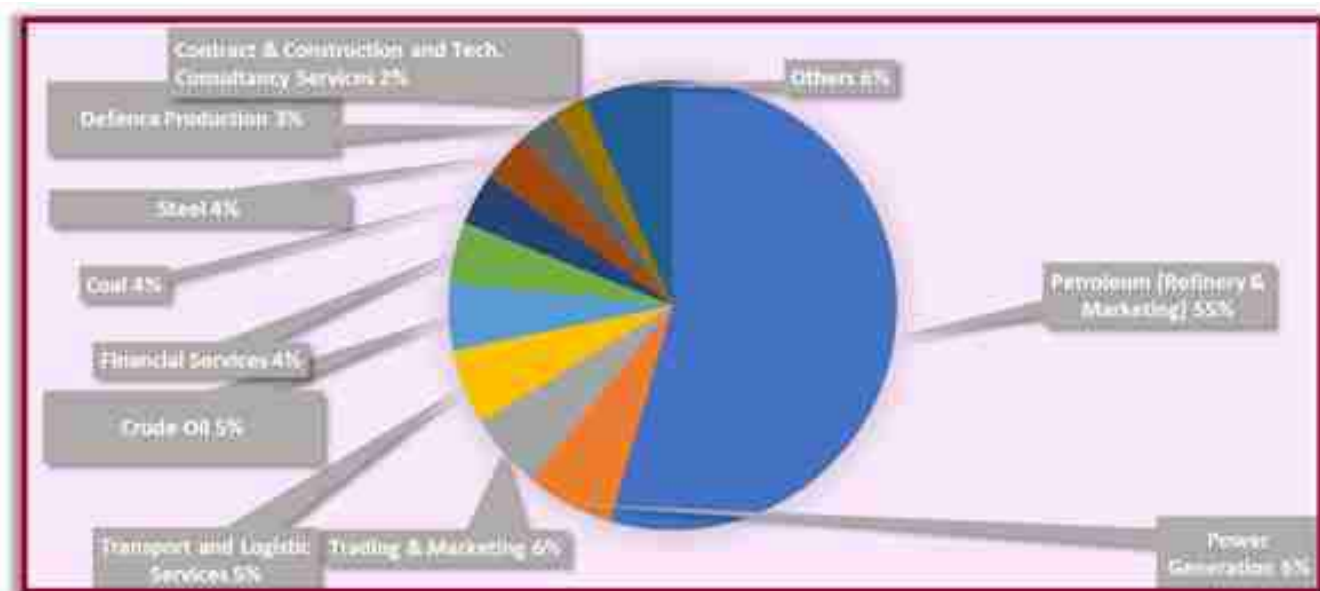
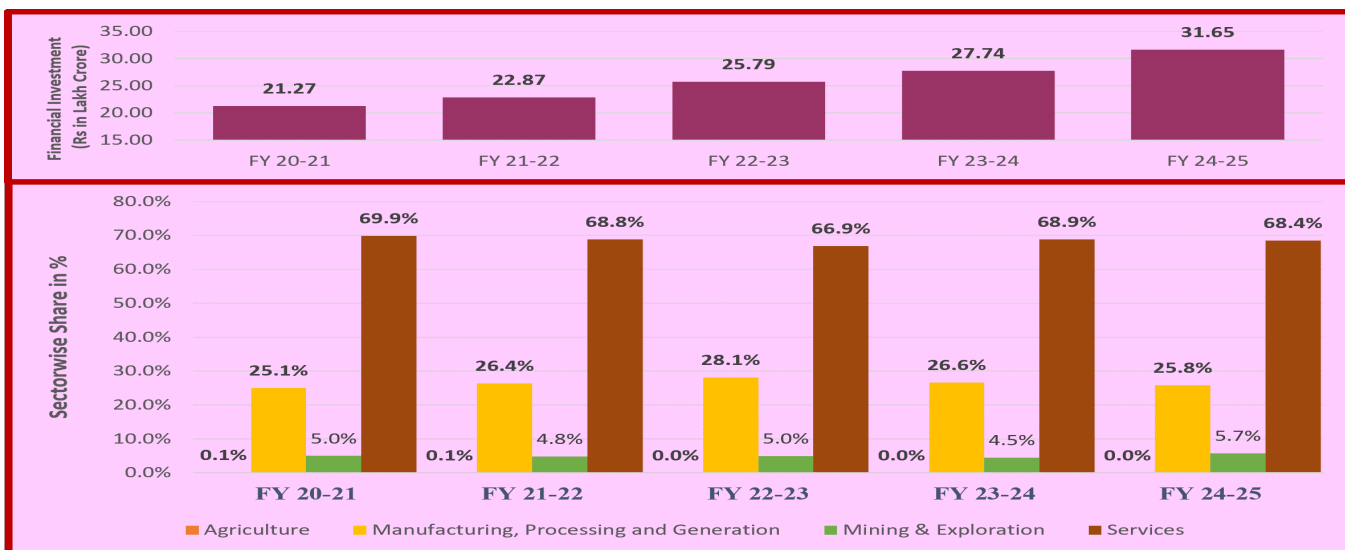


Figure 2. presents the share of Gross Revenue from operations across different Cognate groups. At the cognate group-level, the four cognate groups - Petroleum (Refinery & Marketing), Power Generation, Transport and Logistic Services and Trading & Marketing account for 71.8 % of the Gross Revenue in FY 2024-25. The Petroleum (Refinery & Marketing) (55%)Cognate Group contributed the highest

2.3 Financial Investment

The Financial Investments in CPSEs increased from ₹21.28 lakh crore in FY 2020-21 to ₹31.65 lakh crore in FY 2024-25 (CAGR 10.4%) (Figure 2.8).

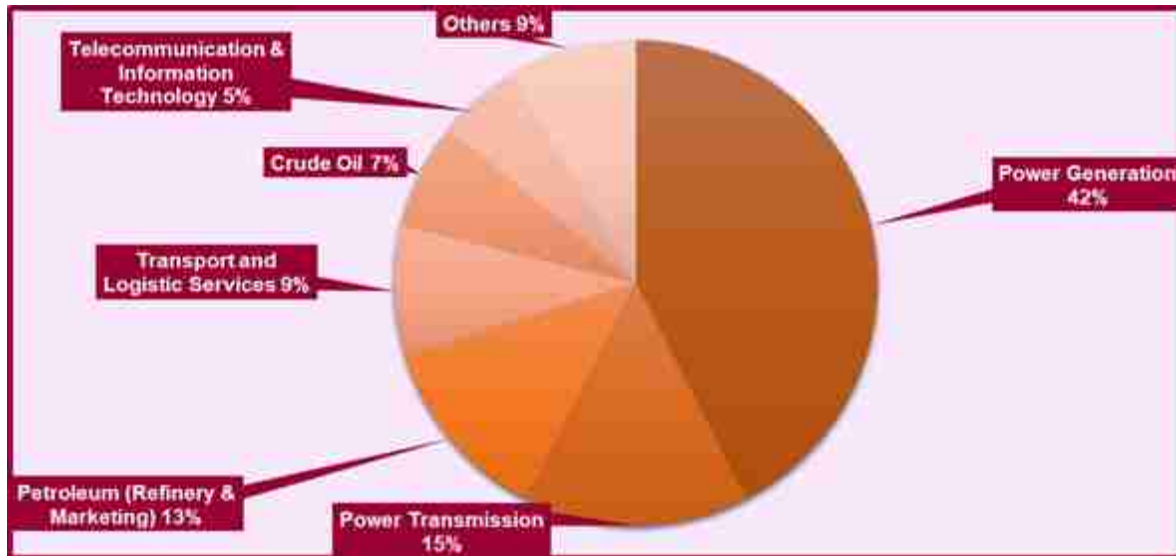
Figure 2.8: Investments in CPSEs vis-a-vis Sector during FY 2020-21 to-2024-25



In FY 2024-25, Services sector has the highest share in Financial Investments accounting for 68.3% followed by Manufacturing, Processing and Generation (25.7%), Mining & Exploration (6%) and

Agriculture (0.04%) as shown in Figure 2.8.

Figure 2.9: Cognate group-wise break-up of long-term loans FY 2024-25 (% , excluding Financial Services)



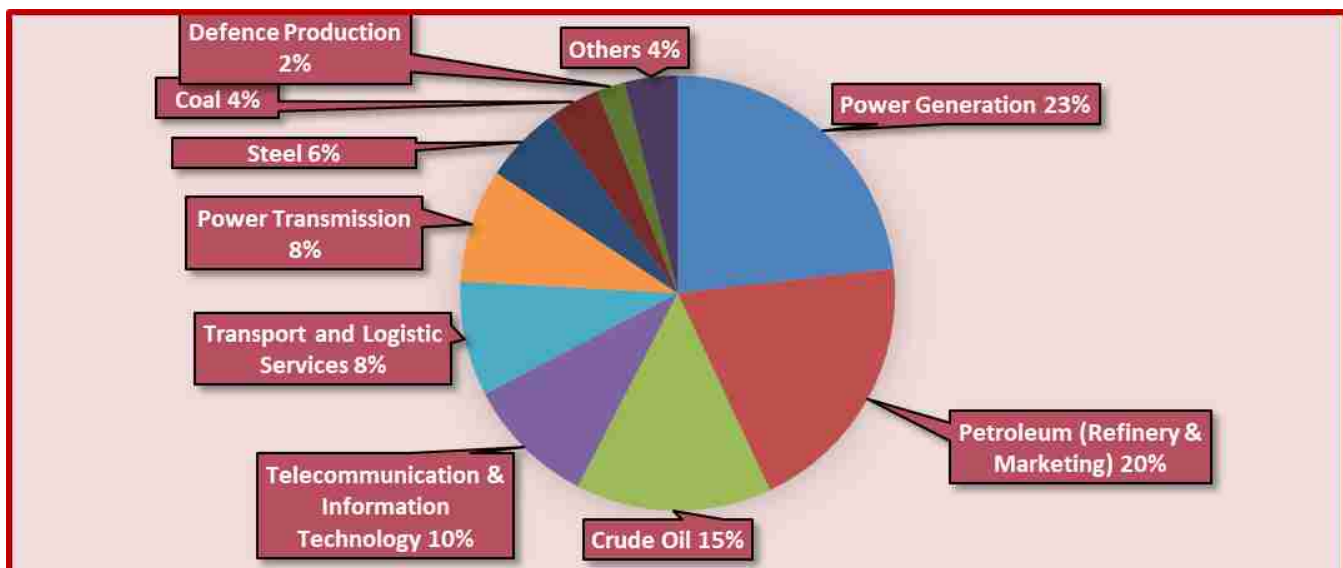
Financial Services Cognate accounted for 63% of the total long-term loans among all cognates. Figure 2.9 shows the breakup of long term loans for the remaining Cognates (Excluding Financial Services) which accounted for bulk of debt.

As per the analysis, 42.5% of the debt is from Power Generation, followed by Power Transmission (15.1%)

2.4 Gross Block

Gross Block of assets of operating CPSEs stood at ₹35.43 lakh crore as of FY 2024-25. Key capital-intensive cognate groups account for major share of the Gross Block.

Figure 2.10: Cognate group-wise share in Gross Block as end of FY 2024-25



Power Generation, Petroleum (Refinery & Marketing) and Crude Oil cognate groups covered almost 58% of Gross Block of FY 2024-25 (Figure 2.10).

Gross Block has been increased by ₹3.37 lakh crore in FY 2024-25 over previous year 2023-24. Comparison of Gross Block indicates that bulk of the incremental Gross Block has been in Power Generation (₹0.83 lakh Crores) followed by Crude Oil (₹0.76 lakh crores) and Petroleum (Refinery & Marketing) (₹0.68 lakh crores) Among sectors, Manufacturing, Processing and Generation sector had the highest incremental Gross Block (at ₹1.68 lakh crores) (Figure 2.11).

Figure 2.11: Sector-wise break-up of Gross Block during FY 2020-21 to FY 2024-25



2.5 Contribution to Central Exchequer

Contribution to Central Exchequer of all CPSEs remains an important source of development financing for the Government which stood at ₹4.94 lakh crore. CPSEs contribute to the Government income in the form of excise duties, corporate taxes, GST, dividends, custom duty, other taxes & duties. As seen in Figure 2.12, the CPSEs Contribution to Central Exchequer was ₹4.84 lakh crore in FY 2023-24 and ₹4.94 lakh crore in FY 2024-25. The Petroleum (Refinery & Marketing) cognate group held the maximum share at 56% in the contribution of CPSEs to the central exchequer in FY 2024-25 (Figure 2.13). This is followed by Coal, Crude Oil, Steel and Power Generation cognate groups. Major increase in contribution to Central exchequer in FY 2024-25 as compared to previous year, is on account of Corporate taxes and Dividends.

Figure 2.12 : Contribution to Central Exchequer (₹ lakh crore)

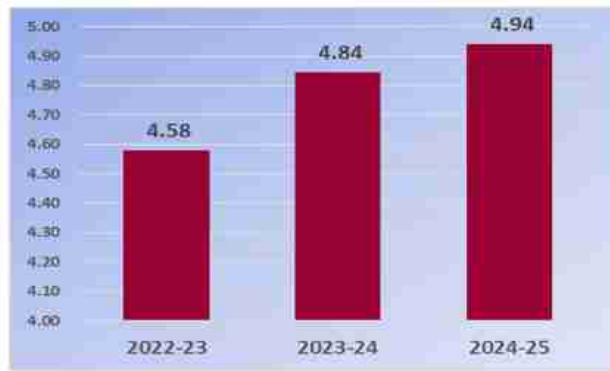
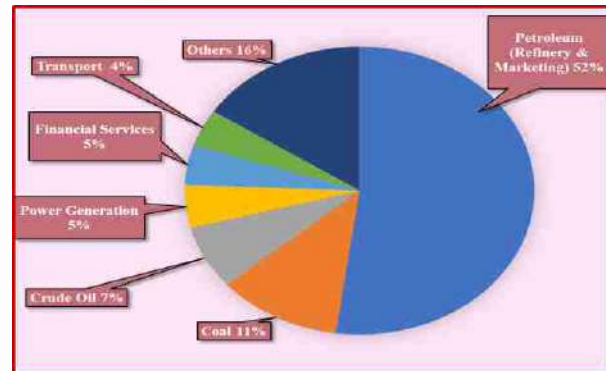


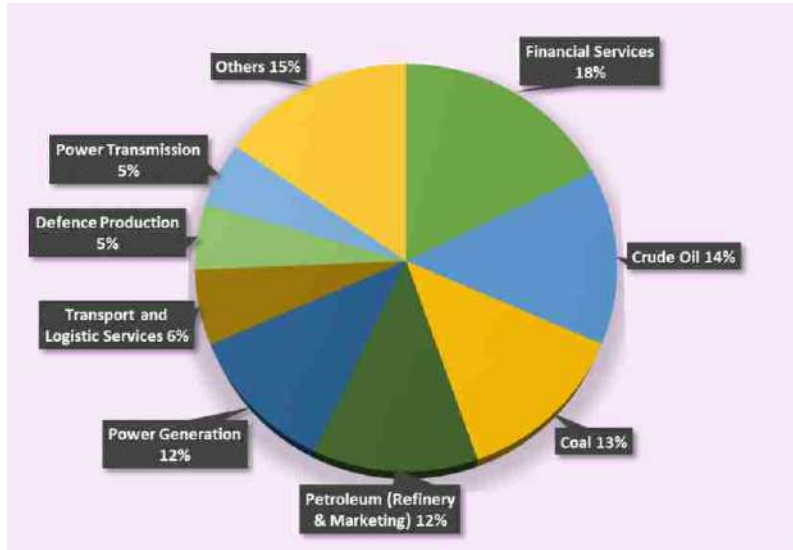
Figure 2.13 : Cognate Group wise contribution to Central Exchequer



2.6 Value Addition by CPSEs

Total Value Addition by all CPSEs stood at ₹9.24 lakh crore in FY 2024-25 as against ₹9.34 lakh crore in FY 2023-24.

Figure 2.14: Share of Value Added by CPSEs across cognate groups (%)



Among the cognate groups, the highest share in Value Addition was seen in Financial Services (18%) followed by Crude Oil at 14%, Coal at 13%. The share of Value Addition across various cognate groups for the FY 2024-25 is provided in Figure 2.14.

In terms of distribution of Value Addition generated by the CPSEs in FY 2024-25, PBT has 40% share. This was followed by Interest (20%), Salary & Wages (18%), Depreciation, Depletion and Amortization (15%), Rent, Royalty & Cess (6%). (Table 2.5)

Table 2.5: Components of Value Addition in CPSEs (₹Crore)

S.No.	Value Addition	2022-23 (₹Crore)	2023-24 (₹Crore)	2024-25 (₹Crore)	Distribution 2024-25 (%)
1	Profit before Tax (PBT)	281,292	418,711	370,831	40%
2	Interest	139,214	160,172	182,875	20%
3	Salaries & wages	165,322	171,424	170,326	18%
4	Rent, royalty & cess	64,997	59,263	59,030	6%
5	Depreciation, Depletion & Amortization	113,852	126,600	140,542	15%
6	Impairment	(929)	(2,188)	105	0%
	Total	763,749	933,981	923,710	100%

The Value Added per employee and the level of employment varies across cognate groups. The top 10 cognate groups in terms of Value Added per employee are shown in Figure 2.15 and Value Added per employee for other 10 cognate groups is shown in Figure 2.16.

Figure 2.15: Top 10 cognate groups by Value Added per employee in FY 2024-25



10 cognate groups contributed 72% of the total Value Added. This includes Financial Services, Power Transmission, Crude Oil, Petroleum (Refinery & Marketing) and Power Generation. As seen in Figure 2.15, Financial Services added the maximum Value Added per employee followed by Power Transmission, Crude Oil, Power Generation, Petroleum (Refinery & Marketing). On the far end of this spectrum, cognate groups like Textiles, Industrial and Consumer Goods and Agro-Based Industries reflect a lower Value Added per employee (Figure 2.16).

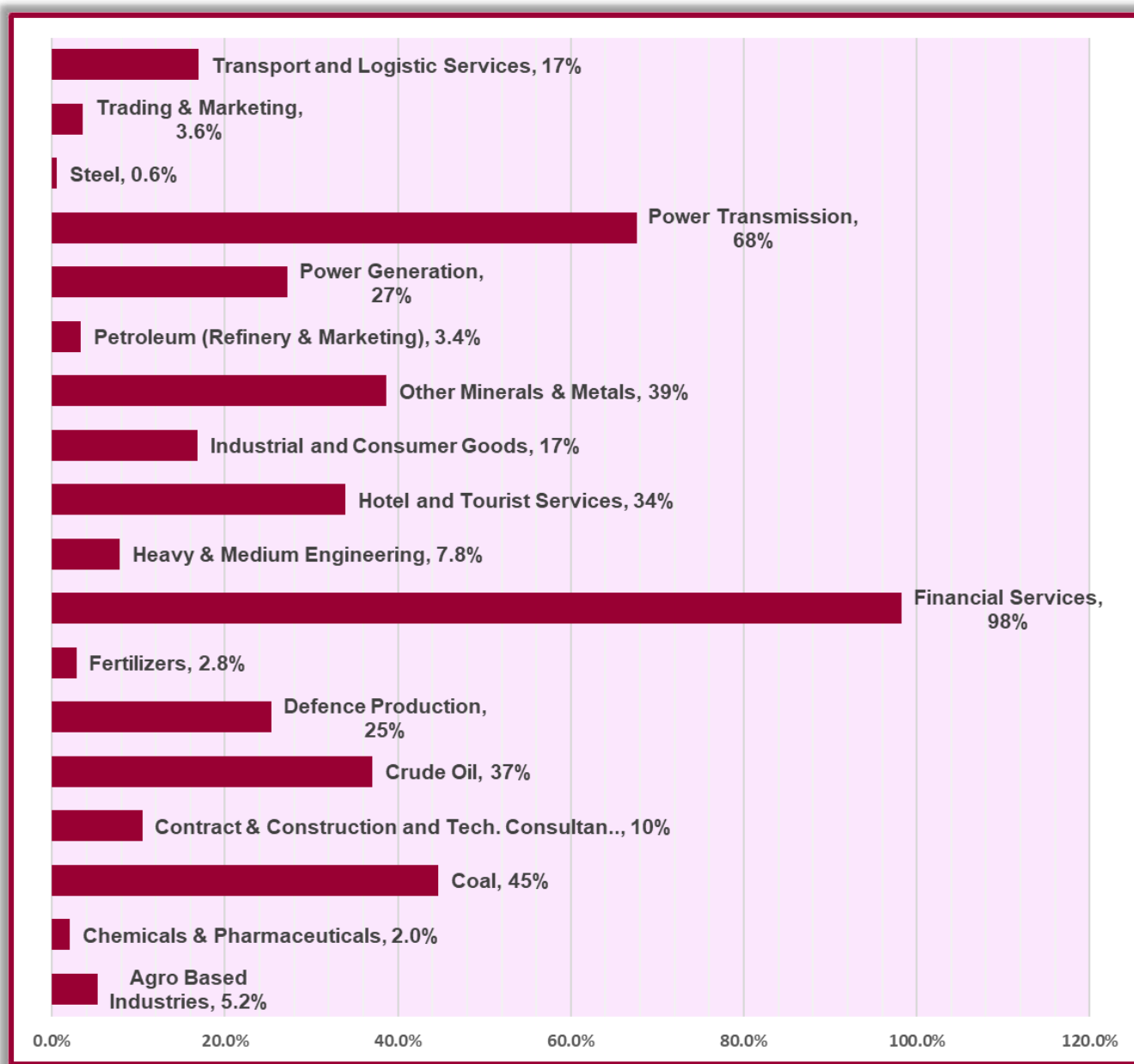
Figure 2.16: Other cognate groups by Value Added per employee in FY 2024-25



2.7 Operating Margin

The Operating Margin for the cognate groups ranged between -601% (Textiles) to 98% (Financial Services) in Financial Year 2024-25 (Figure 2.17). The cognate groups having higher Operating Profit Margin are Financial Services, Power Transmission, Coal, Other Minerals & Metals and Crude Oil.

Figure 2.17: Operating Margin – cognate group-wise, FY 2024-25 (%)



Further, two cognates namely Telecommunication & Information Technology (-1.2%) & Textiles (-601%) have shown negative operating margins in FY 2024-25 (Not considered in Figure 2.17).

2.8 Foreign Exchange Earnings

Foreign Exchange Earnings are monetary gain made by selling goods and services or by exchanging currencies in global markets. The CPSEs earn foreign exchange through export of goods, receipt of interest and dividends, royalty, know-how, professional & consultancy fees, etc. The total Foreign Exchange Earnings is ₹1,57,269 crores during FY 2024-25 as against ₹1,43,090 crores during FY 2023-24 showing an increase of 9.92%. The details of Foreign Exchange Earnings by CPSEs are presented in the following table:

Table 2.6: Gross Foreign Exchange Earnings of select CPSEs (more than ₹1,000 Crore)

S. No.	Name of the CPSE	Gross Foreign Exchange Earnings (₹ in Crore)			Change over the previous year(%)	
		2022-23	2023-24	2024-25	2023-24	2024-25
1	Mangalore Refinery & Petrochemicals Ltd.	45,535	32,519	36,466	-28.6	12.1
2	Indian Oil Corporation Ltd.	26,857	40,512	36,086	50.8	-10.9
3	GAIL (India) Ltd.	28,136	14,017	19,180	-50.2	36.8
4	Bharat Petroleum Corporation Ltd.	15,201	12,410	13,203	-18.4	6.4
5	Hindustan Petroleum Corporation Ltd.	6,177	9,507	12,256	53.9	28.9
6	ONGC Videsh Ltd.	9,343	8,093	9,111	-13.4	12.6
7	National Aluminium Company Ltd.	4,216	4,183	5,602	-0.8	33.9
8	Shipping Corporation of India Ltd.	5,259	4,450	5,481	-15.4	23.2
9	ONGC Petro Additions Ltd.	0	0	3,210	NA	NA
10	Munitions India Ltd.	46	1,697	3,076	3626.1	81.3
11	Airports Authority of India	981	1,229	1,549	25.3	26.1
	Total	141,751	128,616	145,220		
	% Share w.r.t Grand Total	89.6%	89.9%	92.3%		
	Grand Total (Foreign Exchange Earnings of All CPSEs)	158,155	143,090	157,269	-9.5	9.9

Table 2.6 shows the data of 11 CPSEs with Gross Foreign Exchange Earnings of more than ₹1,000 crores during FY 2024-25. Gross Foreign Exchange Earnings of these 11 CPSEs stood at ₹145,220 crores and constituted 92.3% of Gross Foreign Exchange Earnings of all CPSEs.

The comparative analysis of these 11 CPSEs shows that, in FY 2024-25, these CPSEs have shown an increase in Foreign Exchange Earnings to the extent of 12.9%

2.8.1 Sources of Foreign Exchange Earnings:

Exports of goods and merchandise and other income are the major sources of Foreign Exchange Earnings of CPSEs. The share of Export of Goods on FOB (Free On Board) basis decreased in FY 2024-25 to 90.88% as against FY 2023-24 at 92.81%. The share of Royalty, Know-how, Professional and Consultancy fees' has gone up in FY 2024-25 as against FY 2023-24. The achievement of Foreign Exchange Earnings for the last three years is shown in Table 2.7.

Table 2.7: Foreign Exchange earnings for three years

S. No.	Items of Foreign Exchange earnings	Gross Foreign Exchange Earnings (₹Crore)			Change over the previous year(%)	
		2022-23	2023-24	2024-25	2023-24	2024-25
(i)	Export of Goods on FOB basis	146,631 (92.71)	132,802 (92.81)	142,933 (90.88)	-9.4	7.6
(ii)	Royalty, Know-how, Professional and Consultancy fee	1,842 (1.16)	904 (0.63)	1,310 (0.83)	-50.9	45.0
(iii)	Interest and Dividend	1,582 (1)	2,374 (1.66)	3,785 (2.41)	50.0	59.4
(iv)	Other Income	8,100 (5.12)	7,010 (4.9)	9,242 (5.88)	-13.5	31.8
	Grand Total	158,155 (100)	143,090 (100)	157,269 (100)	-9.5	9.9

Note - Figures in brackets represent the % share w.r.t Grand Total

2.9 Foreign Exchange Expenditure

The total Foreign Exchange Expenditure is ₹ 10,18,445 crores during FY 2024-25 as against ₹ 10,31,877 crores during FY 2023-24 showing a decrease of 1.3%. Table 2.8 shows a list of 29 CPSEs with Gross Foreign Exchange Expenditure of more than ₹1,000 Crore during FY 2024-25. Gross Foreign Exchange Expenditure of these 29 CPSEs stood at ₹10,10,559 Crores and constituted 99.2% of Gross Foreign Exchange Expenditure of all CPSEs.

Table 2.8: Gross Foreign Exchange Expenditure of select CPSEs (more than ₹1,000 Crore)

S.No.	Name of the CPSE	Gross Foreign Exchange Expenditure (In Crores)			Change over the previous year (in %)	
		2022-23	2023-24	2024-25	2023-24	2024-25
1	Indian Oil Corporation Ltd.	4,59,275	3,83,232	3,89,395	-16.6	1.6
2	Bharat Petroleum Corporation Ltd.	2,31,849	2,13,487	1,53,928	-7.9	-27.9
3	Hindustan Petroleum Corporation Ltd.	89,167	95,120	1,35,361	6.7	42.3
4	Mangalore Refinery & Petrochemicals Ltd.	82,291	66,330	75,206	-19.4	13.4
5	GAIL (India) Ltd.	69,229	49,466	54,733	-28.6	10.7
6	Chennai Petroleum Corporation Ltd.	53,388	50,989	46,038	-4.5	-9.7
7	Steel Authority of India Ltd.	51,955	43,063	41,657	-17.1	-3.3
8	Oil & Natural Gas Corporation Ltd.	21,361	26,641	29,308	24.7	10.0
9	Hindustan Aeronautics Ltd.	6,524	10,151	15,870	55.6	56.4
10	Rashtriya Ispat Nigam Ltd.	11,288	9,548	8,659	-15.4	-9.3

S.No.	Name of the CPSE	Gross Foreign Exchange Expenditure (In Crores)			Change over the previous year (in %)	
		2022-23	2023-24	2024-25	2023-24	2024-25
11	Nuclear Power Corporation of India Ltd.	8,498	10,149	7,513	19.4	-26.0
12	REC Ltd.	3,197	5,990	7,439	87.4	24.2
13	Rashtriya Chemicals and Fertilizers Ltd.	4,024	6,864	5,801	70.6	-15.5
14	Bharat Electronics Ltd.	4,370	6,445	5,411	47.5	-16.1
15	NMDC Steel Ltd.	0	4,119	4,417	-	7.2
16	Shipping Corporation of India Ltd.	4,948	3,328	4,160	-32.8	25.0
17	Power Finance Corporation Ltd.	2,136	2,480	3,400	16.1	37.1
18	Indian Railway Finance Corporation Ltd.	2,080	3,090	3,020	48.6	-2.3
19	National Fertilizers Ltd.	10,237	7,120	2,982	-30.5	-58.1
20	NTPC Ltd.	2,150	2,312	2,552	7.5	10.4
21	Powergrid Corporation of India Ltd.	1,390	2,056	2,215	47.9	7.7
22	Bharat Heavy Electricals Ltd.	1,530	1,564	1,967	2.2	25.7
23	Oil India Ltd.	1,458	1,539	1,837	5.6	19.3
24	ONGC Videsh Rovuma Ltd.	741	1,015	1,665	36.9	64.1
25	Mazagon Dock Shipbuilders Ltd.	423	1,219	1,439	188.1	18.1
26	Fertilizers & Chemicals (Travancore) Ltd.	1,702	1,726	1,289	1.4	-25.3
27	Airports Authority of India	699	653	1,152	-6.5	76.5
28	Cochin Shipyard Ltd.	869	1,963	1,082	125.9	-44.9
29	Goa Shipyard Ltd.	169	711	1,062	321.9	49.3
	Total	11,26,948	10,12,370	10,10,559	-10.2	-0.2
	% share w.r.t.Total	99.5	98.1	99.2		
	Grand Total	11,32,513	10,31,877	10,18,445	-8.9	-1.3

As per Table 2.8, out of 29 CPSEs, 12 CPSEs have shown reduction in their Gross Foreign Exchange Expenditure during FY 2024-25 as compared to FY 2023-24. The Foreign Exchange Expenditure under different heads of import of goods (raw material/plants & machinery), consultancy fees and other payments is shown in Table 2.9.

Table 2.9: Items of Foreign Exchange Expenditure of all CPSEs (FY 2022-23, FY 2023-24 and FY 2024-25)

S. No.	Items of Foreign Exchange Expenditure	Foreign Exchange Expenditures (₹Crore)			Change over the previous year (%)	
		2022-23	2023-24	2024-25	2023-24	2024-25
(a)	Imports (CIF Basis)					
(i)	Raw materials/Crude oil	9,81,644	8,81,885	8,33,003	-10.2	-5.5
(ii)	Stores, Spares & Components	16,805	19,790	23,861	17.8	20.6
(iii)	Capital Goods	5,668	11,832	8,049	108.8	-32.0
	Sub Total (a)	10,04,116	9,13,506	8,64,913	-9.0	-5.3
(b)	Expenditure on account of :					
(i)	Royalty and Consultancy fee	5,967	4,463	6,433	-25.2	44.4
(ii)	Interest payment	13,974	25,303	23,937	81.1	-5.4
(iii)	Others	1,08,456	88,604	1,23,163	-18.3	39.0
(iv)	Dividend remitted in Foreign Currency	0	0	12	-	-
	Sub Total (b)	1,28,397	1,18,371	1,53,533	-7.8	29.7
	Grand Total (a + b)	11,32,514	10,31,877	10,18,445	-8.9	-1.3

* CIF means Cost, Insurance and Freight.

Raw materials/crude oil expenses contributed highest in total Gross Foreign Exchange Expenditures throughout FY 2022-23 to FY 2024-25.

2.10 Market Capitalization of Listed CPSEs

As of March 31, 2025, 66 CPSEs were listed and traded on the stock exchanges of India. The total Market Capitalization (M-cap) of listed CPSEs on the Bombay Stock Exchange witnessed 3.6% growth year-on-year to ₹38.57 lakh crore as of March 31, 2025 from ₹37.23 lakh crore as of March 31, 2024. (Table 2.10).

Table 2.10: Growth in M-cap of listed and traded CPSEs

S. No.	Name of CPSEs	March 31, 2024		March 31, 2025		% increase/decrease in M-Cap
		Price (Rs)	M-Cap (Rs Crore)	Price(Rs)	M-Cap (Rs Crore)	
1	Andrew Yule & Company Ltd.	34.79	1,701	25.74	1,259	-26.0%
2	Balmer Lawrie & Co. Ltd.	238.75	4,083	184.70	3,158	-22.6%
3	Balmer Lawrie Investments Ltd.	611.15	1,357	67.37	1,495	10.2%
4	BEML Land Assets Ltd.	236.70	986	202.30	842	-14.5%
5	BEML Ltd.	3,183.50	13,258	3219.60	13,408	1.1%
6	Bharat Dynamics Ltd.	1,751.30	32,098	1280.75	46,947	46.3%
7	Bharat Electronics Ltd.	201.45	1,47,255	301.20	2,20,171	49.5%
8	Bharat Heavy Electricals Ltd.	247.20	86,077	216.05	75,230	-12.6%
9	Bharat Immunologicals & Biologicals Corporation Ltd.	28.28	122	20.03	86	-29.2%
10	Bharat Petroleum Corporation Ltd.	602.30	1,30,654	278.45	1,20,805	-7.5%
11	Chennai Petroleum Corporation Ltd.	906.65	13,501	614.00	9,143	-32.3%
12	Coal India Ltd.	433.75	2,67,308	398.45	2,45,554	-8.1%
13	Cochin Shipyard Ltd.	871.75	22,934	1406.60	37,005	61.4%
14	Container Corporation of India Ltd.	882.20	53,752	690.50	42,072	-21.7%
15	Engineers India Ltd.	201.95	11,350	160.50	9,021	-20.5%
16	Fertilizers & Chemicals (Travancore) Ltd.	627.80	40,623	639.55	41,383	1.9%
17	GAIL (India) Ltd.	181.15	1,19,108	182.75	1,20,160	0.9%
18	Garden Reach Shipbuilders & Engineers Ltd.	765.10	8,764	1684.45	19,296	120.2%
19	Hemisphere Properties India Ltd.	199.80	5,694	123.75	3,527	-38.1%
20	Hindustan Aeronautics Ltd.	3,327.25	2,22,518	4176	2,79,280	25.5%
21	Hindustan Copper Ltd.	278.20	26,903	220.60	21,333	-20.7%
22	Hindustan Fluorocarbons Limited	16.23	32	12.52	25	-22.9%
23	Hindustan Organic Chemicals Ltd.	39.26	264	42.53	286	8.3%
24	Hindustan Petroleum Corporation Ltd.	475.80	67,495	360.15	76,634	13.5%
25	HMT Ltd.	43.15	2,031	48.00	2,259	11.2%
26	Housing & Urban Development Corporation Ltd.	187.30	37,496	199.40	39,918	6.5%
27	India Tourism Development Corporation Ltd.	631.55	5,417	586.75	5,033	-7.1%
28	Indian Oil Corporation Ltd.	167.75	2,36,884	127.75	1,80,399	-23.8%
29	Indian Railway Catering and Tourism Corporation Ltd.	929.95	74,396	727.20	58,176	-21.8%

S. No.	Name of CPSEs	March 31, 2024		March 31, 2025		% increase/decrease in M-Cap
		Price (Rs)	M-Cap (Rs Crore)	Price(Rs)	M-Cap (Rs Crore)	
30	Indian Railway Finance Corporation Ltd.	142.40	1,86,096	124.35	1,62,507	-12.7%
31	Indian Renewable Energy Devt. Agency Ltd.	135.90	36,527	160.60	43,166	18.2%
32	Ircon International Ltd.	218.90	20,588	156.30	14,700	-28.6%
33	ITI Ltd.	252.90	24,301	248.15	23,844	-1.9%
34	KIOCL Ltd.	389.25	23,657	235.95	14,340	-39.4%
35	Madras Fertilizers Ltd.	80.96	1,304	71.70	1,155	-11.4%
36	Mahanagar Telephone Nigam Ltd.	32.92	2,074	43.10	2,715	30.9%
37	Mangalore Refinery & Petrochemicals Ltd.	218.70	38,329	134.75	23,616	-38.4%
38	Mazagon Dock Shipbuilders Ltd.	1,860.90	37,532	2643.35	1,06,627	184.1%
39	Mishra Dhatu Nigam Ltd.	393.80	7,377	272.50	5,105	-30.8%
40	MMTC Ltd.	66.41	9,962	52.22	7,833	-21.4%
41	MOIL Ltd.	278.25	5,662	323.30	6,579	16.2%
42	MSTC Ltd.	831.15	5,851	511.00	3,597	-38.5%
43	National Aluminium Company Ltd.	152.45	27,999	175.55	32,242	15.2%
44	National Fertilizers Ltd.	87.62	4,298	80.37	3,943	-8.3%
45	NBCC (India) Ltd.	119.05	21,429	81.89	22,110	3.2%
46	NHPC Ltd.	89.63	90,034	82.25	82,620	-8.2%
47	NLC India Ltd.	228.05	31,622	244.65	33,924	7.3%
48	NMDC Ltd.	201.70	59,110	68.88	60,558	2.4%
49	NMDC Steel Ltd.	54.72	16,036	33.33	9,768	-39.1%
50	NTPC Green Energy Limited #			100.57	84,744	
51	NTPC Ltd.	335.95	3,25,760	357.65	3,46,801	6.5%
52	Oil & Natural Gas Corporation Ltd.	267.85	3,36,963	246.40	3,09,978	-8.0%
53	Oil India Ltd.	600.10	65,075	386.35	62,844	-3.4%
54	Orissa Mineral Development Company Ltd.	5,913.30	3,548	4984.15	2,990	-15.7%
55	Power Finance Corporation Ltd.	390.20	1,28,770	414.30	1,36,723	6.2%
56	Powergrid Corporation of India Ltd.	277.05	2,57,673	290.45	2,70,136	4.8%
57	Rail Vikas Nigam Ltd.	252.95	52,741	351.75	73,341	39.1%
58	Railtel Corporation India Ltd.	363.70	11,673	302.70	9,715	-16.8%
59	Rashtriya Chemicals and Fertilizers Ltd.	128.15	7,070	125.55	6,926	-2.0%
60	REC Ltd.	450.80	1,18,706	429.40	1,13,071	-4.7%

S. No.	Name of CPSEs	March 31, 2024		March 31, 2025		% increase/decrease in M-Cap
		Price (Rs)	M-Cap (Rs Crore)	Price(Rs)	M-Cap (Rs Crore)	
61	RITES Ltd.	664.30	15,963	223.45	10,739	-32.7%
62	Shipping Corporation of India Land and Assets Limited	39.94	1,860	46.22	2,153	15.7%
63	Shipping Corporation of India Ltd.	208.75	9,724	165.20	7,695	-20.9%
64	SJVN Ltd.	121.40	47,708	91.62	36,005	-24.5%
65	State Trading Corporation of India Ltd.	124.20	745	127.55	765	2.7%
66	Steel Authority of India Ltd.	134.15	55,405	114.85	47,434	-14.4%
	TOTAL M-CAP		37,23,232		38,56,915	3.6%

Source: BSE

#Listed in November 2024

Sectoral Analysis

3



Chapter 3

Sectoral Analysis

In the previous chapter, the overall performance of CPSEs in terms of Gross Revenue, Overall Net Profit, Value Addition, Contribution to Central Exchequer, Gross Block and Financial Investments were discussed. This chapter provides sector-wise overview of the financial performance of CPSEs. In order to do so, the operating CPSEs are broadly classified based on their area of work into four Sectors and 20 cognate groups as shown below in Table 3.1.

Table 3.1 Cognate groups & total number of Operating CPSEs

Sector	Number & Names of cognate groups		Total No. of Operating CPSEs
Agriculture	1	<ul style="list-style-type: none"> ▪ Agro based Industries 	2
Mining and Exploration	3	<ul style="list-style-type: none"> ▪ Coal, ▪ Crude Oil, ▪ Other Minerals & Metals 	26
Manufacturing, Processing and Generation	9	<ul style="list-style-type: none"> ▪ Chemicals & Pharmaceuticals, ▪ Defence Production, ▪ Fertilizers, ▪ Heavy & Medium Engineering, ▪ Industrial and Consumer Goods, ▪ Petroleum (Refinery & Marketing), ▪ Power Generation, ▪ Steel, ▪ Textiles 	97
Services	7	<ul style="list-style-type: none"> ▪ Contract & Construction and Tech. Consultancy Services, ▪ Financial Services, ▪ Hotel And Tourist Services, ▪ Power Transmission, ▪ Telecommunication & Information Technology, ▪ Trading & Marketing, ▪ Transport and Logistic Services 	166
TOTAL OPERATING CPSEs			291

A brief overview in terms of Gross Revenue, Net Profit, Gross Block, Value Addition, Foreign Exchange Earnings, Financial Investments, Capital Employed, Net Worth, Contribution to Central Exchequer and Dividend declared for each Sector is discussed as under.

3.1 Agriculture

Agriculture Sector has one cognate group namely Agro Based Industries which comprises two Operating CPSEs namely National Seeds Corp. Ltd. and HPCL Biofuels Ltd. The CPSEs under this sector are mainly engaged in the production and sale of certified seeds and manufacturing of ethanol for blending with petrol. The summary of the performance of the sector is given in Table 3.2.

Table 3.2 Performance of Agriculture Sector (₹ crore)

Parameters	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth Rate (%)
Gross Revenue	1,529	1,778	16.3%
Net Profit/Loss[#]	66	77	18.0%
Gross Block	1,088	1,199	10.2%
Value Addition	327	334	2.1%
Foreign Exchange Earnings	0	0	
Financial Investment	1,309	1,383	5.7%
Capital Employed	1,158	1,261	8.9%
Net Worth	1,158	1,261	8.9%
Contribution to Central Exchequer	44	48	9.1%
Dividend declared[@]	34	35	4.5%

[#]actual figure 65.64 Cr. (FY 2023-24) and 77.47 Cr. (FY 2024-25)

[@]actual figure 33.78 Cr. (FY 2023-24) and 35.30 Cr. (FY 2023-24)

The Net Profit increased by around 18% mainly due to increase in profit of National Seeds Corporation Ltd. during FY 2024-25 over FY 2023-24

3.2 Mining & Exploration

The Mining & Exploration Sector comprises 3 cognate groups with 26 Operating CPSEs. The CPSEs under this Sector are engaged in the production and sale of different types of coal such as coking coal, non-coking coal and lignite, the extraction and exploration of crude oil and the recovering, refining and extraction of basic raw materials such as aluminium, copper, iron, rare earth chemicals, lead, manganese, etc. The brief summary of performance of the Sector is given below in Table 3.3

Table 3.3 Performance of Mining and Exploration Sector

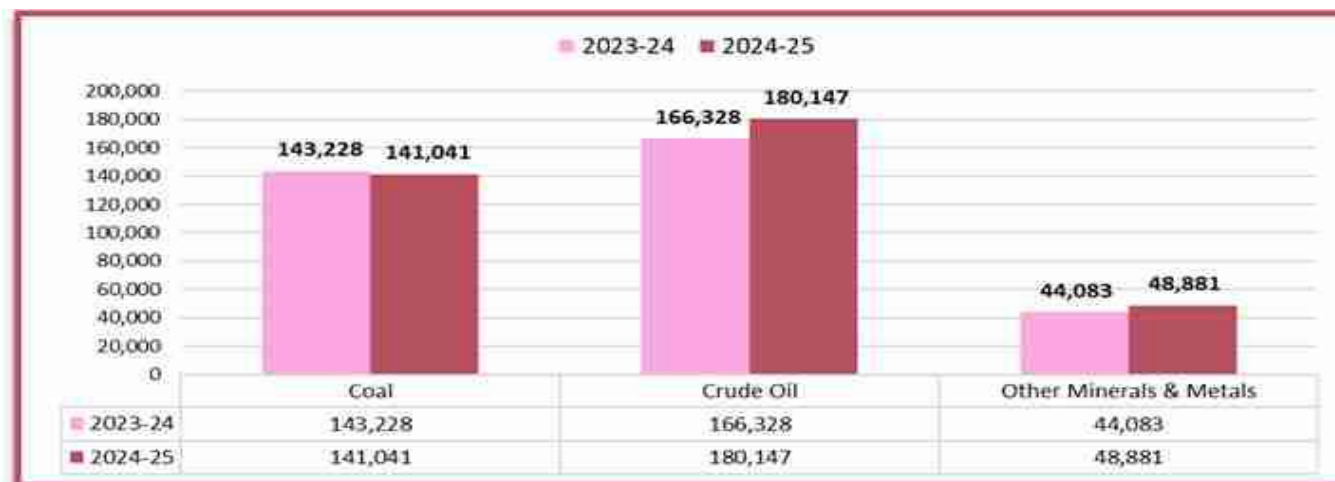
Parameters	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth Rate (%)
Gross Revenue	3,53,640	3,70,068	4.6%
Net Profit/Loss	1,06,446	1,02,666	-3.6%
Gross Block	5,98,264	6,99,236	16.9%
Value Addition	2,81,084	2,84,886	1.4%
Foreign Exchange Earnings	16,471	20,480	24.3%
Financial Investment	93,755	1,47,897	57.7%
Capital Employed	5,76,620	6,49,697	12.7%
Net Worth	4,90,467	5,46,506	11.4%
Contribution to Central Exchequer	1,01,554	1,04,797	3.2%
Dividend declared	48,629	56,170	15.5%

As per Table 3.3 above, all the parameters in this sector have shown a progressive trend in FY 2024-25 in terms except Net profit. Further analysis of these parameters is as follows:

3.2.1 Gross Revenue

In FY 2024-25, the total Gross Revenue in this Sector increased by around 5%. The Gross Revenue of the three cognate groups of Mining and Exploration Sector is given in Figure 3.1.

Figure 3.1: Gross Revenue by cognate groups in Mining and Exploration (₹ crore)



The cognate wise growth rate in the parameter in Mining & Exploration Sector are as follows :

Table 3.4 Cognate wise Growth in terms of Gross Revenue

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	1,43,228	1,41,041	-1.5%	-2,187
Crude Oil	1,66,328	1,80,147	8.3%	13,819
Other Minerals & Metals	44,083	48,881	10.9%	4,798
Grand Total	3,53,639	3,70,068	4.6%	16,428

The list of top 10 CPSEs in terms of Gross Revenue in FY 2024-25 in this sector is shown in Table 3.5

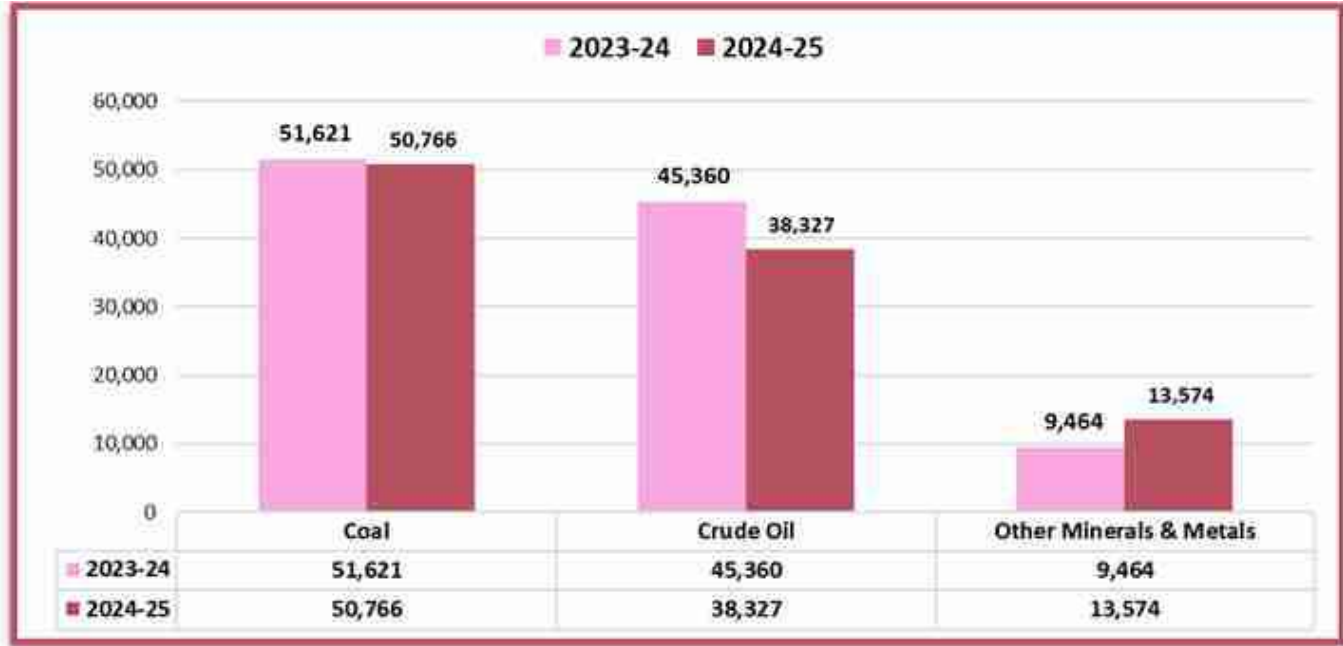
Table 3.5 Top 10 CPSEs in Mining and Exploration Sector by Gross Revenue in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	138,402	137,846	0
2	Mahanadi Coalfields Ltd.	Coal	27,161	26,962	-1
3	Northern Coalfields Ltd.	Coal	24,633	25,343	3
4	South Eastern Coalfields Ltd.	Coal	27,255	24,722	-9
5	NMDC Ltd.	Other Minerals & Metals	21,294	23,668	11
6	Oil India Ltd.	Crude Oil	22,130	22,117	0
7	Central Coalfields Ltd.	Coal	16,566	16,920	2
8	National Aluminium Company Ltd.	Other Minerals & Metals	13,149	16,788	28
9	Western Coalfields Ltd.	Coal	17,492	16,411	-6
10	Eastern Coalfields Ltd.	Coal	14,559	15,091	4
	Total Top 10 CPSEs:		322,641	325,868	1
	Total of other 16 CPSEs		30,998	44,201	43
	Grand Total		353,640	370,068	5

3.2.2 Overall Net Profit

The overall Net Profit in this Sector has decreased by around 4%. The Net Profit of various cognate groups of Mining and Exploration Sector is given in Figure 3.2.

Figure 3.2: Net Profit of various cognate groups in Mining and Exploration Sector (₹ crore)



The cognate wise growth rate in the parameter in Mining & Exploration Sector are as follows :

Table 3.6 Cognate wise Growth in terms of Net Profit

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	51,621	50,766	-1.7%	-855
Crude Oil	45,360	38,327	-15.5%	-7,033
Other Minerals & Metals	9,464	13,574	43.4%	4,110
Grand Total	1,06,446	1,02,666	-3.6%	-3,780

The list of top 10 CPSEs in terms of Overall Net Profit in FY 2024-25 of the Sector is shown in Table 3.7

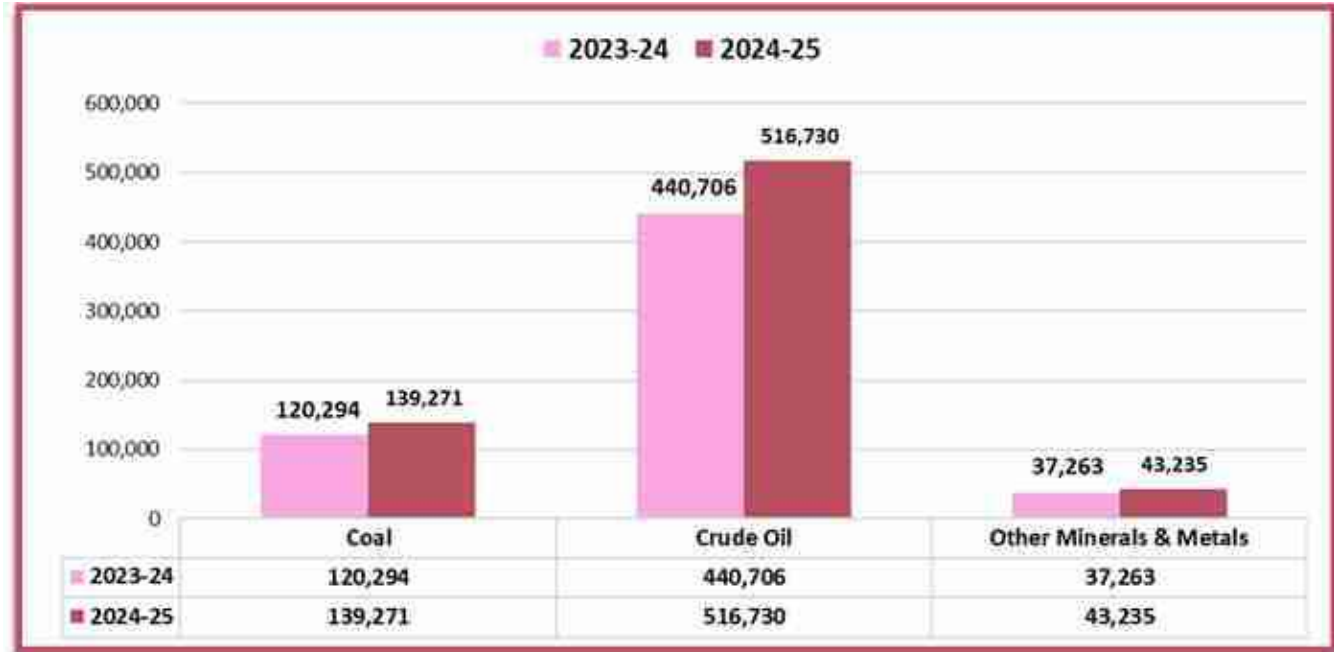
Table 3.7 Top 10 CPSEs in Mining and Exploration Sector by Net Profit in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	40,526	35,610	-12
2	Coal India Ltd.	Coal	15,767	17,017	8
3	Mahanadi Coalfields Ltd.	Coal	11,845	10,823	-9
4	Northern Coalfields Ltd.	Coal	8,318	9,583	15
5	NMDC Ltd.	Other Minerals & Metals	5,632	6,693	19
6	Oil India Ltd.	Crude Oil	5,305	6,114	15
7	National Aluminium Company Ltd.	Other Minerals & Metals	2,060	5,325	158
8	South Eastern Coalfields Ltd.	Coal	6,971	4,649	-33
9	Central Coalfields Ltd.	Coal	3,659	4,035	10
10	Western Coalfields Ltd.	Coal	3,245	3,215	-1
Total Top 10 CPSEs:			103,328	103,063	0
Total of other 16 CPSEs			3,118	-397	-113
Grand Total			106,446	102,666	-4

3.2.3 Gross Block

The total Gross Block in this Sector has increased by around 17%. The Gross Block of the three cognate groups of Mining and Exploration Sector is given in Figure 3.3.

Figure 3.3: Gross Block of various cognate groups in Mining and Exploration Sector (₹ crore)



The cognate wise growth rate in the parameter in Mining & Exploration Sector are as follows :

Table 3.8 Cognate wise Growth in terms of Gross Block

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	1,20,294	1,39,271	15.8%	18,977
Crude Oil	4,40,706	5,16,730	17.3%	76,024
Other Minerals & Metals	37,263	43,235	16.0%	5,972
Grand Total	5,98,264	6,99,236	16.9%	100,972

The list of top 10 CPSEs in terms of Gross Block in FY 2024-25 of the Sector is shown in Table 3.9

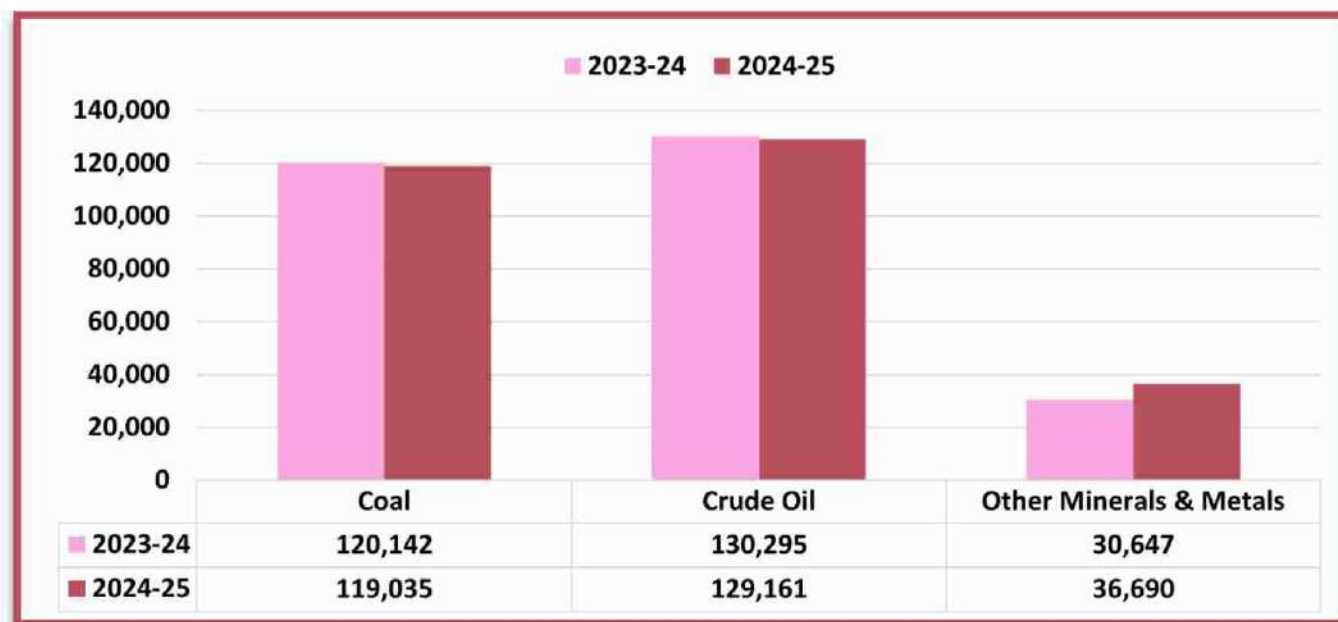
Table 3.9 - Top 10 CPSE in Mining and Exploration Sector in terms of Gross Block in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	381,340	418,370	10
2	Oil India Ltd.	Crude Oil	32,822	38,068	16
3	ONGC Petro Additions Ltd.	Crude Oil	0	31,843	-
4	South Eastern Coalfields Ltd.	Coal	26,743	30,175	13
5	ONGC Videsh Ltd.	Crude Oil	26,144	28,027	7
6	Mahanadi Coalfields Ltd.	Coal	23,339	26,968	16
7	Northern Coalfields Ltd.	Coal	23,863	26,916	13
8	National Aluminium Company Ltd.	Other Minerals & Metals	17,069	18,477	8
9	Central Coalfields Ltd.	Coal	13,602	16,386	20
10	Western Coalfields Ltd.	Coal	13,229	15,848	20
	Total Top 10 CPSEs:		558,152	651,078	17
	Total of other 16 CPSEs		40,112	48,158	20
	Grand Total		598,264	699,236	17

3.2.4 Value Addition

The overall Value Addition in this Sector has increased by around 1% in FY 2024-25. The Value Addition by cognate groups of Mining and Exploration Sector is given in Figure 3.4.

Figure 3.4: Value Addition by cognate groups in Mining and Exploration Sector (₹ crore)



The cognate wise growth rate in the parameter in Mining & Exploration Sector are as follows :

Table 3.10 Cognate wise Growth in terms of Value Addition

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	120,142	119,035	-1%	-1,107
Crude Oil	130,295	129,161	-1%	-1,134
Other Minerals & Metals	30,647	36,690	20%	6,043
Grand Total	281,084	284,886	1%	3,802

The list of top 10 CPSEs in terms of Value Addition in FY 2024-25 of the Sector is shown in Table 3.11

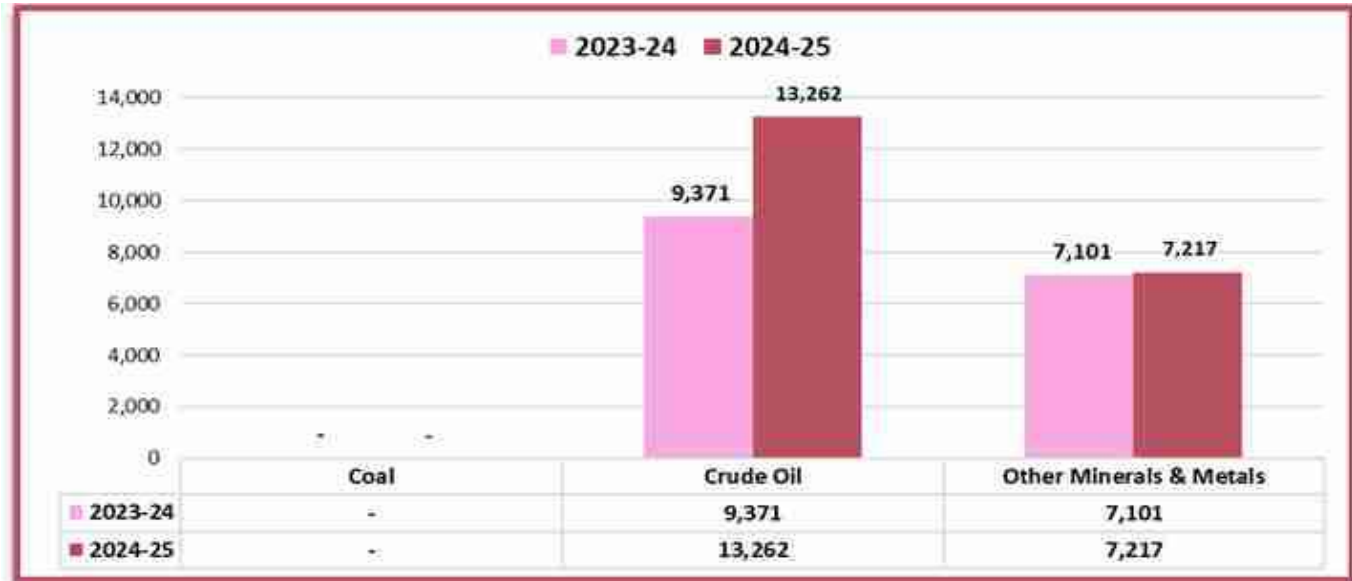
Table 3.11 Top 10 CPSE in Mining and Exploration Sector in terms of Value Addition in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	108,363	105,279	-3
2	NMDC Ltd.	Other Minerals & Metals	19,262	21,335	11
3	Mahanadi Coalfields Ltd.	Coal	21,273	20,129	-5
4	Northern Coalfields Ltd.	Coal	16,227	18,740	15
5	Oil India Ltd.	Crude Oil	16,814	18,562	10
6	Coal India Ltd.	Coal	16,524	17,581	6
7	South Eastern Coalfields Ltd.	Coal	19,679	16,924	-14
8	Central Coalfields Ltd.	Coal	12,965	13,293	3
9	Western Coalfields Ltd.	Coal	12,197	12,034	-1
10	Eastern Coalfields Ltd.	Coal	11,141	10,738	-4
	Total Top 10 CPSEs:		254,442	254,615	0
	Total of other 16 CPSEs		26,641	30,271	14
	Grand Total		281,084	284,886	1

3.2.5 Foreign Exchange Earnings

The total Foreign Exchange Earnings in this Sector has increased by around 24%. The change in Foreign Exchange Earnings in various cognate groups of Mining and Exploration can be inferred from Figure 3.5.

Figure 3.5: Foreign Exchange Earnings in FY 2024-25 (₹ crore)



The cognate wise growth in the parameter in Mining & Exploration Sector are as follows :

Table 3.12 Cognate wise Growth in terms of Foreign Exchange Earnings

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	-	-	-	-
Crude Oil	9,371	13,262	42%	3,891
Other Minerals & Metals	7,101	7,217	2%	116
Grand Total	16,471	20,480	24%	4,009

List of CPSEs having Foreign Exchange Earnings in FY 2023-24 and FY 2024-25 of the Sector is shown in Table 3.13.

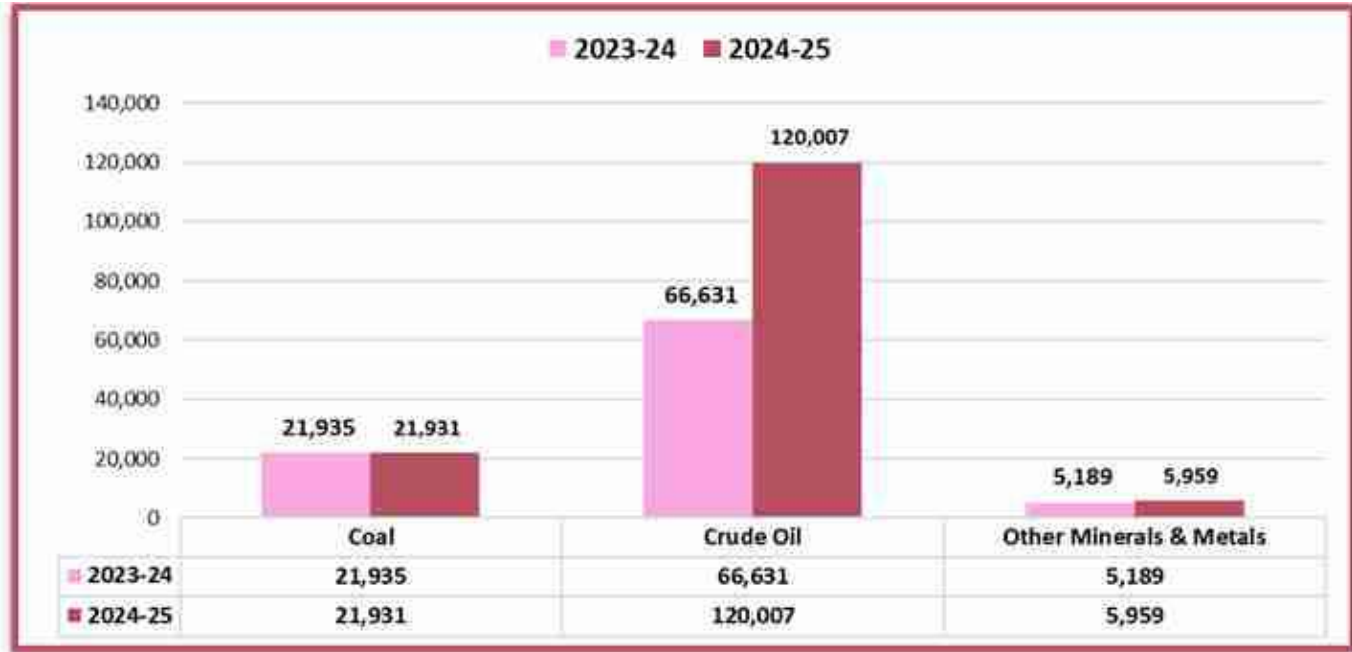
Table 3.13 CPSEs in Mining and Exploration sector by Foreign Exchange Earnings in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	ONGC Videsh Ltd.	Crude Oil	8,093	9,111	13
2	National Aluminium Company Ltd.	Other Minerals & Metals	4,183	5,602	34
3	ONGC Petro Additions Ltd.	Crude Oil	0	3,210	-
4	IREL (India) Ltd.	Other Minerals & Metals	963	869	-10
5	Oil India Ltd.	Crude Oil	819	455	-44
6	NMDC Ltd.	Other Minerals & Metals	0	448	-
7	Oil & Natural Gas Corporation Ltd.	Crude Oil	343	349	2
8	KIOCL Ltd.	Other Minerals & Metals	1,646	150	-91
9	Hindustan Copper Ltd.	Other Minerals & Metals	309	148	-52
10	Bharat Petro Resources Ltd.	Crude Oil	115	136	18
	Total		16,471	20,480	24

3.2.6 Financial Investments

The total Financial Investments in this Sector has increased by around 58%. The change in Financial Investment in various cognate groups of Mining and Exploration can be inferred from Figure 3.6.

Figure 3.6: Financial Investments in cognate groups in Mining and Exploration sector (₹ crore)



The cognate wise growth in the parameter in Mining & Exploration Sector are as follows

Table 3.14 Cognate wise Growth in terms of Financial Investments

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	21,935	21,931	0.0%	-4
Crude Oil	66,631	1,20,007	80.1%	53,376
Other Minerals & Metals	5,189	5,959	14.8%	770
Grand Total	93,755	1,47,897	57.7%	54,142

The list of top 10 CPSEs in terms of Financial Investments from Mining and Exploration sector in FY 2024-25 is shown in Table 3.15

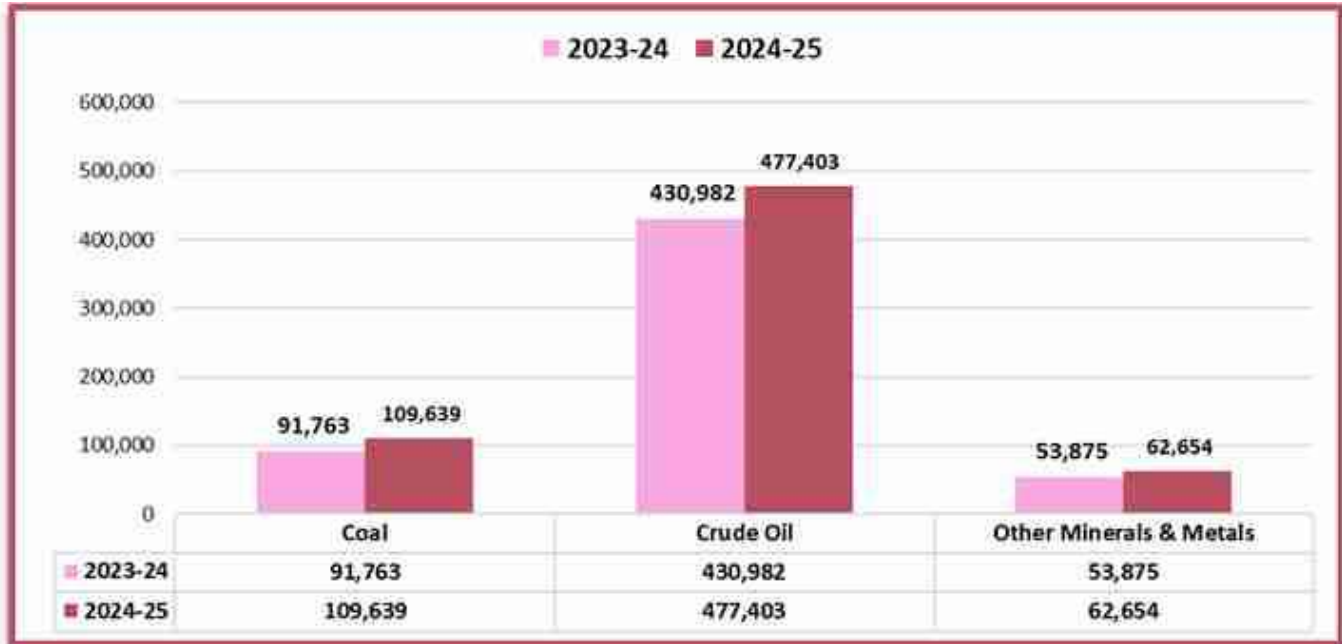
Table 3.15 Top 10 CPSEs in Mining and Exploration sector by Financial Investments in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹Crore)	2024-25 (₹ Crore)	Growth (%)
1	ONGC Videsh Ltd.	Crude Oil	37,082	48,341	30
2	ONGC Petro Additions Ltd.	Crude Oil	0	36,583	-
3	Bharat Petro Resources Ltd.	Crude Oil	10,800	13,050	21
4	Oil India Ltd.	Crude Oil	8,226	11,757	43
5	Oil & Natural Gas Corporation Ltd.	Crude Oil	10,278	9,850	-4
6	Coal India Ltd.	Coal	6,163	6,163	0
7	Bharat Coking Coal Ltd.	Coal	4,657	4,657	0
8	Eastern Coalfields Ltd.	Coal	4,420	4,416	0
9	Northern Coalfields Ltd.	Coal	2,524	2,524	0
10	Uranium Corporation of India Ltd.	Other Minerals & Metals	2,095	2,095	0
	Total Top 10 CPSEs:		86,244	139,436	62
	Total of other 16 CPSEs		7,511	8,461	13
	Grand Total		93,755	147,897	58

3.2.7 Capital Employed

The total Capital Employed in this Sector has increased by around 13%. The Capital Employed by various cognate groups of Mining and Exploration is given in Figure 3.7.

Figure 3.7: Capital Employed by cognate groups in Mining and Exploration sector (₹ crore)



The cognate wise growth in the parameter in Mining & Exploration Sector are as follows:

Table 3.16 Cognate wise Growth in terms of Capital Employed

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	91,763	109,639	19%	17,876
Crude Oil	430,982	477,403	11%	46,421
Other Minerals & Metals	53,875	62,654	16%	8,779
Grand Total	576,620	649,697	13%	73,077

The list of top 10 CPSEs in terms of Capital Employed in FY 2024-25 of the Sector is shown in Table 3.17

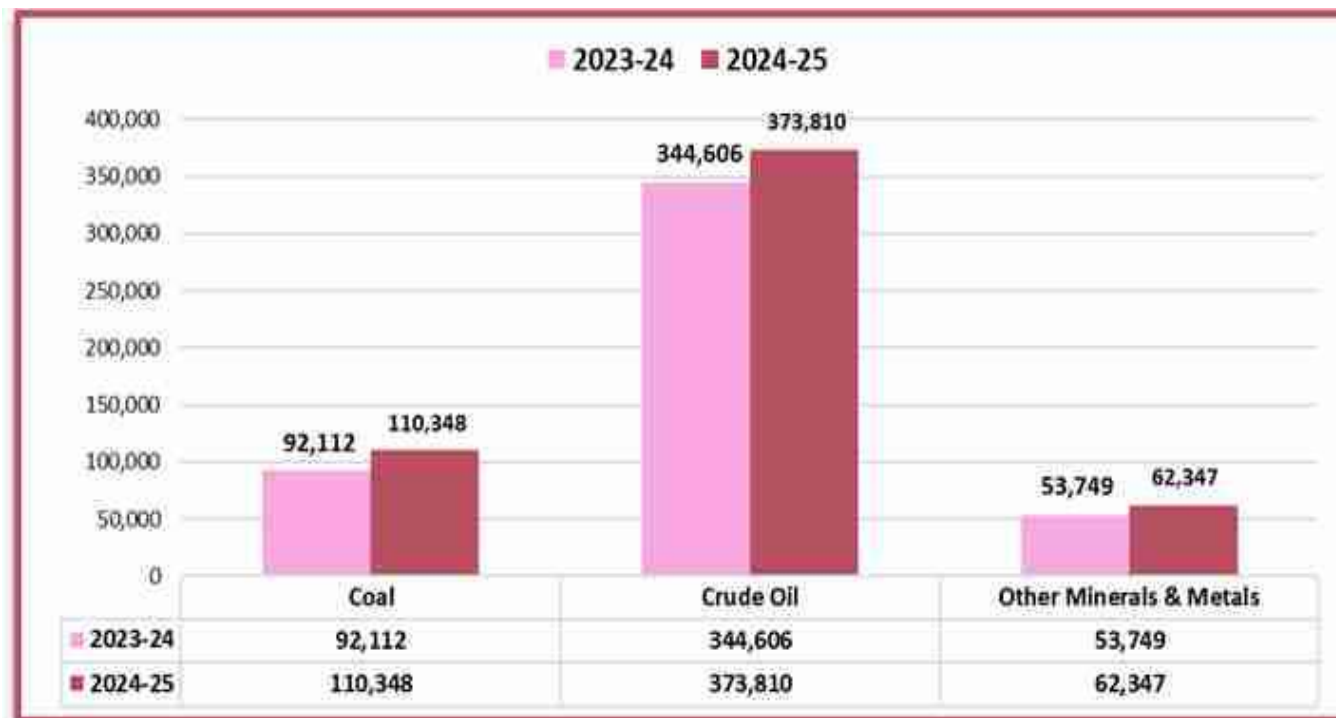
Table 3.17: Top 10 CPSEs in Mining and Exploration sector by Capital Employed in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	309,965	319,843	3
2	ONGC Videsh Ltd.	Crude Oil	67,380	81,446	21
3	Oil India Ltd.	Crude Oil	51,017	55,566	9
4	NMDC Ltd.	Other Minerals & Metals	25,406	29,579	16
5	Northern Coalfields Ltd.	Coal	15,376	21,219	38
6	Mahanadi Coalfields Ltd.	Coal	16,110	18,281	13
7	Coal India Ltd.	Coal	17,326	18,071	4
8	National Aluminium Company Ltd.	Other Minerals & Metals	14,572	18,046	24
9	ONGC Petro Additions Ltd.	Crude Oil	-	17,067	-
10	South Eastern Coalfields Ltd.	Coal	14,466	16,870	17
	Total Top 10 CPSEs:		531,615	595,989	12
	Total of other 16 CPSEs		45,005	53,708	19
	Grand Total		576,620	649,697	13

3.2.8 Net Worth

The total Net Worth in this Sector has increased by around 11%. The share of cognate groups in Net Worth for the FY 2024-25 is provided in Figure 3.8.

Figure 3.8: Net Worth of cognate groups in Mining and Exploration sector (₹ crore)



The cognate wise growth in the parameter in Mining & Exploration Sector are as follows :

Table 3.18 Cognate wise Growth in terms of Net Worth

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	92,112	1,10,348	19.8%	18,236
Crude Oil	3,44,606	3,73,810	8.5%	29,204
Other Minerals & Metals	53,749	62,347	16.0%	8,598
Grand Total	4,90,467	5,46,506	11.4%	56,039

The list of top 10 CPSEs in terms of Networth in FY 2024-25 of the Sector is shown in Table 3.19

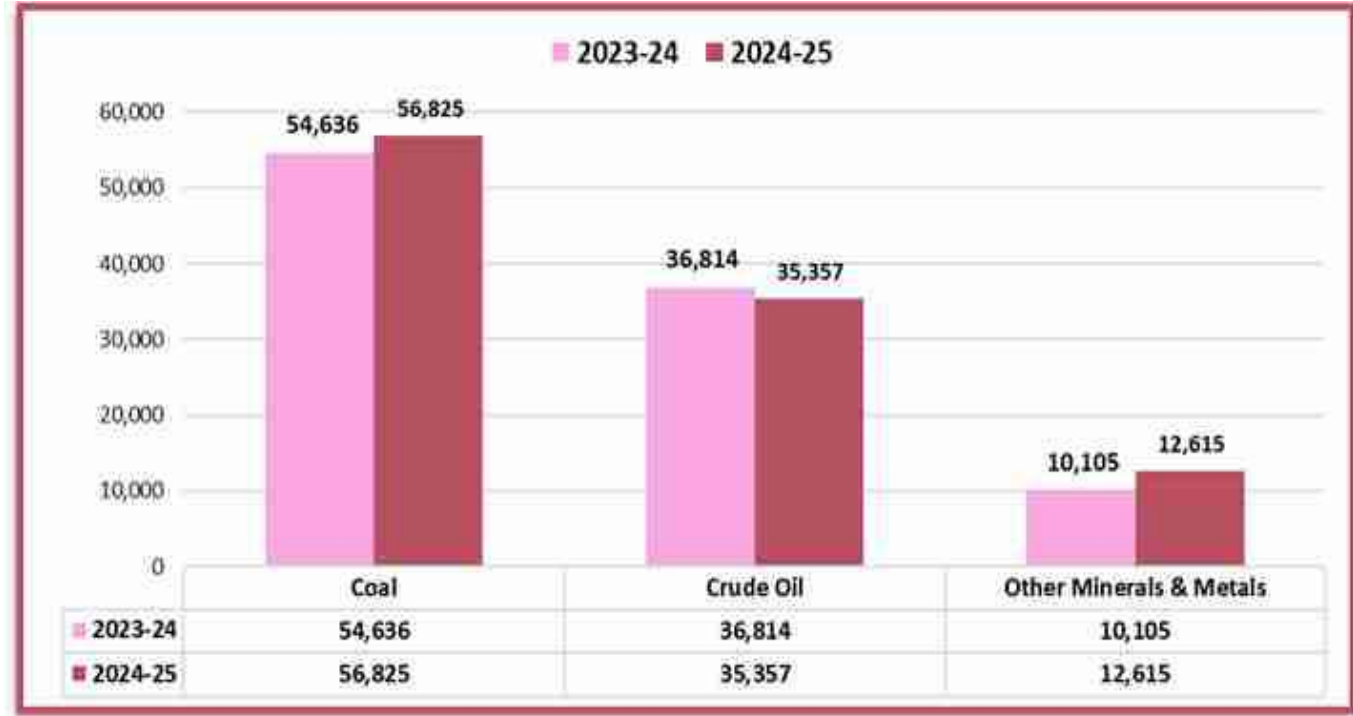
Table 3.19 Top 10 CPSEs in Mining and Exploration Sector by Net Worth in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	273,667	291,750	7
2	Oil India Ltd.	Crude Oil	35,202	39,531	12
3	ONGC Videsh Ltd.	Crude Oil	33,117	34,976	6
4	NMDC Ltd.	Other Minerals & Metals	25,406	29,579	16
5	Northern Coalfields Ltd.	Coal	15,546	21,427	38
6	Mahanadi Coalfields Ltd.	Coal	16,106	18,279	13
7	Coal India Ltd.	Coal	17,326	18,071	4
8	National Aluminium Company Ltd.	Other Minerals & Metals	14,572	18,046	24
9	South Eastern Coalfields Ltd.	Coal	14,708	17,265	17
10	Central Coalfields Ltd.	Coal	13,642	16,577	22
	Total Top 10 CPSEs:		459,291	505,500	10
	Total of other 16 CPSEs		31,176	41,006	32
	Grand Total		490,467	546,506	11

3.2.9 Contribution to Exchequer (CCE)

The total Contribution to Central Exchequer in this Sector has increased by around 3%. The Contribution to Central Exchequer (CCE) by the cognate groups of Mining and Exploration Sector is given in Fig 3.9.

Figure 3.9: Contribution to Central Exchequer in Mining and Exploration sector (₹crore)



The cognate wise growth in the parameter in Mining & Exploration Sector are as follows:

Table 3.20 Cognate wise Growth in terms of Contribution to Central Exchequer

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	54,636	56,825	4.0%	2,189
Crude Oil	36,814	35,357	-4.0%	-1,457
Other Minerals & Metals	10,105	12,615	25.0%	2,510
Grand Total	1,01,554	1,04,797	3.0%	3,243

The list of top 10 CPSEs in terms of Contribution to Exchequer in FY 2024-25 of the Sector is shown in Table 3.21

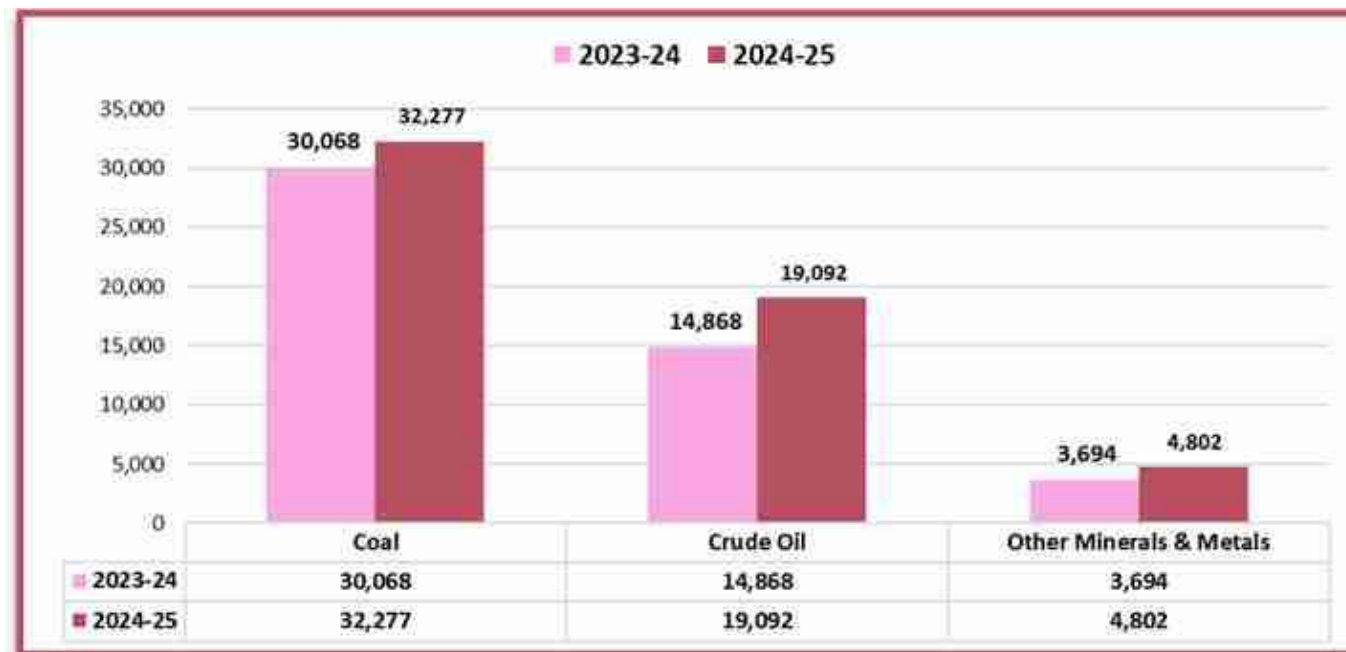
Table 3.21- Top 10 CPSEs in Mining and Exploration sector by Contribution to Exchequer in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	29,409	24,182	-18
2	Mahanadi Coalfields Ltd.	Coal	12,670	12,837	1
3	Coal India Ltd.	Coal	9,847	11,084	13
4	Northern Coalfields Ltd.	Coal	9,567	9,895	3
5	South Eastern Coalfields Ltd.	Coal	10,112	9,404	-7
6	NMDC Ltd.	Other Minerals & Metals	6,645	7,075	6
7	Oil India Ltd.	Crude Oil	7,207	6,923	-4
8	Central Coalfields Ltd.	Coal	5,026	5,032	0
9	Western Coalfields Ltd.	Coal	3,751	4,287	14
10	National Aluminium Company Ltd.	Other Minerals & Metals	2,044	4,216	106
	Total Top 10 CPSEs:		96,277	94,935	-1
	Total of other 16 CPSEs		5,277	9,862	87
	Grand Total		101,554	104,797	3

3.2.10 Dividend Declared

The total Dividend declared in this Sector has increased by around 16%. The dividend declared by various cognate groups of Mining & Exploration is provided in Figure-3.10.

Figure 3.10: Dividend by cognate groups in Mining and Exploration sector in FY 2024-25 (₹ crore)



The cognate wise growth in the parameter in Mining & Exploration Sector are as follows

Table 3.22 Cognate wise Growth in terms of Dividend Declared

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Coal	30,068	32,277	4.0%	2,209
Crude Oil	14,868	19,092	-4.0%	4,224
Other Minerals & Metals	3,694	4,802	25.0%	1,108
Grand Total	48,629	56,170	15.5%	7,541

The list of top 10 CPSEs in terms of Dividend declaration in Mining & Exploration Sector is shown in Table 3.23

Table 3.23: Top 10 CPSEs in Mining and Exploration sector by Dividend declaration in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Oil & Natural Gas Corporation Ltd.	Crude Oil	12,895	16,983	32
2	Coal India Ltd.	Coal	15,099	16,239	8
3	Mahanadi Coalfields Ltd.	Coal	9,000	8,600	-4
4	Northern Coalfields Ltd.	Coal	4,196	3,702	-12
5	NMDC Ltd.	Other Minerals & Metals	2,520	2,462	-2
6	South Eastern Coalfields Ltd.	Coal	750	2,092	179
7	Oil India Ltd.	Crude Oil	1,898	2,033	7
8	National Aluminium Company Ltd.	Other Minerals & Metals	735	1,837	150
9	Central Coalfields Ltd.	Coal	1,024	1,100	7
10	Western Coalfields Ltd.	Coal	0	500	-
	Total Top 10 CPSEs:		48,115	55,547	15
	Total of other 16 CPSEs		514	623	21
	Grand Total		48,629	56,170	16

3.3 Manufacturing, Processing and Generation

The Manufacturing, Processing and Generation Sector has nine cognate groups which comprise 97 Operating CPSEs. The CPSEs under this Sector are engaged in a varied range of activities such as production and sale of steel, pipes casting, sponge iron and various allied products, refining of crude oil, production and marketing of petroleum products, Urea, Phosphates, complex fertilizers, Ayurveda intermediates, pesticides, defence equipment and manufacture of capital goods required by ship building. Some CPSEs are engaged in design, development, manufacture, marketing and after-sales service of wide range of mining and construction equipment for the core Sectors of the economy and generation & distribution of power from various sources such as Hydel, Thermal and nuclear. The brief summary of performance of the Sector is given below in Table 3.24.

Table 3.24: Performance of Manufacturing, Processing and Generation Sector (₹ crore)

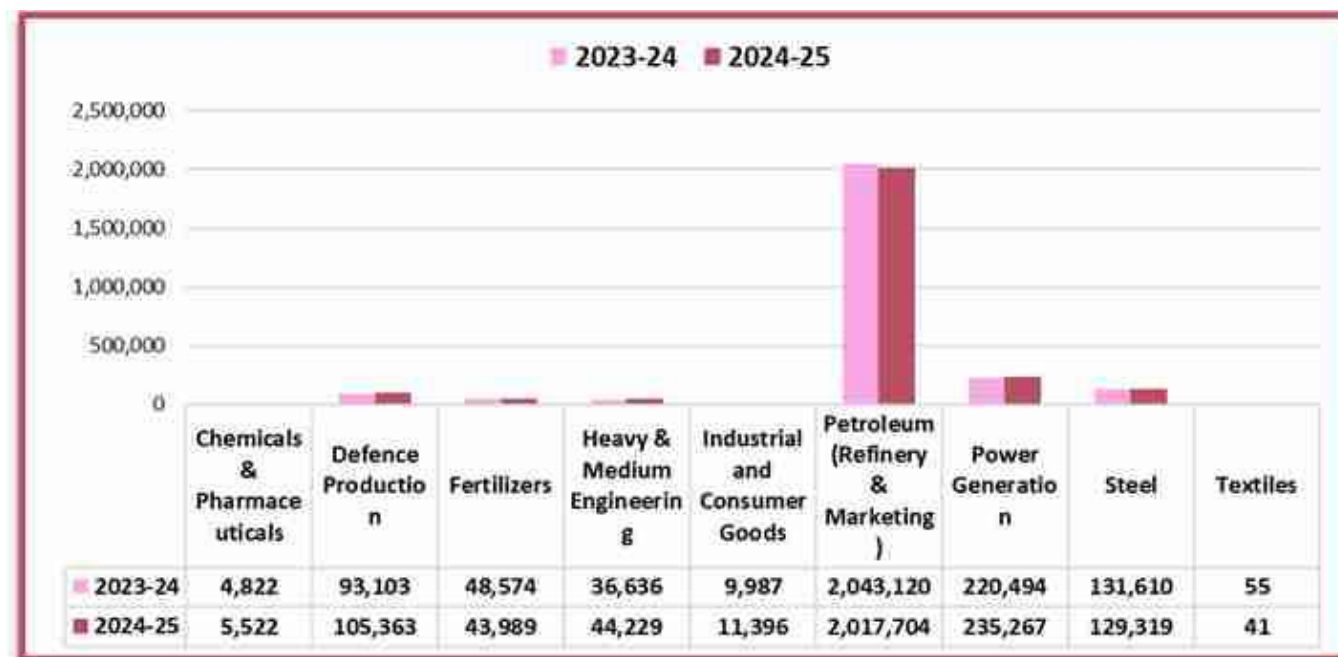
Parameters	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth Rate (%)
Gross Revenue	25,88,400	25,92,830	0.2%
Net Profit/Loss	1,40,292	92,668	-33.9%
Gross Block	16,85,889	18,53,423	9.9%
Value Addition	3,74,887	3,15,608	-15.8%
Foreign Exchange Earnings	1,03,306	1,06,631	3.2%
Financial Investment	6,75,841	7,36,798	9.0%
Capital Employed	13,39,901	14,58,106	8.8%
Net Worth	8,43,126	9,24,808	9.7%
Contribution to Central Exchequer	3,28,717	3,20,800	-2.4%
Dividend declared	41,201	41,059	-0.3%

As per the Table 3.24, all the indicators in this Sector have shown a positive trend in FY 2024-25 except Net Profit, Value Addition and Contribution to Central Exchequer. While there is marginal decrease in Dividend declared. The status of these selected indicators in this Sector is as follows:

3.3.1 Gross Revenue

The total Gross Revenue in this Sector has increased by around 0.2%. The overall change in Gross Revenue in all the cognate groups of Manufacturing, Processing and Generation Sector is given in Figure 3.11.

Figure 3.11: Gross Revenue in Manufacturing, Processing and Generation sector (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.25 Cognate wise Growth in terms of Gross Revenue

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	4,822	5,522	14.5%	701
Defence Production	93,103	105,363	13.2%	12,261
Fertilizers	48,574	43,989	-9.4%	-4,584
Heavy & Medium Engineering	36,636	44,229	20.7%	7,593
Industrial and Consumer Goods	9,987	11,396	14.1%	1,409
Petroleum (Refinery & Marketing)	2,043,120	2,017,704	-1.2%	-25,417
Power Generation	220,494	235,267	6.7%	14,772
Steel	131,610	129,319	-1.7%	-2,291
Textiles	55	41	-25.5%	-14
Grand Total	2,588,400	2,592,830	0.2%	4,430

The list of top 10 CPSEs in terms of Gross Revenue in FY 2024-25 of the Sector is shown in Table 3.26

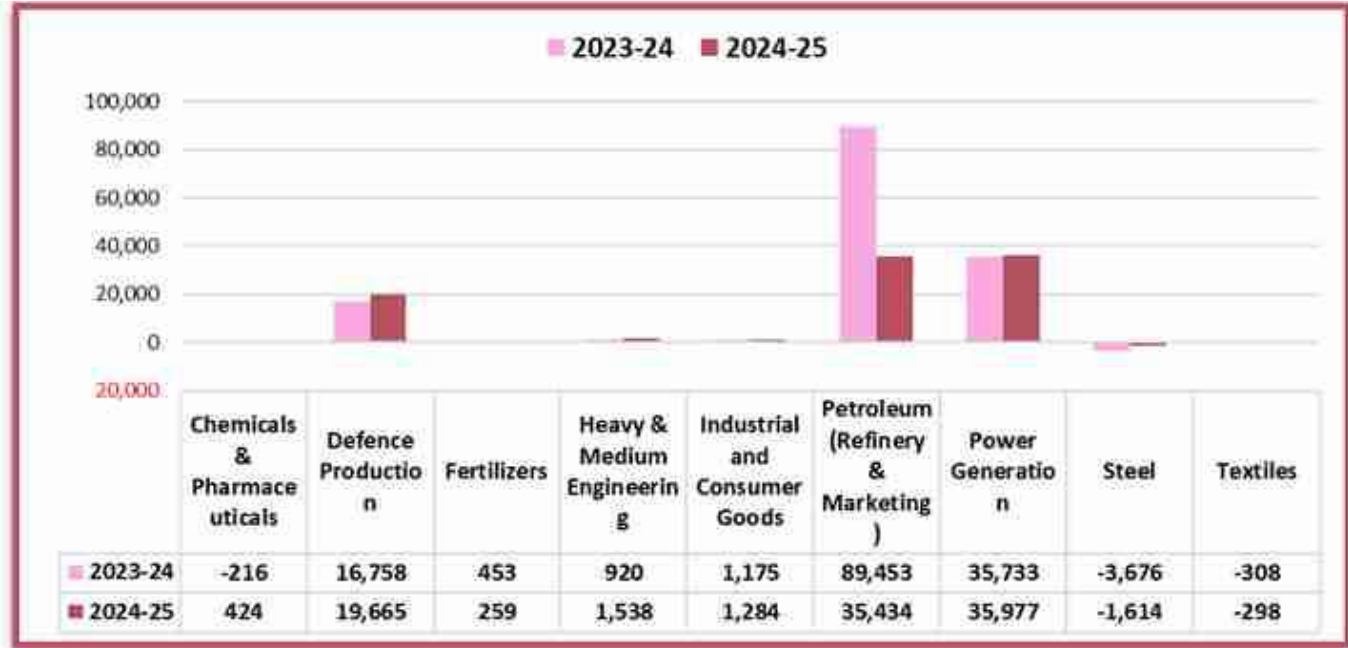
Table 3.26: Top 10 CPSEs in Manufacturing, Processing and Generation sector by Gross Revenue in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	866,345	845,513	-2
2	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	506,911	500,371	-1
3	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	461,638	466,346	1
4	NTPC Ltd.	Power Generation	162,009	170,037	5
5	Mangalore Refinery & Petrochemicals Ltd.	Petroleum (Refinery & Marketing)	105,223	109,277	4
6	Steel Authority of India Ltd.	Steel	105,375	102,478	-3
7	Chennai Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	79,272	71,050	-10
8	Hindustan Aeronautics Ltd.	Defence Production	30,381	30,981	2
9	Bharat Heavy Electricals Ltd.	Heavy & Medium Engineering	23,893	28,339	19
10	Numaligarh Refinery Ltd.	Petroleum (Refinery & Marketing)	23,731	25,147	6
	Total Top 10 CPSEs:		2,364,778	2,349,540	-1
	Total of other 87 CPSEs		223,623	243,291	8
	Grand Total		2,588,400	2,592,830	0.2

3.3.2 Overall Net Profit

The overall Net Profit in this Sector has decrease by around 34%. The overall change in Net Profit in all the cognate groups of Manufacturing, Processing and Generation Sector is given in Figure 3.12.

Figure 3.12: Overall Net Profit of various cognate groups in Manufacturing, Processing and Generation Sector in FY 2024-25 (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.27 Cognate wise Growth in terms of Overall Net Profit

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	-216	424	-296.3%	640
Defence Production	16,758	19,665	17.3%	2,908
Fertilizers	453	259	-42.8%	-194
Heavy & Medium Engineering	920	1,538	67.2%	617
Industrial and Consumer Goods	1,175	1,284	9.3%	109
Petroleum (Refinery & Marketing)	89,453	35,434	-60.4%	-54,020
Power Generation	35,733	35,977	0.7%	244
Steel	-3,676	-1,614	-56.1%	2,062
Textiles	-308	-298	-3.2%	10
Grand Total	140,292	92,668	-33.9%	-47,625

The list of top 10 CPSEs in terms of Overall Net Profit in FY 2024-25 of the Sector is shown in Table 3.28

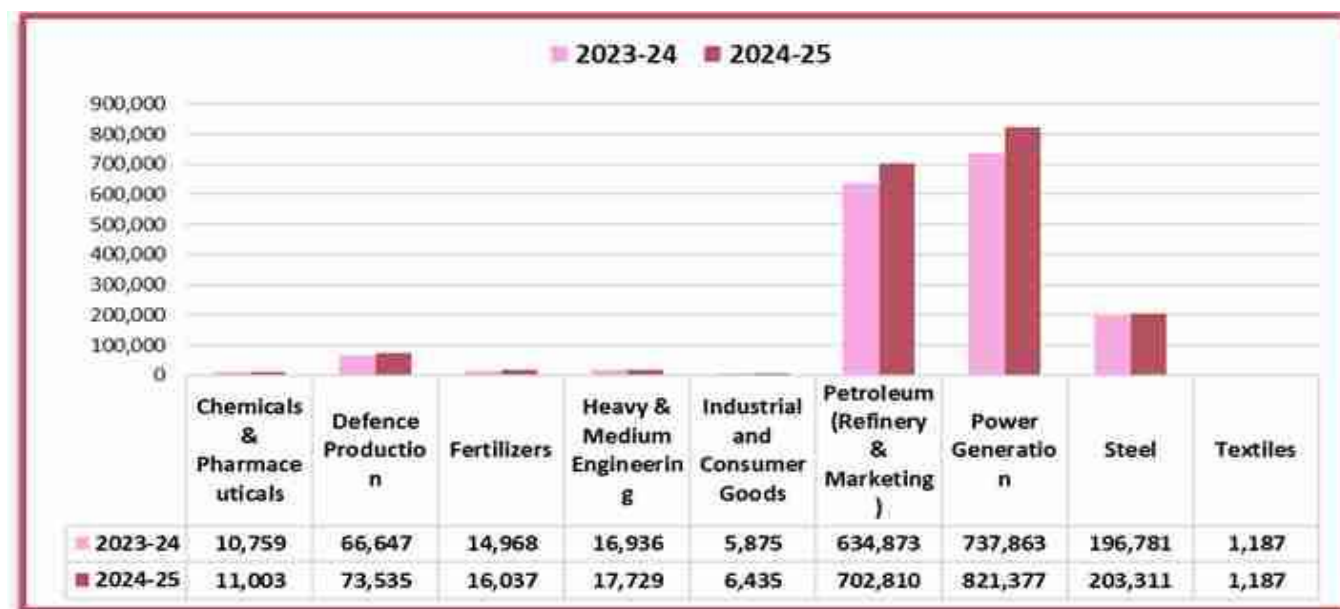
Table 3.28: Top 10 CPSEs in Manufacturing, Processing and Generation by Overall Net Profit in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	NTPC Ltd.	Power Generation	18,079	19,649	9
2	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	26,674	13,275	-50
3	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	39,619	12,962	-67
4	Hindustan Aeronautics Ltd.	Defence Production	7,595	8,317	10
5	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	14,694	7,365	-50
6	Bharat Electronics Ltd.	Defence Production	4,020	5,288	32
7	Nuclear Power Corporation of India Ltd.	Power Generation	6,523	4,737	-27
8	NHPC Ltd.	Power Generation	3,722	3,084	-17
9	Mazagon Dock Shipbuilders Ltd.	Defence Production	1,845	2,325	26
10	Steel Authority of India Ltd.	Steel	2,733	2,148	-21
	Total Top 10 CPSEs:		125,504	79,150	-37
	Total of other 87 CPSEs		14,789	13,518	-9
	Grand Total		140,292	92,668	-34

3.3.3 Gross Block

The overall Gross Block in this Sector has increased by around 10%. The overall change in Gross Block in all the cognate groups of Manufacturing, Processing and Generation Sector is given in Figure 3.13

Figure 3.13: Change in Gross Block in 2024-25 (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.29 Cognate wise Growth in terms of Gross Block

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	10,759	11,003	2.3%	244
Defence Production	66,647	73,535	10.3%	6,888
Fertilizers	14,968	16,037	7.1%	1,069
Heavy & Medium Engineering	16,936	17,729	4.7%	792
Industrial and Consumer Goods	5,875	6,435	9.5%	560
Petroleum (Refinery & Marketing)	634,873	702,810	10.7%	67,937
Power Generation	737,863	821,377	11.3%	83,515
Steel	196,781	203,311	3.3%	6,530
Textiles	1,187	1,187	0.0%	0
Grand Total	1,685,889	1,853,423	9.9%	167,534

The list of top 10 CPSEs in terms of Gross Block in FY 2024-25 of the Sector is shown in Table 3.30

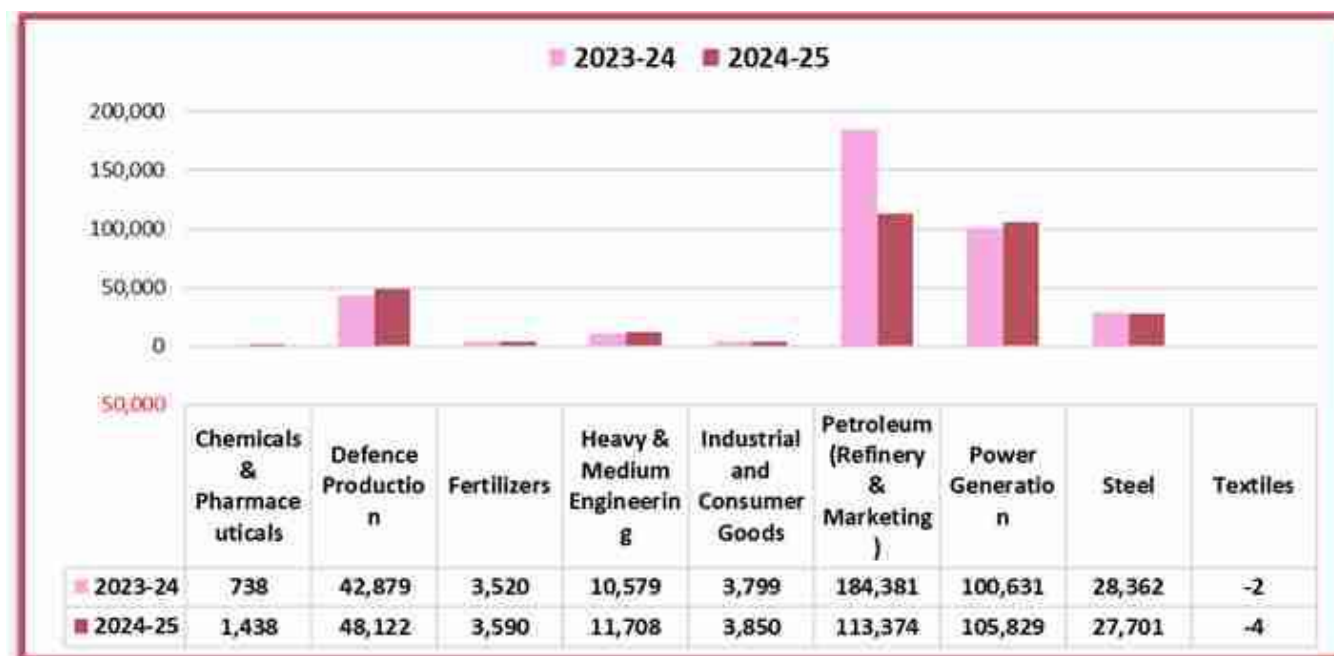
Table 3.30: Top 10 CPSEs in Manufacturing, Processing and Generation sector by Gross Block for FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	NTPC Ltd.	Power Generation	346,304	366,759	6
2	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	315,347	349,879	11
3	Nuclear Power Corporation of India Ltd.	Power Generation	148,033	168,224	14
4	Steel Authority of India Ltd.	Steel	138,709	144,850	4
5	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	128,487	142,064	11
6	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	125,171	134,415	7
7	NHPC Ltd.	Power Generation	63,683	71,824	13
8	THDC India L td.	Power Generation	33,725	40,153	19
9	Rashtriya Ispat Nigam Ltd.	Steel	35,870	35,966	0
10	NLC India Ltd.	Power Generation	30,024	33,317	11
Total Top 10 CPSEs:			1,365,354	1,487,450	9
Total of other 87 CPSEs			320,535	365,973	14
Grand Total			1,685,889	1,853,423	10

3.3.4 Value Addition

The Value Addition in this Sector has decreased by around 16%. The overall change in Value Addition in all the cognate groups of Manufacturing, Processing and Generation Sector can be inferred from Figure 3.14.

Figure 3.14: Value Addition by various cognate groups in Manufacturing, Processing and Generation sector in FY 2024-25 (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.31 Cognate wise Growth in terms of Value Addition

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	738	1,438	94.9%	700
Defence Production	42,879	48,122	12.2%	5,243
Fertilizers	3,520	3,590	2.0%	70
Heavy & Medium Engineering	10,579	11,708	10.7%	1,129
Industrial and Consumer Goods	3,799	3,850	1.3%	51
Petroleum (Refinery & Marketing)	184,381	113,374	-38.5%	-71,007
Power Generation	100,631	105,829	5.2%	5,198
Steel	28,362	27,701	-2.3%	-661
Textiles[#]	-2	-4	-47.9%	-1
Grand Total	374,887	315,608	-15.8%	-59,279

#actual figure -2.38 Cr. (FY 2023-24) and -3.52 Cr. (FY 2024-25)

The list of top 10 CPSEs in terms of Value Addition in FY 2024-25 of the Sector is shown in Table 3.32

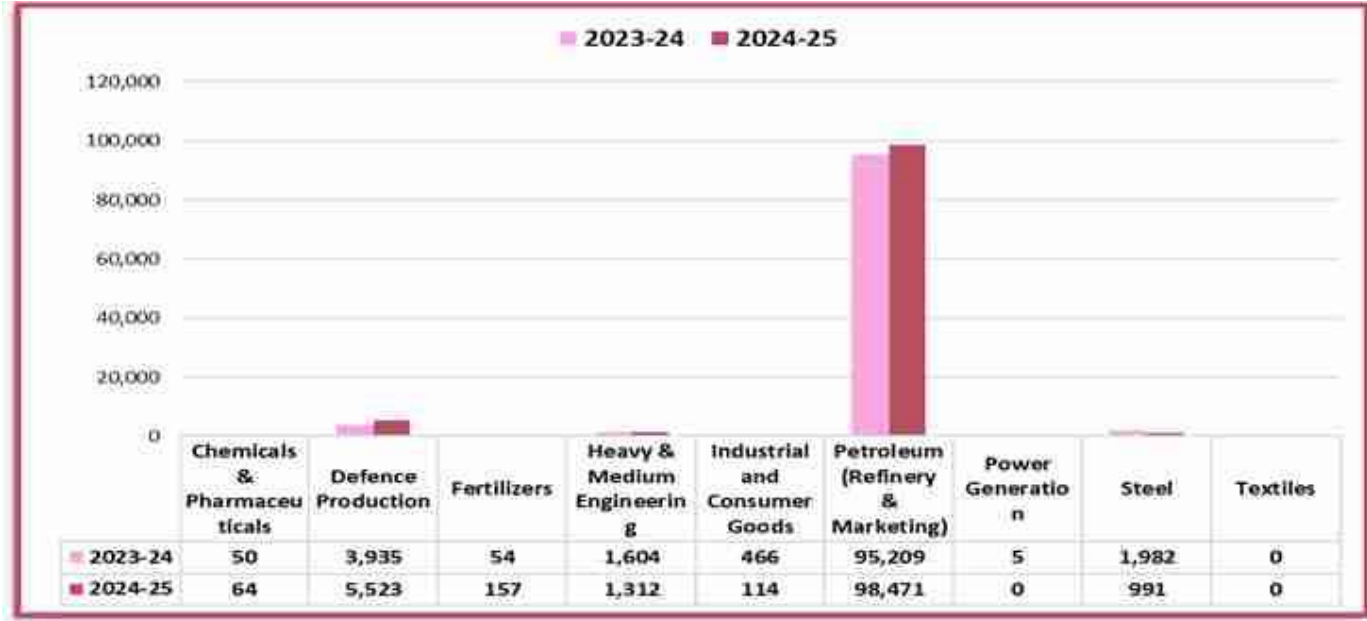
Table 3.32 Top 10 CPSEs in Value Addition Manufacturing, Processing and Generation Sector in the FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	NTPC Ltd.	Power Generation	54,807	59,514	9
2	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	86,780	51,859	-40
3	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	49,042	31,019	-37
4	Steel Authority of India Ltd.	Steel	28,767	28,539	-1
5	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	31,032	22,597	-27
6	Hindustan Aeronautics Ltd.	Defence Production	16,929	17,912	6
7	Nuclear Power Corporation of India Ltd.	Power Generation	15,395	11,617	-25
8	Bharat Electronics Ltd.	Defence Production	8,241	10,294	25
9	NLC India Ltd.	Power Generation	8,425	8,825	5
10	NHPC Ltd.	Power Generation	8,190	8,670	6
	Total Top 10 CPSEs:		307,607	250,845	-18
	Total of other 87 CPSEs		67,280	64,763	-4
	Grand Total		374,887	315,608	-16

3.3.5 Foreign Exchange Earnings

The total Foreign Exchange Earnings in this Sector have increased by around 3%. The Foreign Exchange Earnings of various cognate groups in Manufacturing, Processing and Generation is given in Figure 3.15.

Figure 3.15: Foreign Exchange Earnings of various cognate groups in Manufacturing, Processing and Generation sector in FY 2024-25 (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.33 Cognate wise Growth in terms of Foreign Exchange Earnings

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals [#]	50	64	27.0%	13
Defence Production	3,935	5,523	40.4%	1,588
Fertilizers	54	157	190.0%	103
Heavy & Medium Engineering	1,604	1,312	-18.2%	-292
Industrial and Consumer Goods	466	114	-75.6%	-352
Petroleum (Refinery & Marketing)	95,209	98,471	3.4%	3,262
Power Generation	5	0	-100.0%	-5
Steel	1,982	991	-50.0%	-991
Textiles	-	-	-	-
Grand Total	103,306	106,631	3.2%	3,325

[#]actual figure are 50.37 Cr. and 63.85 Cr. for FY 2023-24 and FY 2024-25 respectively

The list of top 10 CPSEs in terms of Foreign Exchange Earnings in FY 2024-25 of the Sector is shown in Table 3.34.

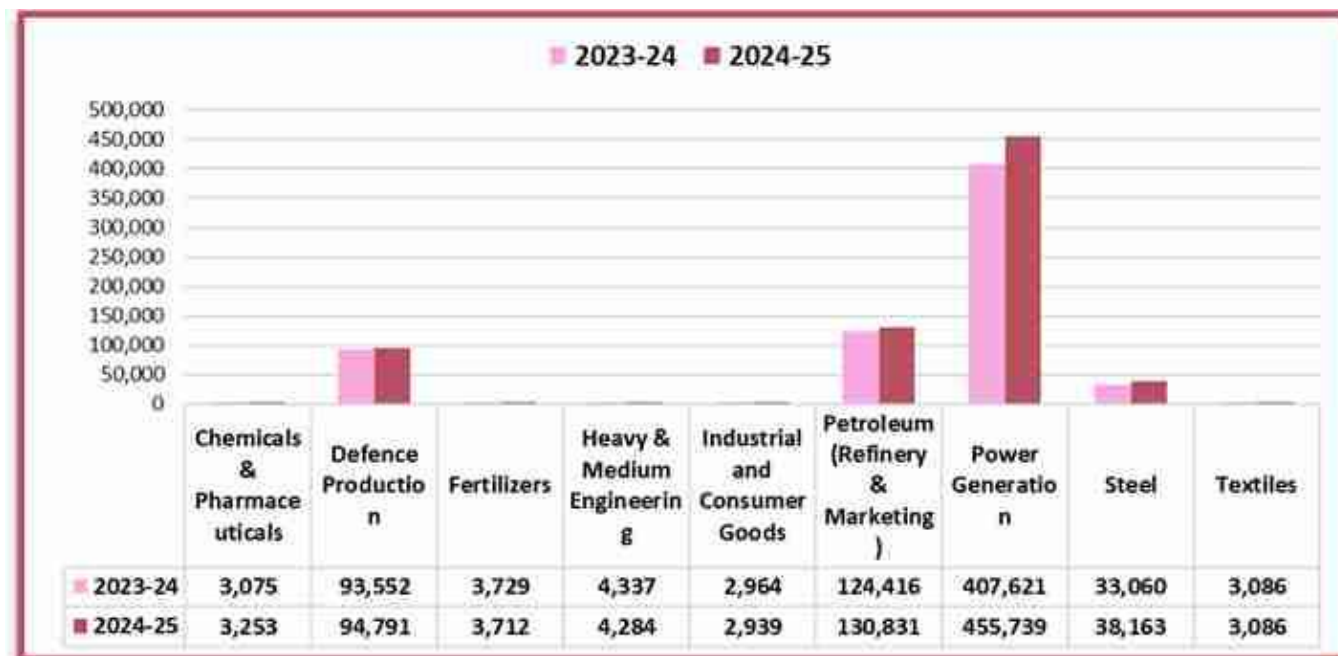
Table 3.34: Top 10 CPSEs in Manufacturing, Processing and Generation by Foreign Exchange Earnings in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Mangalore Refinery & Petrochemicals Ltd.	Petroleum (Refinery & Marketing)	32,519	36,466	12
2	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	40,512	36,086	-11
3	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	12,410	13,203	6
4	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	9,507	12,256	29
5	Munitions India Ltd.	Defence Production	1,697	3,076	81
6	Steel Authority of India Ltd.	Steel	1,687	972	-42
7	Bharat Electronics Ltd.	Defence Production	674	576	-15
8	Bharat Heavy Electricals Ltd.	Heavy & Medium Engineering	1,062	557	-48
9	BEML Ltd.	Defence Production	555	487	-12
10	Numaligarh Refinery Ltd.	Petroleum (Refinery & Marketing)	262	460	75
	Total Top 10 CPSEs:		100,885	104,139	3
	Total of other 87 CPSEs		2,421	2,492	3
	Grand Total		103,306	106,631	3

3.3.6 Financial Investment

The total Financial Investments in this Sector has increased by 9%. The Financial Investments in various cognate groups in Manufacturing, Processing and Generation is given in Figure 3.16.

Figure 3.16: Financial Investments in cognate groups in Manufacturing, Processing and Generation Sector (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.35 Cognate wise Growth in terms of Financial Investment

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	3,075	3,253	5.8%	178
Defence Production	93,552	94,791	1.3%	1,239
Fertilizers	3,729	3,712	-0.5%	-17
Heavy & Medium Engineering	4,337	4,284	-1.2%	-54
Industrial and Consumer Goods	2,964	2,939	-0.8%	-25
Petroleum (Refinery & Marketing)	124,416	130,831	5.2%	6,415
Power Generation	407,621	455,739	11.8%	48,119
Steel	33,060	38,163	15.4%	5,103
Textiles	3,086	3,086	0.0%	0
Grand Total	675,841	736,798	9.0%	60,957

The list of top 10 CPSEs in terms of Financial Investments in FY 2024-25 of the Sector is shown in Table 3.36.

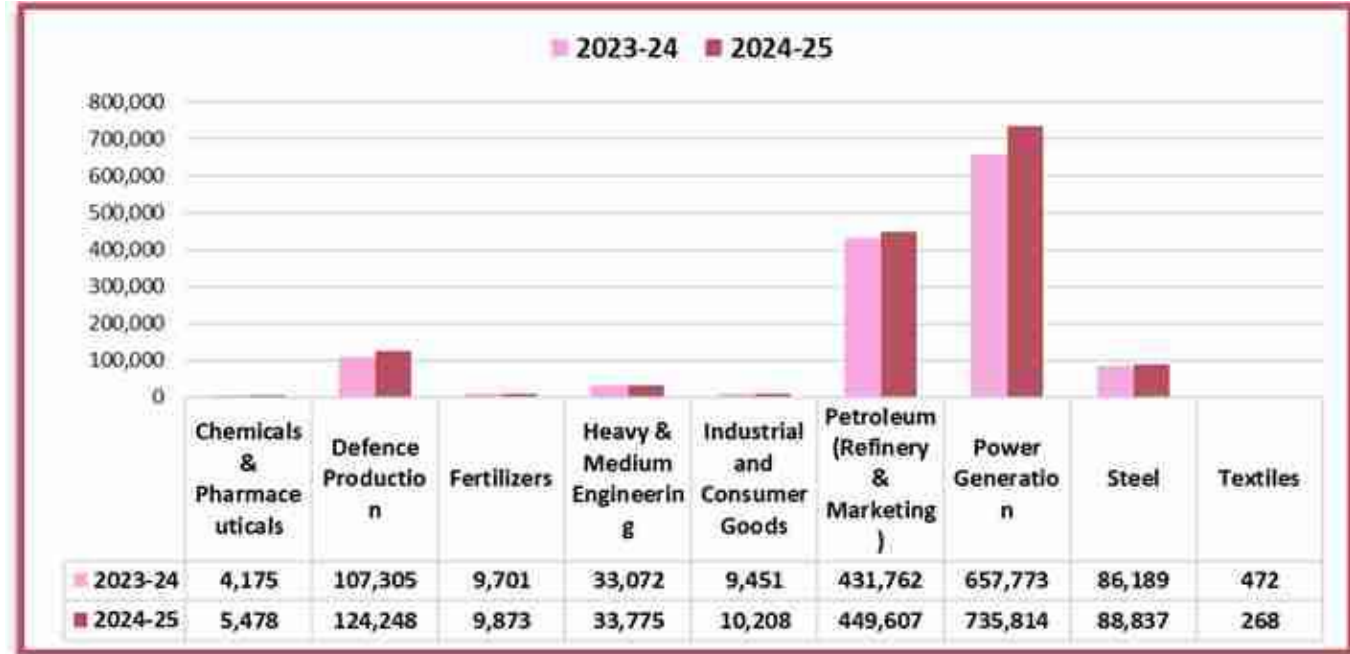
Table 3.36: Top 10 CPSEs in Manufacturing, Processing and Generation sector by Financial Investments

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	NTPC Ltd.	Power Generation	155,856	154,062	-1
2	Nuclear Power Corporation of India Ltd.	Power Generation	106,126	121,559	15
3	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	55,139	65,301	18
4	NHPC Ltd.	Power Generation	37,968	42,306	11
5	Munitions India Ltd.	Defence Production	35,391	36,136	2
6	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	36,924	33,795	-8
7	THDC India Ltd.	Power Generation	18,245	22,394	23
8	Neyveli Uttar Pradesh Power Ltd	Power Generation	16,626	18,879	14
9	Advanced Weapons and Equipment India Limited	Defence Production	17,532	17,861	2
10	Rashtriya Ispat Nigam Ltd.	Steel	12,169	17,712	46
	Total Top 10 CPSEs:		491,976	530,004	8
	Total of other 87 CPSEs		183,865	206,794	12
	Grand Total		675,841	736,798	9

3.3.7 Capital Employed

The total Capital Employed in this Sector has increased by around 9%. The Capital Employed by various cognate groups of Manufacturing, Processing and Generation is given in Figure 3.17.

Figure 3.17: Capital Employed in cognate groups in Manufacturing, Processing and Generation Sector (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.37 Cognate wise Growth in terms of Capital Employed

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	4,175	5,478	31.2%	1,302
Defence Production	107,305	124,248	15.8%	16,942
Fertilizers	9,701	9,873	1.8%	172
Heavy & Medium Engineering	33,072	33,775	2.1%	703
Industrial and Consumer Goods	9,451	10,208	8.0%	756
Petroleum (Refinery & Marketing)	431,762	449,607	4.1%	17,845
Power Generation	657,773	735,814	11.9%	78,040
Steel	86,189	88,837	3.1%	2,648
Textiles	472	268	-43.2%	-204
Grand Total	1,339,901	1,458,106	8.8%	118,205

The list of top 10 CPSEs in terms of Capital Employed in FY 2024-25 of the Sector is shown in Table 3.38

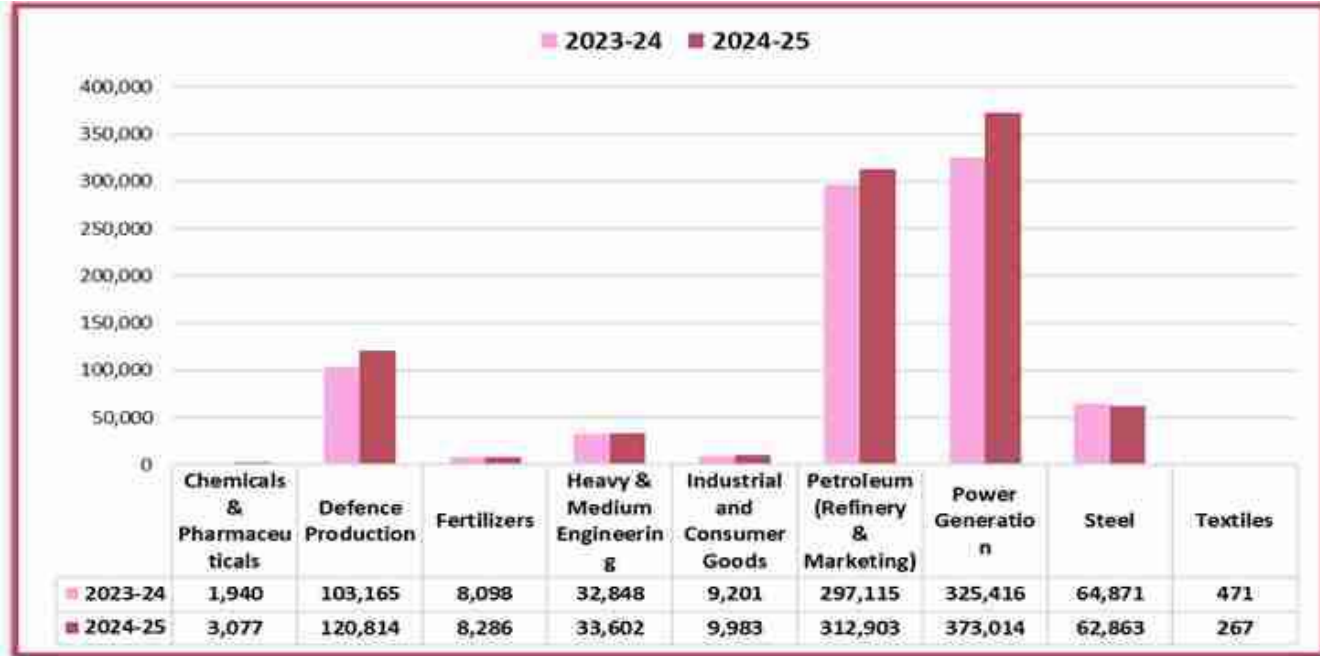
Table 3.38: Top 10 CPSEs in Manufacturing, Processing and Generation sector by Capital Employed

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	NTPC Ltd.	Power Generation	296,044	306,006	3
2	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	218,083	230,206	6
3	Nuclear Power Corporation of India Ltd.	Power Generation	150,098	168,099	12
4	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	83,165	83,121	0
5	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	76,535	77,626	1
6	NHPC Ltd.	Power Generation	65,199	70,609	8
7	Steel Authority of India Ltd.	Steel	63,699	65,757	3
8	Hindustan Aeronautics Ltd.	Defence Production	29,046	34,843	20
9	THDC India Ltd.	Power Generation	25,125	29,777	19
10	Numaligarh Refinery Ltd.	Petroleum (Refinery & Marketing)	21,879	29,395	34
	Total Top 10 CPS Es:		1,028,874	1,095,439	6
	Total of other 87 CPSEs		311,027	362,668	17
	Grand Total		1,339,901	1,458,106	9

3.3.8 Net Worth

The total Net Worth of CPSEs in this Sector has increased by around 10%. The overall change in Net Worth among the cognate groups in Manufacturing, Processing and Generation sector is given in Figure 3.18.

Figure 3.18: Net Worth of various cognate groups in Manufacturing, Processing and Generation sector (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.39 Cognate wise Growth in terms of Net Worth

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	1,940	3,077	58.6%	1,137
Defence Production	103,165	120,814	17.1%	17,649
Fertilizers	8,098	8,286	2.3%	188
Heavy & Medium Engineering	32,848	33,602	2.3%	754
Industrial and Consumer Goods	9,201	9,983	8.5%	782
Petroleum (Refinery & Marketing)	297,115	312,903	5.3%	15,788
Power Generation	325,416	373,014	14.6%	47,597
Steel	64,871	62,863	-3.1%	-2,008
Textiles	471	267	-43.3%	-204
Grand Total	843,126	924,808	9.7%	81,682

The list of top 10 CPSEs in terms of Net Worth in FY 2024-25 of the Sector is shown in Table 3.40

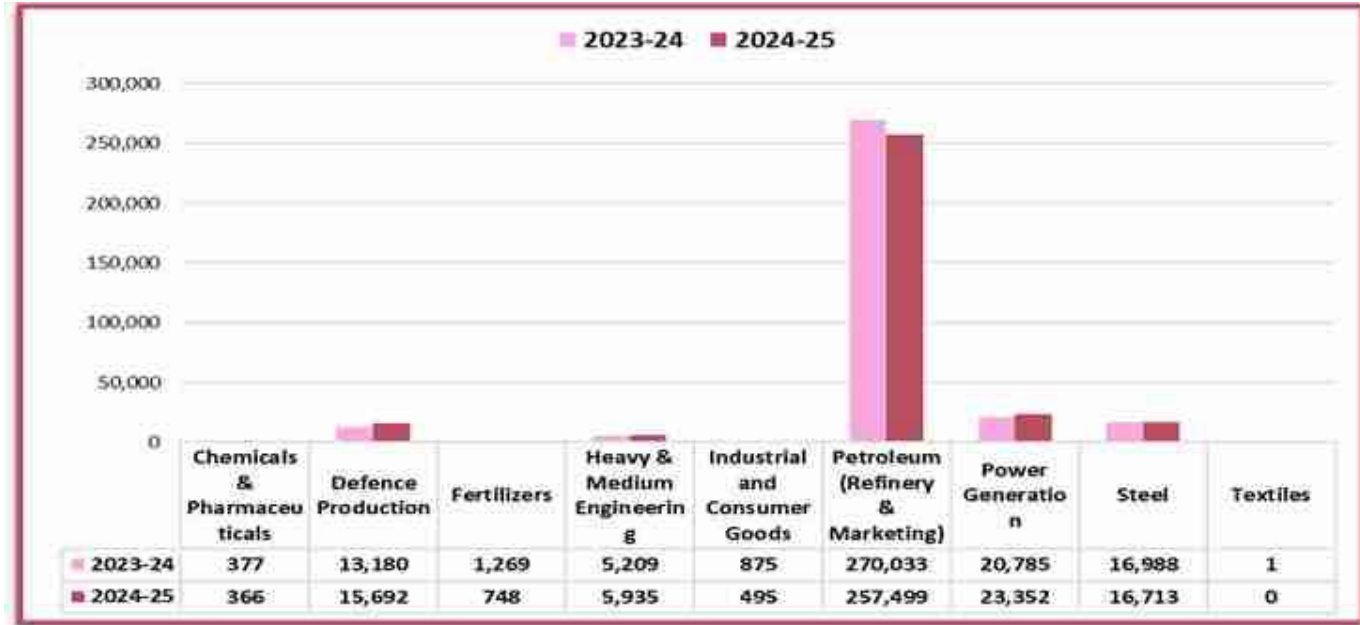
Table 3.40: Top 10 CPSEs in Manufacturing, Processing and Generation by Net Worth for FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	NTPC Ltd.	Power Generation	149,674	161,457	8
2	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	147,656	151,046	2
3	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	73,633	79,942	9
4	Nuclear Power Corporation of India Ltd.	Power Generation	61,648	66,292	8
5	Steel Authority of India Ltd.	Steel	53,921	55,394	3
6	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	40,051	44,973	12
7	NHPC Ltd.	Power Generation	37,066	38,171	3
8	Hindustan Aeronautics Ltd.	Defence Production	29,046	34,843	20
9	Bharat Heavy Electricals Ltd.	Heavy & Medium Engineering	24,851	25,113	1
10	Bharat Electronics Ltd.	Defence Production	16,082	19,698	22
	Total Top 10 CPSEs:		633,628	676,929	7
	Total of other 87 CPSEs		209,498	247,879	18
	Grand Total		843,126	924,808	10

3.3.9 Contribution to Central Exchequer (CCE)

The Contribution to Central Exchequer (CCE) from this Sector has decreased by around 2%. The overall change in Contribution to Central Exchequer in all the cognate groups of Manufacturing, Processing and Generation Sector can be inferred from Figure 3.19.

Figure 3.19: Contribution to Central Exchequer of cognate groups in Manufacturing, Processing and Generation sector (₹ crore)



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.41 Cognate wise Growth in terms of Contribution to Central Exchequer (CCE)

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals	377	366	-2.9%	-11
Defence Production	13,180	15,692	19.1%	2,512
Fertilizers	1,269	748	-41.1%	-521
Heavy & Medium Engineering	5,209	5,935	13.9%	726
Industrial and Consumer Goods	875	495	-43.4%	-380
Petroleum (Refinery & Marketing)	270,033	257,499	-4.6%	-12,534
Power Generation	20,785	23,352	12.4%	2,568
Steel	16,988	16,713	-1.6%	-275
Textiles	1	0	-100.0%	-1
Grand Total	328,717	320,800	-2.4%	-7,917

The list of top 10 CPSEs in terms of Contribution to Central Exchequer in this Sector is shown in Table 3.42.

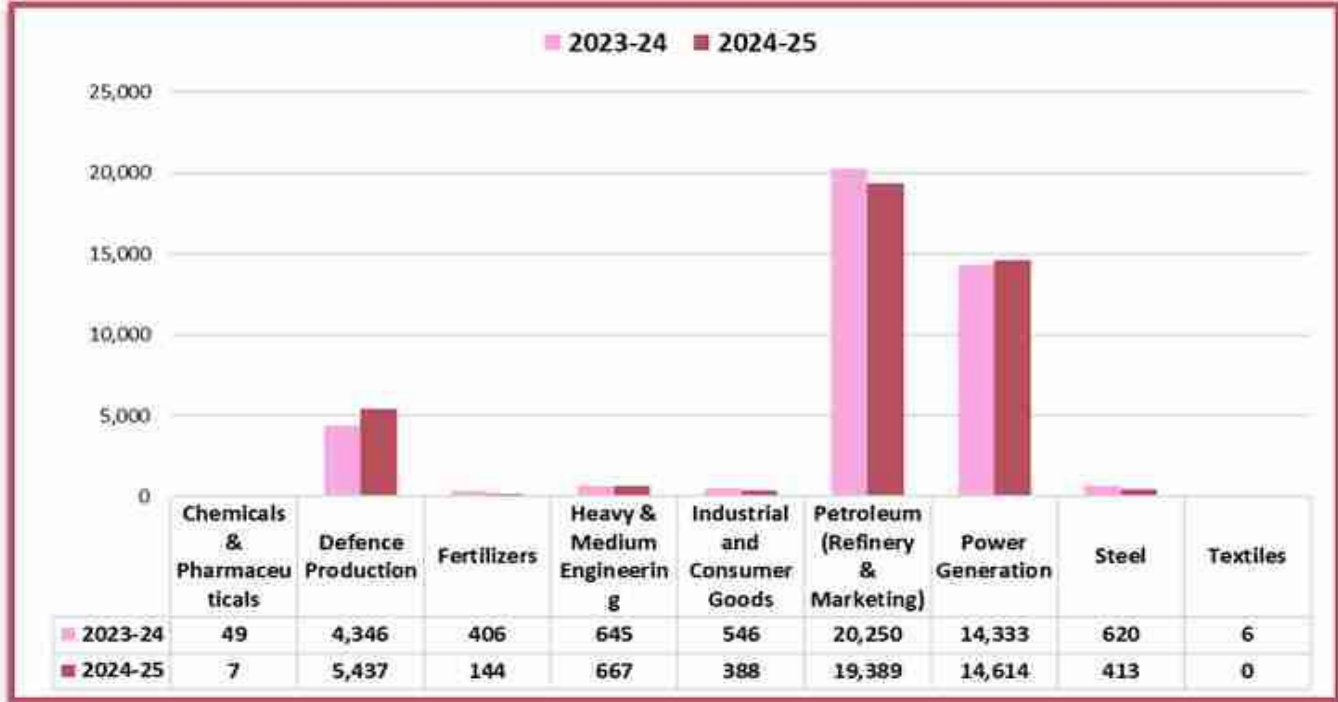
Table 3.42: Top 10 CPSEs in Manufacturing, Processing and Generation by Contribution to Exchequer

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	121,171	110,313	-9
2	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	77,907	74,303	-5
3	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	35,649	40,698	14
4	Mangalore Refinery & Petrochemicals Ltd.	Petroleum (Refinery & Marketing)	17,057	15,978	-6
5	Steel Authority of India Ltd.	Steel	13,919	13,912	0
6	Chennai Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	14,690	12,673	-14
7	NTPC Ltd.	Power Generation	8,956	10,124	13
8	Hindustan Aeronautics Ltd.	Defence Production	5,832	6,891	18
9	Nuclear Power Corporation of India Ltd.	Power Generation	6,346	5,973	-6
10	Bharat Heavy Electricals Ltd.	Heavy & Medium Engineering	3,615	4,524	25
	Total Top 10 CPSEs:		305,142	295,389	-3
	Total of other 87 CPSEs		23,576	25,410	8
	Grand Total		328,717	320,800	-2

3.3.10 Dividend Declared

The total Dividend declared by CPSEs in this Sector is nearly same. The share of dividend declared across various Cognate Groups for the FY 2023-24 and FY 2024-25 is provided in Figure-3.20.

Figure 3.20: Dividend declared by various cognate groups in Manufacturing, Processing and Generation sector



The cognate wise growth in the parameter in Manufacturing, Processing and Generation Sector are as follows :

Table 3.43 Cognate wise Growth in terms of Dividend declared

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Chemicals & Pharmaceuticals [#]	49	7	-86.2%	-42
Defence Production	4,346	5,437	25.1%	1,091
Fertilizers	406	144	-64.5%	-261
Heavy & Medium Engineering	645	667	3.4%	22
Industrial and Consumer Goods	546	388	-28.9%	-158
Petroleum (Refinery & Marketing)	20,250	19,389	-4.3%	-862
Power Generation	14,333	14,614	2.0%	281
Steel	620	413	-33.4%	-207
Textiles	6	0	-100.0%	-6
Grand Total	41,201	41,059	-0.3%	-142

[#]actual figure are 48.69 Cr. and 6.72 Cr. for FY 2023-24 and FY 2024-25 respectively

The list of top 10 CPSEs in terms of Dividend declaration in Manufacturing, Processing and Generation Sector is shown in Table 3.44.

Table 3.44: Top 10 CPSEs in Manufacturing, Processing and Generation sector by Dividend declared for FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Indian Oil Corporation Ltd.	Petroleum (Refinery & Marketing)	11,018	9,640	-13
2	NTPC Ltd.	Power Generation	7,272	8,000	10
3	Bharat Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	5,423	6,725	24
4	Hindustan Aeronautics Ltd.	Defence Production	1,973	2,541	29
5	Hindustan Petroleum Corporation Ltd.	Petroleum (Refinery & Marketing)	2,128	2,341	10
6	NHPC Ltd.	Power Generation	1,858	1,909	3
7	Nuclear Power Corporation of India Ltd.	Power Generation	1,849	1,766	-4
8	Bharat Electronics Ltd.	Defence Production	1,462	1,681	15
9	NHDC Ltd.	Power Generation	956	820	-14
10	Mazagon Dock Shipbuilders Ltd.	Defence Production	448	712	59
	Total Top 10 CPSEs:		34,387	36,135	5
	Total of other 87 CPSEs		6,814	4,924	-28
	Grand Total		41,201	41,059	0

3.4 Services

The Services Sector has 7 cognate groups which comprise 166 Operating CPSEs. The CPSEs falling under this Sector are primarily engaged in transmission and distribution of power, rendering financial services, providing services in the field of hotel business and tourism related activities, construction of houses, railways lines, roads & bridges, providing consultancy services in allied fields, and rendering engineering, technical & educational consultancy services for construction of projects, plants, installation, etc. The summary of performance of the Sector is given below in Table 3.45.

Table 3.45: Performance of Services Sector (₹ crore)

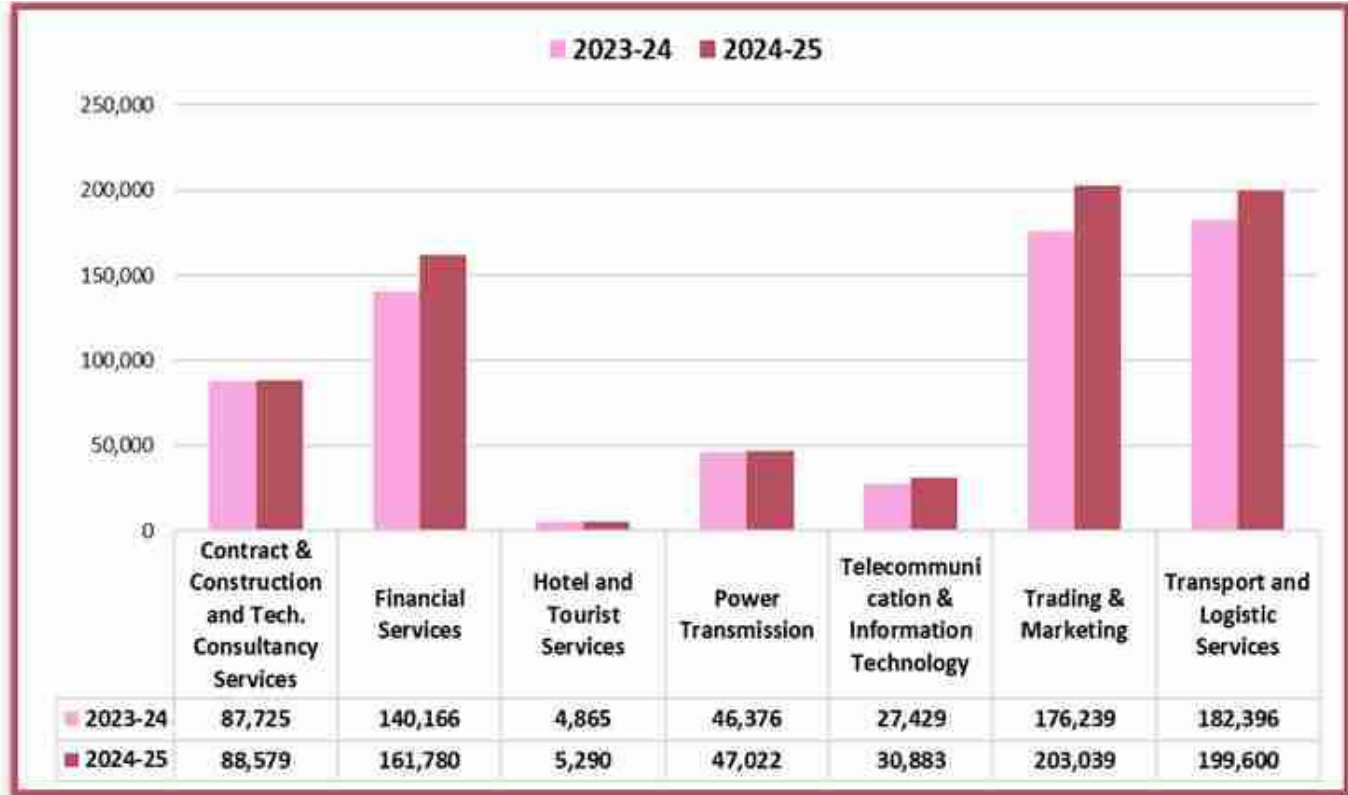
Parameter	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth Rate (%)
Gross Revenue	6,65,196	7,36,194	10.7%
Net Profit/Loss	75,472	95,207	26.1%
Gross Block	9,20,947	9,89,417	7.4%
Value Addition	2,78,471	3,22,853	15.9%
Foreign Exchange Earnings	23,312	30,158	29.4%
Financial Investment	18,76,921	21,11,736	12.5%
Capital Employed	22,48,574	25,23,557	12.2%
Net Worth	6,26,933	7,16,577	14.3%
Contribution to Central Exchequer	53,713	67,443	25.6%
Dividend declared	32,733	41,239	26.0%

As per the Table 3.45 All the indicators in this Sector have shown a positive trend in FY 2024-25 as compared to FY 2023-24. The status of these selected indicators in this Sector is shown below.

3.4.1 Gross Revenue

The total Gross Revenue of the Sector has increased by around 11%. The Gross Revenue of various cognate groups in Service Sector is given in Figure 3.21.

Figure 3.21: Gross Revenue of various cognate groups in Services sector (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.46 Cognate wise Growth in terms of Dividend declared

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	87,725	88,579	1.0%	854
Financial Services	140,166	161,780	15.4%	21,614
Hotel and Tourist Services	4,865	5,290	8.7%	425
Power Transmission	46,376	47,022	1.4%	646
Telecommunication & Information Technology	27,429	30,883	12.6%	3,454
Trading & Marketing	176,239	203,039	15.2%	26,800
Transport and Logistic Services	182,396	199,600	9.4%	17,204
Grand Total	665,196	736,194	10.7%	70,997

The list of top 10 CPSEs in terms of Gross Revenue in FY 2024-25 of the Sector is shown in Table 3.47.

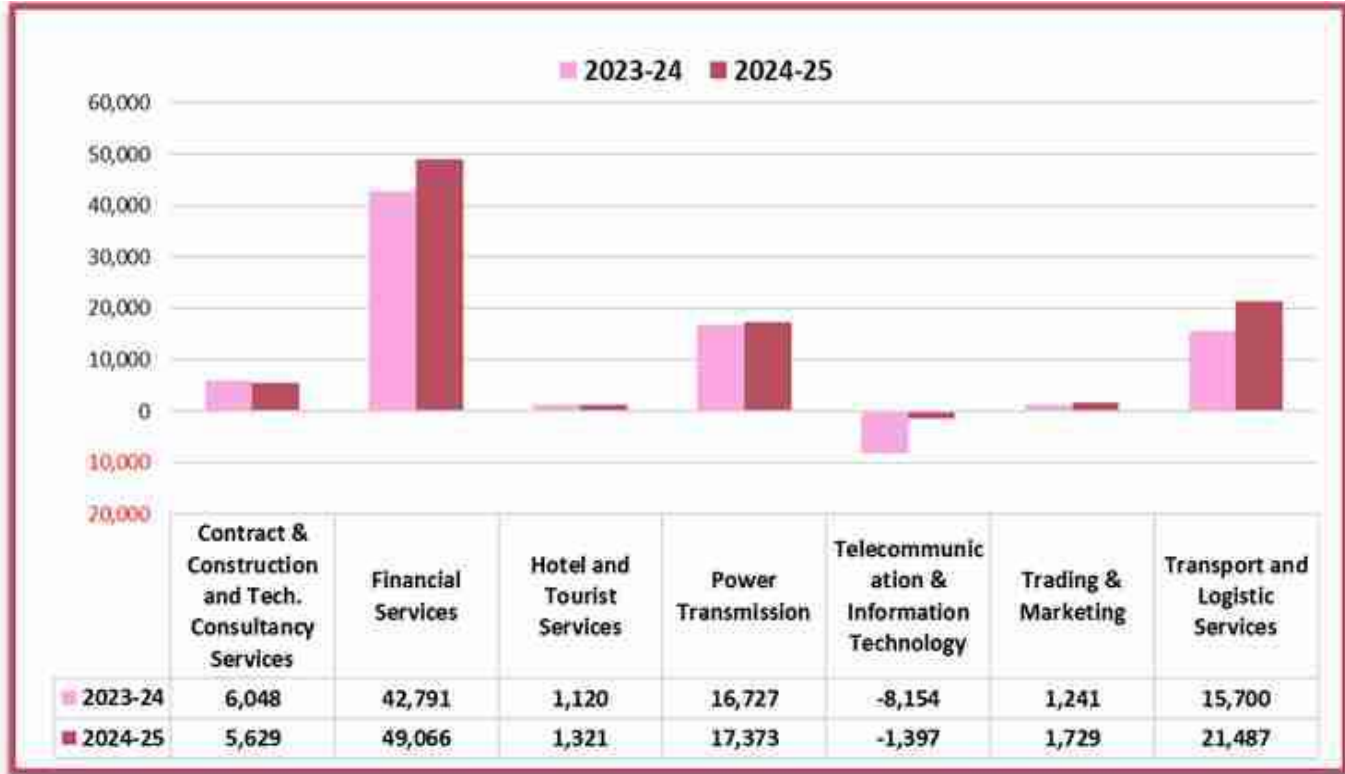
Table 3.47: Top 10 CPSEs in Services sector by Gross Revenue in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Food Corporation of India	Trading & Marketing	161,741	171,639	6
2	GAIL (India) Ltd.	Transport and Logistic Services	130,638	137,288	5
3	REC Ltd.	Financial Services	47,146	55,911	19
4	Power Finance Corporation Ltd.	Financial Services	46,022	53,099	15
5	Powergrid Corporation of India Ltd.	Power Transmission	42,391	41,431	-2
6	Indian Railway Finance Corporation Ltd.	Financial Services	26,645	27,152	2
7	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	19,331	20,841	8
8	The Cotton Corporation of India Ltd.	Trading & Marketing	3,458	20,009	479
9	Rail Vikas Nigam Ltd.	Contract & Construction and Tech. Consultancy Services	21,733	19,869	-9
10	Airports Authority of India	Transport and Logistic Services	14,963	19,473	30
	Total Top 10 CPSEs:		514,067	566,713	10
	Total of other 156 CPSEs		151,129	169,481	12
	Grand Total		665,196	736,194	11

3.4.2 Overall Net Profit

The overall Net Profit of CPSEs in this Sector has increased by around 26%. The Net Profit of various cognate groups of Services Sector is given in Figure 3.22.

Figure 3.22: Overall Net Profit of various cognate groups in Services sector (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.48 Cognate wise Growth in terms of Overall Net Profit

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	6,048	5,629	-6.9%	-419
Financial Services	42,791	49,066	14.7%	6,276
Hotel and Tourist Services	1,120	1,321	17.9%	200
Power Transmission	16,727	17,373	3.9%	646
Telecommunication & Information Technology	-8,154	-1,397	-82.9%	6,757
Trading & Marketing	1,241	1,729	39.3%	487
Transport and Logistic Services	15,700	21,487	36.9%	5,787
Grand Total	75,472	95,207	26.1%	19,735

The list of top 10 CPSEs in terms of Overall Net Profit in FY 2024-25 of the Sector is shown in Table 3.49.

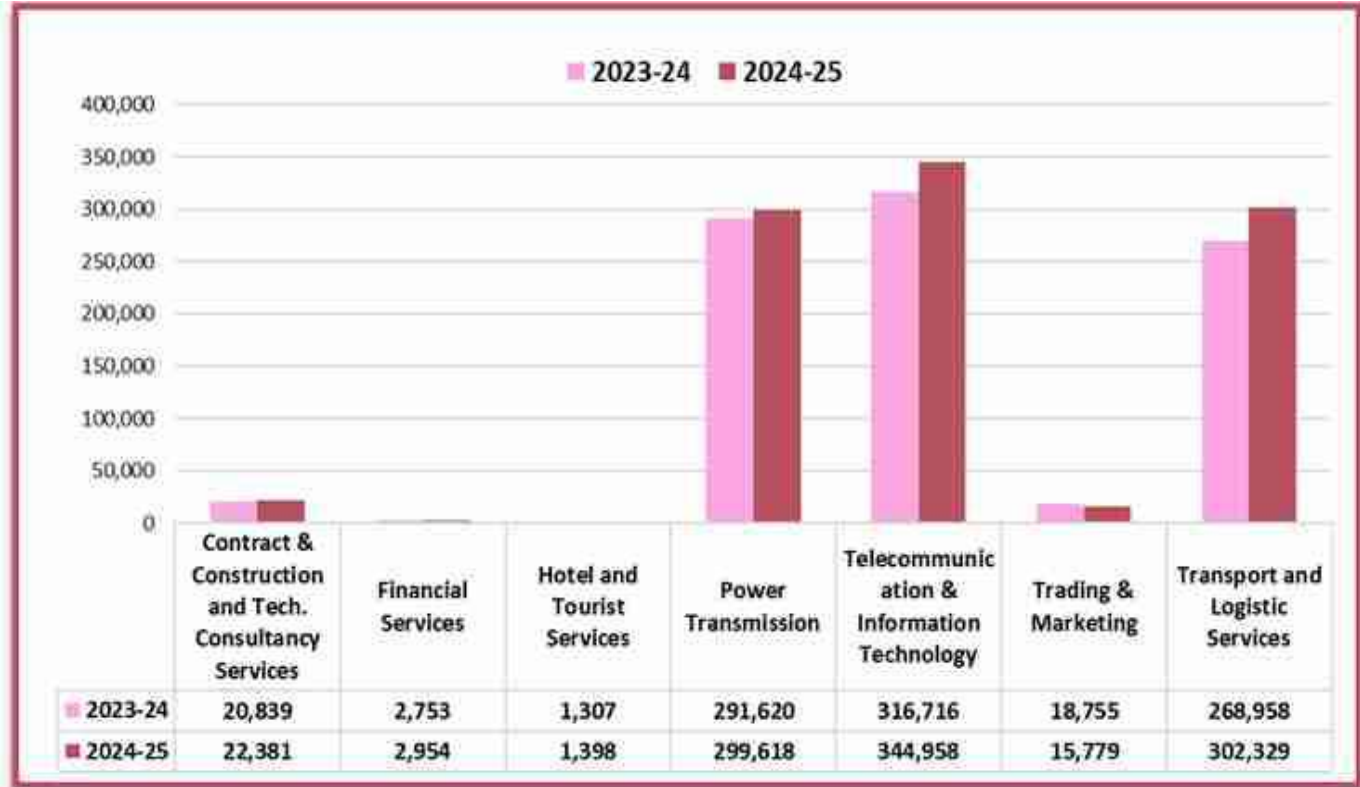
Table 3.49 : Top 10 CPSEs in Services sector by Overall Net Profit in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Power Finance Corporation Ltd.	Financial Services	14,367	17,352	21
2	REC Ltd.	Financial Services	14,019	15,713	12
3	Powergrid Corporation of India Ltd.	Power Transmission	15,475	15,354	-1
4	GAIL (India) Ltd.	Transport and Logistic Services	8,836	11,312	28
5	Airports Authority of India	Transport and Logistic Services	4,651	7,233	56
6	Indian Railway Finance Corporation Ltd.	Financial Services	6,412	6,502	1
7	Telecommunications Consultants (India) Ltd.	Telecommunication & Information Technology	73	3,608	4,817
8	Housing & Urban Development Corporation Ltd.	Financial Services	2,117	2,709	28
9	India Infrastructure Finance Co. Ltd.	Financial Services	1,552	2,165	40
10	ECGC Ltd.	Financial Services	2,159	2,077	-4
	Total Top 10 CPSEs:		69,661	84,025	21
	Total of other 156 CPSEs		5,811	11,182	92
	Grand Total		75,472	95,207	26

3.4.3 Gross Block

The overall Gross Block of this Sector has increased by around 7%. The overall change in Gross Block in all the cognate groups of Service Sector can be inferred from Figure 3.23.

Figure 3.23: Gross Block of various cognate groups in Services Sector in FY 2024-25 (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.50 Cognate wise Growth in terms of Gross Block

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	20,839	22,381	7.4%	1,542
Financial Services	2,753	2,954	7.3%	202
Hotel and Tourist Services	1,307	1,398	7.0%	91
Power Transmission	291,620	299,618	2.7%	7,998
Telecommunication & Information Technology	316,716	344,958	8.9%	28,243
Trading & Marketing	18,755	15,779	-15.9%	-2,975
Transport and Logistic Services	268,958	302,329	12.4%	33,371
Grand Total	920,947	989,417	7.4%	68,470

The list of top 10 CPSEs in terms of Gross Block in FY 2024-25 of the Sector is shown in Table 3.51

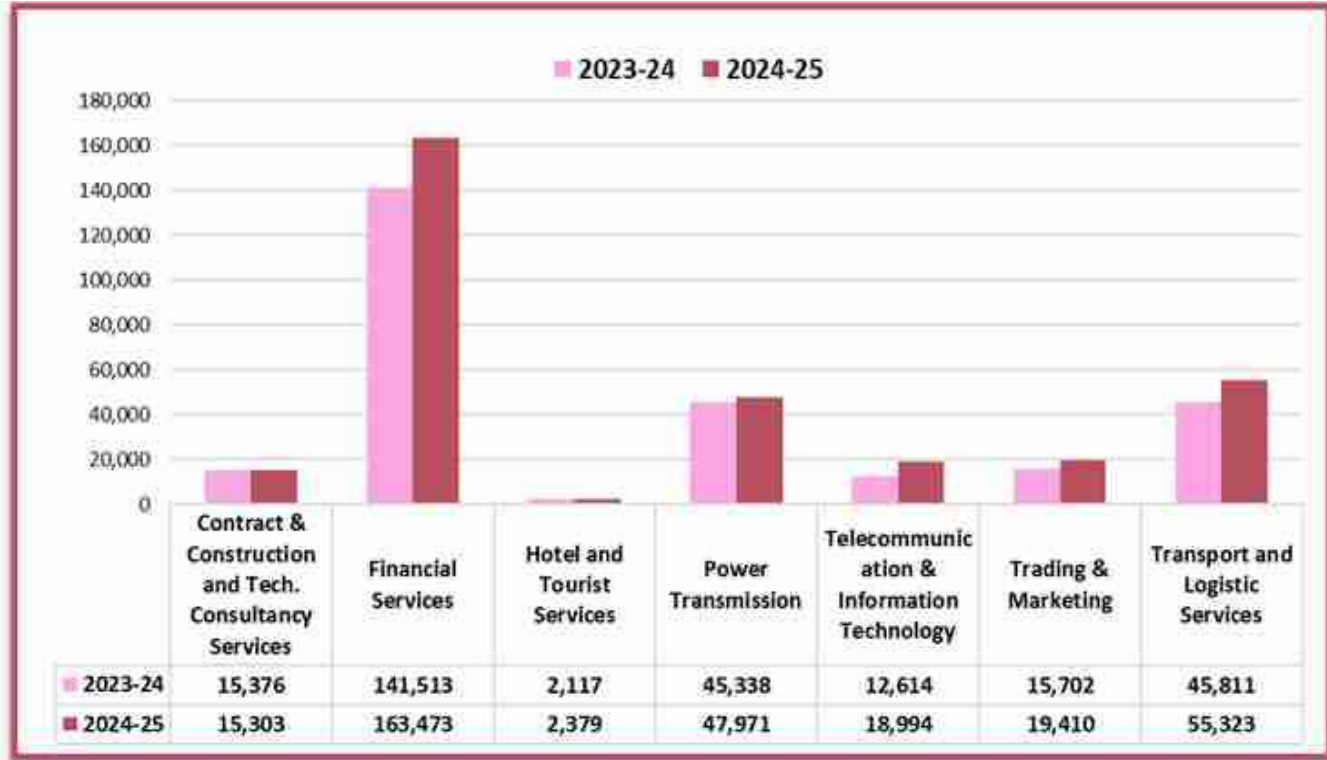
Table 3.51 Top 10 CPSEs in Services sector by Gross Block in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	270,870	297,908	10
2	Powergrid Corporation of India Ltd.	Power Transmission	268,478	274,859	2
3	Dedicated Freight Corridor Corp. of India Ltd.	Transport and Logistic Services	91,128	101,151	11
4	GAIL (India) Ltd.	Transport and Logistic Services	81,792	90,912	11
5	Airports Authority of India	Transport and Logistic Services	46,378	50,880	10
6	Mahanagar Telephone Nigam Ltd.	Telecommunication & Information Technology	28,551	28,537	0
7	Bharat Broadband Network Ltd.	Telecommunication & Information Technology	13,681	14,518	6
8	Shipping Corporation of India Ltd.	Transport and Logistic Services	13,244	13,541	2
9	Container Corporation of India Ltd.	Transport and Logistic Services	10,734	11,797	10
10	Konkan Railway Corporation Ltd.	Contract & Construction and Tech. Consultancy Services	7,397	7,601	3
	Total Top 10 CPSEs:		832,253	891,704	7
	Total of other 156 CPSEs		88,693	97,713	10
	Grand Total		920,947	989,417	7

3.4.4 Value Addition

The total Value Addition by CPSEs in this Sector has increased by around 16%. The Value Addition by all the cognate groups of Service Sector is given in Figure 3.24.

Figure 3.24: Value Addition by cognate groups in Services sector (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.52 Cognate wise Growth in terms of Value Addition

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	15,376	15,303	-0.5%	-73
Financial Services	141,513	163,473	15.5%	21,960
Hotel and Tourist Services	2,117	2,379	12.4%	262
Power Transmission	45,338	47,971	5.8%	2,633
Telecommunication & Information Technology	12,614	18,994	50.6%	6,380
Trading & Marketing	15,702	19,410	23.6%	3,708
Transport and Logistic Services	45,811	55,323	20.8%	9,512
Grand Total	278,471	322,853	15.9%	44,382

The list of top 10 CPSEs in terms of Value Addition in FY 2024-25 of the Sector is shown in Table 3.53

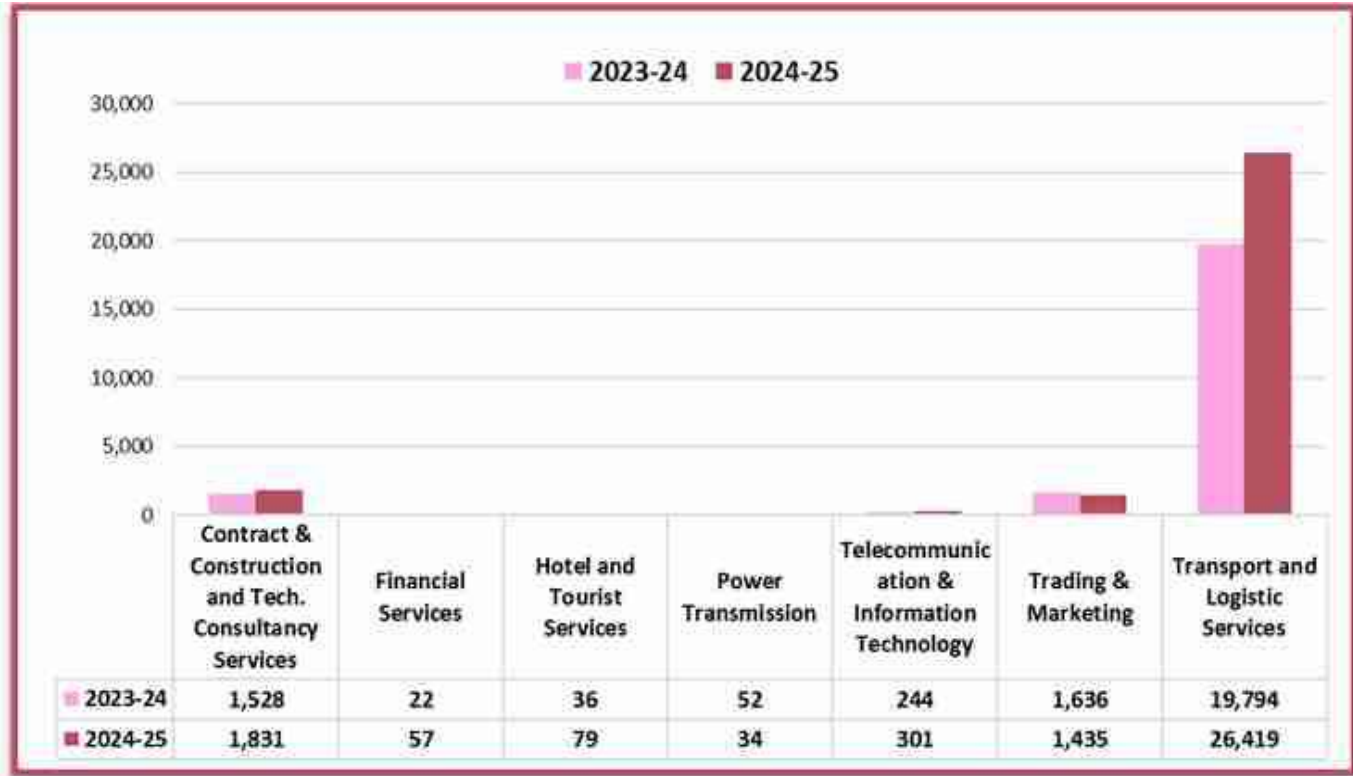
Table 3.53: Top 10 CPSEs in Services sector by Value Addition in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	REC Ltd.	Financial Services	46,612	55,287	19
2	Power Finance Corporation Ltd.	Financial Services	45,729	52,456	15
3	Powergrid Corporation of India Ltd.	Power Transmission	41,884	43,117	3
4	Indian Railway Finance Corporation Ltd.	Financial Services	26,530	27,017	2
5	GAIL (India) Ltd.	Transport and Logistic Services	18,220	19,213	5
6	Airports Authority of India	Transport and Logistic Services	13,378	17,501	31
7	Food Corporation of India	Trading & Marketing	12,347	15,002	22
8	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	10,588	12,698	20
9	Housing & Urban Development Corporation Ltd.	Financial Services	7,840	10,216	30
10	Dedicated Freight Corridor Corp. of India Ltd.	Transport and Logistic Services	4,193	7,193	72
	Total Top 10 CPSEs:		227,322	259,700	14
	Total of other 156 CPSEs		51,149	63,153	23
	Grand Total		278,471	322,853	16

3.4.5 Foreign Exchange Earnings

The total Foreign Exchange Earnings of this Sector has increased by around 29%. The overall change in Foreign Exchange Earnings in all the cognate groups of Service Sector is given in Figure 3.25.

Figure 3.25: Foreign Exchange Earnings of cognate groups in Services sector (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.54 Cognate wise Growth in terms of Foreign Exchange Earnings

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	1,528	1,831	19.8%	303
Financial Services	22	57	159.1%	35
Hotel and Tourist Services	36	79	119.4%	43
Power Transmission	52	34	-34.6%	-17
Telecommunication & Information Technology	244	301	23.4%	57
Trading & Marketing	1,636	1,435	-12.3%	-201
Transport and Logistic Services	19,794	26,419	33.5%	6,625
Grand Total	23,312	30,158	29.4%	6,846

The list of top 10 CPSEs in terms of Foreign Exchange Earnings in FY 2024-25 of the Sector is shown in Table 3.55

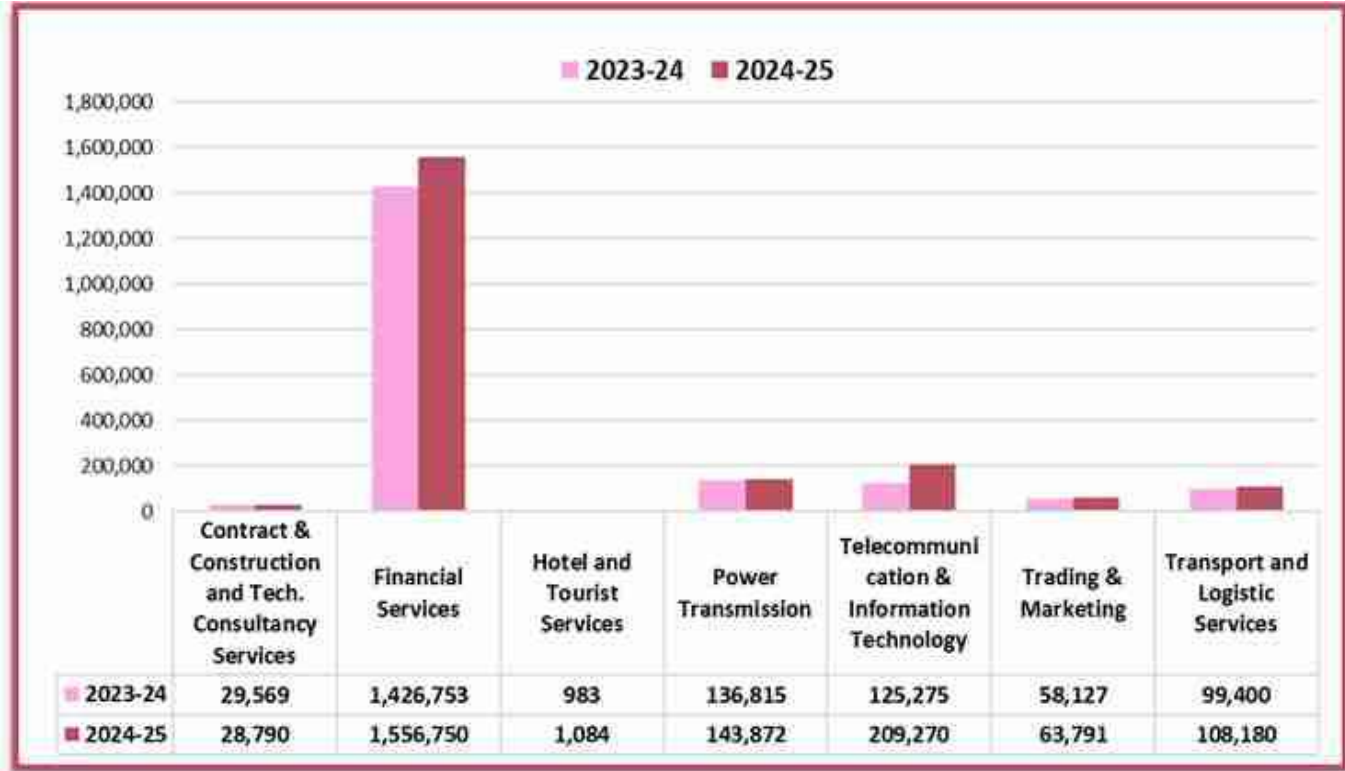
Table 3.55: Top 10 CPSEs in Services sector by Foreign Exchange Earnings in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	GAIL (India) Ltd.	Transport and Logistic Services	14,017	19,180	37
2	Shipping Corporation of India Ltd.	Transport and Logistic Services	4,450	5,481	23
3	Airports Authority of India	Transport and Logistic Services	1,229	1,549	26
4	NTPC Vidyut Vyapar Nigam Ltd.	Trading & Marketing	1,377	955	-31
5	Ircon International Ltd.	Contract & Construction and Tech. Consultancy Services	623	831	33
6	Newspace India Ltd.	Trading & Marketing	219	452	107
7	Engineers India Ltd.	Contract & Construction and Tech. Consultancy Services	281	371	32
8	NBCC (India) Ltd.	Contract & Construction and Tech. Consultancy Services	143	360	152
9	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	233	300	29
10	AI Engineering Services Ltd.	Transport and Logistic Services	98	210	114
	Total Top 10 CPSEs:		22,670	29,689	31
	Total of other 156 CPSEs		642	469	-27
	Grand Total		23,312	30,158	29

3.4.6 Financial Investment

The total Financial Investment in this Sector has increased by 13% during the FY 2024-25. The Financial Investments in various cognate groups in Service Sector is given in Figure 3.26.

Figure 3.26: Financial Investments in various cognate groups in Services (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.56 Cognate wise Growth in terms of Financial Investment

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	29,569	28,790	-2.6%	-779
Financial Services	1,426,753	1,556,750	9.1%	129,997
Hotel and Tourist Services	983	1,084	10.3%	101
Power Transmission	136,815	143,872	5.2%	7,057
Telecommunication & Information Technology	125,275	209,270	67.0%	83,995
Trading & Marketing	58,127	63,791	9.7%	5,664
Transport and Logistic Services	99,400	108,180	8.8%	8,780
Grand Total	1,876,921	2,111,736	12.5%	234,815

The list of top 10 CPSEs in terms of Financial Investments in FY 2024-25 of the Sector shown in Table 3.57.

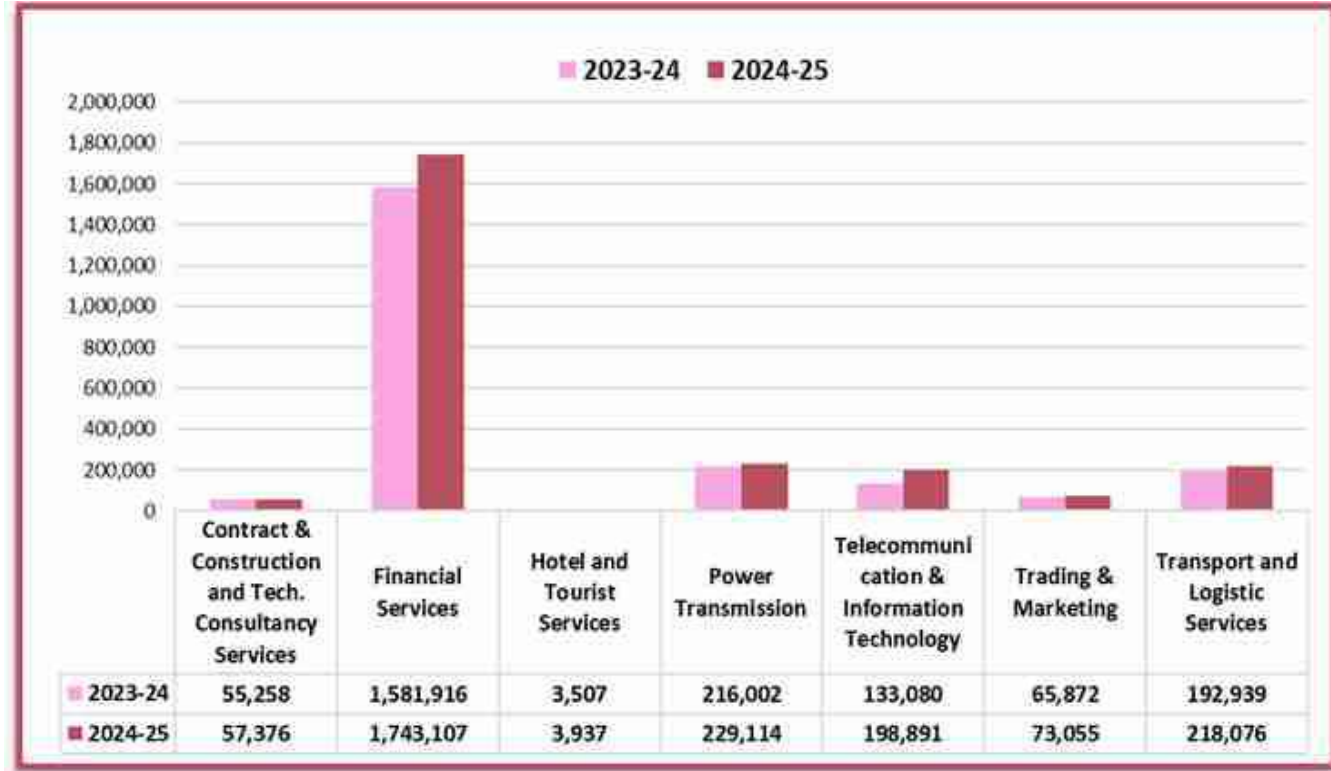
Table 3.57: Top 10 CPSEs in Services sector by Financial Investments

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Power Finance Corporation Ltd.	Financial Services	404,133	450,299	11
2	REC Ltd.	Financial Services	356,614	413,445	16
3	Indian Railway Finance Corporation Ltd.	Financial Services	422,504	407,536	-4
4	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	100,037	184,576	85
5	Powergrid Corporation of India Ltd.	Power Transmission	114,368	119,159	4
6	AI Assets Holding Ltd.	Financial Services	77,950	78,008	0
7	Housing & Urban Development Corporation Ltd.	Financial Services	59,399	77,306	30
8	Dedicated Freight Corridor Corp. of India Ltd.	Transport and Logistic Services	59,824	62,402	4
9	Food Corporation of India	Trading & Marketing	46,857	57,624	23
10	India Infrastructure Finance Co. Ltd.	Financial Services	48,580	57,492	18
	Total Top 10 CPSEs:		1,690,265	1,907,846	13
	Total of other 156 CPSEs		186,657	203,890	9
	Grand Total		1,876,921	2,111,736	13

3.4.7 Capital Employed

The total Capital Employed in this Sector has increased by 12%. The overall change in Capital Employed in all the cognate groups of Service Sector can be inferred from Figure 3.27.

Figure 3.27: Capital Employed by cognate groups in Services sector (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.58 Cognate wise Growth in terms of Capital employed

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	55,258	57,376	3.8%	2,118
Financial Services	1,581,916	1,743,107	10.2%	161,191
Hotel and Tourist Services	3,507	3,937	12.3%	430
Power Transmission	216,002	229,114	6.1%	13,112
Telecommunication & Information Technology	133,080	198,891	49.5%	65,811
Trading & Marketing	65,872	73,055	10.9%	7,183
Transport and Logistic Services	192,939	218,076	13.0%	25,137
Grand Total	2,248,574	2,523,557	12.2%	274,983

The list of top 10 CPSEs in terms of Capital Employed in FY 2024-25 of the Sector is shown in Table 3.59

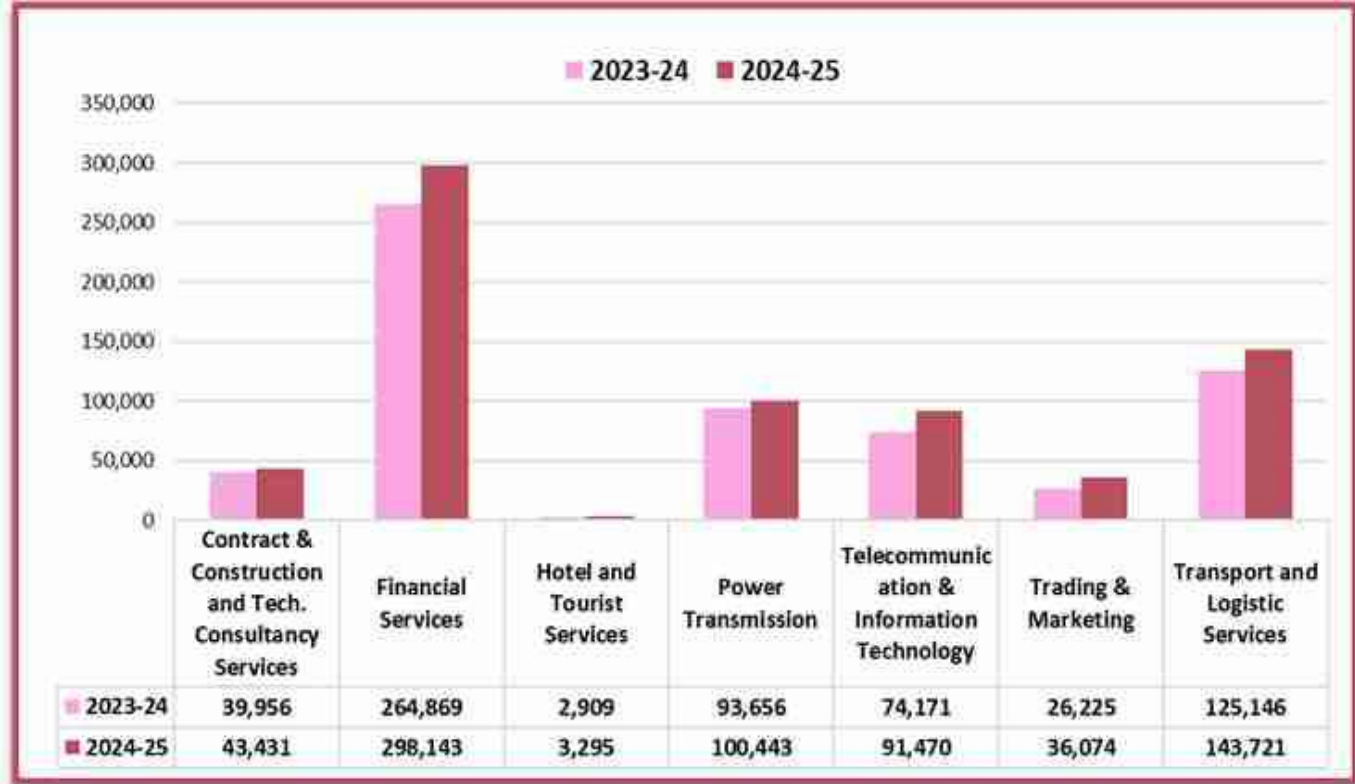
Table 3.59: Top 10 CPSEs in Services sector by Capital Employed

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Power Finance Corporation Ltd.	Financial Services	480,036	537,936	12
2	REC Ltd.	Financial Services	422,763	488,449	16
3	Indian Railway Finance Corporation Ltd.	Financial Services	458,614	447,135	-3
4	Powergrid Corporation of India Ltd.	Power Transmission	191,934	202,074	5
5	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	128,896	198,248	54
6	Housing & Urban Development Corporation Ltd.	Financial Services	74,011	93,274	26
7	GAIL (India) Ltd.	Transport and Logistic Services	75,744	83,704	11
8	India Infrastructure Finance Co. Ltd.	Financial Services	53,346	63,887	20
9	Dedicated Freight Corridor Corp. of India Ltd.	Transport and Logistic Services	60,041	62,661	4
10	Indian Renewable Energy Devt. Agency Ltd.	Financial Services	49,553	62,549	26
	Total Top 10 CPSEs:		1,994,939	2,239,917	12
	Total of other 156 CPSEs		253,635	283,639	12
	Grand Total		2,248,574	2,523,557	12

3.4.8 Net Worth

The total Net Worth of CPSEs in this Sector has increased by around 14%. The Net Worth of cognate groups in Services sector is provided in Figure 3.28.

Figure 3.28: Net Worth in various cognate groups in Services (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.60 Cognate wise Growth in terms of Networth

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	39,956	43,431	8.7%	3,475
Financial Services	264,869	298,143	12.6%	33,274
Hotel and Tourist Services	2,909	3,295	13.3%	386
Power Transmission	93,656	100,443	7.2%	6,787
Telecommunication & Information Technology	74,171	91,470	23.3%	17,299
Trading & Marketing	26,225	36,074	37.6%	9,848
Transport and Logistic Services	125,146	143,721	14.8%	18,575
Grand Total	626,933	716,577	14.3%	89,644

The list of top 10 CPSEs in terms of Networth in FY 2024-25 of the Sector is shown in Table 3.61.

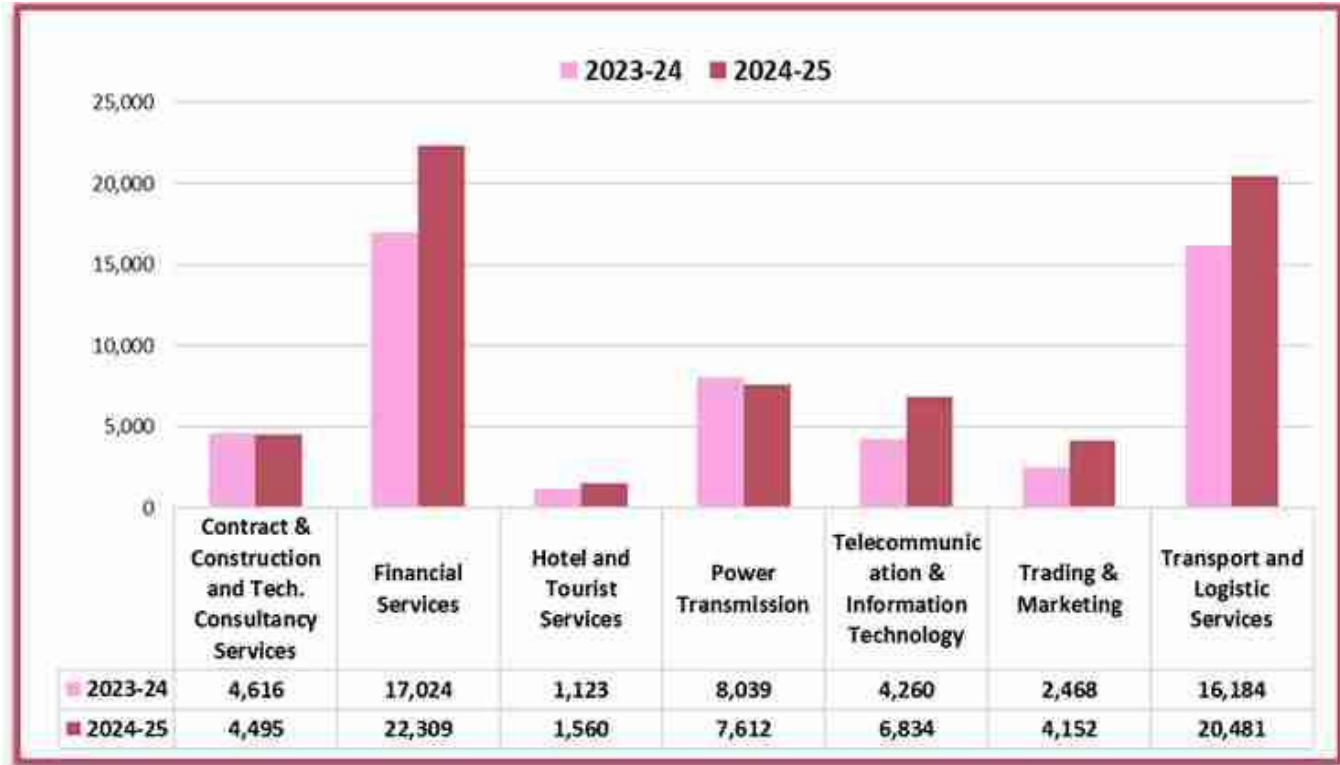
Table 3.61 Top 10 CPSEs in Services sector by Net Worth

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	94,003	114,290	22
2	Powergrid Corporation of India Ltd.	Power Transmission	86,694	92,265	6
3	Power Finance Corporation Ltd.	Financial Services	78,327	90,471	16
4	REC Ltd.	Financial Services	69,673	79,370	14
5	GAIL (India) Ltd.	Transport and Logistic Services	64,179	70,564	10
6	Indian Railway Finance Corporation Ltd.	Financial Services	49,179	52,668	7
7	Airports Authority of India	Transport and Logistic Services	18,919	23,981	27
8	Food Corporation of India	Trading & Marketing	10,136	20,924	106
9	Housing & Urban Development Corporation Ltd.	Financial Services	16,614	17,970	8
10	India Infrastructure Finance Co. Ltd.	Financial Services	14,766	16,395	11
	Total Top 10 CPSEs:		502,491	578,896	15
	Total of other 156 CPSEs		124,442	137,680	11
	Grand Total		626,933	716,577	14

3.4.9 Contribution to Central Exchequer

The total Contribution to Central Exchequer from this Sector has increased by around 26%. The Contribution to Central Exchequer by the cognate groups in Services Sector is given in Figure 3.29.

Figure 3.29: Contribution to Central Exchequer by in Services sector (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.62 Cognate wise Growth in terms of Contribution to Central Exchequer

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	4,616	4,495	-2.6%	-121
Financial Services	17,024	22,309	31.0%	5,285
Hotel and Tourist Services	1,123	1,560	38.9%	437
Power Transmission	8,039	7,612	-5.3%	-427
Telecommunication & Information Technology	4,260	6,834	60.4%	2,575
Trading & Marketing	2,468	4,152	68.2%	1,684
Transport and Logistic Services	16,184	20,481	26.6%	4,297
Grand Total	53,713	67,443	25.6%	13,730

The list of top 10 CPSEs in terms of Contribution to Central Exchequer in this Sector is shown in Table 3.63.

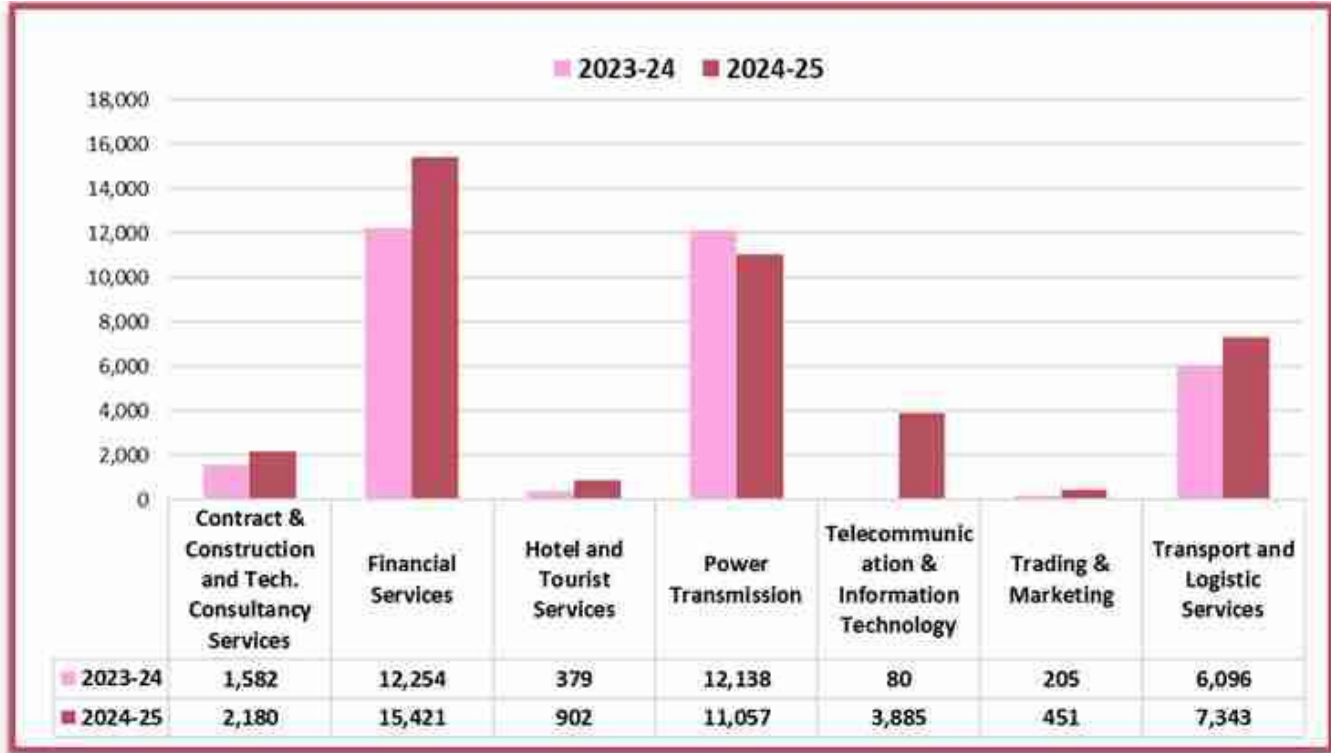
Table 3.63: Top 10 CPSEs in Services sector by Contribution to Central Exchequer in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	GAIL (India) Ltd.	Transport and Logistic Services	8,716	9,586	10
2	Indian Railway Finance Corporation Ltd.	Financial Services	4,639	7,677	65
3	Airports Authority of India	Transport and Logistic Services	4,445	7,260	63
4	Powergrid Corporation of India Ltd.	Power Transmission	7,763	7,112	-8
5	Power Finance Corporation Ltd.	Financial Services	5,845	6,693	15
6	REC Ltd.	Financial Services	3,347	4,329	29
7	Telecommunications Consultants (India) Ltd.	Telecommunication & Information Technology	33	4,252	12,636
8	Bharat Sanchar Nigam Ltd.	Telecommunication & Information Technology	3,823	2,113	-45
9	Newspace India Ltd.	Trading & Marketing	1,619	1,765	9
10	Housing & Urban Development Corporation Ltd.	Financial Services	1,209	1,547	28
	Total Top 10 CPSEs:		41,438	52,334	26
	Total of other 156 CPSEs		12,275	15,109	23
	Grand Total		53,713	67,443	26

3.4.10 Dividend Declared

The total Dividend declared by CPSEs in Service sector has increased by around 26%. The Dividend declared by cognate groups in Services sector for the FY 2024-25 is given in Figure 3.30.

Figure 3.30: Dividend declared by various cognate groups in Services sector (₹ crore)



The cognate wise growth in the parameter in Services Sector are as follows :

Table 3.64 Cognate wise Growth in terms of Contribution to Central Exchequer

Cognate	2023-24 (₹ crore)	2024-25 (₹ crore)	Growth (%)	Growth (₹ crore)
Contract & Construction and Tech. Consultancy Services	1,582	2,180	37.8%	599
Financial Services	12,254	15,421	25.8%	3,167
Hotel and Tourist Services	379	902	138.0%	523
Power Transmission	12,138	11,057	-8.9%	-1,081
Telecommunication & Information Technology	80	3,885	4756.3%	3,805
Trading & Marketing	205	451	120.0%	246
Transport and Logistic Services	6,096	7,343	20.5%	1,247
Grand Total	32,733	41,239	26.0%	8,506

The list of top 10 CPSEs in terms of Dividend declaration in Service Sector is shown in Table 3.65.

Table 3.65: Top 10 CPSEs in Services sector by Dividend declaration in FY 2024-25

S. No	Name of CPSE	Cognate	2023-24 (₹ Crore)	2024-25 (₹ Crore)	Growth (%)
1	Powergrid Corporation of India Ltd.	Power Transmission	11,219	9,766	-13
2	REC Ltd.	Financial Services	4,042	5,372	33
3	Power Finance Corporation Ltd.	Financial Services	4,818	5,363	11
4	GAIL (India) Ltd.	Transport and Logistic Services	3,616	4,274	18
5	Telecommunications Consultants (India) Ltd.	Telecommunication & Information Technology	14	3,762	26,389
6	Indian Railway Finance Corporation Ltd.	Financial Services	1,960	3,006	53
7	Airports Authority of India	Transport and Logistic Services	1,395	2,170	56
8	Housing & Urban Development Corporation Ltd.	Financial Services	921	1,151	25
9	Indian Railway Catering and Tourism Corporation Ltd.	Hotel and Tourist Services	360	880	144
10	Container Corporation of India Ltd.	Transport and Logistic Services	670	731	9
	Total Top 10 CPSEs:		29,016	36,473	26
	Total of other 156 CPSEs		3,717	4,766	28
	Grand Total		32,733	41,239	26

Research & Development

4



Chapter 4

Research & Development

4.1 Research & development (R&D)

Research & Development (R&D) is one of the key activities that organisations undertake in order to develop new products, process or services, synthesise or improve those that are already in use by them. Businesses approach R&D in different ways, with different organisations implementing different R&D strategies & techniques. The way R&D is leveraged inside an organisation also varies significantly between business streams or Departments, having a considerable importance in terms of its overall impact. When developing a new product, process or service, or optimizing an existing one, R&D can be considered as one of the earliest phases. R&D cycle generally begins with generation of ideas (ideation) & theoretical explanation of concepts, followed by research, & then development. In India, CPSEs, especially those in the power, petroleum, defence, mining & steel sectors, have long played a leading role in R&D. While a number of CPSEs have in-house R&D facilities, others have opted for sponsored research via collaborations with universities & reputed R&D institutions.

Over the years, CPSEs have been focusing on investing in R&D activities, resulting in innovative and cost-saving technologies, products, services, etc. The total R&D Expenditure has increased from ₹7,715 crores during FY 2023-24 to ₹9,691 crores in FY 2024-25 recorded 25.62% growth over the period.

4.2 Cognate group-wise expenditure on R&D

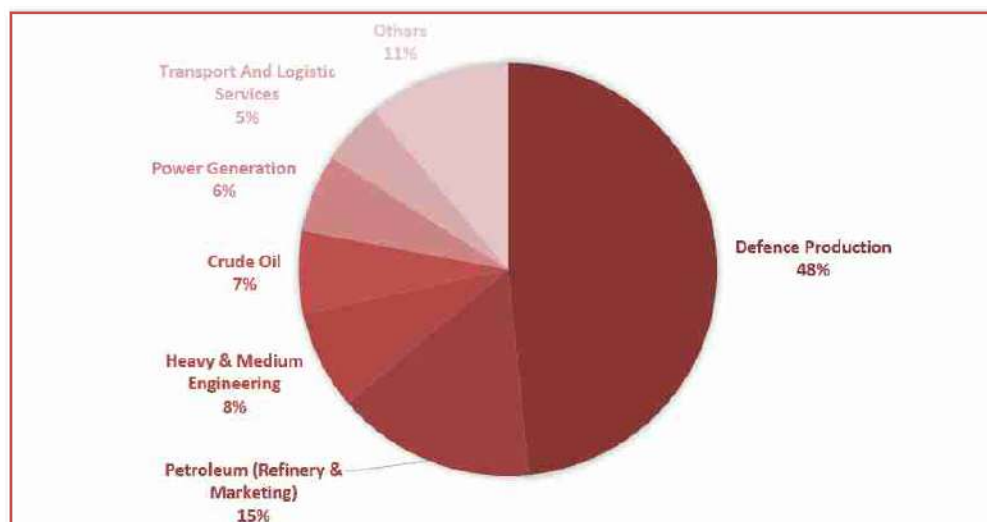
The detailed industries wise & group-wise statement, indicating the expenditure on R&D in absolute terms is given in Table 4.1.

Table 4.1: Cognate group wise expenditure on R&D from FY 2022-23 to 2024-25 (₹ in Crores).

Cognate	2024-25	2023-24	2022-23
Defence Production	4,684	3,303	2,896
Petroleum (Refinery & Marketing)	1,492	1,497	1,188
Heavy & Medium Engineering	750	768	748
Crude Oil	627	628	728
Power Generation	588	383	350
Transport And Logistic Services	472	335	270
Power Transmission	314	220	29
Steel	245	253	414
Coal	221	9	132
Other Minerals & Metals	162	216	389
Contract & Construction and Tech. Consultancy Services	80	49	40
Fertilizers	37	44	49
Industrial and Consumer Goods	9	8	2
Telecommunication & Information Technology	9	0	0
Chemicals & Pharmaceuticals	1	2	0
Grand Total	9,691	7,715	7,233

From the above table it can be derived that out of the total expenditure, significant expenditure on R&D activities was undertaken by the Defence Production, which stood at ₹4,684 crore in FY 2024-25, contributing to 48% of the total expenditure by all cognate groups. This was followed by the Petroleum (Refinery & Marketing); and Heavy & Medium Engineering cognate groups, incurring an expenditure of ₹1,492 crore & ₹750 crore respectively. Fig 4.1 below shows the leading Cognate group which contribute in R&D Expenditure in 2024-25 is as follows:

Fig 4.1: Cognatewise R&D Expenditure in FY2024-25 in percentage of Total R&D Expenditure



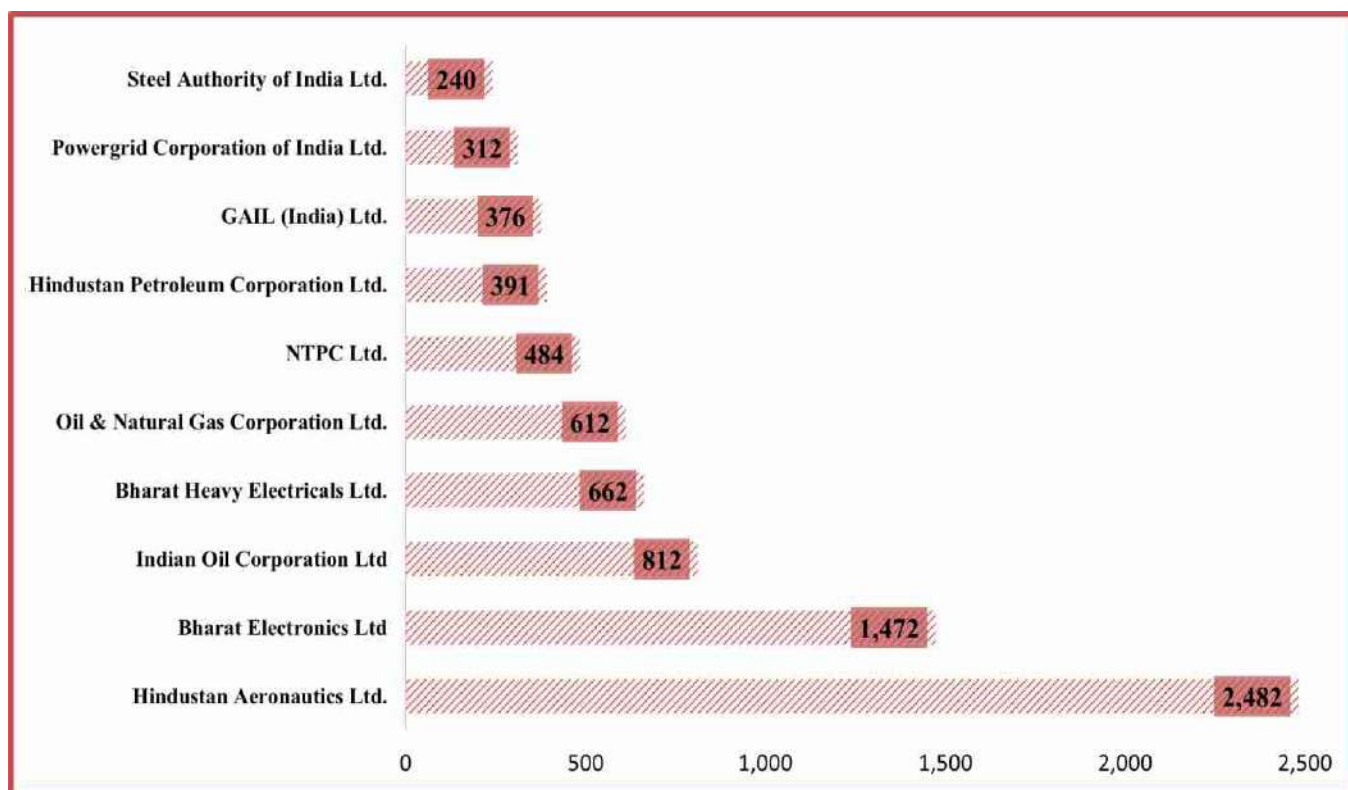
4.3 CPSE wise R&D Expenditure

Hindustan Aeronautics Ltd. with ₹2,482 crore incurred the highest R&D expenditure for FY 2024-25, followed by Bharat Electronics Ltd. for ₹1,472 Crore. The top 10 CPSEs making R&D expenditure in FY 2024-25 is shown in Table 4.2 and in Fig 4.2

Table 4.2 Top 10 CPSEs contributing R&D Expenditure in FY 2024-25

SI NO	Name of the CPSE	R & D Expenditure (2024-25)	Percentage of Total R&D Expenditure
1	Hindustan Aeronautics Ltd.	2,482	26%
2	Bharat Electronics Ltd	1,472	15%
3	Indian Oil Corporation Ltd	812	8%
4	Bharat Heavy Electricals Ltd.	662	7%
5	Oil & Natural Gas Corporation Ltd.	612	6%
6	NTPC Ltd.	484	5%
7	Hindustan Petroleum Corporation Ltd.	391	4%
8	GAIL (India) Ltd.	376	4%
9	Powergrid Corporation of India Ltd.	312	3%
10	Steel Authority of India Ltd.	240	2%
	Sub-total of top 10 CPSEs	7,843	80%
	Others CPSEs	1,848	20%
	Grant Total	9,691	100%

Fig 4.2 Top 10 CPSEs Contributing R&D Expenditure (Rs. in crores)



4.4 R&D activities by selected CPSEs

The R&D activities by few selected CPSEs are as follows:

(A) Hindustan Aeronautics Ltd.

The Company continued to boost the “Atmanirbhar Bharat Abhiyan” of Govt. of India with its focused efforts towards design and development of products, technologies and capabilities to meet the future requirements of Indian defence forces and non-military aerospace market in India.

The Company has made considerable progress towards the realization of our indigenous programmes viz. Light Combat Aircraft LCA MK1A, Basic Trainer Aircraft (HTT-40), Light Utility Helicopter (LUH), Indian Multi-Role Helicopter (IMRH) and Development of Engines.

- **Hindustan Turbo Trainer (HTT-40)** is Basic Trainer aircraft indigenously designed and developed by HAL. HTT-40 would be used for basic flight training, aerobatics, instrument flying and close-formation flights, whereas its secondary roles would include navigation and night flying. During the year 2024-25, HAL received the Restricted Military Type Certificate (RMTC) from CEMILAC in Feb'25.
- **Light Combat Aircraft (LCA):** MK1A developed by HAL, is an advanced variant of indigenously developed LCA MK1. The design and development activities for LCA Mk1A systems were undertaken up with modification of two aircraft to Mk1A specific systems. Design validation trials on LCA Mk1A are in the advanced stages for achieving Type Certification.
- **SU-30 MKI Indigenous Upgrade:** HAL has undertaken design and development for indigenous upgrade of Su 30MKI to enhance the operational capabilities of IAF. HAL is the Lead System Integrator

along with participation of Indian agencies like DRDO, CSIR, IAF and private Industry.

- **IMRH/DBMRH:** Development of 13 Ton class Indian Multi Role Helicopter (IMRH) / Deck Based Multi Role Helicopter (DBMRH) has been initiated.
- **UHM:** Development of Utility Helicopter Maritime (UHM) for the Indian Navy has been taken up to perform a variety of missions, including search and rescue, casualty evacuation, and maritime surveillance.
- **Light Utility Helicopter (LUH)** is a single engine light helicopter of 3 tons class being developed by HAL as a replacement for the Chetak and Cheetah helicopters. LUH incorporates state-of-the-art technology features like Glass cockpit with Multi-Function Displays (MFD) with sufficient power margin to cater to demanding high altitude missions. A green field helicopter factory at Tumakuru for manufacturing of LUH is also established.
- **HTFE-25 & HTSE-1200:** Design and Development of 25 kN Turbo fan Engine (HTFE- 25) and 1200KW Turbo shaft engine (HTSE-1200) are under progress. This will enable the Country to achieve self-reliance in design of engines and technologies.
- **UAV:** HAL is working on various design and development projects related to Unmanned Aerial Vehicles (UAVs) towards meeting the current and future UAV requirements of Indian Armed Forces, through collaborative as well as in-house R&D efforts.

During the year, the Company has filed 208 IPR applications, out of which, 94 IPRs have been granted. Further, out of total number of 2620 IPRs filed by the Company, 1127 IPRs have been granted so far (Patents – 371, Industrial Designs – 171, Copyrights – 583, Trademark – 2).

(B) Bharat Electronics Ltd.

- **Radar for Kusha Weapon System** - Procurement action (PO placement) for Fire control radar & mast mounted tracking radar completed. Procurement action for LRBMR is in progress.
- **Design & Dev of ADTCR- Sky Shield-** System design finalized. Sub system specification finalized. Procurement action Initiated for realization of subsystems.
- **Design & Development of Schilka Upgrade (Indigenous)-** Design of Active array antenna unit (AAAU) & Radar computer in progress. Finalization of Pedestrian in progress.
- **Design and development of WLR AESA (X)-** Scale down version of WLR-AESA with 16 OTRM & Antenna calibration done in NFTR. Procurement of sub systems are in progress
- **Dev of subsystems of ADFCR (ATULYA)-** Order placed for all sub systems. QAP document submitted to DGQA for Approval.
- **6U LEO Satellites with Communication Payload including Ground Station & Launch-** The identified partner for realization of 6U LEO Satellite has withdrawn the bid. Hence termination of Teaming Agreement is in progress.
- **Proto Dev of KAVACH System-** Design and development KAVACH system completed. System is under final stage of Internal testing & evaluation for offering to RDSO for acceptance testing.

- **Development of Autonomous Surface Vessel-** Mine Counter Measures- Procurement of sub systems are in progress. Order is placed on NAMU for Machine control station. Orders for ROV and SATCOM systems are completed. Indigenous T-SAS sonar development in progress.
- **ANUNAAD (FP01)-** Power supply & OLT cabinet design and development completed. NPOL has approved the design. Manufacturing in progress. VPX processing unit design in progress.
- **Development of Air Space Management (ASM) System on NC-NC basis for Army Aviation-** Software FAT Completed. Hardware procurement is in progress. The delivered hardware is being tested for its requirements.

(C) Indian Oil Corporation Ltd.

IndianOil's R&D Centre continues to lead innovation across fuels, lubricants, refining technologies, petrochemicals, and emerging domains like nanotechnology, hydrogen, bioenergy, and solar. With 1809 patents filed and 1689 effective patents as of March 2025, the Centre remains a powerhouse of technological advancement.

In FY 2024–25, R&D supported over 169 fuel and lube formulations, securing 58 OEM approvals. Indigenous additives enabled premium fuel launches, including STORM-X racing fuel. Revenue generation stood at ₹19.15 Cr through royalties and licenses, with additional value from in-house testing and technology licensing.

Key achievements include:

- Commissioning of a 300 kTA indDSK unit at Paradip Refinery.
- Successful ISOM catalyst deployment at Bongaigaon Refinery with ₹4–5 Cr royalty potential.
- Catalyst Manufacturing Unit at Panipat began production of in-house FCC additives.
- INDScan® iPIG tools inspected over 4500 km of pipelines.
- Launch of nano-additized products: Propane Plus© and XtraBoost©.
- Development of NanoKoat-I® for corrosion protection and Premium ASA for static control.
- EV lubricants portfolio expanded with Servo Futura eV grease and transmission oils.
- XtraFlo® DRA supplied to multiple pipeline operators.

In biotechnology, Agri-Elite bio-fertilizer and StubVorous® crop residue decomposer showed promising field results. The 10 TPD 2G Ethanol demo plant nears commissioning. eCO2Sorb carbon capture technology is being piloted at a fertilizer plant. Hydrogen initiatives include trials of 15 fuel cell buses and pilot plants for hydrogen production. Surya Nutan solar cookstoves entered commercial rollout with carbon financing support.

IndianOil's startup ecosystem incubated 42 ventures, generating 86 IPRs. The “Green Resolve” startup round focused on sustainability. Accolades include CII IP Award, Clarivate Innovation Award, FICCI and FIPI recognitions for technologies like eCO2Sorb and XtraFlo™ DRA.

IOC R&D Centre performs research in diverse area such as Refining, Lubricants, Petrochemicals,

Nanotechnology, Alternative Energy and Biotechnology. IOC R&D Centre has been protecting its IP rights by filling patents/copyrights/trademarks/Design registration. The details of the IP filled by IOCL is as follows:

Details as on date are as follows:

Patents: 1856
 Copyright: 20
 Trademark: 144
 Design Registration: 22

IOC R&D have been in pursuit of deploying & commercializing of patented technologies in the form of new products or processes.

Brief details of major patents related technologies/products are as follows:

S. No.	Technology	Title of patent
1	INDMAX	Process for the Production of High Yield of LPG and Light Olefins
2	Drag Reducing Agent	Process of Preparation of Drag Reducing Polymers and use thereof
3	Octamax	Process for Simultaneous Production of Alcohol and Oligomer Product from Hydrocarbon Feedstock
4	CO2 capture	Solvent Composition for CO2 Capture and a Process Mediated Thereof
		Process for CO2 Capture from Gaseous Streams
5	Zeigler natta Catalyst	Precursor for catalyst, process for preparing the same and use thereof
		Particle Size Distribution Control through Internal Donor in Ziegler Natta Catalyst
		Catalyst Process for Spherical Particles

(D) Bharat Heavy Electronics Ltd

BHEL's R&D effort towards development of new/ improved products, processes and systems have resulted in the following:

- Developed highest rating Francis Turbine Model of 240 MW suitable for 222.5 m rated head and 214.3 rated rpm for Dibang, HEP. Model has been tested successfully and manufacturing approval is obtained.
- Successfully designed, manufactured and supplied the largest size and largest rating Kaplan runner for Polavaram HEP. The developed turbine has a runner diameter of 6.85 m, rated speed 100 rpm, rated Net

Head 27 m and 80 MW power rating. With this development, BHEL has upgraded from 60 bar to 100 bar oil pressure system for Kaplan turbine, resulting in reduction of servomotor size and weight of its components.

- Established a facility for High Velocity Oxygen Fuel (HVOF) coating process for water passage components of hydro turbine. This coating increases the service life of components which are subjected to corrosive nature of silt in water. A new angular gun for coating intricate surfaces with narrow gaps has been established using Tungsten Carbide Ceramic fine powder of 5 µm to 30 µm particle size.
- Successfully manufactured Compressor Rotors for Fr-9E (132 MW) Gas Turbine. Previously, the complete rotor with blading was imported. As part of indigenization initiative, manufacturing of complete rotor along with tooling for manufacturing of compressor wheel, blades, assembly and balancing has been established in-house.
- Developed complete compressor including compressor internals which includes rotor, diaphragm and bearing seals for BCL800 series for IOCL Panipat. Previously compressor internals were imported while BHEL manufactured stationary components like casing, end covers etc.
- Developed complete Anti-Surge Controller, for compressor packages and steam turbine electronic governor controller. The patented anti-surge algorithm is implemented in ValmetDNA and maxDNA control system hardware platforms. The Triple Modular Redundancy (TMR) electronic governor is a highly customized version of BHEL's standard Electrohydraulic Turbine Control (EHTC) for Steam turbines for increased reliability and safety.
- Successfully developed highest rated 1600 kW, 6.6 kV, 2-Pole Flame Proof Motor in 800 mm centre height as per IS/IEC 60079-0:2017 and IS/IEC 60079-1:2014. Prior to this development BHEL used to offer Flame Proof Motor up to 1300 kW and any higher rating requirements were met with imports only. The motor has been successfully tested at Central Institute of Mining and Fuel Research (CIMFR), Dhanbad for Zone-1 and 2, Gas group IIB (8% Ethylene in air), hazardous area application.
- Successfully designed, developed and tested Pump Module for Liquid Cooling System (LCS) for airborne applications. The LCS are used in aircrafts to extract the heat generated by electronic equipment (like Radars) by circulating the coolant. In LCS, the Pump Modules are used to circulate the coolant.
- The design of test rig for simulation of the actual load conditions, space requirements, functional requirement and finite element analysis of rig-in and rig-out system of propeller and motor of the Electro Hydraulic System (EHS) for Winged Reserve Propulsion System (WRPS) completed.
- Designed, manufactured and supplied 700 HP Single Power Pack (SPP) Diesel Electric Loco with cabins at both ends (Dual Cabin Design). The design helps in better visibility and operational ease for the loco pilot.
- BHEL in collaboration with IIT-Madras has developed and established a 100 kg/batch pilot scale demonstration plant to process electronic waste and recover valuable metals like Tin, Lead and Copper from the same, through Green Hydrometallurgy route. Additionally, the final wash water collected is neutralized to generate calcium nitrate solution, which can be used as fertilizer. Hence the whole process is Zero-Discharge to environment.

(E) Oil & Natural Gas Corporation Ltd. (ONGC)

- **Software Innovation & AI/ML Adoption:** In-house SeisInvert (CNN-based seismic inversion) was developed and copyrighted. Advanced interpretation suites like PaleoScan, InterWell, and GeoX were adopted. AI/ML-based workflows were applied in waterflood optimization in Heera–South Heera Fields, offshore production monitoring, reservoir modeling (Top-Down Modeling), and drilling complication prediction (stuck pipe, kick detection, ROP optimization).
- **Enhanced Oil Recovery, Production Optimization & Well Interventions:** Chemical EOR pilot (Single-Well Wettability Test) improved oil output by ~40 bpd. Single-Well Chemical Tracer study confirmed low salinity waterflooding effectiveness. Advanced stimulation and PLA diverter-based acid fracturing in Mumbai Offshore reversed production decline trends. Propellant-enhanced perforation, TCP-STIM, and Fishbone acid jetting yielded significant productivity gains. Digital Slickline (DSL) enabled India's first TTP on a flowing gas well.
- **Laboratory & Analytical Advancements:** Multiple state-of-the-art instruments were commissioned to enhance hydrocarbon characterization, core analysis, and reservoir evaluation. These include CHNS Analyzer, Gravimetric Sorption Analyzer (GSA) (first dedicated facility in India for shale/coal gas adsorption studies), Laboratory Grinder, 2D-GC-TOF-MS (advanced biomarker characterization), UV-Raman spectrometer, FT-IR, ICP-OES, and high-speed XRD with automated batch processing. CEWELL added fully automated CAPRI system for capillary pressure and rock electrical property evaluation.
- **Drilling & Operational Excellence:** The Real-Time Drilling Operations Centre (RTDOC) enabled centralized monitoring and remote autonomous downhole steering. IDT commissioned Drillsim-6000, a full-scale drilling simulator, and launched Digital Well Program (DWP) for standardized, automated well planning.
- **Asset Integrity, Sustainability & Safety:** Pipeline and facility optimization included Robotic Tank Cleaning, Negative Pressure Wave-based Leak Detection, Gel-Pigging, Composite-based pipeline repair, and skin-effect heat tracing for flow assurance. Installation of low-pressure gas compressors in offshore fields reduced flaring and fuel consumption, improving ESG performance. Gas Balancing (PRATIBIMB) digital oilfield was implemented in Ankleshwar. Incident Reporting System (Dahej Plant) enhanced HSSE response and accountability.
- **Environmental & Bioremediation Initiatives:** A microbial consortium developed by INBIGS and KDMIPE reduced oil contamination from 49.65% to 0.5% within 7 months at MRDB site, demonstrating effective biodegradation of PAH pollutants. An advanced upright microscope now supports microbial characterization in geomicrobial exploration and bioremediation research.

This comprehensive R&D and technology adoption program strengthens ONGC's capabilities in exploration efficiency, reservoir management, production enhancement, operational safety, and decarbonization, supporting long-term energy security and sustainability objectives.

(F) NTPC LTD.

A. Completed Technology Projects:

Carbon Capture, Utilization and Storage (CCUS) Technologies

- **CCUS: Flue Gas CO₂ to Methanol (3,000 TPA) Plant at NTPC Vindhyachal:** Flue Gas CO₂ to Methanol Plant is first of its kind, where in CO₂ is captured from waste flue gas of a fossil fire powered plant - and thereafter catalytically hydrogenated to produce methanol. The project has 3 components viz. (a) 6,000 TPA Carbon capture block, (b) 600 TPA Hydrogen block, (c) 3,000 TPA Methanol synthesis block.
- **CCUS: Indigenous Catalyst for Methanol Synthesis (10 Kg/Day) Pilot at Netra:** NETRA has developed Indigenous Catalyst for Hydrogenation of CO₂ to Methanol in collaboration with Indian Institute of Petroleum (IIP), Dehradun. After characterization of catalyst, long duration quantitative & qualitative performance assessment of catalyst is being carried out in a specially designed 10 Kg/day methanol pilot plant.

Hydrogen Technologies

- **H₂: Green Hydrogen from STP Water (150 Kg/Day) plant at Netra:** NETRA has developed an innovative solution for producing green hydrogen from Sewage Treatment Plant (STP) water through Electro-Dialysis Reversal (EDR) technology and further generation of power by integrating different technologies such as Proton Exchange Membrane (PEM) electrolyzers, Solid Oxide Fuel Cell (SOFC), compression, storage & power production through Fuel Cell.
- **H₂: Solid Oxide based High Temperature Steam Electrolyzer (20kW Unit) Plant at Netra:** NETRA has developed a High Temperature Steam Electrolyser (HTSE), with an operating temperature range from 800 to 900°C, at NTPC-NETRA to generate hydrogen.

Energy Storage Technologies

- **Energy Storage: 1 MWhr BESS coupled with 4 MWp Solar PV Plant at NETRA:** This is a unique project comprising Solar PV and BESS (1C Li-ion Battery) to make NETRA Campus electrically self-sustaining and serves as a microgrid to various other solar facilities.

B. On-going Technology Projects

- **CCUS: Flue Gas CO₂ to Ethanol (3,000 TPA) Plant at NTPC Pudimadaka:** This 'CO₂ to Ethanol' plant is a unique plant globally, where CO₂ shall be drawn from waste flue gas of a coal fired power plant and synthesized to produce 4G-Ethanol at NTPC Pudimadaka. 3,000 TPA Ethanol Synthesis Plant' essentially comprises of three blocks (i) 7,500 TPA CO₂ Capture block, (ii) 900 TPA Hydrogen Generation Block and (iii) 3,000 TPA Ethanol Synthesis Block.
- **H₂: Sea Water based Green Hydrogen (330 TPA) Plant at NTPC Simhadri:** NETRA is setting up a 330 TPA Plant for Low grade to High Grade water generation through Flue Gas Desalination Technology at NTPC Simhadri.
- **Energy Storage: Redox Vanadium Redox Flow Battery (VRFB) Storage System (3 MWhr) at**

NETRA: A research project has been taken up for augmenting existing storage system with VRFB storage system for making NETRA electrical system an off-grid microgrid. VRFB storage chemistries are supposed to be having very high life cycle and best suited for stationary energy shifting applications.

- **Energy Storage:** CO₂ based Closed Brayton Cycle Storage System (160 MWhr / 20 MW) at NTPC Kudgi: NETRA is setting up '160 MWhr / 20 MW CO₂ based Closed Brayton Cycle Energy Storage System' at NTPC Kudgi. It is an alternate long duration and large-scale 'Electric to Electric' Energy Storage System which aims to address various issues (viz round-trip efficiency, cost, life, critical mineral, multi-MW etc.) utilizing the unique properties of Co₂.
- **Energy Storage:** Solar Thermal & TES based Space Conditioning System (140 TR) at NTPC Dadri Hospital: NETRA is setting up a demonstration plant for 140 TR Solar Thermal & Thermal Energy Storage based 24x7 air conditioning solution for NTPC Dadri Hospital.

(G) Hindustan Petroleum Corporation Ltd.

- **Catalyst and Additives Scale up facility- Project Completed:** HPGRDC is setting up of the Catalyst scale up facility that will cater to scale-up the novel catalyst formulations for inhouse developed to demonstration scale.
- **Product Scaleup Facility-Project Completed:** The product scale-up facility is an in-house facility to scale-up novel R&D products.
- **Gas Phase Polymerization Reactor-Project Completed:** This is a customized reactor system for gas phase polymerization of ethylene and/or propylene for optimization of process conditions.
- **HP HTL Pilot Plant-Project Completed:** The unit enable to test various biomass feedstocks over a range of temperatures and pressures.
- **PSA Pilot Plant Augmentation-Project Completed:** In order to support PSA commercialization activities for the augmentation of existing PSA pilot plant from 6 bed to 12 bed system.
- **Powder XRD-Project Completed:** Powder X-ray diffraction (PXRD) characterization Instrument for fast characterization of phase, crystallinity, particle size distribution etc. of solid materials.
- **Multipurpose Fixed Bed Unit-Project Completed:** This unit will help for pursuing the scale-up of the catalyst and long duration stability, catalyst deactivation studies and development of process.
- **Green Hydrogen Generation & Utilization-Project Completed:** Solid Oxide based Electrolyser (SOE) for Green H₂ Generation highly efficient pilot-scale electrolyzer can generate 10 kgs/day of Green Hydrogen with 99.99% purity.
- **Cryo-pulverizer-Project Completed:** The Cryopulverizer will be used for size reduction of various grade of polymers.
- **Selective laser sintering 3D Printer (SLS)-Project Completed:** Multiple polymer powders can be 3D printed using SLS 3D printing.
- **DLP 3D printer-Project Completed:** DLP (Digital Light Processing) 3D printer is essential to advance its research and development capabilities in materials science and engineering.
- **Polyolefin Catalyst Synthesis Reactor System-Project Completed:** Polyolefin catalyst synthesis

glass reactor system is for the Z-N catalyst preparation and scaling up of catalysts.

- **TRIBO TEST RIG – FZG- Facility installation in progress:** The FZG Test evaluates fluid lubricating and wear protection properties at the interface of a loaded set of gears. (85% completed)
- **HP-BH2-** Demo unit of 24 KTPA CO₂ capture HiGAS unit for capturing CO₂ from the feed stream to PSA unit of HGU at Visakh Refinery (Blue hydrogen-BH2 technology) is being implemented. (68.1% completed)
- **HP-COAT-** HPCL is setting-up a demo plant of 80 KTPA at HPCL's Vishakhapatnam Refinery in Andhra Pradesh. (54.9% completed)

(H) GAIL

During FY-2024-25, GAIL has emphasized on the following collaborative research efforts under the thrust areas of hydrogen production, pipeline integrity, and CO₂ capture and these projects are being pursued in collaboration with institutions like BITS, IITs, and CSIR labs etc.

- **Sustainable High-Purity Hydrogen Production (CLC Process)** – Research agency is underway on Chemical Looping Combustion–based hydrogen production using metal oxide oxygen carriers. Current work involves optimizing reactor design, oxygen carriers, and process conditions to maximize hydrogen purity and improve process efficiency with inherent carbon capture.
- **Corrosion Studies in Pipeline Infrastructure**
 - **TEG-Induced Corrosion – IIT Patna:** The study focuses on corrosion mechanisms caused by triethylene glycol (TEG) carryover from dehydration units. Present work includes corrosion rate measurement, electrochemical testing and material compatibility assessments.
 - **Impact of LPG Quality on Pipeline Corrosion – CSIR-IIP Dehradun:** Experimental studies and CFD simulation are in progress to evaluate corrosion due to impurities such as moisture and sulfur compounds. Surface degradation on test coupons is currently being analyzed.
 - **Pig Residue Analysis for Corrosion Assessment – CECRI Karaikudi:** Correlation between pig residue composition/quantity and internal corrosion rates is being established. Advanced characterization tools (XRD, SEM-EDS, ICP-MS) and electrochemical techniques are being used.
- **Development of Sulphur-Free Odorants – IIT Madras:** Research is ongoing to identify environmentally benign, thermally stable, non-toxic odorants with strong detection sensitivity, as an alternative to conventional sulphur-based odorants.
- **Hydrogen-Enriched Natural Gas (HENG) Impact on Domestic Burners – CSIR-IIP Dehradun:** Experimental and computational studies are being carried out to analyze the effect of hydrogen blending on burner combustion efficiency, flame stability, ignition behaviour, flashback and burner design improvement.
- **10 kW Membrane Reformer System for Fuel-Cell Hydrogen (Phase-II):** Development of a natural gas-based membrane reformer for decentralized on-site, high-purity hydrogen production is in

progress. Current work focuses on catalyst activity, membrane durability and thermal optimization.

- **CO₂ Removal from Gas Turbine Flue Gas – Research agency:** Novel moisture-resistant adsorbents are being developed for CO₂ capture under high-humidity flue gas conditions. Synthesis and material optimization of functionalized MOFs, porous polymers and modified zeolites are ongoing.
- **Centre of Excellence in Oil, Gas & Energy (CoE-OGE) – IIT Bombay:** GAIL is participating in mission-mode research projects with other PSUs. Current projects include produced water treatment, ammonia-blended fuel studies, hydrocarbon basin analysis and hydrogen permeation through pipeline weldments.

In addition, GAIL undertakes a range of technological upgradation initiatives as part of its developmental and innovation-driven efforts to enhance the safety, efficiency, sustainability, and cost-effectiveness of plant operations.

I) Powergrid Corporation of India Ltd

POWERGRID has been granted one patent on October 24, 2024, Patent Number: 553057, for an invention entitled 'System and method for health assessment of Transformers / Reactors'. The invention relates to centralized monitoring and diagnostics of large fleet of Transformers / Reactors.

During the year major R&D and innovation initiatives by the Company are as follows:

- **Substation Inspection Robot:** In collaboration with Indian Institute of Technology (IIT), Kanpur developed Country's first All-Terrain Substation Inspection Robot, for monitoring substation equipment autonomously. This cutting-edge technology revolutionizes the way substation equipment inspections are conducted, ensuring safer operations and avoid repetitive routine maintenance manually. The robot boasts of advanced sensors and imaging capabilities that can automatically detect anomalies and potential faults in equipment.
- **Hydrophobic Coating for Insulators:** In collaboration with Indian Institute of Technology (IIT), Kanpur has developed a super-hydrophobic coating for insulators using nanomaterials and waste plastic for enhancing the self-cleaning, anti-icing, etc., properties of insulators to reduce the maintenance of insulators.
- **Strain Gauge and Non-Destructive Testing technology for evaluation of stress/strain:**
 - ***Strain Gauge Use:* Technology developed using wireless strain gauges and high sampling rate data logger for direct measurement of dynamic strain at component/member level. Such measurements find application in power transmission systems to evaluate stress in various structural components of substations and transmission lines.
 - ***Non-Destructive Testing Technology:* In practice, various existing assets/ towers in the transmission lines, undergoes various type of complex loading due to weather changes along with tensile force of conductors. For this purpose, magnetic and ultrasonic based non-destructive techniques have been developed particularly for transmission line towers to evaluate the stressed/aged members, measures stress/ strain dependent magnetic characteristics of materials and can be used for various steel structures.
- Digital initiatives for transmission line Construction: Demonstration of digital dynamometer to facilitate load measurement during stringing of Conductor and development of PTZ camera system for monitoring tower top activities has been carried out.

(J) Steel Authority of India Ltd

The Research & Development Centre for Iron and Steel (RDCIS), established in 1972 at Ranchi, serves as the corporate R&D wing of SAIL and is India's leading research institution in ferrous metallurgy. Recognized by DSIR and ISO 9001:2015 certified, RDCIS undertakes fundamental and applied research aimed at cost reduction, quality enhancement, sustainability, and technological innovation across the iron and steel value chain.

In 2024–25, RDCIS pursued 89 projects, out of which 60 were successfully completed, covering themes such as decarbonisation, waste utilization, product development, and digitalisation. The Centre's scientific outputs included 69 publications, 74 presentations, 20 patents filed (11 granted), and 30 copyrights filed (12 granted), reaffirming its position as a key driver of innovation within SAIL.

Major R&D Achievements (2024–25):

- **Decarbonisation and Waste Valorisation:** Developed catalyst-based technology for improved coke reactivity; conducted successful biochar and bio-coal trials in coke making and PCI injection at RSP; utilized Jhama coal and CDCP dust as partial replacements for coke breeze in sintering; and recycled BOF sludge into briquettes for use as steelmaking coolant.
- **Process and Productivity Improvement:** Implemented double porous plug gas purging at RSP and calcium treatment for cleaner steel; optimized BF and sinter processes at multiple plants; developed GUI-based BOF models; and digitalized several plant operations including Tandem Mill and furnace control systems.
- **Product and Quality Development:** Enhanced steel cleanliness, developed mullitized castables for high-temperature applications, and improved roll pass designs for channel sections and TMT/wire rods. R&D-driven interventions improved rail and wheel steel quality, increasing R350HT rail production sixfold at BSP.
- **Energy Efficiency and Sustainability:** Conducted feasibility studies on natural gas use in BF stoves, optimized cooling systems to reduce water consumption, and developed online systems for real-time cooling water management.

Product Development Initiatives:

Through close collaboration with SAIL plants, RDCIS enabled the commercialization of several new value-added products in 2024–25, including LRPC and VD wire rods (ISP), high-strength TMT bars (BSP), API-grade HR coils and LPG steel (RSP), and Mn–B steels for agricultural machinery (BSL) - meeting the needs of construction, automotive, and infrastructure sectors.

Overall, RDCIS's 2024–25 efforts significantly advanced SAIL's goals of technological excellence, operational efficiency, and sustainable steelmaking, reinforcing its leadership in India's metallurgical R&D landscape.

Organisation and Management

5



Chapter 5

Organisation and Management

5.1 Organisational structure of CPSEs

The Department of Public Enterprises develops policy guidelines on organisational and Board structure of CPSEs. CPSEs are categorised into four schedules - Schedule 'A', Schedule 'B', Schedule 'C', and Schedule 'D' based on parameters that are both quantitative and qualitative in nature. The pay scales of Chief Executives and full-time Functional Directors of CPSEs are dependent on this categorisation. The factors that determine the categorisation of CPSEs have been listed in Figure 5.1.

Figure 5.1: Parameters for categorising CPSEs

Quantitative factors	Qualitative factors	Other factors
<ul style="list-style-type: none"> Capital Employed Net Sales Profit Before Tax Number of Employees and units Capacity Addition Revenue per Employees Sales/Capital Employed Capacity Utilisation Value Added per Employee 	<ul style="list-style-type: none"> National importance Complexities of problems faced by CPSE Level of technology Prospect for expansion Diversification of activities Competition from other sectors 	<ul style="list-style-type: none"> Capital Employed Share Price MoU Ratings Maharatna/ Navratna/ Miniratna status ISO Certification Critical strategic importance of concerned CPSE

As on 31st March, 2025, there were 178 Scheduled CPSEs which comprised 76 in Schedule 'A', 61 in Schedule 'B', 35 in Schedule 'C', and 6 in Schedule 'D'. Further, CPSEs are awarded Ratna status - Maharatna, Navratna, Miniratna-I and Miniratna-II according to their financial performance and operations which devolves greater autonomy to these CPSEs in financial and administrative matters. Maharatna status provides greatest devolution of autonomy, followed by Navratna, Miniratna-I and Miniratna-II have been given in Figure 5.2. As of March 2025, 14 CPSEs were classified as Maharatna, 26 as Navratna, 49 as Miniratna-I, and 9 as Miniratna-II. Details of Schedule and Ratna Category of CPSEs is provided at Appendix-IX.

Figure 5.2: Eligibility criteria for and devolution of autonomy to Maharatna, Navratna and Miniratna CPSEs

Miniratna- II	Miniratna- I	Navratna	Maharatna
<ul style="list-style-type: none"> Should have made profit for past three years continuously Positive networth 	<ul style="list-style-type: none"> Should have made profit for past three years continuously Positive networth 	<ul style="list-style-type: none"> Miniratna category-I status, Schedule A CPSE, with Excellent or - very good MoU rating in three of the last five years A score of at least 60 in six selected performance parameters 	<ul style="list-style-type: none"> Having Navratna status Average annual turnover of at least ₹25,000 crore, average networth of ₹15,000 crore and average net profit of ₹5,000 crore (in the past three years) Listed on an Indian stock exchange with minimum prescribed shareholding under SEBI regulations Significant global presence/ international operations
Powers to Board :	Powers to Board :	Powers to Board :	Powers to Board :
<ul style="list-style-type: none"> Board of Directors have the power to undertake M&A To incur capital expenditure on new projects, modernisation, purchase of equipment upto ₹250 crore, or 50% of their networth (whichever is lower) Authority to undertake equity investment to establish JV and subsidiaries in India up to ₹250 crore in any project or up to 15% of networth of 	<ul style="list-style-type: none"> Board of Directors have the power to undertake M&A To incur capital expenditure on new projects, modernisation, purchase of equipment up to ₹500 crore, or equal to their networth (whichever is lower) Authority to undertake equity investment to establish JV and subsidiaries in India up to ₹500 crore in any project or up to 15% of networth of CPSE (overall limit of 	<ul style="list-style-type: none"> Board of Directors have the power to undertake M&A Acquire raw material assets abroad through M&A or investment in JV/ subsidiary up to ₹3,000 crore (or 25% of NW) in one project upto total 40% of NW in all projects combined Incur CAPEX without any monetary ceiling Enter into technology JV or strategic alliances Obtain by purchase or other arrangements, technology and knowhow 	<ul style="list-style-type: none"> Board of Directors have the power to undertake M&A Acquire raw material assets abroad through M&A or investment in JV/ subsidiary up to ₹5,000 crore (or 25% of NW) in one project upto total 40% of NW in all projects combined Incur CAPEX without any monetary ceiling Enter into technology JV or strategic alliances Obtain by purchase or other arrangements, technology and knowhow

Miniratna- II	Miniratna- I	Navratna	Maharatna
30% of all investment in JV and subsidiaries)	30% of all investment in JV and subsidiaries) • Pre-tax profit of ₹30 crore or more in at least one of the three years	<ul style="list-style-type: none"> • Effect organizational restructuring • Structure and implement schemes related to personnel and HRM • Raise debt from domestic capital markets and international markets • CMD empowered to approve international business tours • Holding companies empowered to transfer assets, float fresh equity and divest shareholding • Investment decisions upto ₹1,000 crore (or 15% of NW) in one project upto total 30% of NW in all projects combined • Create below Board level post upto E-6 level 	<ul style="list-style-type: none"> • Effect organizational restructuring • Structure and implement schemes related to personnel and HRM • Raise debt from domestic capital markets and international markets • CMD empowered to approve international business tours • Holding companies empowered to transfer assets, float fresh equity, and divest shareholding • Investment decisions up to ₹5,000 crore (or 15% of NW) in one project upto total 30% of NW in all projects combined • Create below Board level post upto E-9 level

5.2 Professionalization of Board of CPSEs

The Department of Public Enterprises (DPE) had issued the following policy guidelines on the Board structure of CPSEs:

- i) External professionals should be inducted on the Boards of CPSEs as part-time, Non-Official Directors.
- ii) Number of Non-Official Directors should be at least one-third of the actual strength of the Board.
- iii) In the case of listed CPSEs headed by an Executive Chairman, the number of Non-Official Directors (Independent Directors) should be at least half the strength of the Board.
- iv) The number of Government Directors on the Boards should not be more than one-sixth of the actual strength of the Board subject to a maximum of two.
- v) Number of Functional Directors on each Board should not exceed 50% of the actual strength of the board.

Guidelines on Board structure also provide the following eligibility criteria for appointment of Non-Official Directors on the Boards of CPSE:

A. Criteria for experience

- i) Retired Government officials with a minimum experience of 10 years at Joint Secretary level or above
- ii) Persons who have retired as CMD/CEOs of CPSEs and Functional Directors of Schedule 'A' CPSEs. The Ex- Chief Executives and Ex-Functional Directors of CPSEs will not be considered for appointment as Non-Official Directors on the Board of the CPSE from which they retire. Serving Chief Executives/Directors of CPSEs will not be eligible to be considered for appointment as Non-Official Directors on the Boards of any CPSEs.
- iii) Academicians/Directors of institutes/Heads of Departments and Professors having over 10 years of teaching or research experience in the relevant domain e.g. management, finance, marketing, technology, human resources, or law.
- iv) Professionals of repute having over 15 years of experience in fields relevant to the company's area of operations.
- v) Former CEOs of private companies if the company is (a) listed on stock exchanges or (b) unlisted but profit- making and having an annual turnover of at least ₹250 crore.
- vi) Persons of eminence with proven track record from industry, business or agriculture, or management.
- vii) Serving CEOs and Directors of private companies listed on stock exchanges may also be considered for appointment as part- time Non-Official Directors on the Boards of CPSEs in exceptional circumstances.

B. Reappointment

The Non-Official Directors will not be re-appointed in the same CPSE after completing a maximum of two tenures, each tenure being for a period of three years.

C. Appointment in number of CPSEs at the same time

A person cannot be appointed as Non-Official Director on the Boards of more than three CPSEs at the same time.

D. Directorship in private companies

A person being considered for appointment as Non-Official Director on the Board of any CPSE should not hold directorship in more than 10 private companies.

E. Appointment of non-official directors

Concerned administrative Ministries/Departments of CPSE initiate the process of appointment of Non-Official Directors. The selection of Non-Official Directors is undertaken by a search committee. The members of this committee comprise secretaries of Department of Personnel Training (DoPT), DPE, and

the administrative ministry/department of the concerned CPSE, and two Non-Official Members. The concerned administrative Ministry/Department appoints the Non-Official Directors on the basis of recommendations of the search committee after obtaining the approval of the competent authority.

5.3 Employment in CPSEs

CPSEs across sectors employed 15,42,339 persons as of FY 2024-25 as against 15,17,967 in FY 2023-24 (1.61% increase). Category-wise number of employees are given in Table 5.1.

Table 5.1: Break up of total employment for FY 2023-24 and FY 2024-25.

S. No.	Category	Number of Employees		Change	
		2023-24	2024-25	Number	Percentage
1	Regular Employees	8,13,480	7,83,728	-29,752	-3.66%
2	Casual / daily Rate workers & Contract Worker/Employees	7,04,487	7,58,611	54,124	7.68%
	Total	15,17,967	15,42,339	24,372	1.61%

5.3.1. Cognate group-level employment

Coal, Petroleum (Refinery & Marketing), Defence Production, Power Generation and Steel cognate groups had the highest employment in FY 2024-25. Cognate group-wise employment data is provided in Table 5.2.

Table 5.2: Cognate group-wise employment data in FY 2024-25

S. No	Cognate Group	Managerial/ Executive	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated Workers & Contract Workers / Employees	Grand Total	% w.r.t. total employees in all CPSEs
			Unionised	Non-Unionised	Skilled	Un-Skilled				
1	Agro based Industries	240	0	610	636	253	1739	289	2028	0.13%
2	Chemicals & Pharmaceuticals	858	73	154	887	183	2155	933	3088	0.20%
3	Coal	14314	29416	0	97414	76391	217535	136651	354186	22.96%
4	Contract & construction and tech. Consultancy services	10036	2504	1669	4807	1514	20530	9126	29656	1.92%

S. No	Cognate Group	Managerial/ Executive	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated Workers & Contract Workers / Employees	Grand Total	% w.r.t. total employees in all CPSEs
			Unionised	Non-Unionised	Skilled	Un-Skilled				
5	Crude Oil	16677	1483	0	11683	1147	30990	3997	34987	2.27%
6	Defence Production	25894	4335	8177	60880	1546	100832	50404	151236	9.81%
7	Fertilizers	3135	608	613	2874	206	7436	8775	16211	1.05%
8	Financial Services	2376	300	56	133	106	2971	609	3580	0.23%
9	Heavy & Medium Engineering	13996	205	4512	16177	378	35268	41977	77245	5.01%
10	Hotel And Tourist Services	541	44	593	699	34	1911	1741	3652	0.24%
11	Industrial And Consumer Goods	1296	731	753	4650	14020	21450	6605	28055	1.82%
12	Other Minerals & Metals	4826	486	597	10151	6838	22898	16465	39363	2.55%
13	Petroleum (Refinery & Marketing)	33786	3631	0	12122	2572	52111	230496	282607	18.32%
14	Power Generation	26408	30	3809	14948	2839	48034	78456	126490	8.20%
15	Power Transmission	5778	0	2252	1642	10	9682	987	10669	0.69%
16	Steel	13925	3641	4	43283	3249	64102	96276	160378	10.40%
17	Telecommunication & Information Technology	31145	223	13	27023	721	59125	7527	66652	4.32%
18	Textiles	240	175	57	2941	403	3816	5261	9077	0.59%
19	Trading & Marketing	7991	19743	227	1347	20756	50064	9000	59064	3.83%
20	Transport and Logistic Services	18626	3307	1385	5017	2744	31079	53036	84115	5.45%
	Total	232088	70935	25481	319314	135910	783728	758611	1542339	100%

5.3.2 Share of Regular and Casual/Contractual worker employees

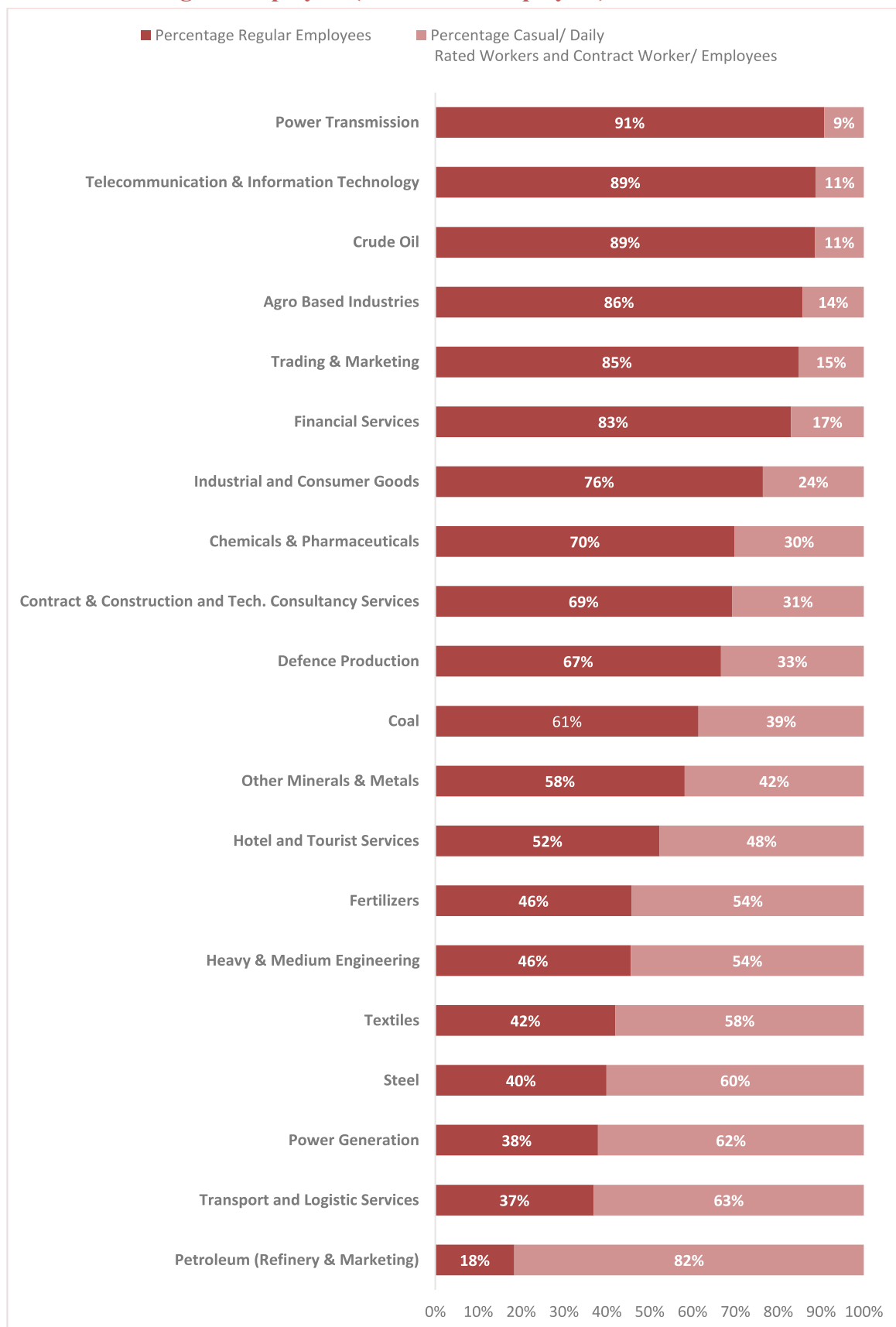
In CPSEs, employment is categorised into various roles viz. Managerial, Supervisory, Non-executive, Casual and Contractual. In FY 2024-25, the share of regular employment was 50.81% of the total employment in CPSEs. Details has been provided in Table 5.3.

Table 5.3: Composition of Regular and Casual/Contractual employees.

S. No.	Category	2023-24		2024-25	
		Number of Employees	%	Number of Employees	%
1	Regular Employees	8,13,480	53.59	7,83,728	50.81
2	Casual / daily Rate workers & Contract Worker/ Employees	7,04,487	46.41	7,58,611	49.19
Total		15,17,967		15,42,339	

The Regular employee to Total Employee ratio varies across sectors and cognates. Highest share of Regular employees was in Power Transmission, Telecommunication & Information Technology and Crude Oil in FY 2024-25. (Figure 5.3)

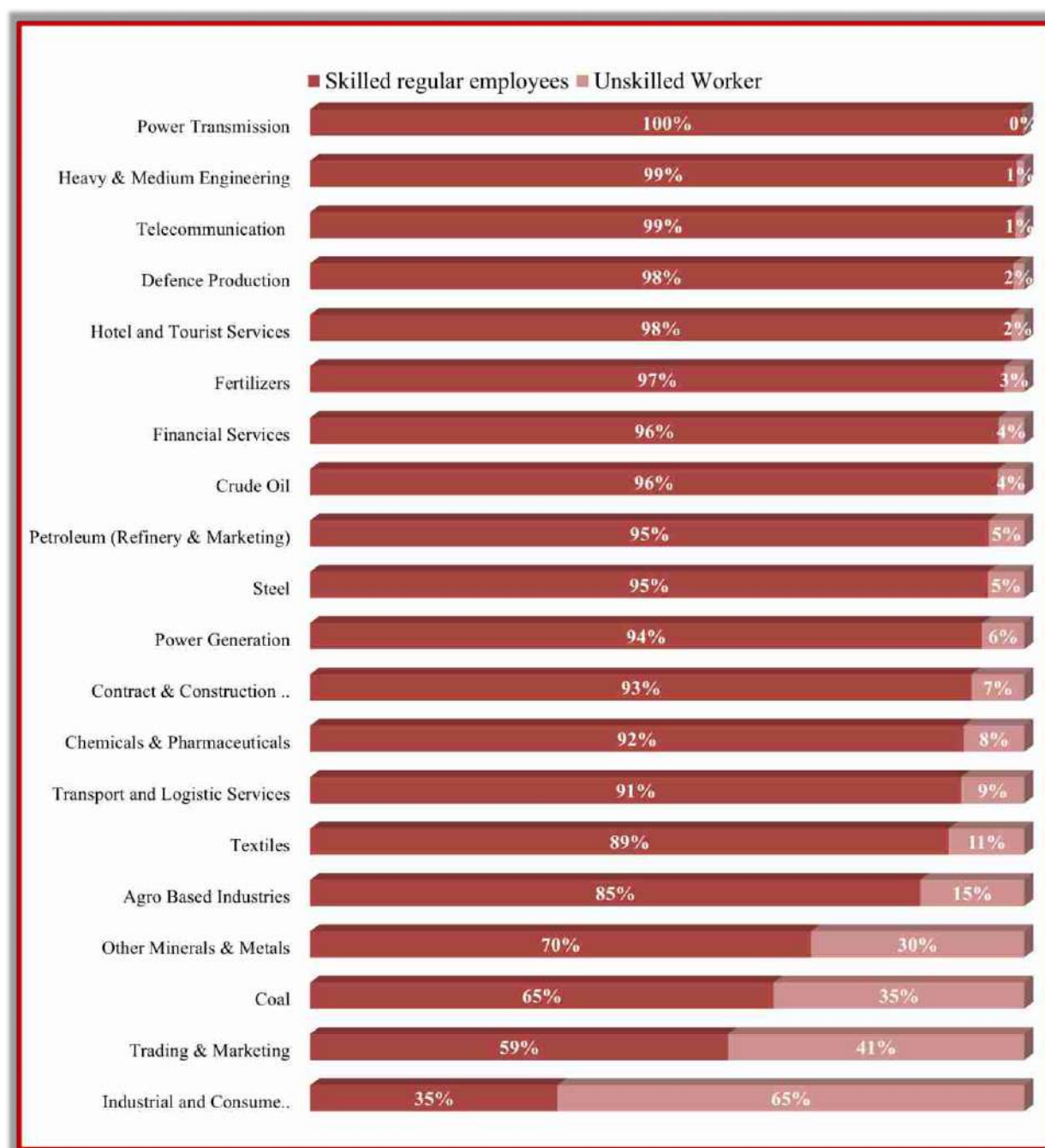
Figure 5.3: Share of Regular employees (as % of total employees) for FY 2024-25



5.3.3 Share of skilled employees among regular employees

The majority of regular employees of CPSEs are skilled. The share of skilled employees as a percentage of total regular employees stood at 82.66% (6,47,818 persons) in FY 2024-25. Power Transmission, Telecommunication and Information Technology and Heavy & Medium Engineering cognate groups had the highest share of skilled regular employees while those in Industrial and Consumer Goods, Trading & Marketing and Coal had the lowest share of skilled regular employees. (Figure 5.4).

Fig 5.4: Cognate Group wise share of skilled regular employees as % of total Employees in FY 24-25



5.3.4 Women employment in CPSEs

In FY 2024-25, women constituted 9.8% of total employees in CPSEs. The numbers decreased to 76,685 in FY 2024-25 from 77,625 in FY 2023-24. (Figure 5.5)

32.4% of total women in CPSEs are present at managerial / executive level while 8.7% at supervisory level

Figure 5.5: Share (%) of women employees in CPSEs.

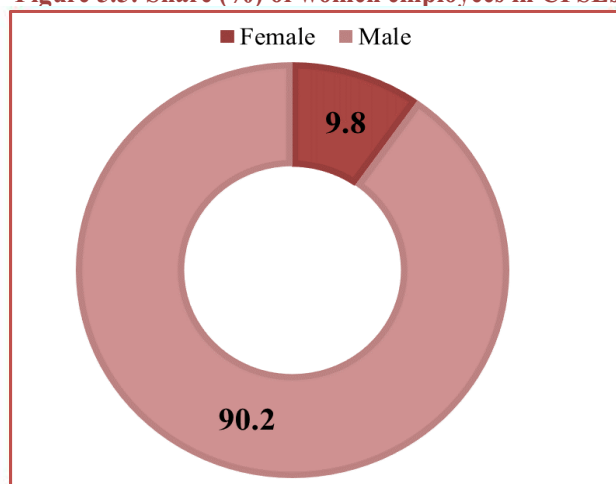
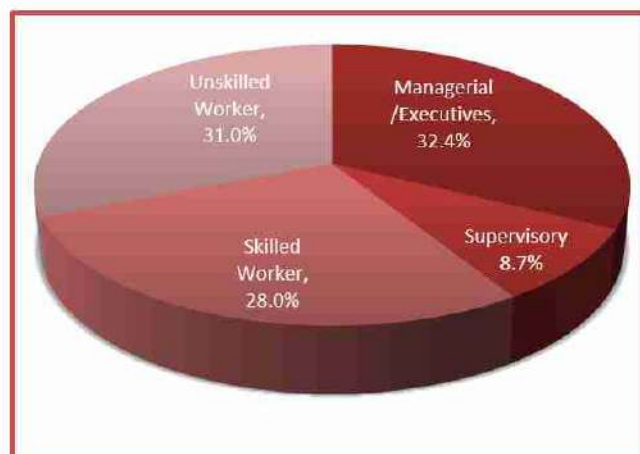


Figure 5.6: Share of women employees at different levels.



and 58.9% in worker categories. (Figure 5.6) Coal, Telecommunication & Information Technology and Defence Production cognate groups employed highest number of women as a percentage to their total employees. Number of women employed in different cognate groups has been provided in Table 5.4.

Table 5.4: Women employment in cognate group

S. No	Cognate Group	Managerial / Executives	Supervisory	Workers Skilled	Workers Unskilled	Total
1	Agro based Industries	21	67	0	15	103
2	Chemicals & Pharmaceuticals	86	31	49	43	209
3	Coal	1126	1762	2872	13762	19522
4	Contract & Construction and Tech. Consultancy Services	1014	530	194	236	1974
5	Crude Oil	1663	149	578	85	2475
6	Defence Production	2969	1462	4170	340	8941
7	Fertilizers	288	117	170	8	583
8	Financial Services	580	101	17	14	712
9	Heavy & Medium Engineering	1563	348	505	28	2444
10	Hotel and Tourist Services	79	67	39	1	186
11	Industrial and Consumer Goods	150	141	269	6890	7450

S. No	Cognate Group	Managerial /Executives	Supervisory	Workers Skilled	Workers Unskilled	Total
12	Other Minerals & Metals	295	102	529	1038	1964
13	Petroleum (Refinery & Marketing)	3600	413	644	38	4695
14	Power Generation	2169	243	1447	222	4081
15	Power Transmission	579	181	73	4	837
16	Steel	1124	47	2260	280	3711
17	Telecommunication & Information Technology	4751	27	6367	191	11336
18	Textiles	26	10	781	220	1037
19	Trading & Marketing	252	168	56	32	508
20	Transport and Logistic Services	2484	669	461	303	3917
	Total	24819	6635	21481	23750	76685

CPSEs provide maternity benefits to eligible employees as per Maternity Benefit Act, 1961 (Amended Act 2017). The CPSEs have also formed Internal Committees in respect of implementation of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. In the updated Model Conduct, Discipline and Appeal (CDA) Rules, 2017, the provisions for prohibition of sexual harassment of women at workplaces have also been incorporated.

This, inter-alia, includes that every employee who is in-charge of a workplace shall take appropriate steps to prevent sexual harassment of any woman at the work place. CPSEs have also been advised that there should be no variation in welfare measures amongst different grades of employees within the same CPSE.

5.3.5 Divyangjan employment in CPSEs

CPSEs employed 12,105 Divyangjan employees as on March 31, 2025. The percentage of Divyangjan employees as a percentage of total employment was about 1.55% as on March 31, 2025. (Table 5.5)

Table 5.5: Divyangjan employment in operating CPSEs.

Level	Total Employees	Total Divyangjan Employees	Divyangjan employees as % of total employees
Managerial/Executive	2,30,556	4,655	2.02
Supervisors	96,049	2,416	2.52
Workers	4,54,947	5,034	1.11
Total	7,81,552	12,105	1.55

CPSEs work towards inclusion and equitable representation of Divyangjan in employment as per the provisions of the Rights of Persons with Disabilities Act, 2016 and terms of rules framed in this regard by M/o Social Justice & Empowerment, D/o Empowerment of Persons with Disability.

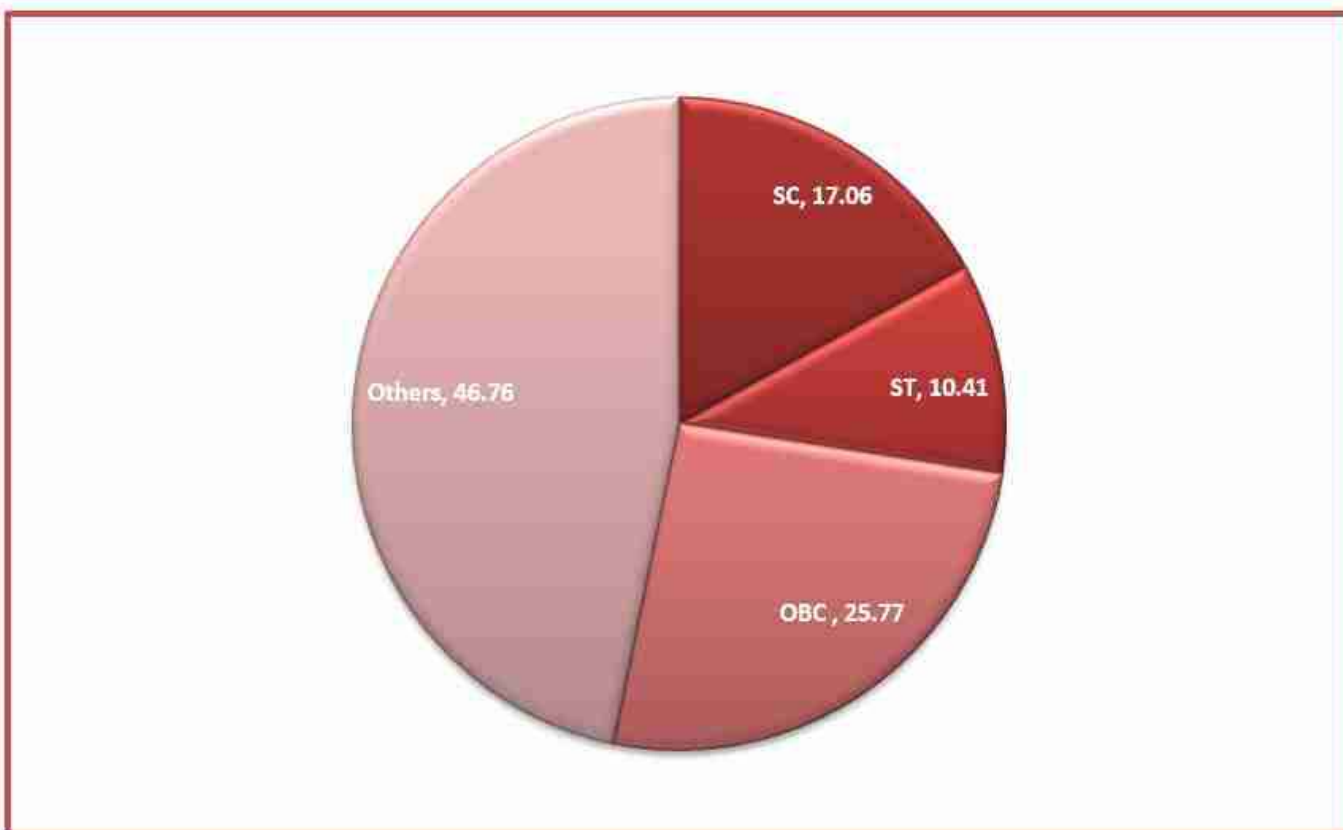
5.3.6 Representation of SCs/STs/OBCs in CPSEs

The representation of SCs / STs / OBCs as on 31.03.2025 based on the information provided by CPSEs is given in Figure 5.7. Table 5.6 shows that out 7.82 lakh total employees, 4.16 lakh employees are from the reservation category comprising 1.33 lakh (17.06%) from the SC, 0.81 lakh (10.41%) from the ST and 2.01 lakh (25.77%) from the OBC category.

Table 5.6: Representation of SCs/STs/OBC in operating CPSEs as on 31.03.2025

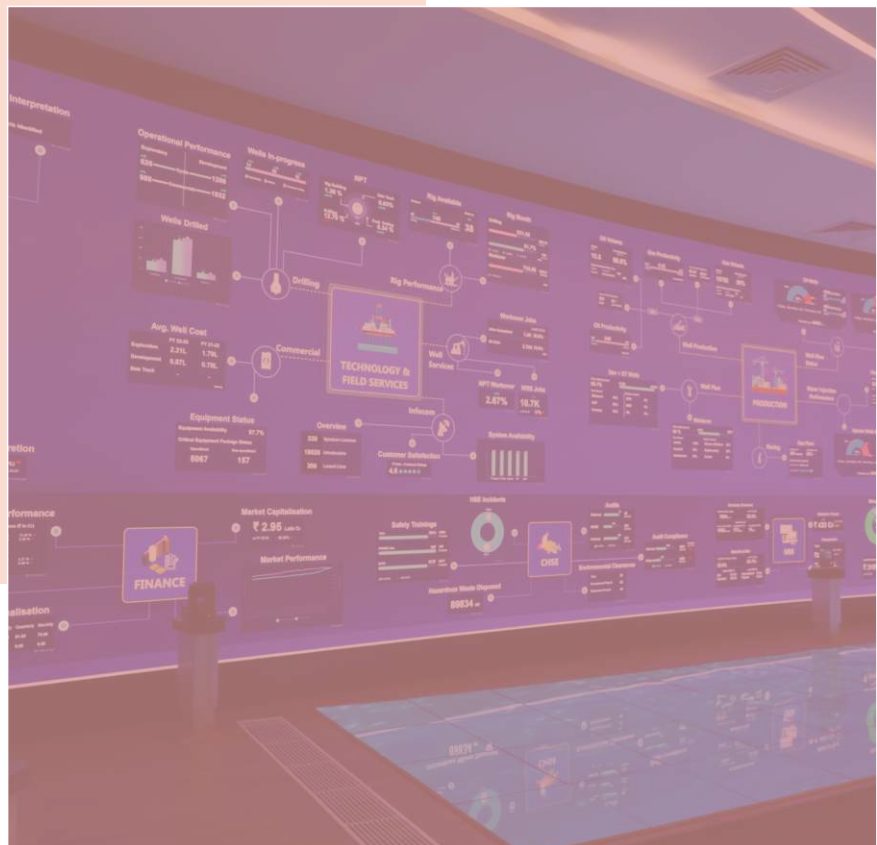
Group	Total Employees	Representation of SCs, STs and OBCs in the CPSEs as on 31.3.2025					
		SC	%	ST	%	OBC	%
Managerial/Executives	230556	40115	17.4	17604	7.64	59171	25.66
Supervisors	96049	15039	15.66	7487	7.79	23045	23.99
Workers (Skilled)	319067	56807	17.8	35240	11.04	84368	26.44
Workers (Un-Skilled)	135880	21386	15.74	20996	15.45	34860	25.65
Total	781552	133347	17.06	81327	10.41	201444	25.77

Figure 5.7 Representation of SCs/STs/OBCs in percentage



Monitoring & Evaluation

6



Chapter 6

Monitoring & Evaluation

6.1 Memorandum of Understanding (MoU)

6.1.1 Memorandum of Understanding : A Memorandum of Understanding (MoU) is a negotiated agreement between the administrative Ministry/ Department and the management of respective Central Public Sector Enterprises (CPSEs). Under this, CPSEs undertake to achieve targets set in the MoU normally at the beginning of the year. In MoU evaluation, the performance of CPSEs on selected parameters is compared with the determined targets. The inclusion of a MoU helps make 'management' of the enterprise accountable to the government.

6.1.2 Scope : All CPSEs (Holding as well as Subsidiaries) are required to sign a MoU annually. The holding CPSEs sign the MoU with their Administrative Ministries/ Departments, while the subsidiaries sign the MoU with their respective holding companies. The table below depicts year-wise data of MoU signed over the previous year. The number of MoU signing CPSEs has decreased over the period due to various reasons such as the closure of CPSEs, merging of the subsidiaries with holding companies and their MoU on consolidated basis, exemption from signing of MoU for sick/ under closure/ under-construction/ non-operational CPSEs or other grounds as per the recommendation from the Administrative Ministry.

Table 6.1 Details of MoU signing

Year	MoU signed	Year	MoU signed
1987-88	4	2012-13	196
1991-92	72	2013-14	197
2001-02	104	2014-15	214
2002-03	100	2015-16	215
2003-04	96	2016-17	231
2004-05	99	2017-18	196
2005-06	102	2018-19	165
2006-07	113	2019-20	144
2007-08	144	2020-21	124
2008-09	147	2021-22	107
2009-10	197	2022-23	88
2010-11	198	2023-24	91
2011-12	97	2024-25	90
		2025-26	86

6.1.3 Institutional arrangements for implementation of MoU Policy :

a) High Powered Committee (HPC): The High Powered Committee is the Apex body under MoU system for laying policy guidelines. HPC is headed by the Cabinet Secretary and comprises following members : CEO (NITI Aayog), Finance Secretary, Secretary (Expenditure), Secretary (Statistics & Programme Implementation), Chairman (Public Enterprises Selection Board), Chief Economic Advisor (Economic Affairs) and Secretary (DPE).

(b) Inter-Ministerial Committee (IMC): The IMC finalise the sectoral template/ CPSE wise MoU parameters. The purpose of sectoral templates is to select and identify the parameters and weightages relevant to the core business activities in that sector and or CPSE. IMC will also set the requisite levels of performance against each of the parameters, so decided, as benchmarked targets. The IMC comprises Secretary (DPE) as Chairman, Representatives of Chief Economic Advisor (Department of Economic Affairs), Department of Expenditure, MoSPI, NITI Aayog and Secretary/ representative of Administrative Ministry as special invitee and any other expert co-opted on need basis.

6.1.4 MoU Framework (FY 2021-22 & onwards): The framework for MoU System using an online dashboard for the target setting and performance evaluation of CPSEs has been put in place and made applicable from FY 2021-22 & onwards. The parameters included in the revised MoU process are market oriented, reflecting the shareholders' interest in terms of growth in revenue, EBITDA margin, return on net worth, return on capital employed, asset turnover ratio, and market capitalization. Adequate weightage has also been given to production linked parameters pertaining to CPSE's core operations. All the parameters are quantifiable and verifiable from the documents in public domain. Besides, certain government's priorities/ programmes such as procurement from MSEs, CSR, etc. have also been included for compliance by CPSEs, the non-compliance of which would result in deduction of marks. The revised MoU framework also provides for benchmarking based on growth and emerging trends of the sector, vision that has been worked by the Ministry about the sector, and peer performance.

6.1.5 MoU Score and Rating : The CPSEs will be allotted marks proportionately for achievement of target figure for each parameter. Score on all parameters would be added to arrive at MoU score. The rating system of CPSEs based on the MoU score is as follows :

Table 6.2 : Rating system of CPSEs

Aggregated Score	Rating
90 ≤ Score ≤ 100	Excellent
70 ≤ Score < 90	Very Good
50 ≤ Score < 70	Good
33 ≤ Score < 50	Fair
0 ≤ Score < 33	Poor

6.1.6 MoU Assessment Outcomes :

6.1.6.1 The year wise figures for signed MoU and evaluation for CPSEs is tabulated in Table 6.3:

Table 6.3 : Number of CPSEs signed MoU and Evaluated

Particulars	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Total MoUs Signed	196	165	144	124	107	88	91	90
Evaluation Report Submitted	186	144	140	122	102	88	91	*

*MOU evaluation for FY 2024-25 is under process.

6.1.6.2 A comparison of the MoU ratings secured by the CPSEs during the last 5 years is tabulated in Table 6.4

Table 6.4 : Comparison of the MoU ratings secured by the CPSEs during the last 5 years

Rating	Number of CPSEs under each rating over years				
	2019-20	2020-21	2021-22	2022-23	2023-24
Excellent	25	22	25	20	41
Very Good	34	40	32	44	35
Good	32	27	25	16	9
Fair	25	21	11	4	2
Poor	24	14@	14*	4	4@
Total	140	124	107	88	91

@ Including 2 CPSEs which failed to submit Evaluation Report

* Including 5 CPSEs which failed to submit Evaluation Report

6.2. Capital Expenditure (CAPEX)

Department of Public Enterprises monitors and reviews the capital projects and expenditure in CPSEs. CAPEX means any expenditure incurred towards acquisition/ addition of fixed assets or projects that on completion would form a part of fixed assets. It may be for expansion, modernization or diversification. CAPEX may be decided on the basis of viable projects available for expansion, modernization or diversification, cash and bank balance or parked funds, net-worth, borrowings, etc. Based on the figures provided by the Administrative Ministries and the Statement-26 of Budget document of the Union Government, targets for CAPEX are prescribed in the MoUs of CPSEs. In addition to this, CAPEX for

selected CPSEs having annual CAPEX targets of Rs. 100 Cr. (Rs. 500 crore or more upto 2021-22) is also compiled and submitted to PMO & D/o Economic Affairs on a monthly basis. The CAPEX performance of select CPSEs is as shown in Table 6.5 :

Table 6.5 : Comparison of CAPEX performance of select CPSEs in the last 5 years

Year	CAPEX Target (₹ cr.)	CAPEX Achievement (₹ cr.)	CAPEX Achievement (%)
2020-21	2,17,364	2,04,243	92.73
2021-22	2,43,378	2,27,862	93.62
2022-23	2,66,767	2,80,404	105.11
2023-24	3,23,816	3,41,888	105.58
2024-25	3,51,049	3,28,029	93.44

CSR, Public Procurement from MSEs and through GeM

7



Chapter 7

CSR, Public Procurement from MSEs and through GeM

7.1 Corporate Social Responsibility (CSR)

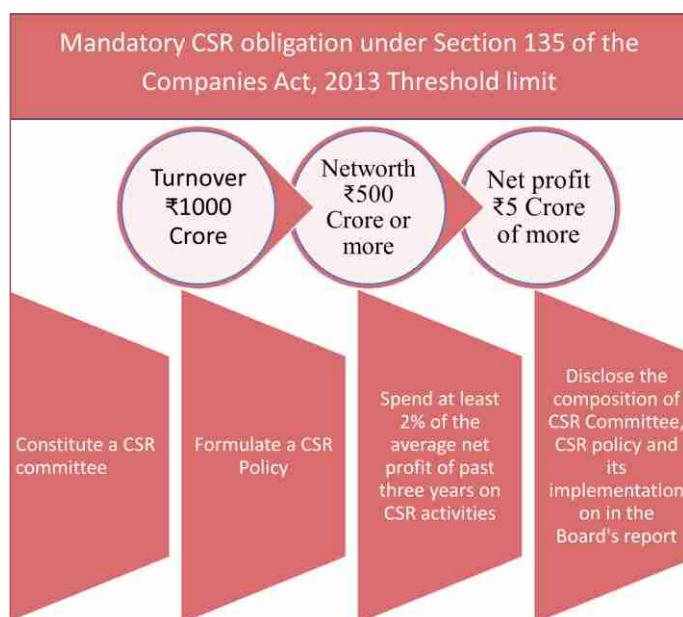
In compliance with Section 135 of the Companies Act, 2013 & provisions of the Companies (CSR Policy) Rules, 2014 which took effect from April 1, 2014, all companies (including CPSEs) with a Net Worth of at least ₹ 500 crore, or a minimum turnover of ₹1,000 crore, or a minimum Net Profit of ₹5 crore are required to spend at least 2% of their Average Net Profit for the immediately Preceding three Financial Years on CSR activities as per the items listed in Schedule VII of Companies Act, 2013 (Figure 7.1). Such companies need to constitute a CSR Committee of the Board consisting of three or more Directors, of which at least one shall be an Independent Director.

As per the provisions of Companies Act, 2013, the CSR Committee formulates and recommends to the Board, a CSR policy indicating the activities to be undertaken by the company as specified in Schedule VII; recommends the amount of expenditure on the activities; & periodically monitors the CSR policy of the company.

The Board of every such company must :

- i) approve the CSR policy of the company, disclose contents of such policy in its report, and place it on the company's website, after factoring in the recommendations made by the CSR Committee; &
- ii) ensure that the activities included in the CSR policy of the company (including CPSEs) are undertaken.

Figure 7.1: CSR as per the Companies Act, 2013



As per the provisions in Section 135 (5) of the Companies Act 2013, companies must give preference to the local area & areas where it operates, for spending the amount earmarked for CSR activities. In case the companies fail to spend 2% of their average Net Profit for the last three Financial Years or any part thereof, they must provide reasons for not spending the amount in their Board reports made under Clause (o) of Sub-section (3) of Section 134.

The Ministry of Corporate Affairs, vide their notification dated 22nd January, 2021, has notified a number of important provisions regarding CSR & these are briefly explained as under :

Definition : Corporate Social Responsibility (CSR) means the activities undertaken by a Company in pursuance of its statutory obligation laid down in section 135 of the Act in accordance with the provisions contained in these rules, but shall not include the following, namely :

- (i) Activities undertaken in pursuance of normal course of business of the company provided that any company engaged in Research & Development activity of new vaccine, drugs & medical devices in their normal course of business may undertake research & development activity of new vaccine, drugs & medical devices related to COVID-19 for financial years 2020- 21, 2021-22, 2022-23, 2023-24 and 2024-25 subject to the conditions that (a) Such Research & Development activities shall be carried out in collaboration with any of the institutes or organisations mentioned in item (ix) of Schedule VII to the Act; (b) details of such activity shall be disclosed separately in the Annual report on CSR included in the Board's Report;
- (ii) Any activity undertaken by the company outside India except for training of Indian sports personnel representing any State or Union Territory at national level or India at international level;
- (iii) Contribution of any amount directly or indirectly to any political party under section 182 of the Act;
- (iv) Activities benefitting employees of the company as defined in clause (k) of section 2 of the Code on Wages, 2019 (29 of 2019);
- (v) Activities supported by the companies on sponsorship basis for deriving marketing benefits for its products or services;
- (vi) Activities carried out for fulfilment of any other statutory obligations under any law in force in India;

CSR Implementation - The Board shall ensure that the CSR activities are undertaken by the company itself or through –

- (a) Company established under section 8 of Act, or a registered Public Trust or a registered Society, registered under section 12A & 80 G of the Income Tax Act, 1961 (43 of 1961), established by the company, either singly or along with any other company, or
- (b) A company established under section 8 of the Act or a registered Trust or a registered Society, established by the Central Government or State Government ; or
- (c) Any entity established under an Act of Parliament or a State legislature ; or
- (d) A company established under section 8 of the Act, or a registered public trust or a registered society, registered under section 12A& 80G of the Income Tax Act, 1961 & having an established track record of at least three years in undertaking similar activities.

It has also been provided that every entity who intends to undertake any CSR activity, shall register itself with the Central Government by filling the form CSR-1 electronically with the Registrar, with effect from 01st April 2021

A company may engage international organizations for designing, monitoring & evaluation of the CSR projects or programmes as per its CSR policy as well as for capacity building of their own personnel for CSR.

A company may also collaborate with other companies for undertaking projects or programmes or CSR activities in such a manner that the CSR committees of respective companies are in a position to report separately on such projects or programmes in accordance with these rules.

The Board of a company shall satisfy itself that the funds so disbursed have been utilised for the purposes & in the manner as approved by its & the Chief Financial Officer or the person responsible for financial management shall certify to the effect.

In case of ongoing project, the Board of a Company shall monitor the implementation of the project with reference to the approved timelines & year-wise allocation & shall be competent to make modifications, if any, for smooth implementation of the project within the overall permissible time period.

The CSR Committee shall formulate & recommend to the Board, an annual action plan in pursuance of its CSR policy, which shall include the following, namely;

- a. The list CSR projects or programmes that are approved to be undertaken in areas or subjects specified in Schedule VII of the Act;
- b. The manner of execution of such projects or programmes as specified in sub-rule (1) of rule 4;
- c. The modalities of utilisation of funds & implementation schedules for the projects or programmes;
- d. Monitoring & reporting mechanism for the projects or programmes; &
- e. Details of need & impact assessment, if any, for projects or programmes completed.

CSR Expenditure - The board shall ensure that the administrative overheads shall not exceed five percent of total CSR expenditure of the company for the financial year.

Any surplus arising out of the CSR activities shall not form part of the business profit of a company & shall be ploughed back into the same project or shall be transferred to the Unspent CSR Account & spent in pursuance of CSR policy & annual action plan of the company or transfer such surplus amount to a Fund specified in Schedule VII, within a period of six months of the expiry of the financial year

Where a company spends an amount in excess of requirement provided under sub-section (5) of section 135, such excess amount may be set off against the requirement to spend under sub-section (5) of section 135 up to immediate succeeding three financial years subject to the conditions that —

- i. The excess amount available for set off shall not include the surplus arising out of the CSR activities, if any, in pursuance of sub-rule (2) of this rule.
- ii. The Board of the company shall pass a resolution to that effect. The CSR amount may be spent by a company for creation or acquisition of a capital asset, which shall be held by –
 - (a) A company established under section 8 of the Act, or a Registered Public Trust or Registered Society, having charitable objects & CSR Registration Number under sub-rule (2) of rule 4; or
 - (b) Beneficiaries of the said CSR project, in the form of self-help groups, collectives, entities; or
 - (c) A public authority

CSR Reporting - The Board's Report of a company covered under these rules pertaining to any financial year shall include an annual report on CSR containing particulars as specified.

Every company having average CSR obligation of ten crore rupees or more in pursuance of sub-section (5)

of section 135 of the Act, in the three immediately preceding financial years, shall undertake impact assessment, through an independent agency, of their CSR projects having outlays of one crore rupees or more, & which have been completed not less than one year before undertaking the impact study. The impact assessment reports shall be placed before the Board & shall be annexed to the annual report on CSR. A Company undertaking impact assessment may book the expenditure towards Corporate Social Responsibility for that financial year, which shall not exceed five percent of the total CSR expenditure for that financial year or fifty lakh rupees, whichever is less.

Display of CSR activities on its website - The Board of Directors of the Company shall mandatorily disclose the composition of the CSR Committee, & CSR Policy & Projects approved by the Board on their website, if any, for public access.

Transfer of unspent CSR amount - Until a fund is specified in Schedule VII for the purposes of subsection (5) and (6) of section 135 of the Act, the unspent CSR amount, if any, shall be transferred by the company to any fund included in schedule VII of the Act.ii.

CSR related activities in DPE

- 1) Department of Public Enterprises has prescribed "Health & Nutrition" and "PM Internship Scheme" as annual CSR theme for the Financial Year 2024-25. Thematic approach is adopted to enable focussed interventions aligned with national priorities. This ensures unified efforts, encourages innovation, and amplifies the collective impact of CPSEs on large-scale developmental challenges.
- 2) Department of Public Enterprises, in association with SCOPE, organized 'CPSEs Conclave 2024' on 9-10 July, 2024 at Bharat Mandapam, Pragati Maidan New Delhi. The CSR Conclave was focused on CSR interventions and achievements of CPSEs in Aspirational Districts particularly aimed at improvement the key parameters on identified themes and sub-themes. Seven technical sessions covering CSR Ecosystem in Aspirational Districts were organized in CSR Conclave with participants from sectoral Ministry/Department, District authorities, NITI Aayog, Central Public Sector Enterprises (CPSEs) and Implementing Agencies. DPE in consultation with sectoral Ministries/Departments and NITI Aayog had highlighted the specific themes to be taken up in Aspirational Districts through CSR initiatives of CPSEs in consonance with the national priorities. One of the key feature of CSR conclave was theme specific discussions among District authorities, CPSEs and implementation agencies to discuss solutions. More than 500 participants from Sectoral Ministries/Departments, NITI Aayog, District administration, CPSEs and Implementing Agencies participated in the CSR Conclave 2024.
- 3) CSR Technical Support Unit (TSU) of Department of Public Enterprises (DPE) continued to act as the focal point of contact in the DPE for CSR related activities. CSR-TSU strategises CSR activities of CPSEs through collaborative approach with concerned sectoral Ministry/Department, District authorities, NITI Aayog, Central Public Sector Enterprises (CPSEs) and Implementing Agencies.
- 4) DPE's continued collaboration with UNICEF in the field of CSR as the knowledge partner. UNICEF facilitated in conceptualising and organising two regional workshops on CSR. These workshops provide a platform of capacity building, and peer learn among key stakeholders of CSR

ecosystem. Department of Public Enterprises, in association with UNICEF, organized two regional workshops in Ranchi and Raipur on 30 September-1 October, 2024 and 24-25 October, 2024 respectively. Ranchi workshop was focussed on 19 Aspirational Districts of Jharkhand while Raipur workshop focussed on 10 Aspirational Districts of Chhatisgarh. The workshops yielded several key outcomes, including the successful mapping of Aspirational Districts with respective CPSEs. Participants engaged in valuable learning, sharing experiences and best practices, which further strengthened collaboration among all stakeholders.

- 5) CSR Technical Support Unit undertook field visits to gain firsthand experience of the transformative impact of Corporate Social Responsibility initiatives undertaken by various Central Public Sector Undertakings. These visits spanned diverse geographies—from the industrial township of Rawatbhata in Rajasthan to the aspirational district of Mahasamund in Chhattisgarh, the bustling city of Hyderabad in Telangana, and the tribal heartland of Ranchi in Jharkhand. What emerged from these visits was not just a collection of infrastructure projects, but stories of hope, empowerment, and community transformation that touched lives in meaningful ways.

Top 10 CPSEs undertaking CSR Expenditure (₹crore)

The total CSR Expenditure for the year FY 2024-25 stood at ₹6437 Crore showing an increase of 31.07% as compared to the previous year. A total of 183 CPSEs undertook CSR activities during FY 2024-25 incurring a total expenditure of ₹6437 crore. The list of top 10 CPSEs undertaking CSR expenditure during FY 2024-25 is given in Figure 7.2

Figure 7.2 Top 10 CPSEs undertakings CSR Expenditure (₹Crore)



Activity-wise distribution of CSR Expenditure by CPSEs (₹Crore)

About 59.48 % of total CSR expenditure is contributed by the above 10 CPSEs during FY 2024-25. The activity-wise break-up of total CSR expenditure for FY 2024-25 is given in Table 7.1 and Figure 7.3.

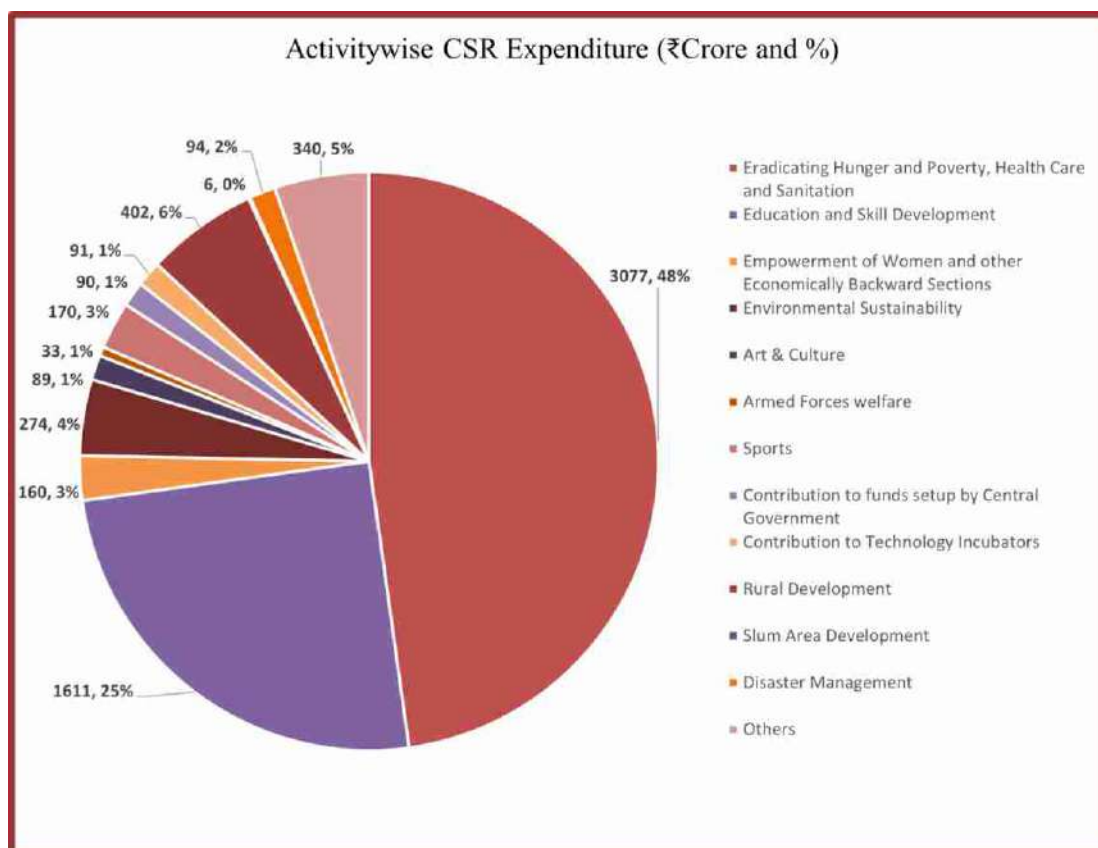


Table 7.1: Activity-wise CSR Expenditure Financial Year 2024-25, (₹Crore)

S. No.	Sectors	Actual Expenditure	% share w.r.t Total
1	Eradicating Hunger and Poverty, Health Care and Sanitation	3077	47.80%
2	Education and Skill Development	1611	25.03%
3	Empowerment of Women and other Economically Backward Sections	160	2.48%
4	Environmental Sustainability	274	4.25%
5	Art & Culture	89	1.39%
6	Armed Forces welfare	33	0.52%
7	Sports	170	2.63%
8	Contribution to funds setup by Central Government	90	1.40%
9	Contribution to Technology Incubators	91	1.42%
10	Rural Development	402	6.24%
11	Slum Area Development	6	0.09%
12	Disaster Management	94	1.46%
13	Others	340	5.29%
	Total CSR Expenditure	6437	100.00%

The CPSE-wise details of allocation and Expenditure on CSR during the Financial Year 2024-25 are given in Table 7.2.

Table 7.2: CSR Allocation & Expenditure by CPSEs for Financial Year 2024-25 (₹lakh)

S. No.	CPSEs	Annual CSR Expenditure
1	AAI Cargo Logistics & Allied Services Company Ltd.	280
2	Advanced Weapons and Equipment India Limited	26
3	AI Engineering Services Ltd.	1192
4	Airports Authority of India	6675
5	Antrix Corporation Ltd.	140
6	Armoured Vehicles Nigam Limited	404
7	Artificial Limbs Manufacturing Corporation of India	139
8	Balmer Lawrie & Co. Ltd.	428
9	Balmer Lawrie Investments Ltd.	13
10	BEML Ltd.	594
11	Bengal Chemicals & Pharmaceuticals Ltd.	28
12	Bharat Coking Coal Ltd.	2215
13	Bharat Dynamics Ltd.	1334
14	Bharat Electronics Ltd.	2915
15	Bharat Heavy Electricals Ltd.	202
16	Bharat Petroleum Corporation Ltd.	35814
17	Bharatiya Nabhikiya Vidyut Nigam Ltd.	3
18	Bhartiya Rail Bijlee Co. Ltd.	392
19	Brahmaputra Cr ackers & Polymer Ltd.	614
20	Braithwaite & Co. Ltd.	86
21	Braithwaite Burn & Jessop Construction Company Ltd.	31
22	Bridge & Roof Co.(India) Ltd.	123
23	Cement Corporation of India Ltd.	31
24	Central Coalfields Ltd.	8111
25	Central Electronics Ltd.	95
26	Central Mine Planning & Design Institute Ltd.	933
27	Central Transmission Utility of India Ltd.	143
28	Central Warehousing Corporation	1203
29	Certification Engineers International Ltd.	3
30	Chandigarh International Airport Ltd.	210
31	Chenab Valley Power Projects Limited	47
32	Chennai Petroleum Corporation Ltd.	4960
33	Coal India Ltd.	9573
34	Cochin Shipyard Ltd.	1790
35	Container Corporation of India Ltd.	3182
36	Dedicated Freight Corridor Corp. of India Ltd.	116
37	Delhi Police Housing Corporation Ltd.	5
38	Eastern Coalfields Ltd.	441

S. No.	CPSEs	Annual CSR Expenditure
39	ECGC Ltd.	4520
40	Edcil (India) Ltd.	206
41	Electronics Corporation of India Ltd.	915
42	Engineers India Ltd.	435
43	FCI Aravali Gypsum & Minerals (India) Ltd.	30
44	Fertilizers & Chemicals (Travancore) Ltd.	125
45	GAIL (India) Ltd.	18377
46	GAIL Gas Ltd.	848
47	Garden Reach Shipbuilders & Engineers Ltd.	695
48	Gliders India Limited	18
49	Goa Shipyard Ltd.	484
50	Grid Controller of India Ltd.	165
51	HIL (India) Ltd.	11
52	Hindustan Aeronautics Ltd.	16711
53	Hindustan Copper Ltd.	641
54	Hindustan Fertilizer Corporation Ltd.	33
55	Hindustan Petroleum Corporation Ltd.	8735
56	Hindustan Salts Ltd.	17
57	Hindustan Shipyard Ltd.	133
58	Hindustan Steelworks Consturction Ltd.	28
59	HLL Infra Tech Services Ltd.	69
60	HLL Lifecare Ltd.	546
61	HMT Ltd.	47
62	Housing & Urban Development Corporation Ltd.	4934
63	HSRC Infra Services Ltd.	11
64	India Infrastructure Finance Co. Ltd.	2467
65	India Optel Limited	457
66	Indian Medicines & Pharmaceutical Corporation Ltd.	62
67	Indian Oil Corporation Ltd.	58304
68	Indian Railway Catering and Tourism Corporation Ltd.	2491
69	Indian Railway Finance Corporation Ltd.	12558
70	Indian Renewable Energy Devt. Agency Ltd.	2436
71	Instrumentation Ltd.	15
72	Ircon Akloki -Shirsad Expressway Ltd.	7
73	Ircon Bhoj Morbe Expressway Ltd.	15
74	Ircon Davanagere Haveri Highway Ltd.	50
75	Ircon Gurgaon Rewari Highway Limited	7
76	Ircon Infrastructure & Services Ltd.	21
77	Ircon International Ltd.	1415
78	Ircon Vadodara Kim Expressway Ltd.	116
79	IREL (India) Ltd.	2300
80	ITI Ltd.	2

S. No.	CPSEs	Annual CSR Expenditure
81	Jammu & Kashmir Development Finance Corporation Ltd	16
82	Jharkhand Central Railway Ltd.	10
83	Karmayogi Bharat	9
84	Konkan LNG Limited	7
85	Konkan Railway Corporation Ltd.	90
86	Kumarakruppa Frontier Hotels Pvt. Ltd.	18
87	Mahanadi Coalfields Ltd.	30584
88	Mangalore Refinery & Petrochemicals Ltd.	2909
89	Mazagon Dock Shipbuilders Ltd.	3309
90	MECON Ltd.	218
91	Mineral Exploration and Consultancy Ltd.	109
92	Mishra Dha tu Nigam Ltd.	400
93	MOIL Ltd.	1526
94	MSTC Ltd.	481
95	Mumbai Railway Vikas Corporation Ltd.	152
96	Munitions India Ltd.	90
97	National Aluminium Company Ltd.	6131
98	National Backward Classes Finance & Devp.Co.	30
99	National Divyangjan Finance & Development Corporation	13
100	National Fertilizers Ltd.	681
101	National Film Development Corporation Ltd.	7
102	National Handloom Development Corporation Ltd.	5
103	National Highways & Infrastructure Development Corporation Ltd.	431
104	National Inf ormatics Centre Services Incorporated	400
105	National Land Monetization Corporation Limited	16
106	National Minorities Development & Finance Corporation	140
107	National Projects Construction Corporation Ltd.	132
108	National Safai Karamcharis Finance & Development Corporation	26
109	National Scheduled Castes Finance & Development Corporation	170
110	National Scheduled Tribes Finance & Development Corporation	48
111	National Seeds Corporation Ltd.	103
112	National Small Industries Corporation Ltd.	309
113	NBCC (India) Ltd.	169
114	NBCC Services Ltd.	29
115	Newspace India Ltd.	1272
116	NHDC Ltd.	1926
117	NHPC Ltd.	10964
118	NLC India Ltd.	4863
119	NLC Tamil Nadu Power Ltd.	642
120	NMDC Ltd.	19114

S. No.	CPSEs	Annual CSR Expenditure
121	North Eastern Electric Power Corporation Ltd.	1185
122	Northern Coalfields Ltd.	19219
123	NTPC Green Energy Limited	570
124	NTPC Ltd.	36294
125	NTPC Vidyut Vyapar Nigam Ltd.	438
126	Nuclear Power Corporation of India Ltd.	16850
127	Numaligarh Refinery Ltd.	8327
128	OGL One Ltd.	50
129	Oil & Natural Gas Corporation Ltd.	92908
130	Oil India Ltd.	12953
131	PFC Consulting Ltd.	237
132	Power Finance Corporation Ltd.	25770
133	Powergrid Ajmer Phagi Transmission Ltd.	37
134	Powergrid Bhind Guna Transmission Ltd.	30
135	Powergrid Bhuj Transm ission Ltd	19
136	Powergrid Bikaner Transmission System Limited	25
137	Powergrid Corporation of India Ltd.	36019
138	Powergrid Fatehgarh Transmission Ltd	48
139	Powergrid Gomti Yamuna Transmission Limited	13
140	Powergrid Himachal Transmission Ltd.	121
141	Powergrid Jawaharpur Firozabad Transmission Ltd.	57
142	Powergrid Khetri Transmission System Limited.	96
143	Powergrid Medinipur Jeerat Transmission Ltd.	561
144	Powergrid Meerut Simbhavali Transmission Ltd	31
145	Powergrid Mithilanchal Transmis sion Ltd.	109
146	Powergrid NM Tranmission Ltd.	236
147	Powergrid Rampur Sambhal Transmission Ltd.	43
148	Powergrid Southern Interconnector Transmission System Ltd.	198
149	Powergrid Teleservices Ltd.	196
150	Powergrid Unchahar Transmission Ltd.	33
151	Powergrid Varanasi Transmission System Limited	72
152	Projects & Development India Ltd.	26
153	Rail Vikas Nigam Ltd.	3870
154	Railtel Corporation India Ltd.	273
155	Railway Energy Management Company Ltd.	177
156	Rashtriya Chemicals and Fertilizers Ltd.	1615
157	Ratle Hydroelectric Power Corporation Ltd.	44
158	Ratnagiri Gas & Power Pvt. Ltd.	885
159	REC Ltd.	28886
160	REC Power Development & Consultancy Ltd.	287

S. No.	CPSEs	Annual CSR Expenditure
161	RITES Ltd.	1330
162	Sagarmala Development Company Ltd.	41
163	SAIL Refractory Company Ltd.	12
164	Sambhar Salts Ltd.	28
165	Security Printing & Minting Corporation India Ltd.	2632
166	Shipping Corporation of India Land and Assets Limited	25
167	Shipping Corporation of India Ltd.	1225
168	SIDCUL CONCOR Infra Company Ltd.	6
169	SJVN Green Energy Ltd.	3
170	SJVN Ltd.	3124
171	Solar Energy Corporation of India	729
172	South Eastern Coalfields Ltd.	9771
173	State Trading Corporation of India Ltd.	27
174	Steel Authority of India Ltd.	13809
175	Tamil Nadu Trade Promotion Organisation	63
176	THDC India Ltd.	2190
177	The Cotton Corporation of India Ltd.	11
178	The Fertilizer Corporation of India Ltd.	75
179	The Jute Corporation of India Ltd.	35
180	Troop Comforts Limited	5
181	Uranium Corporation of India Ltd.	798
182	Western Coalfields Ltd.	5250
183	Yantra India Limited	245
Grand Total:		643739

7.2 Public Procurement from Micro & Small Enterprises (MSEs)

The Government of India notified the Public Procurement Policy for Micro & Small Enterprises (MSEs) in 2012 to be administered by M/o Micro, Small & Medium Enterprises (M/o MSME) effective from April 1, 2012. The objective of the policy is promotion and development of MSEs by supporting them in marketing of products & services. Some key points related to the policy include:

- I. With effect from FY 2012-13, every CPSE & Central Govt. Department should set an annual goal for procurement from the MSE sector at the beginning of the year, with the objective of achieving an overall procurement goal of minimum 20% of total annual purchases of products produced & services rendered by MSEs from the latter in a period of three years.
- II. Of the 20% target of annual procurement from MSEs, a sub-target of 4% must be earmarked for procurement from MSEs owned by SC/ST entrepreneurs. However, in the event of failure of such MSEs to participate in the tender process or meet the tender requirements & the L1 price, the sub-target of 4% can be met from other MSEs.
- III. At the end of three years (i.e., from FY 2015-16) the overall procurement goal of minimum 20% was made mandatory. Non-conforming departments were required to provide reasons for the same to the review committee set up under the policy.

IV. In a tender, participating MSEs quoting price within the band of L1+15% may also be allowed to supply a portion of the requirement by lowering their price to the L1 price in a situation where the L1 price is from someone other than an MSE. Such MSEs may be allowed to supply 20% of the total tendered value. In case of more than one such eligible MSE, the supply would be shared equally.

The Central Government amended the policy to increase the minimum annual procurement from MSEs from 20% to 25% and also mandated procuring minimum 3% out of the 25% from MSEs owned by women, in addition to 4% to be procured from MSEs owned by SC/ ST entrepreneurs. Further, to reduce transaction cost of doing business, MSEs were supported by providing tender sets free of cost and exempting them from payment of earnest money. These amendments were effected from April 1, 2019.

199 CPSEs reported a total procurement from MSEs amounting to ₹98,064 crore during FY 2024-25, which shows an increase of 26.8% over previous year.

Cognate Group-wise Procurement from MSEs for FY 2024-25 is given in Table 7.3. The details of procurement from MSEs by CPSEs during FY 2024-25 is at Statement-I.

Table-7.3 Cognate Group-wise procurement form MSEs for 2024-25 (Rs.in Lakhs)

S. No.	Cognate Group	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs	Annual procurement from MSEs owned by Women Entrepreneurs
1	Agro Based Industries	13,415	11,151	19	417
2	Chemicals & Pharmaceuticals	1,55,295	30,832	1,867	1,675
3	Coal	1,67,34,296	8,07,134	7,531	43,939
4	Contract & Construction and Tech. Consultancy Services	5,07,789	2,53,665	9,319	18,330
5	Crude Oil	20,62,177	8,30,247	11,727	44,330
6	Defence Production	44,25,560	14,52,703	36,933	85,530
7	Fertilizers	6,92,101	1,65,299	1,424	3,851
8	Financial Services	61,582	13,699	947	1,411
9	Heavy & Medium Engineering	21,56,165	8,24,812	4,278	30,761
10	Hotel and Tourist Services	48,019	23,058	907	1,899
11	Industrial and Consumer Goods	3,02,141	92,809	1,787	5,269
12	Other Minerals & Metals	8,78,048	2,48,395	8,487	29,485
13	Petroleum (Refinery & Marketing)	47,86,361	20,53,239	2,11,005	1,57,375
14	Power Generation	28,94,952	12,78,477	18,028	81,277
15	Power Transmission	2,35,003	1,71,610	9,354	12,089
16	Steel	22,95,206	5,91,534	3,633	20,777
17	Telecommunication & Information Technology	6,49,263	1,27,495	2,245	4,706
18	Textiles	728	682	7	95
19	Trading & Marketing	6,03,861	4,26,978	13,340	34,815
20	Transport and Logistic Services	9,83,046	4,02,626	25,200	41,109
GRAND TOTAL :		4,04,85,008	98,06,445	3,68,038	6,19,140

7.3 Procurement through GeM

GeM, hosted by Directorate General of Supplies & Disposals (DGS&D) is a paperless, cashless, & system-driven e-market place that enables procurement of common-use goods & services with minimal human interface. It is a dynamic, self-sustaining & user-friendly portal for procurement by offices of various Government Ministries & Departments, CPSEs & autonomous bodies of the Central Government.

DGS&D developed GeM with technical support of National e-Governance Division (Ministry of Electronics & Information Technology). Intended benefits of the portal are listed below:

- I. Transparency:** GeM eliminates human interface in vendor registration, order placement, & payment processing to a great extent. Being an open platform, it offers no entry barriers to bona fide suppliers who wish to conduct business with the Government. At every step SMS & e-mail notifications are sent to the buyers, the heads of their organisations, paying authorities & sellers.
- II. Efficiency:** Direct purchase on GeM can be done within minutes and the entire process is online & end-to-end integrated with online tools for assessing price reasonability. For procurement of higher-value products & services, a transparent & efficient bidding / Reverse Auction (RA) facility is available on GeM. For creating a bid / RA, buyers do not need to enter their own technical specifications as they have been standardised on GeM. The bid / RA can be created expeditiously & finalised within minimum of seven days.
- III. Security & Safety:** GeM is a secure platform & all the documents on the portal are e-signed at various stages by buyers & sellers. The antecedents of suppliers are verified online & automatically through MCA21, Aadhaar & PAN databases. Furthermore, third-party assessment of suppliers is conducted by Securities & Exchange Board of India-empanelled credit rating agencies.
- IV. Savings:** The transparency, efficiency & ease of use of GeM has resulted in a substantial reduction in prices on the portal compared with the tender, rate contract & direct purchase rates. Average prices on GeM are lower by at least 15-20% & in some cases even up to 56%. GeM also carries out demand aggregation for items to be procured by various Central/State Government departments.
- V. Inclusivity in the Business Value Chain:** Prosperity of the MSE sector is crucial for the growth of our country. The sector fuels the economy by providing employment & income to millions of people who work for small, local businesses as well as in start-ups. GeM expects to improve the ease of doing business for such small & medium enterprises and provide inclusivity by giving them a fair & transparent platform to participate in business activities generated from Government sources.

The cognate group wise data showing total procurement, annual procurement through GeM & annual procurement from MSEs through GeM during FY 2024-25 is summarised in Table 7.4.

Table 7.4: Procurement through GeM in FY 2024-25 (₹ lakh)

S. No.	Cognate Group	Total procurement	Annual procurement from GeM
1	Agro Based Industries	13,415	13,415
2	Chemicals & Pharmaceuticals	1,55,295	23,320
3	Coal	1,67,34,296	1,16,20,181
4	Contract & Construction and Tech. Consultancy Services	5,07,789	2,37,962
5	Crude Oil	20,62,177	12,95,457
6	Defence Production	44,25,560	25,96,026
7	Fertilizers	6,92,101	2,42,713
8	Financial Services	61,582	26,222
9	Heavy & Medium Engineering	21,56,165	11,19,469
10	Hotel and Tourist Services	48,019	13,567
11	Industrial and Consumer Goods	3,02,141	1,32,403
12	Other Minerals & Metals	8,78,048	6,55,555
13	Petroleum (Refinery & Marketing)	47,86,361	19,91,054
14	Power Generation	28,94,952	10,24,887
15	Power Transmission	2,35,003	1,82,178
16	Steel	22,95,206	11,87,604
17	Telecommunication & Information Technology	6,49,263	68,520
18	Textiles	728	696
19	Trading & Marketing	6,03,861	3,08,888
20	Transport and Logistic Services	9,83,046	5,56,531
	GRAND TOTAL :	4,04,85,008	2,32,96,648

ESG (Environmental, Social, and Governance) Parameters

8



Chapter 8

ESG Parameters

8.1 Business Responsibility and Sustainability Reporting

8.1.1. Business Responsibility and Sustainability Reporting is about disclosures by an organisation on non-financial parameters on aspects like ESG (Environmental, Social, and Governance) and Business Sustainability. In India, SEBI has introduced new reporting requirement called the Business Responsibility and Sustainability Report (BRSR) applicable on select listed Companies based on Market Capitalisation. This also covers few listed CPSEs based on Market Capitalisation. SEBI's BRSR format covers most of the ESG Parameters. The BRSR disclosed by such CPSE for 2024-25 were collected. An attempt has been to collate the metrics of such CPSEs on select parameters. As per information submitted by CPSEs in PE Survey 2024-25, the BRSR is disclosed by 55 CPSEs (14 Maharatna CPSE, 23 Navratna CPSEs and 18 Other CPSEs). The information on Employee Training on various subject like Green House Gas Emissions, Stakeholder engagements & Complaints, Gender issues, Governance, Energy, Emission monitoring and Responsible Waste Management have been considered as relevant for the collation and exhibited in this chapter in the forthcoming paragraphs and tables. The complete BRSR are available on the website of the respective CPSE. For few parameters, DPE has collected information (like CSR spending, gender bifurcation, social classification of employees like SC, ST and OBC) from all CPSEs, irrespective of applicability of BRSR. Accordingly for other selected parameters all CPSEs are covered having such parameters.

8.2 Coverage of CPSEs under BRSR

8.2.1 BRSR Format is primarily divided into three sections. Section A covers General Disclosures; Section B covers Management and Process Disclosures; Section C covers the Principle wise Performance Disclosures. The Section C covers 9 Principles which are further divided into “Essential indicators” and “Leadership indicators” as shown in the Fig 8.1

Fig 8.1 : Section of BRSR Format



8.3 Principles covered in BRSR Formats

8.3.1 The Section C of the BRSR format is divided into disclosure on 9 Principles known as “National Guidelines for Responsible Business Conduct (NGRBC) Principles”. These principles were framed by Ministry of Corporate Affairs which have been adopted by SEBI in BRSR format. These principles are:

Principle Number	Principle Description
Principle 1	Businesses should conduct and govern themselves with integrity in a manner that is Ethical, Transparent and Accountable.
Principle 2	Businesses should provide goods and services in a manner that is sustainable and safe
Principle 3	Businesses should respect and promote the well-being of all employees, including those in their value chains.
Principle 4	Businesses should respect the interests of and be responsive to all their stakeholders.
Principle 5	Businesses should respect and promote human rights.
Principle 6	Businesses should respect and make efforts to protect and restore the environment.
Principle 7	Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent.
Principle 8	Businesses should promote inclusive growth and equitable development.
Principle 9	Businesses should engage with and provide value to their consumers in a responsible manner.

<p>Principle 1 Businesses should conduct and govern themselves with integrity in a manner that is Ethical, Transparent and Accountable.</p>	<p>Principle 2 Businesses should provide goods and services in a manner that is sustainable and safe</p>	<p>Principle 3 Businesses should respect and promote the well-being of all employees, including those in their value chains.</p>
<p>Principle 4 Businesses should respect the interests of and be responsive to all their stakeholders.</p>	<p>Principle 5 Businesses should respect and promote human rights.</p>	<p>Principle 6 Businesses should respect and make efforts to protect and restore the environment.</p>
<p>Principle 7 Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent.</p>	<p>Principle 8 Businesses should promote inclusive growth and equitable development.</p>	<p>Principle 9 Businesses should engage with and provide value to their consumers in a responsible manner.</p>

8.4 Coverage of BRSR by CPSEs

As per information submitted, BRSR is disclosed by 55 CPSEs. The list of the CPSE along with the “Type of Assurance Obtained” and “Reporting boundary” as per General Disclosures on BRSR are tabulated below:

Table 8.1 Coverage of CPSEs

S. No	Name of the CPSE	Reporting boundary	Type of Assurance Obtained	Abbreviation for CPSE used in forthcoming tables
	Maharatna			Maharatna
1	Bharat Heavy Electricals Ltd.	Standalone basis	Reasonable assurance	BHEL
2	Bharat Petroleum Corporation Ltd.	Standalone Basis (i.e. excluding JV's and Subsidiaries)	Reasonable Assurance	BPCL
3	Coal India Ltd.	Consolidated basis	Reasonable Assurance	CIL
4	GAIL (India) Ltd.	Standalone	Type II High Assurance / Reasonable Assurance	GAIL
5	Hindustan Aeronautics Ltd.	Standalone Basis	Reasonable Assurance	HAL
6	Hindustan Petroleum Corporation Ltd.	Standalone Basis	Reasonable Assurance for BRSR – Core Indicators	HPCL
7	Indian Oil Corporation Ltd.	Standalone Basis	Reasonable	IOC
8	NTPC Ltd.	Standalone Basis	Reasonable/Limited	NTPC
9	Oil & Natural Gas Corporation Ltd.	ONGC-Standalone	Reasonable	ONGC
10	Oil India Ltd.	Standalone Basis	Reasonable Assurance	OIL
11	Power Finance Corporation Ltd.	Disclosures made in this report are on a standalone basis.	Reasonable	PFC
12	Powergrid Corporation of India Ltd.	All the non-financial aspects of PowerGrid for this reporting period covers the business activities of PowerGrid on a consolidated basis.@	Reasonable Assurance for BRSR Core and Limited Assurance for BRSR Non-Core indicators.	PGCIL
13	REC Ltd.	The disclosures are made in report on a consolidated basis	Reasonable Assurance	RECL
14	Steel Authority of India Ltd.	The data related to BRSR is on Standalone basis.	Reasonable	SAIL

S. No	Name of the CPSE	Reporting boundary	Type of Assurance Obtained	Abbreviation for CPSE used in forthcoming tables
	Navratna			Navratna
15	Bharat Electronics Ltd.	Standalone Basis	Reasonable	BEL
16	Container Corporation of India Ltd.	Standalone Basis	Reasonable	CCIL
17	Engineers India Ltd.	Standalone Basis	NA	EIL
18	Housing & Urban Development Corporation Ltd.	Standalone Basis	Reasonable	HUDCO
19	Indian Railway Catering and Tourism Corporation Ltd.	Standalone Basis	Reasonable	IRCTC
20	Indian Railway Finance Corporation Ltd.	Standalone Basis	Reasonable	IRFC
21	Indian Renewable Energy Development Agency Ltd.	Consolidated basis	Reasonable	IREDA
22	Ircon International Ltd.	Standalone Basis	NA	IRCON
23	Mahanagar Telephone Nigam Ltd.	Standalone Basis	NA	MTNL
24	Mazagon Dock Shipbuilders Ltd.	Standalone Basis	Reasonable	MDSL
25	National Aluminium Company Ltd.	Standalone Basis	Reasonable	NALCO
26	National Fertilizers Ltd.	Standalone Basis	NA	NFL
27	NBCC (India) Ltd.	Standalone Basis	NA	NBCC
28	NHPC Ltd.	Standalone Basis	Reasonable	NHPC
29	NLC India Ltd.	Consolidated basis	Reasonable	NLC India
30	NMDC Ltd.	Standalone Basis	Reasonable	NMDC
31	Rail Vikas Nigam Ltd.	Standalone Basis	Reasonable	RVNL
32	Railtel Corporation India Ltd.	Standalone Basis	NA	RCIL
33	Rashtriya Chemicals and Fertilizers Ltd.	Standalone Basis	NA	RCFL
34	RITES Ltd.	Standalone Basis	Reasonable	RITES

S. No	Name of the CPSE	Reporting boundary	Type of Assurance Obtained	Abbreviation for CPSE used in forthcoming tables
35	Shipping Corporation of India Ltd.	Standalone Basis	NA	SCI
36	SJVN Ltd.	Standalone Basis	Reasonable	SJVN
37	Solar Energy Corporation of India	Standalone Basis	NA	SECI
	Miniratna (I&II)			
38	BEML Ltd	Standalone Basis	NA	
39	Bharat Dynamics Ltd	Standalone Basis	Reasonable	
40	Balmer Lawrie & Co. Ltd.	Standalone Basis	NA	
41	Chennai Petroleum Corporation Limited	Standalone Basis	Reasonable	
42	Cochin Shipyard Limited	Standalone Basis	NA	
43	The Fertilisers and Chemicals Travancore Ltd	Standalone Basis	Reasonable	
44	Garden Reach Shipbuilders & Engineers Limited	Standalone Basis	NA	
45	KIOCL Limited	Standalone Basis	NA	
46	Mangalore Refinery & Petrochemicals Ltd	Standalone Basis	NA	
47	Mishra Dhatu Nigam Limited	Standalone Basis	NA	
48	MMTC Ltd	Consolidated Basis	NA	
49	MOIL Ltd	Standalone Basis	NA	
50	MSTC Ltd	Standalone Basis	NA	
51	NMDC Steel Limited	Standalone Basis	NA	
52	North Eastern Electric Power Corporation Ltd.	Standalone Basis	NA	
53	NTPC Green energy Ltd	Consolidated Basis	Reasonable	
54	Numaligarh Refinery Ltd	Standalone Basis	NA	
55	Shipping Corporation of India Land and Assets Ltd	Standalone Basis	NA	

@refer details in BRSR of respective CPSE

8.5 Description of Business Activity

As per designed format of BRSR, CPSE have stated their main activity in the Section of the Report. The detail of 14 Maharatna and 23 Navratna CPSE is tabulated below

Table 8.2 Details of business activities (FY 2024-25) (Covering disclosure under of General Disclosures of BRSR Format)

Sl No	Name of the CPSE (Abb)	Description of Main Activity	% of total turnover contributed
	Maharatna		
1	BHEL	The Power Segment comprises equipment supplies and EPC works for coal and lignite, gas, hydro and nuclear power plant businesses and spares & services business, apart from new business of coal	74%
		The Industry Segment caters to major equipment supplies and EPC works for a number of industries including transportation, transmission, defence & aerospace, captive power plants, process industries, renewables, upstream and downstream oil & gas, e-mobility and energy storage, among others.	26%
2	BPCL	Refining, Production, and Marketing	100%
3	CIL	Production & Sale of Coal and Coal Products	100%
4	GAIL	Marketing of Natural Gas, Biofuels	82%
		Transmission of Natural Gas and LPG through pipeline	08%
		Production and Marketing of Polyethylene	06%
		Production and Marketing of LPG, Propane, Pentane, Naphtha etc.	03%
		Generation of Electricity (Wind and Solar) and Sale through Power Purchase Agreements (PPAs) etc.	01%
5	HAL	Manufacture of Aircraft, Helicopters and its Engines, Accessories	24%
		Services- Repair, Overhaul and Maintenance, Upgrade of Aircraft, Helicopters and its Engines, Accessories	70%
6	HPCL	Coke and refined petroleum products	100%
7	IOC	Refining & marketing of Petroleum products	91.5%
		Production & marketing of Petrochemical products	3.3%
		Sale of Gas	5%
		E&P, Explosives and Alternate Energy etc.	0.2%
8	NTPC	Power Generation	97.62%
9	ONGC	Crude Oil Production= 18.558 MMT	45.47%
		Natural Gas Production= 19.654 BCM	48.16%
		Value added Production= 2.60 MMT	6.37%
10	OIL	Exploration and Production of Crude oil and Natural gas	96.1%
11	PFC	Financial and Credit leasing activities	99.95%

Sl No	Name of the CPSE (Abb)	Description of Main Activity	% of total turnover contributed
12	PGCIL	POWERGRID primarily operates in Inter-state and Intra-state transmission of power in the country	98%
13	RECL	Financial and Credit leasing activities	99.88%
14	SAIL	Manufacturing of Iron and Steel	100%
	Navratna		
15	BEL	Manufacturing -Designing, developing, manufacturing and supplying a wide range of strategic electronic products/ systems	90.47%
		Services -Installation, Repairs and maintenance, AMC contracts for products / systems delivered by the Company	9.53%
16	CCIL	Logistics & Transportation	94.26%
17	EIL	Consultancy & Engineering Services	55%
		Turnkey Projects	45%
18	HUDCO	Other Financial Services and Activities - Other Credit Granting	98.92
19	IRCTC	Catering & Hospitality	45.46%
		Internet Ticketing	30.51%
20	IRFC	Financial leasing (Other financial service activities, except insurance and pension funding activities)	97.99%
21	IREDA	Financial and Insurance Service	100%
22	IRCON	Construction & maintenance of Railways & Rail Bridges.	81.25%
		Construction & maintenance of motorways, streets, roads, other vehicular & pedestrian ways, highways, bridges, tunnels and subways.	18.75%
23	MTNL	Basic & Other Services (Landline, Broadband, FTTH, Cellular)	100%
24	MDSL	Manufacturing/building/fabrication of Submarines & Ships	95.21%
		Repair activity-Medium Refit & Life Certification of submarines & Ships	4.79%
25	NALCO	Manufacturing of metal and metal products	66.27%
		Mining and quarrying activities	33.57%
26	NFL	Manufacture & Sale of Urea	66.98%
		Trading of Fertilizers and Agrochemicals	29%
		Manufacturing of Industrial Products	3.44%
27	NBCC	Project Management Consultancy	89.63%
		Engineering Procurement and Construction	6.78%
		Real Estate Development	3.08%
28	NHPC	Power generation by hydropower plants, wind power, solar power, power trading business and consultancy Services	100%
29	NLC India	Electric power generation	81%
		Sale of coal	14%
		Sale of Lignite	4%
30	NMDC	Extraction of Iron Ore. NMDC is producing over 44 MTPA of iron ore from its major iron-producing units i.e., from Bailadila Sector in Chhattisgarh and Donimalai in Bellary-Hospet region in Karnataka.	96%

Sl No	Name of the CPSE (Abb)	Description of Main Activity	% of total turnover contributed
31	RVNL	RVNL is carrying out planning, development, and project management of execution of railway-related infrastructure projects	99.93%
32	RCIL	Telecom Services	39%
		Project Business	61%
33	RCFL	Manufacturing and Marketing of Fertilizers and chemicals	99.03%
34	RITES	Consultancy	54.07%
		Leasing	7.17%
		Exports	.74%
		Turnkey projects	38.02%
35	SCI	Water transport and storage	100%
36	SJVN	Generation of electricity, consultancy, and transmission	89%
		Interest income and Other Non-operational incomes	11%
37	SECI	Generation and trading of Renewable Energy and other ancillary activities	100%

8.6 Employees detail and Classification on Gender, Permanent and Social

CPSE have disclosed the employees detail as per format in Section A and also other parts of the BRSR Report. DPE is also directly collecting the information on Employees classification. A Separate Chapter 6 titled 'Organisation and Management' provides detail information about employees. The chapter contain information on Employees bifurcation on Permanent(Regular) basis; Male-Female; Scheduled caste, Scheduled Tribe and Other Backward classes. The chapter provide detail of all CPSE irrespective of applicability of BRSR. Further Statement G provides information on Break-Up of Total Employees as on 31.03.2025 (475 CPSEs) and Statement H provides information on Representation of SCs, STs and OBCs in the 291 Operating CPSEs under different Ministries/Departments as on 31.03.2025 on Standalone basis. Since the Employees Turnover rate, an important indicator, is not directly collected by DPE in PE Survey, the Turnover rate of 14 Maharatna CPSE and 23 Navratna CPSEs is tabulated below:

Table 8.3 Turnover Rates for Employees Separated during Financial Year 2024-25 (Covering disclosure number 20 of General Disclosures of BRSR Format)

Sl	Name of the CPSE (Abb)	Permanent Employees (turnover rate %)			Permanent Workers (turnover rate %)		
		Male	Female	Total	Male	Female	Total
Maharatna							
1	BHEL	3.60%	4.76%	3.67%	2.73%	3.30%	2.75%
2	BPCL	5.09	6.82	5.39	5.80	0.82	6.66
3	CIL	8.46%	5.45%	13.92%	6.97%	4.13%	11.11%
4	GAIL	4.50%	2.63%	4.37%	3.33	2.38	3.28
5	HAL	0.21	0.04	0.25	0.05	-	0.05
6	HPCL	5.38%	5.52%	5.40%	15.47%	10.18%	15.14%
7	IOC	4.1%	4.9%	4.2%	6.0%	5.6%	6.0%
8	NTPC	6.03%	6.14%	6.03%	10.09%	14.2%	10.41%
9	ONGC	0.6%	0.9%	0.6%	0.1%	0.4%	0.1%
10	OIL	3.86%	3.03%	3.75%	5.95%	4.07%	5.84%
11	PFC	0.70%	0.84%	0.73%	0.00%	0.00%	0.00%
12	PGCIL	6.03%	2.46%	5.70%	3.64%	8.75%	3.89%
13	RECL	6.06%	6.21%	6.08%	Not Applicable	Not Applicable	Not Applicable
14	SAIL	7.1%	7.98%	7.16%	Not Applicable	Not Applicable	Not Applicable
Navratna							
15	BEL	2%	.48%	2.48%	1.36%	.04%	1.4%
16	CCIL	3.2%	1.9%	3.04%	NA	NA	NA
17	EIL	4.66%	5.77%	4.79%	NA	NA	NA
18	HUDCO	9.35%	7.33%	8.72%	NA	NA	NA
19	IRCTC	.55%	.85%	.57%	NA	NA	NA
20	IRFC	0%	21.05%	21.05%	NA	NA	NA
21	IREDA	2.36%	.59%	2.95%	NA	NA	NA
22	IRCON	8.96%	0%	8.4%	NA	NA	NA
23	MTNL	.571%	.688%	.593%	NA	NA	NA
24	MDSL	0.64%	1.38%	0.73%	0.17%	4%	0.28%
25	NALCO	4.78%	4.21%	4.74%	10.18%	7.54%	9.99%
26	NFL	11.64%	5%	16.64%	9.2%	5.68%	14.88%
27	NBCC	5.33%	5.47%	5.34%	27.44%	44.44%	27.75%
28	NHPC	1.53%	1.91%	1.56%	0%	0%	0%
29	NLC India	12.49%	8.44%	12.15%	11.57%	9.61%	11.42%
30	NMDC	4.75%	0%	4.51%	2.75%	0.68%	2.6%
31	RVNL	7%	5.88%	6.94%	Not Applicable	Not Applicable	Not Applicable
32	RCIL	6.95%	1.75%	6.36%	0%	0%	0%
33	RCFL	3.09%	.39%	3.48%	2.62%	0.08%	2.7%
34	RITES	9.36%	11.6%	9.59%	Not Applicable	Not Applicable	Not Applicable
35	SCI (SHORE)	8.83%	0%	7%	Not Applicable	Not Applicable	Not Applicable
	SCI (FLEET)	7.77%	0%	8.49%	Not Applicable	Not Applicable	Not Applicable
36	SJVN	.7%	2.61%	.9%	0%	0%	0%
37	SECI	7.34%	0%	5.97%	Not Applicable	Not Applicable	Not Applicable

Further, representation of Women in BoD and KMP as disclosed in BRSR formats are tabulated follows:

Table 8.4 Participation/Inclusion/Representation of women

Sl.	Name of the CPSE (Abb)	Board of Directors		Key Management Personnel	
		Total	Female	Total	Female
	Maharatna				
1	BHEL	10	2	1	0
2	BPCL	11	2	6	1
3	CIL	85	6	30	1
4	GAIL	14	1	1	0
5	HAL	6	1	4	0
6	HPCL	10	1	7	0
7	IOC	13	2	1	0
8	NTPC	8	0	21	1
9	ONGC	11	2	8	1
10	OIL	8	1	2	0
11	PFC	5	1	1	0
12	PGCIL	7	0	8	0
13	RECL	6	1	5	1
14	SAIL	10	0	11	0
	Navratna				
15	BEL	8	0	1	0
16	CCIL	7	0	6	0
17	EIL	9	2	1	0
18	HUDCO	5	0	5	0
19	IRCTC	7	0	5	1
20	IRFC	4	1	4	1
21	IREDA	7	1	3	1
22	IRCON	6	1	2	1
23	MTNL	5	0	2	0

Sl.	Name of the CPSE (Abb)	Board of Directors		Key Management Personnel	
		Total	Female	Total	Female
24	MDSL	7	0	5	1
25	NALCO	8	0	1	0
26	NFL	7	1	24	3
27	NBCC	6	0	5	1
28	NHPC	6	0	1	1
29	NLC India	10	1	1	0
30	NMDC	6	1	1	0
31	RVNL	4	1	5	2
32	RCIL	6	0	5	0
33	RCFL	6	4	1	0
34	RITES	6	0	5	0
35	SCI	7	0	7	2
36	SJVN	7	0	3	0
37	SECI	7	0	3	0

8.7 Corporate Social Responsibility

8.7.1 DPE has also collected detail information on CSR activities from all CPSE. A detail chapter 7 contains information about 183 CPSEs incurring CSR expenditure of about ₹6,437 Crore on CSR activities. The CSR Expenditure is further classified into activity-wise as detailed in the Chapter 7. Hence the information contains in BRSR is not repeated here.

8.8 Transparency and Disclosure Compliances

Transparency and disclosures compliances in the Section A of the BRSR format covering Number of complaints and pendency regarding Communities, Investors/Shareholders, Employees & Workers, Customers, Value Chain Partners etc is tabulated for 14 Maharatna CPSEs and 23 Navratna CPSEs on the next page (Table 8.5). The Process disclosures as stated in Section B of BRSR regarding Policy and Management Process are the important parameters of BRSR. The reporting 14 Maharatna and 23 Navaratna CPSE are provided in Table 8.6

Table 8.5 Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct (covering Transparency and Disclosure Compliances (part VII of General Disclosures))

S. No.	Name of CPSE	Number of complaints filed during the year							Number of complaints pending resolution at close of the year						
		Communities	Investors (other than shareholders)	Share holders	Employees & Workers	Customers	Value Chain Partners	Other	Communities	Investors (other than shareholders)	Share holders	Employees & Workers	Customers	Value Chain Partners	other
	Maharatna														
1	BHEL	193	-	2	85	358	55	-	4	-	-	49	42	10	-
2	BPCL	5116	-	26	1	740923	52	Vig-41 PIDPI-2	151	-	1	1	1588	1	Vig-35 PIDPI-1
3	CIL	-	-	32	167	11	2	39	-	-	1	13	-	-	-
4	GAIL	162	1389		41	152	06	82	-	06	-	-	-	-	-
5	HAL	127	-	522	36	158	14	-	-	-	20	35	-	-	-
6	HPCL	5533	-	109	3065	270081	123	Vig-768	88	-	1	-	771	9	Vig-6
7	IOC	14337	6131		14	1135383	-	-	-	-	-	7	244	-	-
8	NTPC	112	650	799	5	18	-	-	10	-	-	-	-	-	-
9	ONGC	153		36	41	24	49	31	47	-	1	9	6	47	20
10	OIL	140	-	765	1	-	7	317	4	-	-	1	-	-	35
11	PFC	-	4515	195	1	31	NA	NA	-	-	1	-	-	NA	NA
12	PGCIL	349	1286		120	-	-	80	-	-	-	-	-	5	10
13	RECL	180	272	21	-	-	1	-	4	-	-	-	-	1	-
14	SAIL	548	-	11	206	1559	3	-	20	-	-	10	84	-	-
	Navratna														
15	BEL	117	NA	2	235	15282	9	5	-	-	-	32	4171	1	-
16	CCIL	0	0	43	6	24	6	0	0	0	0	0	4	0	0
17	EIL	-	-	22	7	0	6	-	-	-	0	3	0	0	-
18	HUDCO	0	800	88	11	0	0	149	0	0	0	0	0	0	1
19	IRCTC	-	-	36	1	158908	-	-	-	-	-	-	21	-	-
20	IRFC	15	1424	1308	-	-	-	-	1	-	-	-	-	-	-

S. No.	Name of CPSE	Number of complaints filed during the year					Number of complaints pending resolution at close of the year								
		Communities	Investors (other than shareholders)	Share holders	Employees & Workers	Customers	Value Chain Partners	Other	Communities	Investors (other than shareholders)	Share holders	Employees & Workers	Customers	Value Chain Partners	other
21	IREDA	6	2	19	0	Nil	Nil	-	-	-	-	-	-	-	-
22	IRCON	78	-	3	5	0	0	-	-	0	0	-	0	-	-
23	MTNL	NA	-	4	-	-	-	-	-	NA	-	-	-	-	-
24	MDSL	6	NA	6	7	13	13	-	-	0	0	-	0	-	-
25	NALCO	0	0	840	0	4	4	-	-	0	0	NA	0	-	-
26	NFL	-	-	1	3	-	-	-	-	-	0	-	-	-	-
27	NBCC	336	0	19	2	15	37	-	-	44	0	0	0	202	-
28	NHPC	171	28	468	7	14	14	-	-	2	0	0	0	1	-
29	NLC India	297	-	2	7	-	-	-	-	6	-	2	3	-	-
30	NMDC	86	0	6	0	19	15	234	-	0	0	0	0	4	4
31	RVNL	0	0	20	11	0	0	125	-	0	0	0	0	0	4
32	RCIL	-	-	160	-	212746	31	-	-	-	-	-	-	-	-
33	RCFL	25	-	11	1	-	-	-	-	-	-	-	-	-	-
34	RITES	3	NA	4	83	-	8	-	-	-	NA	1	-	-	-
35	SCI	0	-	6	9	0	0	40	-	0	-	0	0	0	2
36	SJVN	0	0	37	0	0	0	0	-	0	0	0	0	0	0
37	SECI	-	-	-	-	-	-	62	-	-	-	-	-	-	2

Vig: Vigilance; PIDPI: Public Interest Disclosure and Protection of Informers

NA: Not Applicable

Table 8.7 Management and Process Disclosures as stated in the Section B of BRSR Format

S. No	Name of the CPSE (Abbv)	Whether your entity's policy/principles cover each principle and its core elements of the NGRBCs. (Yes/No) for P1 to P9	Has the policy been approved by the Board? (Yes/No)	Whether the entity has translated the policy into procedures. (Yes / No) P1 to P9	Do the enlisted policies extend to your value chain partners? (Yes / No) P1 to P9	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Details of review of NGRBCs by the Company Indicate whether review was undertaken by Director /Committee of the Board / Any other Committee (P1 to P9)	Frequency (P1 to P9)
Maharatna								
1	BHEL	Yes, except P7	Yes, except P7	Yes for P1	Director (HR)	-	-	-
2	BPCL	Yes	Yes	Yes	A Board -level Sustainable Development Committee (SDC) holds the highest authority, chaired by Independent Director. It oversees the implementation of the National Guidelines on Responsible Business Conduct (NGRBC) in line with BPCL's existing policies.	Yes	Half Yearly for Performance. As and When required for Compliance with statutory requirements of relevance to the principles	
3	CIL	Yes	Yes	Yes	Chairman CIL	Yes	Need basis	
4	GAIL	Yes	Yes	Yes	Sustainable Development Committee (SDC) of the Board	Yes	Annually/ Half yearly/Quarterly	
5	HAL	Yes	Yes	Yes	Director (Human Resources)	Complied except non appointment of requisite numbers of Independent Directors. @	As and when required.	
6	HPCL	Yes	Yes	Yes	The Board formulates the policies which is overseen by Functional Directors and implemented by Senior Management team.	Yes	As and when required	
7	IOC	Yes	Yes	Yes	The Board, its Committees, the Chairman, Functional Directors, and Senior Management are collectively responsible for the implementation and oversight of Business Responsibility policies.	Periodically by Board Committees/Director	Need Basis	
8	NTPC	Yes	Yes	Yes	Chairman & Managing director	Yes	Quarterly and as required	
9	ONGC	Yes	Yes	Yes	Chairman & Chief Executive Officer (CEO)	Yes, Director	Need Based and Quarterly	
10	OIL	Yes	Yes, except P7	Yes	Chairman & Managing director	Committee of the Board	Periodically	

Sl No	Name of the CPSE (Abb)	Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No) for P1 to P9	Has the policy been approved by the Board? (Yes/No)	Whether the entity has translated the policy into procedures. (Yes/No) P1 to P9	Do the enlisted policies extend to your value chain partners? (Yes/No) P1 to P9	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Details of review of NGRBCs by the Company
						Indicate whether review was undertaken by Director /Committee of the Board / Any other Committee (P1 to P9)	Frequency (P1 to P9)
11	PFC	Yes	Yes	Yes	Yes	Board of Directors	Quarterly and Annually
12	PGCIL	Yes except P7	Yes except P7	Yes except P7	Yes, except P7	Directors (operations)	On need basis
13	RECL	Yes	Yes	Yes	Yes	Board of directors	Quarterly and Annually
14	SAIL	Yes	Yes	Yes	Yes	Board of directors	On need basis
Navratna							
15	BEL	Yes	Yes	Yes	Yes	Board of directors	As and when required
16	CCIL	Yes	Yes	Yes	Yes	Director(project and services)	Quarterly and annually
17	EIL	Yes	Yes	Yes	Yes	Functional Director	Annually and half yearly
18	HUDCO	Yes	Yes	Yes	Yes	Director(Corporate planning)	Periodically on need basis
19	IRCTC	Yes	Yes except P9	Yes except P6 and P7	Yes except P6, P7 and P9	Board of directors	Quarterly and on need basis
20	IRFC	Yes	Yes	Yes	Yes	Board of Directors	Quarterly and on need basis
21	IREDA	Yes	Yes	Yes	No	Board of Directors	As required, on a periodic basis
22	IRCON	NA	NA	NA	NA	NA	NA
23	MTNL	Yes	Yes	Yes	No	Board of Directors	Quarterly and Annually
24	MDSL	Yes	Yes	Yes	MDL must comply with the Purchase Manual and procurement guidelines set by the Government of India.@	Director (Corporate planning and Personnel)	periodically

Sl No	Name of the CPSE (Abb)	Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No) for P1 to P9	Has the policy been approved by the Board? (Yes/No)	Whether the entity has translated the policy into procedures. (Yes / No) P1 to P9	Do the enlisted policies extend to your value chain partners? (Yes / No P1 to P9)	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Details of review of NGRBCs by the Company Indicate whether review was undertaken by Director /Committee of the Board / Any other Committee (P1 to P9)	Frequency (P1 to P9)
25	NALCO	Yes	Yes	Yes	Yes except P2,P4 P7 P8 and P9	Director (Production)	Yes	Annually
26	NFL	Yes @	-	-	-	Chairman & Managing director	NA	NA
27	NBCC	Yes	Yes	Yes	Yes	Risk Management Committee	Yes	As and when required
28	NHPC	Yes	Yes	Yes	Yes	Director Finance	Yes	Annually
29	NLC India	Yes	Yes	Yes	Yes	Board of Directors	Yes	Annually or event based
30	NMDC	Yes	Yes	Yes	Yes	Board of Directors	Yes	Annually
31	RVNL	Yes	Yes	Yes	No	Committee/Board	Yes	As and when required
32	RCIL	Yes	Yes	Yes	Yes	Board of Directors	Yes	Annually
33	RCFL	Yes	Yes	Yes	No	Corporate Social Responsibility & Sustainability Development Committee	Yes	On need basis/quarterly
34	RITES	Yes	Yes	Yes	Yes	Business Responsibility and Sustainability Committee	Yes	Half yearly
35	SCI	Yes except P7	Yes except P2 and P7	Yes except P2 and P7	NA	Director (P & A)	NA	NA
36	SJVN	Yes	Yes	Yes	Yes	Chairman & Managing Director	Yes	On need basis
37	SECI	Yes	Yes	Yes	Yes	Board of Directors	NA	NA

@refer details in BRSR Report of the respective CPSE.

8.9 Web Link of the Policies

Web Link of the Policies stated in the Section B of the BRSR are tabulated for 14 Maharatna CPSE and 23 Navratna CPSEs is tabulated below:

Table 8.8 Web Link of the Policies as stated in the BRSR

Name of the CPSE (Abbv)	Web Link of the Policies
Maharatna	
BHEL	i. https://www.bhel.com/code-business-conduct-ethics-board-members-senior-management-personnel ii. https://www.bhel.com/code-conduct-prevention-insider-trading iii. https://www.bhel.com/bhel-fraud-prevention-policy-0 iv. https://www.bhel.com/whistle-blower-policy v. https://www.bhel.com/sites/default/files/HSEPOLICY.pdf vi. https://www.bhel.com/sites/default/files/BHEL_CSR_Policy_2022.pdf
BPCL	Principle 1 https://www.bharatpetroleum.in/images/files/CodeOfConduct_BPCL.pdf https://www.bharatpetroleum.in/images/files/Whistle%20Blower%20Policy%20(updated%202023).pdf https://www.bharatpetroleum.in/images/files/Revised-RPT-Policy-Updated-March-2025.pdf Principle 2 https://www.bharatpetroleum.in/sustainability/health-safety-security-and-environment/policies/hse-policy.aspx Principle 3 https://www.bharatpetroleum.in/images/files/Human-Rights-Policy.pdf https://www.bharatpetroleum.in/images/files/EOP%20BPCL(3).pdf Principle 4 https://www.bharatpetroleum.in/sustainability/health-safety-security-and-environment/policies/hse-policy.aspx Principle 5 https://www.bharatpetroleum.in/images/files/Human-Rights-Policy.pdf https://www.bharatpetroleum.in/images/files/POSH_English.pdf Principle 6 https://www.bharatpetroleum.in/sustainability/health-safety-security-and-environment/policies/sustainability-policy.aspx https://www.bharatpetroleum.in/sustainability/health-safety-security-and-environment/policies/hse-policy.aspx Principle 7 https://www.bharatpetroleum.in/sustainability/health-safety-security-and-environment/policies/hse-policy.aspx https://www.bharatpetroleum.in/pdf/holidaylistingpolicyfinal.pdf Principle 8 https://www.bharatpetroleum.in/social-responsibility/corporate-social-responsibility/vision-and-policy.aspx https://www.bharatpetroleum.in/images/files/EOP%20BPCL(3).pdf https://msme.gov.in/public-procurement-policy Principle 9 https://www.bharatpetroleum.in/images/files/BPCL-Citizen's-Charter-Jan-2025.pdf https://www.bharatpetroleum.in/images/files/PRIVACY_POLICY_2024.pdf
CIL	P-4 CIL Equal Opportunity Policy P-7 Memorandum and Articles of Association of Coal India Limited (updated as on 30th August 2022 as per Companies Act'2013) P-1 Code of Conduct for Board Members and Senior Management P-4 Risk Management Policy P-7 Memorandum and Articles of Association (Updated as on 30th August'2022 as per Companies Act'2013) P-1 Policy on materiality of related party transactions and on dealing with related party transactions P-8 CSR Policy of Coal India Limited (w.e.f. 08.04.2021) P-6 Sustainable Development Policy of CIL 2013 P-2 E-Waste policy of CIL-2019 P-2 CIL Fly ash guidelines 2020 P-6 CIL Corporate Environmental Policy 2018 Management Policy of CIL HQ Kolkata P-3, 5 Guidelines for Environmental Personnel in Mines P-9 IT Policy for CIL and Subsidiaries P-1 Revised Related Party Transaction Policy P-1 Policy on Preservation of documents including Archival Policy under SEBI(LODR) Regulations 2015-Hindi P-1 CIL Policy for Registrars and Share Transfer Agent (RTA) P-5 Coal India - Whistle Blower Policy

GAIL	<p>A. Code of Conduct</p> <p>1. Board Members and Senior Management Personnel https://gailonline.com/pdf/InvestorsZone/CodeofConductason09042019.pdf</p> <p>2. Code of Fair Disclosure and Conduct- Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information https://gailonline.com/pdf/InvestorsZone/GAIL-Principles-of-Fair-Disclosures.pdf</p> <p>3. Code of Conduct to regulate, monitor and report trading by insiders - insider trading code https://gailonline.com/pdf/InvestorsZone/GAIL-Insider%20Trading%20Code%202018-10.04.2019.pdf</p> <p>B. Fraud Prevention Policy https://www.gailonline.com/pdf/others/FraudPreventionPolicyRev01withSOPonFPPRev00.pdf</p> <p>C. MoU between GAIL (India) Ltd and Transparency International India (TII) https://gailonline.com/pdf/others/MOU-With-TII-23rd.July-2007.pdf</p> <p>D. Sustainability Policy https://gailonline.com/pdf/Sustainability/Sustainability_Policy_English_17072024.pdf</p> <p>E. CSR Policy https://gailonline.com/CSR_Ploicy.html</p> <p>F. Policy For Prevention, Prohibition and Redressal OF Sexual Harassment Of Women At Workplace https://www.gailonline.com/pdf/others/PolicyforPreventionProhibitionAndRedressalOFSexualHarassmentOfWomenAtWorkplace25042023.pdf</p> <p>G. Material Subsidiary Policy https://gailonline.com/pdf/InvestorsZone/GAILMaterialSubsidiarypolicyFinal2021.pdf</p> <p>Related Party Transaction Policy https://gailonline.com/pdf/InvestorsZone/GAILRelatedPartyTransactionPolicyMarch2022.pdf</p> <p>GAIL Policy for determination of Materiality and Disclosure https://gailonline.com/pdf/InvestorsZone/GAILPolicyforDeterminationofMaterialityandDisclosure06102022.pdf</p> <p>H. Dividend Distribution Policy https://gailonline.com/pdf/InvestorsZone/GAIL%20Dividend%20Distribution%20Policy.pdf</p> <p>I. Policy on Diversity of Board of Directors https://gailonline.com/pdf/InvestorsZone/Policy%20on%20Diversity%20of%20Board.pdf</p> <p>J. Whistle Blower Policy https://www.gailonline.com/pdf/others/Circular_Whistle%20Blower%20Policy_12.02.2019-english.pdf</p> <p>K. Equal Opportunity Policy https://www.gailonline.com/pdf/others/EqualOpportunityPolicyEnglish14022024.pdf</p> <p>L. Public Interest Disclosure & Protection of Informers https://www.gailonline.com/pdf/others/PIDPI.pdf</p> <p>M. Quality Policy https://www.gailonline.com/pdf/others/GAILQualityPolicyinEnglish.pdf</p> <p>N. Information Security Policy https://www.gailonline.com/pdf/others/Information-Security-Policy-Statement-12-feb-21.pdf</p> <p>O. Heath, Safety and Environment Policy https://www.gailonline.com/pdf/others/CorporateHSEPolicyUpdated.pdf</p> <p>P. Document Preservation Policy https://www.gailonline.com/pdf/others/Document%20Preservation%20%20Policy.pdf</p> <p>Q. Conciliation Rule https://www.gailonline.com/pdf/others/GAIL_(INDIA)_LIMITED_CONCILIATION_RULES_2010.pdf</p> <p>R. Nominated Nodal Officer(s) For Fraud Prevention Policy https://www.gailonline.com/pdf/others/NominatationofNodalOfficersforFraudPreventionPolicy04052023.pdf</p> <p>S. Hyper linking Policy https://www.gailonline.com/HighperlinkingPolicy.html</p> <p>T. Copyright Policy https://www.gailonline.com/CopyrightPolicy.html</p> <p>U. RTI https://www.gailonline.com/RTI.html</p>
HAL	Policies of the Company are available at www.hal-india.co.in/investors/code-and-policies
HPCL	Code of Conduct: https://hindustanpetroleum.com/pages/code-of-conduct Whistle Blower Policy: https://hindustanpetroleum.com/images/Whistle_Blower_policy.pdf

	<p>HSE Policy: (Health) https://hindustanpetroleum.com/health-at-hpcl (Safety) https://hindustanpetroleum.com/safety-at-hpcl (Environment) https://hindustanpetroleum.com/environment-at-hpcl Sustainable development Policy: https://hindustanpetroleum.com/pages/sustainability Human Rights Policy: https://hindustanpetroleum.com/pages/Human-Rights-Policy Human Resource Policies: These include Inter alia (Appointment, Compensation, Work related reimbursements and location-based allowances, transfer benefits, Leave Policies (EL, CL, LHP, SSL, Study leave, Maternity, Adoption, Paternity, Surrogacy, Child Care, CDO, SCDO, Festival holidays, special leaves), Employee benefits, Welfare Measures, Promotions, Idea Sharing, Performance Appraisal, Separation and Post-Retirement Benefits) All HR Policies are available on Company Intranet Portal Climate Change Policy: https://hindustanpetroleum.com/documents/pdf/HPCL_Climate_Change_Policy.pdf CSR Policy: https://hindustanpetroleum.com/images/pdf/HPCL_CSR_Policy_wef%2020052021.pdf Citizen's/Clients Charter: https://hindustanpetroleum.com/documents/pdf/HPCL_Citizens_Charter.pdf Privacy Policy: https://hindustanpetroleum.com/documents/pdf/Privacy_Policy_June_2023.pdf</p>
IOC	<p>Principle 1: https://iocl.com/download/Code_of_Conduct_for_Board_Members_&_SMP.pdf Principle 2: https://www.iocl.com/download/IOC_S&CSR_Policy.pdf Principle 3: https://iocl.com/pages/h-s-and-e-policy Principle 4: https://www.iocl.com/download/IOC_S&CSR_Policy.pdf Principle 5: https://iocl.com/InvestorCenter/pdf/Whistle_Blower_policy.pdf Principle 6: https://www.iocl.com/download/IOC_S&CSR_Policy.pdf Principle 7: https://www.iocl.com/download/IOC_S&CSR_Policy.pdf Principle 8: https://www.iocl.com/download/IOC_S&CSR_Policy.pdf Principle 9: https://ex.indianoil.in/Website_Data_Privacy_Policy-Jan2020 Final(Online%20Data%20Collection).pdf</p>
NTPC	Our policies are available at https://www.ntpc.co.in/sustainability/policies
ONGC	<p>A: https://ongcindia.com/documents/77751/2660534/AntiBribery301024.pdf/0b0998cb-44e2-6ec1-46a3-ec723b49ad55 https://ongcindia.com/documents/77751/1767719/3695_350_fraud211201.pdf/d7ee464a-2a57-f6e1-439f-9b2f2ed97ef4 https://ongcindia.com/documents/77751/1767719/4994_248_Amcobm.pdf/9c5b3c75-de33-855a-5cd5-40ae9a8cf18b B: https://ongcindia.com/documents/77751/2660534/EnvironmentPolicy301024.pdf/44916203-93a1-2016-4a15-a5ce2f8fe216 C: https://ongcindia.com/documents/77751/2660534/HealthSafetyPolicy301024.pdf/98e681e7-1c31-a67d-ddb8-9f5e7533b7d8 https://ongcindia.com/documents/77751/2660534/policy310723.pdf/eda414a7-dc4f-8704-07bc-9ebd25d409f7 D: https://ongcindia.com/documents/77751/2660534/HealthSafetyPolicy301024.pdf/98e681e7-1c31-a67d-ddb8-9f5e7533b7d8 https://ongcindia.com/documents/77751/2660534/HumanRightsPolicy301024.pdf/2823c4f2-88d3-8674-8dd0-df2ca93655d6 E: https://ongcindia.com/documents/77751/2660534/HumanRightsPolicy301024.pdf/2823c4f2-88d3-8674-8dd0-df2ca93655d6 F: https://ongcindia.com/documents/77751/2660534/EnvironmentPolicy301024.pdf/44916203-93a1-2016-4a15-a5ce2f8fe216 https://ongcindia.com/documents/77751/2660534/BiodiversityPolicy301024.pdf/1d002ded-78cc-7290-99f2-5c27e1d770b4 https://ongcindia.com/documents/77751/2660534/WaterManagementPolicy301024.pdf/ded5615a-a7b6-398a-8cde-ca35d8febdac G: https://ongcindia.com/documents/77751/2660534/PublicAdvocacyPolicy301024.pdf/0d0ebef0-bc8f-f610-b270-704f686e4318 H: https://ongcindia.com/documents/77751/2660534/policy310723.pdf/eda414a7-dc4f-8704-07bc-9ebd25d409f7 I: https://ongcindia.com/fin/web/eng/privacy-policy/privacy-policy#:~:text=Except%20as%20set%20out%20in,if%20we%20believe%20that%20such</p>
OIL	https://www.oil-india.com/sustainability-esg-policies
PFC	<p>CSR and Sustainability Policy https://pfcindia.co.in/ensite/DocumentRepository/ckfinder/files/CSR/CSR%20Policy_V1.pdf Fair Practice Code https://www.pfcindia.co.in/ensite/DocumentRepository/ckfinder/files/Statutory Requirements/Codes and Policies/Fair Practices_Code/Fair%20Practice%20Code.pdf Code of Business Conduct and Ethics https://www.pfcindia.com/Default/ViewFile/?id=1472556128687_Code%20of%20Conduct%2017042015.pdf&path=Page&Name=Code%20of%20Conduct%20for%20Board%20of%20Directors%20and%20Senior%20Management%20Personnel Anti-Fraud Policy https://www.pfcindia.com/Default/ViewFile/?id=1471520577857_ANTI%20FRAUD%20POLICY%2005_11_2011.pdf&path=Page&Name=Anti%20Fraud%20Policy Whistle-Blower Policy https://www.pfcindia.com/Default/ViewFile/?id=1490188785276_WBP.pdf&path=Page Policy on Related Party Transactions https://www.pfcindia.com/Default/ViewFile/?id=1561552784406_Final%20Policy%20on%20RPT%2017052019.pdf&path=Page Policy on Material Subsidiary https://www.pfcindia.com/Default/ Dividend Distribution Policy https://www.pfcindia.com/Default/ViewFile/?id=1546009180778_DividendDistribution.</p>

	<p>pdf&path=Page Code of Practices & Procedures for Fair Disclosure of Unpublished Price Sensitive Information and Conduct for regulating, monitoring & reporting of trading in the securities of Power Finance Corporation Limited https://pfcindia.com/Default/ViewFile/?id=1614952208955_Insider_Trading_Code_Amended05032021.pdf&path=Page Policy for Determination of Materiality of Events https://www.pfcindia.co.in/ensite/DocumentRepository/ckfinder/files/Statutory_Requirements/Codes_and_Policies/Policy_for_Determination_of_Materiality_of_Events/Final%20Policy%20for%20Determination%20of%20Materiality%20of%20Events17052019.pdf</p>
PGCIL	<p>The Policies covering these principles are available on the Company's website under 'Policies' section. https://www.powergrid.in/index.php/policies</p>
RECL	<p>Internal Guidelines on Corporate Governance https://recindia.nic.in/uploads/files/Final---Internal-Guidelines-on-Corporate-Governance.pdf Policy for Prevention of Fraud https://recindia.nic.in/uploads/files/co-fin-coord-rec-fraud-prevention-policy-dt011223.pdf Whistle Blower Policy https://www.recindia.nic.in/uploads/files/Whistle_Blower_Policy.pdf Code of Business Conduct and Ethics https://recindia.nic.in/uploads/files/co-cs-Code-of-Business-Conduct-Policy-10032025.pdf Fair Practices Code https://recindia.nic.in/uploads/files/co-hr-GRO-Order-Fair-Practice-Code-30-05-2024.pdf Policy on Materiality of Related Party Transactions and Dealing with Related Party Transactions https://recindia.nic.in/uploads/files/RPT-Policy-of-REC-dated-150722.pdf Code of Conduct for Regulating, Monitoring and Reporting of Trading by Designated Persons and their Immediate Relatives and for Fair Disclosure https://recindia.nic.in/uploads/files/co-cs-insider-trading-code-submitted-to-stockexchanges-dt240725.pdf Policy on 'fit & proper' criteria of Directors https://recindia.nic.in/uploads/files/Amended---Policy-on-Fit--Proper-Criteria.pdf REC ESG policy https://recindia.nic.in/uploads/files/CO-BDM-RECESGPolicy-060624.pdf</p>
SAIL	<p>https://sail.co.in/en/company-policies https://www.sail.co.in/en/investors-relation/policies https://www.sail.co.in/en/human-rights-charter https://www.sail.co.in/en/personnel-policies</p>
Navratna	
BEL	<p>https://bel-india.in/codes-policies/</p>
CCIL	<p>ESG Policy https://www.concorindia.co.in/assets/pdf/ESR_policy.pdf Quality Policy https://concorindia.co.in/quality.asp Code of Business Conduct and Ethics https://concorindia.co.in/assets/pdf/Code_of_conduct.pdf POSH Policy https://concorindia.co.in/assets/pdf/ConcorSexualHarrasmentPolicy.pdf IT Policy https://www.concorindia.co.in/isystems.asp CSR Policy https://concorindia.co.in/assets/pdf/csrpolicy.pdf Diversity Policy https://concorindia.co.in/assets/pdf/Diversity_policy.pdf Stakeholder Engagement Policy https://concorindia.co.in/assets/pdf/stake_holder_eng.pdf</p>
EIL	<p>P1: https://engineersindia.com/admin/img/UploadedFiles/InvestorInternal/Files/English/7faac7c15dd041f3abc6f6e99268c1ca.pdf https://engineersindia.com/admin/img/UploadedFiles/InvestorInternal/Files/English/5bcf585ae88f421493d51c087839f794.pdf P2: https://engineersindia.com/storage/2021/10/HSE-Policy.pdf P3: https://engineersindia.com/storage/2021/10/HSE-Policy.pdf P4: https://engineersindia.com/storage/2022/09/CSR-Policy-of-EIL-w.e.f.-22.03.2023.pdf P5: https://engineersindia.com/storage/2022/08/EQUAL-OPPORTUNITY-POLICY.pdf P6: https://engineersindia.com/storage/2021/10/HSE-Policy.pdf P7: https://engineersindia.com/storage/2022/09/CSR-Policy-of-EIL-w.e.f.-22.03.2023.pdf P8: https://engineersindia.com/storage/2022/09/CSR-Policy-of-EIL-w.e.f.-22.03.2023.pdf P9: https://engineersindia.com/storage/2021/10/Quality-Policy.pdf</p>

HUDCO	<p>www.hudco.org.in</p> <p>Some policies being internal documents are available to the employees through the Company's intranet</p>
IRCTC	<p>P1 https://www.irctc.com/assets/images/Anti%20Bribery%20and%20Corruption%20Policy_IRCTC_V1.0%20(8)%2027.06.24.pdf</p> <p>P2 https://www.irctc.com/assets/images/IRCTC_Sustainable%20Procurement%20Policy_20_06_24.pdf</p> <p>P3 https://www.irctc.com/assets/images/IRCTC_Health_&_Safety_Policy_20_06_24.pdf</p> <p>https://www.irctc.com/assets/images/Equal%20opportunity%20Policy%20for%20Person%20with%20Disabilities.pdf</p> <p>P4 https://www.irctc.com/assets/images/Stakeholder_Engagement_Policy_20_06_24.pdf</p> <p>P5 https://www.irctc.com/assets/images/IRCTC_Human%20Rights%20Policy_20_06_24.pdf</p> <p>https://www.irctc.com/assets/images/IRCTC%20Policy%20for%20Prevention%20OF%20Sexual%20Harassment%20OF%20Women%20At%20Workplace_12_6_23.pdf</p> <p>P6 https://www.irctc.com/assets/images/IRCTC_Environmental_Policy_20_06_24.pdf</p> <p>P7 https://www.irctc.com/assets/images/IRCTC_Public_Policy_Advocacy_Policy_v1.0.pdf</p> <p>P8 https://www.irctc.com/assets/images/CSR%20vision%20document_12_06_24.pdf</p> <p>https://www.irctc.com/assets/images/IRCTC_Grievance_redressal_external_20_06_24.pdf</p> <p>P9 IRCTC Corporate Portal </p>
IRFC	<p>Board Diversity Policy https://irfc.co.in/sites/default/files/inline-files/BOARD%20DIVERSITY%20POLICY_0.pdf</p> <p>Whistle Blower Policy https://irfc.co.in/sites/default/files/inline-files/WHISTLE%20BLOWER%20POLICY-VIGIL%20MECHANISM_0.pdf</p> <p>Code of Business Conduct and Ethics https://irfc.co.in/sites/default/files/inline-files/CODE%20OF%20BUSINESS%20CONDUCT%20AND%20ETHICS%20FOR%20BOARD%20MEMBERS%20AND%20SENIOR%20MANAGEMENT%20OF%20THE%20COMPANY_0.pdf</p> <p>Policy on Materiality of Related Party Transactions and Dealing with Related Party Transactions https://irfc.co.in/sites/default/files/inline-files/RELATED%20PARTY%20TRANSACTIONS%20E%20%80%90%20POLICY%20%26%20PROCEDURES_0.pdf</p> <p>Code of Conduct for Regulating, Monitoring and Reporting of Trading by Designated Persons and their Immediate Relatives and for Fair Disclosure https://irfc.co.in/sites/default/files/inline-files/PROHIBITION%20OF%20INSIDER%20TRADING%20POLICY_0.pdf</p> <p>Policy on 'fit & proper' criteria of Directors https://irfc.co.in/sites/default/files/inline-files/IRFC%20FIT%20PROPER%20CRITERIA%20POLICY.pdf</p> <p>Nomination and Remuneration Policy https://irfc.co.in/sites/default/files/inline-files/NOMINATION%20AND%20REMUNERATION%20POLICY_0.pdf</p> <p>Policy of Material Disclosure of Events https://irfc.co.in/sites/default/files/inline-files/CORPORATE%20POLICY%20ON%20MATERIALITY%20FOR%20DISCLOSURE%20OF%20EVENTS%20TO%20THE%20STOCK%20EXCHANGES_0.pdf</p> <p>Prevention of Documents and Archival Policy https://irfc.co.in/sites/default/files/inline-files/PRESERVATION%20OF%20DOCUMENTS%20AND%20ARCHIVAL%20POLICY_0.pdf</p>
IREDA	<p>Name of the Policy Web Link Principle</p> <p>Code of Business Conduct & Ethics: https://www.ireda.in/code-of-business-conduct-ethics</p> <p>CSR Policy: https://www.ireda.in/csr-policy-of-ireda</p> <p>Human Rights Policy: https://www.ireda.in/images/HTMLfiles/Human%20Rights%20Policy.pdf</p> <p>Internal Guideline on Corporate Governance : https://www.ireda.in/corporate-governance</p> <p>Information Security Policy: https://www.ireda.in/doc/information-security-policy-new.pdf 9</p> <p>Anti Bribery & Anti-Corruption (ABAC) Policy: https://www.ireda.in/corporate-governance</p> <p>Policy on Vigil Mechanism/Whistle Blower Policy: https://www.ireda.in/corporate-governance 5</p> <p>UPSI Policy https://www.ireda.in/corporate-governance</p> <p>Diversity, Equity & Inclusion (DE&I) Policy:</p>

	<p>https://www.ireda.in/corporate-governance 5</p> <p>ESMS Policy https://www.ireda.in/esms 3, 4, 6</p> <p>Financing Norms and Schemes: https://www.ireda.in/detailed-financing-norms 2</p> <p>Citizen Charter of IREDA: https://www.ireda.in/citizen-charter</p>
IRCON	<p>Link to Safety, Health and Environment Policy: https://www.ircon.org/images/file/cosecy/SHEPOLICYENGLISH.jpg</p> <p>Link to CSR and Sustainability Policy: http://ircon.org/images/file/cosecy/Revised_CSR_Policy_Oct_2022.pdf</p> <p>Link to other policies: https://www.ircon.org/index.php?option=com_content&view=article&id=212&Itemid=606&lang=en</p>
MTNL	<p>Guidelines on Corporate Governance https://mtnl.in/corporategovernance.html</p> <p>Policy for Prevention of Fraud https://mtnl.in/PIDPI.pdf</p> <p>Whistle Blower Policy https://mtnl.in/whistleBlowerPolicy.pdf</p> <p>Code of Business Conduct and Ethics https://mtnl.in/codeofconduct.pdf</p> <p>Policy on Materiality of Related Party Transactions and Dealing with Related Party Transactions https://mtnl.in/Related%20Party%20transaction%20Policy.pdf</p> <p>Code of Conduct for Regulating, Monitoring and Reporting of Trading by Designated Persons and their Immediate Relatives and for Fair Disclosure https://mtnl.in/CODE%20OF%20PRACTICES%20AND%20PROCEDURES%20FOR%20FAIR%20DISCLOSURE%20OF%20UNPUBLISHED%20PRICE%20SENSITIVE%20INFORMATION.pdf</p> <p>Citizen Charter https://mtnl.in/citizencharter.pdf</p>
MDSL	<p>1 Health, safety and Environment Policy https://mazagondock.in/images/pdf/H_S_E_M_S_POLICY.pdf</p> <p>2 Dividend distribution policy https://mazagondock.in/images/pdf/Dividend-DistributionPolicy-19052022.pdf</p> <p>3 Process of Grievance Redressal https://mazagondock.in/images/pdf/Process-of-Redress-of-Grievance.pdf</p> <p>4 Code of Business conduct and Ethics for board members https://mazagondock.in/images/pdf/mdl-code-of-conduct-for-director-and-senior-mngt.pdf</p> <p>5 Policy on Materiality for disclosure of event https://mazagondock.in/images/pdf/Materiality_policy_on_stock_exchange_disclosure_updated_29022024.pdf</p> <p>6 CSR Policy https://mazagondock.in/images/pdf/CSR_Policy_of_MDL_07082023%20(1).pdf 8 7 Familiarization programme for Independent directors https://mazagondock.in/images/pdf/Directors%20Familiarisation%20Program%20details%202024-25_28042025.Pdf</p> <p>8 Materiality policy https://mazagondock.in/images/pdf/policy-on-materialitymdl05102018-8119.pdf</p> <p>9 Preservation of documents and Archival Policy https://mazagondock.in/images/pdf/mdl-policy-on-preservationof-documents.pdf</p> <p>10 Related party transaction policy https://mazagondock.in/images/pdf/related-party-transactionpolicy.pdf</p> <p>11 Code of Conduct for Prohibition of Insider Trading https://mazagondock.in/images/pdf/Code%20of%20Conduct%20for%20Prohibition%20of%20Insider%20Trading%20in%20dealing%20with%20the%20MDL%20Securities_27032025.pdf</p> <p>12 Whistle blower policy https://mazagondock.in/images/pdf/whistle-blower-policy.pdf</p> <p>13 Equal Opportunity Policy https://mazagondock.in/images/pdf/MDL_Equal_opportunity_Policy_280325.pdf</p>
NALCO	<p>https://www.nalcoindia.com/company/policies-docs/ and specifically https://www.nalcoindia.com/wp-content/uploads/2021/08/Sustainable-Development-Policy-19-01-25.pdf</p>
NFL	NO
NBCC	<p>https://www.nbccindia.in/webEnglish/policies Further, there could be some of the additional policies of the Company which are accessible only to employees and other internal stakeholders on account of confidentiality</p>
NHPC	<p>Principle 4 CSR and Sustainability Policy https://www.nhpcindia.com/assests/pzi_public/gallery/1681895733.pdf</p> <p>Stakeholders' Engagement Policy https://www.nhpcindia.com/assests/pzi_public/gallery/1703065928.pdf</p> <p>Principle 5 Code of Business Conduct & Ethics (for Board members and senior management personnel) https://www.nhpcindia.com/assests/pzi_public/gallery/16851556070.pdf</p> <p>Grievance Policy and Procedures https://www.nhpcindia.com/assests/pzi_public/gallery/1689568899.pdf</p> <p>Human Rights Policy https://www.nhpcindia.com/assests/pzi_public/gallery/17163716340.pdf</p> <p>Principle 6 Corporate Environment Policy</p>

	https://www.nhpcindia.com/assests/pzi_public/gallery/16844978530.pdf Conservation of Energy Policy https://www.nhpcindia.com/assests/pzi_public/gallery/16855998400.pdf Water Conservation Policy https://www.nhpcindia.com/assests/pzi_public/gallery/16844974380.pdf Waste Management Policy https://www.nhpcindia.com/assests/pzi_public/gallery/16844974930.pdf Biodiversity Policy https://www.nhpcindia.com/assests/pzi_public/gallery/16844972780.pdf Principle 7 Public Policy Advocacy Policy https://www.nhpcindia.com/assests/pzi_public/gallery/16854351810.pdf Principle 8 CSR and Sustainable Development Policy https://www.nhpcindia.com/assests/pzi_public/gallery/1681895733.pdf Principle 9 Fraud Prevention & Detection Policy https://www.nhpcindia.com/assests/pzi_public/gallery/1683188229.pdf IT & Cyber Security Policy https://www.nhpcindia.com/assests/pzi_public/gallery/16857087030.pdf
NLC India	Whistle blower policy – https://web.nlcindia.in/webcount/Document/whistleblow.pdf • Complaint handling policy – https://web.nlcindia.in/webcount/Document/Complaint_Policy.pdf • Archival Policy – https://www.nlcindia.in/investor/ArchivalPolicy.pdf • Nomination and Remuneration Policy – https://www.nlcindia.in/investor/Remuneration-policy13032019.pdf • Policy for Materiality of Event – https://www.nlcindia.in/investor/policy_materiality_event.pdf • Policy on Material Subsidiary – https://www.nlcindia.in/investor/policy_on_material_subsidiaries.pdf • Policy on Related Party Transaction – https://www.nlcindia.in/investor/policy_on_related_party_transactions.pdf • Cyber security policy – https://www.nlcindia.in/new_website/cyber-policy-17-22.pdf • Vendor grievance policy – https://www.nlcindia.in/new_website/Vendor%20Grievance%20Policy%20rv1%2018082022.pdf#:~:text=NLCIL%20Vendor%20Grievance%20Process%20allows%20vendors%20to%20access,about%20the%20contracting%20process%20and%20contract%20award%20decisions • Waste Management Policy – https://www.nlcindia.in/new_website/Waste%20Management%20Policy.pdf • ESG Policy – https://www.nlcindia.in/new_website/ESG_policy_28082023.pdf • Dividend Distribution Policy – https://www.nlcindia.in/investor/dividenddistributionpolicy_15042017.pdf • Policy for Investment of Surplus Funds – https://www.nlcindia.in/investor/policyforSTD07122018.pdf • Environment Policy of NLC – https://www.nlcindia.in/new_website/env-policy-2019.pdf • CSR Policy – https://www.nlcindia.in/new_website/csr_new/csr_policy_2021.pdf • Code of Conduct – https://www.nlcindia.in/new_website/codeconduct.pdf • Code of conduct for prevention of Insider Trading – https://www.nlcindia.in/investor/code_conduct_trading.pdf • Code of Practices and Procedures for disclosure of Unpublished Price Sensitive Information – https://www.nlcindia.in/investor/Code%20of%20Practices%20and%20Procedures%20for%20Fair%20Disclosure%20of%20Unpublished%20Price%20Sensitive%20Information06042019.pdf • Health & Safety Policy – https://www.nlcindia.in/new_website/NLC%20Safety%20policy.pdf • Code of Conduct to regulate, monitor and report trading – https://www.nlcindia.in/investor/code_conduct_trading.pdf • Disaster management Plan (NNTPS) Link: https://www.nlcindia.in/webassets/sustain_policy/NNTPS_DISASTER_PLAN_2025.pdf https://www.nlcindia.in/webassets/sustain_policy/MINES_DISASTER_PLAN_2025.pdf • CDA Rules – https://www.nlcindia.in/new_website/rti-model/manuals/HR-1.pdf
NMDC	https://www.nmdc.co.in/investors/policies-and-documents Certain policies of NMDC are available exclusively to employees and other internal stakeholders via the intranet.
RVNL	https://rvnl.org/investor
RCIL	https://www.railtel.in/others/brsr-principal-wise
RCFL	www.refltd.com
RITES	https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf https://www.rites.com/Upload/MediaGallery/PDF/3/Anti_Bribery_and_Anti_Corruption_Policy_pdf-2023-Jun-23-16-59-47.pdf P2 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf

	<p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p> <p>https://rites.com/Upload/MediaGallery/PDF/3/CSR_Policy_pdf-2025-Aug-22-16-52-40.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Preferential_procurement_policy_framework_pdf-2023-Jun-23-17-3-48.pdf</p> <p>P3 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf</p> <p>https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p> <p>https://www.rites.com/RitesGCC</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Equal_opportunity_policy_framework_pdf-2023-Jun-23-17-1-5.pdf</p> <p>P4 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf</p> <p>https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p> <p>https://rites.com/Upload/MediaGallery/PDF/3/CSR_Policy_pdf-2025-Aug-22-16-52-40.pdf</p> <p>P5 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf</p> <p>https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p> <p>https://rites.com/Upload/MediaGallery/PDF/3/CSR_Policy_pdf-2025-Aug-22-16-52-40.pdf</p> <p>P6 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf</p> <p>https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Policy_Framework_on_Cyber_Security_pdf-2023-Jun-23-17-3-9.pdf</p> <p>P7 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf</p> <p>https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p> <p>https://rites.com/Upload/MediaGallery/PDF/3/CSR_Policy_pdf-2025-Aug-22-16-52-40.pdf</p> <p>P8 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf</p> <p>https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p> <p>https://rites.com/Upload/MediaGallery/PDF/3/CSR_Policy_pdf-2025-Aug-22-16-52-40.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Preferential_procurement_policy_framework_pdf-2023-Jun-23-17-3-48.pdf</p> <p>Disclosure Questions P1 P2 P3 P4 P5 P6 P7 P8 P9</p> <p>P9 https://www.rites.com/Upload/MediaGallery/PDF/3/ESG_Policy-170223_pdf-2023-Feb-17-15-38-55.pdf</p> <p>https://www.rites.com/Upload/upload/misc/Balancesheet/CODE-OF-CONDUCT-Policy.pdf</p> <p>https://www.rites.com/Upload/MediaGallery/PDF/3/Whistle_Blower_Policy-Apr22_pdf-2022-May-02-16-35-2.pdf</p>
SCI	https://www.shipindia.com/page/policies
SJVN	http://www.sjvn.nic.in and under Corporate Section of SE -rnted and National Stock Exchange of India Limited
SJVN	www.sjvn.nic.in
SECI	Code of Conduct for Board Members and Senior Management Personnel https://www.seci.co.in/code-of-conduct-1 – Website Policies a. Privacy Policy b. Copyright Policy c. Hyperlinking Policy https://www.seci.co.in/website-policy – CSR &

<p>Sustainability Policy https://seci.co.in/assets/uploads/1F07985E-04E1-493D8A3B-25912FF5E64E.pdf – Complaint Handling Policy https://www.seci.co.in/assets/uploads/BA8365D2-ECD5-4C8C-A6C3-752402B2BE02.pdf – Whistle Blower Policy https://www.seci.co.in/assets/uploads/3AC3C5CE3313-4111-ABE9-F7518FF48933.pdf – Transfer policy and transfer orders https://43.248.56.37/rti/seci_rti/transfer-policy-andtransfer-orders – Quality, Environment, Health and Safety (QEHS) Policy https://43.248.56.37/upload/static/files/IMS%20POLICY_SECI.pdf 17 – Risk Management Policy https://43.248.56.37/upload/static/files/Risk%20Management%20Policy%20Final.pdf – Internship Policy https://43.248.56.37/upload/static/files/SECI%20internship%20Policy.pdf</p>
--

8.10 Training and Awareness Programmes

Training and awareness programmes on any of the principles during the financial year 2024-25 to Board of Directors, Key Management Personnel, Employees and workers as disclosed in the Principles 1 of the BRSR by 14 Maharatna CPSE and 23 Navratna CPSE are tabulated below:

Table 8.9 Percentage coverage by training and awareness programs on any of the principles during the financial year 2023-24 (Covering disclosure number 1 of Principle 1 of BRSR Format)

SI No.	Name of the CPSE (Abb)	Total number of training and awareness programmes held				Percentage of persons in respective category covered by the awareness programmes			
		BoD	KMP	Emp	Workers	BoD	KMP	Emp	Workers
	Maharatna								
1	BHEL	8	5	1651	625	80	100	60.1	44.79
2	BPCL	2	2	855	766	100	100	80.58	100
3	CIL	8	23	1172	1042	100	36	100	34.52
4	GAIL	49				100	100	17.6	0.48
5	HAL	7		334	119	100		87	89
6	HPCL	1	1	2683	47	100	100	97.97	6.9
7	IOC	1	0	1718	413	15.38	0	73.26	53.89
8	NTPC	4	4	3162	1616	18.18	28.57	88.23	72.48
9	ONGC	10	773		621	100	80.16		54.51
10	OIL	6	2	333	129	100	100	83.86	63.84
11	PFC	2	2	11	1	16.67	22	42.78	57.14
12	PGCIL	2	2	611	197	100	100	82	76
13	RECL	9	7	105	NA	100	100	99	NA
14	SAIL	1	29	88	NA	40	100	7	NA

Sl No.	Name of the CPSE (Abb)	Total number of training and awareness programmes held				Percentage of persons in respective category covered by the awareness programmes			
		BoD	KMP	Emp	Workers	BoD	KMP	Emp	Workers
	Navratna								
15	BEL	2	0	121	83	100	0	60.56	58.92
16	CCIL	2	0	37	NA	100	0	100	NA
17	EIL	7	3	309	0	75	100	91	0
18	HUDCO	0	3	27	NA	0	100	70.83	NA
19	IRCTC	5	3	67	NA	100	100	85.14	NA
20	IRFC	1	2	4	0	100	100	100	0
21	IREDA	1	16	47	3	100	100	86.67	81.25
22	IRCON	3	5	9	NA	50	100	29	NA
23	MTNL	NIL	NIL	87	NA	NA	NA		NA
24	MDSL	2	4	192	144	100	100	99.07	81.1
25	NALCO	0	1	214	217	0	100	100	64.9
26	NFL	NA	96	325	120	NA	80	60	60
27	NBCC	7	1	61	2	66.6	100	58.97	24.29
28	NHPC	2	2	89	46	100	16.67	100	79.97
29	NLC India	5	27	1119	768	60	33	86.9	51.9
30	NMDC	1	1	313	444	16.7	100	58.4	43.7
31	RVNL	0	1	125		0	100	100	
32	RCIL	2	4	224	NA	33	80	42.26	NA
33	RCFL	4	8	195	102	100	100	50	50
34	RITES	3	6	364	NA	40	20	70.85	NA
35	SCI	1	0	49		38.47		100	
36	SJVN	0	0	140	99	0	0	98.2	97.9
37	SECI	1	7	7	NA	100	63	93	NA

BoD: Board of Directors

KMP: Key Managerial Personnel

Emp: Employees other than BoD and KMP

NA: Not Applicable

8.11 Number of days of Account payable and Open-ness of business

Number of days of Account payable and Open-ness of business covering concentration of Purchases and Sales of 14 Maharatna CPSE and 23 Navratna CPSE are tabulated on the Next page in Table 8.10:

Table 8.10 Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) and concentration of purchases and sales with trading houses, dealers, and related parties as per disclosure requirement on Principle

Sl No	Name of the CPSE (Abbv.)	Number of days of accounts payables (Accounts payable *365) / Cost of goods/ services procured)		Concentration of Purchase (2024-25)			Concentration of Sales (2024-25)				Share of Related Party Transactions (RPTs) in (%) (2024-25)			
		2024-25	2023-24	Purchases from trading houses as % of total purchases	Number of trading houses purchases are made from	Purchases from top 10 trading houses as % of total purchases from trading houses	Sales to dealer/distributors as % of total sales	Number of dealers/distributors whom sales are made	Sales to top 10 dealers/distributors as % of total sales to dealers/distributors	Purchases (Purchases with related parties / Total Purchases)	Sales (Sales to related parties / Total Sales)	Loans & advances (Loans & advances given to related parties / Total loans & advances)	Investments (Investments in related parties / Total Investments made)	
Maharatna														
1	BHEL	201	220	-	-	-	-	-	-	0.01	1.21	0.01	100	
2	BPCL	25	23	19.94	22	86.96	82.10	30,083	0.59	3.10	0.25	6.43	62.27	
3	CIL	82.72	78.57	NA	NA	NA	NA	NA	NA	0	0	0	100%	
4	GAIL	26	23	84.64	10	100	56.35	157	26.74	39.59	20.85	81.43	54.27	
5	HAL	94	94	-	NA	NA	-	NA	NA	.46	.1	.82	8.68	
6	HPCL	25.91	24.22	8.75	20	86.44	88.7	32,751	0.54	26.5	0.7	78.4	83.8	
7	IOC	26.9	26.43	2.83	11	2.79	62.83	56554	1	13.46	1.1	5.11	42.88	
8	NTPC	30.19	30.62	0	0	0	91.26	71	64.64	.78	1.45	9.39	99.43	
9	ONGC	16	17	NA	NA	NA	NA	NA	NA	3.93	33.83	0	71.96	
10	OIL	27.76	23.67	NA	NA	NA	NA	NA	NA	.08	57.68	.6	68.65	
11	PFC	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	.04	70	
12	PGCIL	49.06	34.44	NA	NA	NA	NA	NA	NA	.2	.07	.99	93.7	
13	RECL	24	11	0	0	0	NA	NA	NA	0	NA	0	0	
14	SAIL	93.54	80.32	-	NA	NA	15.91	168	26.6	8.6	.08	.8	78.82	
Navratna														
15	BEL	83	111	15	450	50	-	-	-	1.42	.11	0	25.69	
16	CCIL	12.86	16.81	0	0	0	0	0	0	84.87	5.5	0	63.13	
17	EIL	109	82	NA	NA	NA	NA	NA	NA	.16	.23	-	-	
18	HUDCO	NA	NA	-	-	-	-	-	-	-	-	.61	-	
19	IRCTC	143.11	145.02	-	-	-	-	-	-	10.5	24.21	-	100	
20	IRFC	-	-	NA	NA	NA	NA	NA	NA	NA	1.68	1.124	100	
21	IREDA	45	28	-	-	-	-	-	-	3.09	-	2.31	4.15	
22	IRCON	51	30	-	-	-	-	-	-	.09	82.01	98.67	57.96	
23	MTNL	-	-	-	-	-	-	-	-	-	-	-	-	

Sl No	Name of the CPSE (Abb.)	Number of days of accounts payables (Accounts payable *365) / Cost of goods/ services procured)		Concentration of Purchase (2024-25)			Concentration of Sales (2024-25)				Share of Related Party Transactions (RPTs) in (%) (2024-25)			
		2024-25	2023-24	Purchases from trading houses as % of total purchases	Number of trading houses where purchases are made from	Purchases from top 10 trading houses as % of total purchases from trading houses	Sales to dealer/distributors as % of total sales	Number of dealers/distributors whom sales are made	Sales to top 10 dealers/distributors as % of total sales to dealers/distributors	Purchases (Purchases with related parties / Total Purchases)	Sales (Sales to related parties / Total Sales)	Loans & advances (Loans & advances given to related parties / Total loans & advances)	Investments in related parties / Total Investments made)	
24	MDSL	13	18	-	-	-	-	-	-	90.23	-	-	100	
25	NALCO	40	59	.48	56	71.26	NA	NA	NA	NA	10.62	.12	49	
26	NFL	32	29	45.56	4	100	100	35.56	666.01	-	-	-	-	
27	NBCC	152.1	138.38	0	0	0	0	0	.5	.27	0	0	57.27	
28	NHPC	81.03	82.25	NA	NA	NA	NA	NA	12.97	.6	100	100	100	
29	NLC India	86	79	NA	NA	NA	82	84	12.49	14.36	76	76	100	
30	NMDC	13.06	39	-	-	-	-	-	2.82	10.85	94.34	99.99	99.99	
31	RVNL	6.9	4.63	0	0	0	0	0	.28	2.59	0	98.68	98.68	
32	RCIL	194	151	-	-	-	-	-	3.18	24.18	-	-	-	
33	RCFL	48.99	42.67	37.24	981	86.1	100	18.85	-	-	-	-	100	
34	RITES	115	64	-	NA	NA	-	NA	-	.73	-	-	84.78	
35	SCI	126	168	NA	NA	NA	NA	NA	36.12	58.47	87.96	95.12	95.12	
36	SJVN	34	57.4	-	-	-	100	78.12	-	.21	-	88.42	99.98	
37	SECI	10	13	-	-	-	98.97	69.79	1.36	.16	1.01	1.01	100	

8.12 Research and Development Expenditure

DPE has also collected R&D Expenditure by all CPSE, a chapter 4 on R&D stated the CPSE has invested Rs. 9,691 Crore during 2024-25 further Statement E stated the detail of 79 CPSE which expended on Research and Development in last three years. Hence R&D disclosures stated in Principle 2 of BRSR are not reproduced.

8.13 Energy Consumption

The details of Energy consumed from renewable and Non-renewable sources as stated in the Principle 5 of BRSR from 14 Maharatna CPSE and 23 Navratna CPSE are tabulated below.

Table 8.11 : Energy Consumed from Renewable Sources and Non-Renewable sources FY 2024-25

Sl. No	Name of CPSE	Unit	Total Energy Consumed from Renewable Source	Total Energy Consumed from Non-Renewable Source	Total Energy Consumed
	Maharatna				
1	BHEL	GJ	142,139.08	2,477,389.31	2,619,528.39
2	BPCL	Joules	212.24	129,006.90	129,219.14
3	CIL	Joules	434,621.71	18,657,475.93	19,092,097.64
4	GAIL	Joules	131,614.00	53,954,834.00	54,086,448.00
5	HAL	GJ	312,044.00	1,362,079.00	1,674,123.00
6	HPCL	GJ	297,183.00	70,014,342.00	70,311,525.00
7	IOC	TJ	556.00	319,790.00	320,346.00
8	NTPC	TJ	6,004.50	3,602,629.96	3,608,634.46
9	ONGC	GJ	321,345.00	128,172,543.00	128,493,888.00
10	OIL	GJ	3,149.00	21,671,856.00	21,675,005.00
11	PFC	GJ	0.00	5,892.68	5,892.68
12	PGCIL	GJ	165,617.00	1,489,215.00	1,654,832.00
13	RECL	GJ	4,964.00	12,438.00	17,402.00
14	SAIL	TJ	1,400.00	518,031.00	519,431.00
	Navratna				
15	BEL	GJ	141,147.85	114,446.76	255,594.61
16	CCIL	Joules	0.00	480,208.02	480,208.02
17	EIL	MJ	3,908,518.00	30,898,919.00	34,807,437.00
18	HUDCO	Joules	3.20	5,273.10	5,276.30
19	IRCTC	GJ	319.49	94,810.08	95,129.57
20	IRFC	GJ		385.10	385.10
21	IREDA	GJ	1,526.04	2,993.25	4,519.29
22	IRCON	GJ	340.13	603,359.74	603,699.87
23	MTNL	Joules	3,455,847,218.23		3,455,847,218.23

Sl. No	Name of CPSE	Unit	Total Energy Consumed from Renewable Source	Total Energy Consumed from Non-Renewable Source	Total Energy Consumed
24	MDSL	MJ	16,399,104.23	41,104,220.87	57,503,325.10
25	NALCO	GJ	344,919.25	105,648,116.96	105,993,036.21
26	NFL	GJ	0.00	94,430,283.00	94,430,283.00
27	NBCC	GJ	0.00	104,678.26	104,678.26
28	NHPC	GJ	703,454.00	251,217.00	954,671.00
29	NLC India	TJ	73.64	300,687.76	300,761.40
30	NMDC	GJ	5,916.00	1,698,672.00	1,704,588.00
31	RVNL	GJ	610.92	206,306.13	206,917.05
32	RCIL	Joules	0.00	61,948.03	61,948.03
33	RCFL	GJ	56,820.00	33,479,428.00	33,536,248.00
34	RITES	Joules	140.00	16,258.00	16,398.00
35	SCI	Joules	0.00	13,848,056.00	13,848,056.00
36	SJVN	Joules	37,030.74	21,885.80	58,916.54
37	SECI	Joules	0.00	23,065.14	23,065.14

8.14 Water withdrawal and consumption

The Water withdrawal and consumption as stated in the Principle 6 of BRSR from 14 Maharatna CPSE and 23 Navratna CPSE are tabulated below.

Table 8.12 Water withdrawal and consumption FY 2024-25

S. No	Name of CPSE Abb	Unit	Surface Water	Groundwater	Third Party Water	Seawater / desalinated water	Others	Total Water Withdrawal	Total Consumption
Maharatna									
1	BHEL	KL	0	3,292,052	5,960,580	0	0	9,252,632	9,252,632
2	BPCL	in 000' KL	30,193	508	4,846	18,094	3,325	56,966	36,086
3	CIL	in Lakh'KL	153	5,717	22	0	0	5,892	2,915
4	GAIL	KL	18,891,282	152,383	3,242	0	1,907,848	20,954,755	20,954,755
5	HAL	KL	-	3,398,807	11,278,126	-	4,119	14,681,052	14,681,052
6	HPCL	KL	182,929	661,349	13,938,161	41,714,837	-	56,497,276	19,823,765
7	IOC	KL	87,954,320	13,197,536	8,592,113	5,891	7,556,040	117,305,900	152,925,668
8	NTPC	KL	6,124,488,701	447,613	-	77,767,674	2,637,652	6,205,341,640	1,044,120,246
9	ONGC	KL	4,271,509	4,281,937	457,973	380,761	11,500,065	20,892,245	14,081,135
10	OIL	KL	149,987	2,394,299	350,075	7,176	18	2,901,556	2,901,556
11	PFC	KL	-	28,376	-	-	-	28,376	-
12	PGCIL	KL	55,828	2,530,306	430,896	Nil	Nil	3,017,030	1,592,259

13	RECL	KL	0	0	27,565	0	0	27,565	20,176
14	SAIL	KL	129,577,216	-	-	-	-	129,577,216	87,768,084
Navratna									
15	BEL	KL	0	940,226	485,157	0	21,821	1,447,204	1,447,204
16	CCIL	KL	-	105,275	3,758	-	91,859	200,892	40,178
17	EIL	KL	24	35,310	67,199	-	-	102,533	-
18	HUDCO	KL	0	6,294	33,805	0	0	40,099	40,099
19	IRCTC	KL	132,897	256,350	191,759	-	-	581,006	438,085
20	IRFC	KL	NA	NA	NA	NA	NA	NA	NA
21	IREDA	KL	0	0	14,102	0	0	14,102	2,820
22	IRCON	KL	732,396	3,354,521	1,464	-	-	4,088,380	3,834,141
23	MTNL	KL	-	-	-	-	-	-	-
24	MDSL	KL	-	6,000	375,718	-	-	381,718	77,415
25	NALCO	KL	48,087,770	320,889	3,335	-	342,604	48,754,598	48,632,939
26	NFL	KL	49,487,698	-	-	-	14,194,047	63,681,745	-
27	NBCC	KL	1,884	920	15,014	0	30	17,848	17,185
28	NHPC	KL	773,858	886,690	25,292	0	743	1,686,583	1,686,583
29	NLC India	KL	77,472,169	1,441,418	0	72,804,941	78,172,742	229,891,270	103,234,474
30	NMDC	KL	8,352,227	890,763	2,038	0	-	9,245,028	9,245,028
31	RVNL	KL	1,384	16,654	13,425	-	986	32,449	30,952
32	RCIL	KL	0	0	9,557	0	0	9,557	-
33	RCFL	KL	NA	NA	15,075,495	NA	7,982,599	23,058,094	20,777,785
34	RITES	KL	-	-	22,527	-	-	22,527	22,527
35	SCI	KL	0	0	108,905	59,306	22,171	190,382	190,382
36	SJVN	KL	354,526	73,303	38,781	-	146	466,756	309,644
37	SECI	KL	-	-	2,772	-	-	2,772	1,386

8.15 Greenhouse Gas Emissions (Scope 1 and Scope 2)

The detail of Greenhouse gas emission (Scope 1 and Scope 2) as stated in the Principle 6 of BRSR from 14 Maharatna CPSE and 23 Navratna CPSE are tabulated below.

Table 8.13 Greenhouse Gas Emissions (Scope 1 and Scope 2) FY 2024-25

S. No	Nae of the CPSE (Abbv)	Unit	Total Scope 1 emissions	Total Scope 2 emissions
	Maharatna			
1	BHEL	tCO ₂ e	135975.14	161227.44
2	BPCL	Metric tonnes of CO ₂ equivalent	99,35,959.52	8,57,339.13
3	CIL	Metric tonnes of CO ₂ equivalent	2,66,76,819.21	83,19,234.08
4	GAIL	Metric tonnes of CO ₂ equivalent	34,33,115	4,30,242
5	HAL	Metric tonnes of CO ₂ equivalent	75,808	106,510
6	HPCL	Metric tonnes of CO ₂ equivalent	55,13,044	11,99,251
7	IOC	MtCO ₂ e	21.24	1.29
8	NTPC	Tonnes of CO ₂ equivalent	32,69,59,946.44	64,979.66
9	ONGC	MTCO ₂ e	90,02,041	4,98,787
10	OIL	Metric tonnes of CO ₂ equivalent	1,245,928	1,422,793.45
11	PFC	tCO ₂ e	2.78	1182.41
12	PGCIL	Metric tonnes of CO ₂ equivalent	49,785	2,67,643
13	RECL	Metric tonnes of CO ₂ equivalent	306.46	1876.53
14	SAIL	Tonne of CO ₂	52178648	4796073
	Navratna			
15	BEL	Metric tonnes of CO ₂ equivalent	9,204.38	17,926
16	CCIL	MTCO ₂ e	28950.94	17105.63
17	EIL	Metric tonnes of CO ₂ equivalent	279	6213
18	HUDCO	Metric tonnes of CO ₂ equivalent	33.816	952.6
19	IRCTC	Metric tonnes of CO ₂ equivalent	233.71	18,630.80
20	IRFC	tCO ₂ e	20.97	77.77
21	IREDA	MTCO ₂ e	21.74	541.18
22	IRCON	Metric tonnes of CO ₂ equivalent	52849.92	6744.06
23	MTNL	-	-	-
24	MDSL	Metric tonnes of CO ₂ equivalent	594.84	10,282.39
25	NALCO	MtCO ₂ e	1,06,41,135.54	2,74,225.94
26	NFL	Metric tons of CO ₂ equivalent	NGL : 403853 PNP : 392393 BHT : 462673 VJP : 1653723	NA
27	NBCC	MT CO ₂ e	2,052.10	887.04
28	NHPC	Metric tonnes of CO ₂ equivalent (MtCO ₂ e)	4016	41528
29	NLC India	Metric tons of CO ₂ equivalent	3,00,79,691.55	44,935.21 T
30	NMDC	tCO ₂ e	103,482	84,202
31	RVNL	Metric tonnes OF CO ₂ equivalent	12.25	1,120.83
32	RCIL	Metric tonnes of CO ₂ Eq	684.41	11,321.83
33	RCFL	Metric tonnes of CO ₂ equivalent	37,54,391	73,592
34	RITES	Metric tonnes of CO ₂ equivalent	230.26	2615.00
35	SCI	Metric tonnes of CO ₂ equivalent	1079307	NA
36	SJVN	Metric tonnes of Co ₂ eq uivalent	476	3,118.2
37	SECI	Metric tonnes of CO ₂ equivalent	11.66	4,625.24

8.16 Job Creation in smaller towns

The Job creation smaller town as stated in the reporting on Principle 8 of BRSR from 14 Maharatna CPSE and 23 Navratna CPSE are tabulated below.

Table 8.14 Job Creation in smaller towns FY 2024-25 (%)

	Name of CPSE (Abbv)	Rural	Semi-urban	Urban	Metropolitan
Maharatna					
1	BHEL	6.72	24.76	25.82	42.70
2	BPCL	4.78	2.37	24.65	68.12
3	CIL	0	0	79.48	20.52
4	GAIL	35	11	31	23
5	HAL	3	22	2	73
6	HPCL	5.7	3.6	14.1	76.6
7	IOC	1.17	10.30	21.26	67.27
8	NTPC	47.80	30.21	11.60	10.38
9	ONGC	0	23.05	35.76	41.19
10	OIL	6.97	77.19	9.65	6.19
11	PFC	0	0	0	100
12	PGCIL	45.96	7.83	31.09	14.76
13	RECL	0	0	13.84	86.16
14	SAIL	5.98	0.14	88.84	5.04
Navratna					
15	BEL	0	0	10.48	89.52
16	CCIL	14.04	3.41	8.15	74.40
17	EIL	2.86	1.72	53.47	41.94
18	HUDCO	0	0	0	100
19	IRCTC	0	2.97	10.89	86.14
20	IRFC				
21	IREDA	0	0	0	0.13
22	IRCON	0	0.08	0.61	1.38
23	MTNL				
24	MDSL	0	0	0	100
25	NALCO	0	81	0	19
26	NFL	0	51	29	20
27	NBCC	0	0	0	0.35
28	NHPC	51.73	4.95	10.44	32.88
29	NLC India	2	8	87	2
30	NMDC	92.3	0.8	1.2	5.7
31	RVNL	0	0	19.30	80.70
32	RCIL	0	0	0.13	0.22
33	RCFL	34.89	0.19	2.04	62.88
34	RITES	6	17	20	58
35	SCI	0	0	0	1.30
36	SJVN	51	0	40	10
37	SECI	0	0	0	100

8.17 Gross Wages paid to Female

The Gross Wages paid to Female as percentage of total Wages as stated in the reporting on Principle 5 of BRSR from 14 Maharatna CPSE and 23 Navratna CPSE are tabulated below.

Table 8.15 Gross Wages paid to Female as percentage of total Wages FY 2024-25

Sl No	Name of the CPSE (Abbv)	Gross Wages paid to Female as percentage of total Wages (%)
	Maharatna	
1	BHEL	7.07
2	BPCL	8.98
3	CIL	6.62
4	GAIL	6.14
5	HAL	9
6	HPCL	9.13
7	IOC	9.95
8	NTPC	6.64
9	ONGC	7.55
10	OIL	7.28
11	PFC	19.78
12	PGCIL	8.22
13	RECL	13.37
14	SAIL	6.19
	Navratna	
15	BEL	20.56
16	CCIL	11.69
17	EIL	11.44
18	HUDCO	30.52
19	IRCTC	8.44
20	IRFC	25.34
21	IREDA	27.01
22	IRCON	5.69
23	MTNL	19.12
24	MDSL	3.87
25	NALCO	6.49
26	NFL	5.67
27	NBCC	8.81
28	NHPC	9.74
29	NLC India	8.27
30	NMDC	4.55
31	RVNL	4.79
32	RCIL	9.16
33	RCFL	8
34	RITES	9.59
35	SCI	6.79
36	SJVN	11.91
37	SECI	16.28

8.18 Procurement from vulnerable Group

The Government of India notified the Public Procurement Policy for Micro & Small Enterprises (MSEs) in 2012 to be administered by M/o Micro, Small & Medium Enterprises (M/o MSME) effective from April 1, 2012. DPE has collected information from all CPSEs in this regard irrespective of applicability of BRSR. The summarised details of all CPSE for FY 2024-25 are as follows:

• Total procurement from MSEs (Rs.in Lakhs)	98,06,445
• Procurement from MSEs owned by SC/ST Entrepreneurs (Rs.in Lakhs)	3,68,038
• Procurement from MSEs owned by Women Entrepreneurs (Rs.in Lakhs)	6,19,140

Chapter 7 provides complete detail regarding procurement from MSE. Further Statement-I provide CPSE wise Detail about procurement from MSEs.

Statements and Appendices

Statement - A

Net Profit / Loss(-) in CPSEs Under Different Ministries / Departments

(₹ in Lakhs)

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
	Ministry of Agriculture and Farmers Welfare			
	Department of Agriculture & Farmers Welfare			
1	National Seeds Corporation Ltd.	11088	7364	5330
	SUB TOTAL :	11088	7364	5330
	Ministry of Agriculture and Farmers Welfare			
	Department of Agricultural Research and Education			
2	Agrinnovate India Ltd.	555	468	351
	SUB TOTAL :	555	468	351
	Ministry of Ayush			
3	Indian Medicines & Pharmaceutical Corporation Ltd.	1765	1281	2081
	SUB TOTAL :	1765	1281	2081
	Ministry of Chemicals & Fertilizers			
	Department of Chemicals & Petro-Chemicals			
4	HIL (India) Ltd.	-1617	451	-6870
5	Hindustan Organic Chemicals Ltd.	39154	-5532	-5022
	SUB TOTAL :	37537	-5081	-11892
	Ministry of Chemicals & Fertilizers			
	Department of Fertilizers			
6	Brahmaputra Valley Fertilizer Corporation Ltd.	-16481	871	2438
7	FCI Aravali Gypsum & Minerals (India) Ltd.	979	1118	974
8	Fertilizers & Chemicals (Travancore) Ltd.	4123	14617	61283
9	Madras Fertilizers Ltd.	6425	556	18533
10	National Fertilizers Ltd.	7626	6474	45610
11	Projects & Development India Ltd.	459	1062	358
12	Rashtriya Chemicals and Fertilizers Ltd.	24163	22774	96715
	SUB TOTAL :	27294	47472	225911
	Ministry of Chemicals & Fertilizers			
	Department of Pharmaceuticals			
13	Bengal Chemicals & Pharmaceuticals Ltd.	2114	1808	1019
14	Hindustan Antibiotics Ltd.	-1100	-3613	-5388
15	Karnataka Antibiotics & Pharmaceuticals Ltd.	2032	1132	2488
	SUB TOTAL :	3046	-673	-1881
	Ministry of Civil Aviation			
16	AAI Cargo Logistics & Allied Services Company Ltd.	12233	11903	8755

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
17	AI Airport Services Ltd.	9120	4043	7831
18	AI Assets Holding Ltd.	33457	48471	-55121
19	AI Engineering Services Ltd.	44998	25499	62847
20	Airports Authority of India	723328	465131	297205
21	Alliance Air Aviation Ltd.	-69126	-62102	-56657
22	Chandigarh International Airport Ltd.	14338	10587	8869
23	Deoghar Airport Ltd	-757	-1420	0
24	Hotel Corporation of India Ltd.	-7734	-6309	-7038
25	Pawan Hans Ltd.	-3380	-1256	-2357
	SUB TOTAL :	756477	494547	264334
	Ministry of Coal			
26	Bharat Coking Coal Ltd.	124019	156446	66478
27	Central Coalfields Ltd.	403476	365853	339330
28	Central Mine Planning & Design Institute Ltd.	66691	50323	29666
29	Chhattisgarh East Railways Ltd.	-16138	-9488	-11859
30	CIL Navikarniya Urja Limited	911		-1
31	Coal India Ltd.	1701656	1576683	1480231
32	Eastern Coalfields Ltd.	20449	25159	89280
33	Mahanadi Coal Railway Ltd.	274	-158	-43
34	Mahanadi Coalfields Ltd.	1082326	1184540	1347016
35	Neyveli Uttar Pradesh Power Ltd	-4987	-148	-47
36	NLC India Green Energy Ltd.	-237	-16	0
37	NLC India Ltd.	189999	184658	124824
38	NLC India Renewables Ltd.	-256		0
39	NLC Tamil Nadu Power Ltd.	106069	12916	27865
40	Northern Coalfields Ltd.	958329	831813	712339
41	South Eastern Coalfields Ltd.	464874	697106	386531
42	Western Coalfields Ltd.	321482	324543	161525
	SUB TOTAL :	5418937	5400223	4753135
	Ministry of Commerce & Industry			
	Department of Promotion of Industry and Internal Trade			
43#	India International Convention and Exhibition Centre Ltd.		-27116	0
44	Jammu & Kashmir Development Finance Corporation Ltd	1024	385	459
	SUB TOTAL :	1024	-26731	459
	Ministry of Commerce & Industry			
	Department of Commerce			
45	ECGC Ltd.	207667	215905	216425
46	India Trade Promotion Organisation	10845	17914	23222
47	Karnataka Trade Promotion Organisation	1279	899	0
48	MMTC Ltd.	6953	6821	107607

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
49	Tamil Nadu Trade Promotion Organisation	2592	2619	2912
	SUB TOTAL :	229336	244158	350166
	Ministry of Communication			
	Department of Telecommunications			
50	Bharat Broadband Network Ltd.	465	214	10
51	Bharat Sanchar Nigam Ltd.	-224652	-537073	-816156
52	BSNL Tower Corporation	486	0	0
53	ITI Ltd.	-23315	-56906	-36010
54	Mahanagar Telephone Nigam Ltd.	-332351	-330219	-291074
55	Millennium Telecom Ltd.	36	24	32
56	TCIL Bina Toll Road Ltd.	-298	-279	-255
57	TCIL Lakhnadone Toll Road Ltd.	36	-63	-107
58	Telecommunications Consultants (India) Ltd.	360769	7337	3549
	SUB TOTAL :	-218824	-916965	-1140011
	Ministry of Consumer Affairs, Food & Public Distribution			
	Department of Food & Public Distribution			
59	Central Warehousing Corporation	53367	45968	36958
60	Food Corporation of India			0
	SUB TOTAL :	53367	45968	36958
	Ministry of Defence			
	Department of Defence Production (Coordination Division)			
61	BEL Optronics Devices Ltd.	2068	1659	676
62	BEL-Thales Systems Ltd.	476	277	700
63	BEML Land Assets Ltd.	-375	-372	-63
64	BEML Ltd.	29419	28302	15878
65	Bharat Dynamics Ltd.	54965	61272	35217
66	Bharat Electronics Ltd.	528825	402000	300667
67	Garden Reach Shipbuilders & Engineers Ltd.	52740	35727	22812
68	Goa Shipyard Ltd.	28844	27132	15455
69	Hindustan Aeronautics Ltd.	831680	759504	581117
70	Hindustan Shipyard Ltd.	21348	11882	6524
71	Indo-Russian Helicopters Limited	-16	-19	-3
72	Mazagon Dock Shipbuilders Ltd.	232488	184543	107272
73	Mishra Dhatu Nigam Ltd.	11007	9126	15588
74	Naini Aerospace Ltd.	138	-307	-608
	SUB TOTAL :	1793607	1520726	1101232
	Ministry of Development of North Eastern Region			
75	North Eastern Handicrafts & Handloom Development Corporation Ltd.	98	86	-147

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
76	North Eastern Regional Agriculture Marketing Corpn Ltd.	88	127	427
	SUB TOTAL :	186	213	280
	Ministry of Education			
	Department of Higher Education			
77	Edcil (India) Ltd.	4508	10194	6595
78	EdCIL Vidyanjali Foundation	-1	-18	0
	SUB TOTAL :	4507	10176	6595
	Ministry of Electronics & Information Technology			
79	National Informatics Centre Services Incorporated	25580	19682	14977
	SUB TOTAL :	25580	19682	14977
	Ministry of Finance			
	Department of Financial Services			
80	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	13595	12209	11762
81	IIFCL Asset Management Company Ltd.	-23	-298	204
82	IIFCL Projects Ltd.	150	190	156
83	India Infrastructure Finance Co. Ltd.	216477	155161	107560
	SUB TOTAL :	230199	167262	119682
	Ministry of Finance			
	Department of Economic Affairs			
84	Security Printing & Minting Corporation India Ltd.	104065	91104	177925
	SUB TOTAL :	104065	91104	177925
	Ministry of Finance			
	Department of Public Enterprises			
85	National Land Monetization Corporation Limited	842	897	299
	SUB TOTAL :	842	897	299
	Ministry of Health & Family Welfare			
	Department of Health and Family Welfare			
86	Goa Antibiotics & Pharmaceuticals Ltd.	-1529	-1107	-475
87	HLL Infra Tech Services Ltd.	3396	3707	2501
88	HLL Lifecare Ltd.	23177	26200	3977
	SUB TOTAL :	25044	28800	6003
	Ministry of Heavy Industries			
89	Andrew Yule & Company Ltd.	-2553	-6422	117
90	Bharat Heavy Electricals Ltd.	51297	25989	62428
91	Braithwaite Burn & Jessop Construction Company Ltd.	3060	2063	886
92	Bridge & Roof Co.(India) Ltd.	10237	7492	4090
93	Cement Corporation of India Ltd.	3105	9505	9529
94	Engineering Projects (India) Ltd.	20	-6136	44
95	Heavy Engineering Corporation Ltd.	-22699	-27519	-21211

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
96	Hindustan Salts Ltd.	157	952	821
97	HMT (International) Ltd.	184	80	20
98	HMT Ltd.	1610	2442	706
99	HMT Machine Tools Ltd.	-16099	-15524	-13165
100	Instrumentation Ltd.	1378	701	486
101	NEPA Ltd.	-11138	-12676	-10580
102	Rajasthan Electronics and Instruments Ltd.	-895	316	-1006
103	Richardson & Cruddas(1972) Ltd.	1902	1700	1272
104	Sambhar Salts Ltd.	840	1683	1130
	SUB TOTAL :	20406	-15354	35567
	Ministry of Home Affairs			
105	Delhi Police Housing Corporation Ltd.	433	412	81
	SUB TOTAL :	433	412	81
	Ministry of Housing & Urban Affairs			
106	Hemisphere Properties India Ltd.	-752	-982	-647
107	Hindustan Prefab Ltd.	146	-1087	-768
108	Hindustan Steelworks Consturction Ltd.	3325	2616	2315
109	Housing & Urban Development Corporation Ltd.	270914	211673	170162
110	HSCC (India) Ltd.	7701	3956	2267
111	NBCC (India) Ltd.	47611	34436	23114
112	NBCC Services Ltd.	2255	2070	724
	SUB TOTAL :	331200	252682	197167
	Ministry of Information & Broadcasting			
113	Broadcast Engineering Consultants India Ltd.	407	1385	406
114	National Film Development Corporation Ltd.	-472	1091	501
	SUB TOTAL :	-65	2476	907
	Ministry of Jal Shakti			
	Department of Water Resources, River Development & Ganga Rejuvenation			
115	National Projects Construction Corporation Ltd.	6706	7479	4524
116	WAPCOS Ltd.	2411	5930	-2680
	SUB TOTAL :	9117	13409	1844
	Ministry of Micro, Small & Medium Enterprises			
117	National Small Industries Corporation Ltd.	14630	12656	11048
118	NSIC Venture Capital Fund Ltd.	418	375	304
	SUB TOTAL :	15048	13031	11352
	Ministry of Mines			
119	Hindustan Copper Ltd.	46853	29541	29531
120	Mineral Exploration And Consultancy Ltd.	8409	8041	1394
121	National Aluminium Company Ltd.	532467	205995	154449
	SUB TOTAL :	587729	243577	185374

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
	Ministry of Minority Affairs			
122	National Minorities Development & Finance Corporation	5837	5313	6517
	SUB TOTAL :	5837	5313	6517
	Ministry of New and Renewable Energy			
123	Indian Renewable Energy Devt. Agency Ltd.	169860	125223	86463
124	Solar Energy Corporation of India	50192	43603	31565
	SUB TOTAL :	220052	168826	118028
	Ministry of Personnel, Public Grievances & Pensions			
	Department of Personnel and Training			
125	Karmayogi Bharat	1085	607	197
	SUB TOTAL :	1085	607	197
	Ministry of Petroleum & Natural Gas			
126	Balmer Lawrie & Co. Ltd.	23280	20347	15386
127	Balmer Lawrie Investments Ltd.	9709	8561	7342
128	Bengal Gas Company Ltd.	-1225	0	0
129	Bharat Petro Resources Ltd.	-149167	-206540	-225255
130	Bharat Petroleum Corporation Ltd.	1327526	2667350	187010
131	BPCL-KIAL Fuel Farm Pvt. Ltd.	226	382	99
132	Brahmaputra Crackers & Polymer Ltd.	1565	-16022	13423
133	Certification Engineers International Ltd.	2062	1244	982
134	Chennai Petroleum Corporation Ltd.	17353	271125	353381
135	Engineers India Ltd.	46524	35699	34215
136	GAIL (India) Ltd.	1131232	883648	530151
137	GAIL Gas Ltd.	45064	32317	29704
138	GAIL Mangalore Petrochemicals Ltd.	139	0	0
139	Hindustan Petroleum Corporation Ltd.	736486	1469383	-897403
140	HPCL Biofuels Ltd.	-3341	-800	-4782
141	HPCL Lng Ltd.	-10925	-1035	-748
142	HPCL Renewable & Green Energy Ltd.	-1210	-234	0
143	Indian Oil Corporation Ltd.	1296157	3961884	824182
144	IOC Global Capital Management IFSC Ltd.	107	-285	0
145	Konkan LNG Limited	-12511	-24657	-44826
146	Mangalore Refinery & Petrochemicals Ltd.	5058	359593	263839
147	Mercator Petroleum Limited	6041	0	0
148	Numaligarh Refinery Ltd.	160780	216011	370279
149	OGL One Ltd.	2995	0	0
150	Oil & Natural Gas Corporation Ltd.	3561032	4052597	4009650
151	Oil India Ltd.	611419	530474	681040
152	ONGC Green Limited	-1209	0	0

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
153	ONGC Petro Additions Ltd.	-372585	0	0
154	ONGC Videsh Ltd.	178857	164677	306202
155	OVL Overseas IFSC Limited	199	-43	0
156	Prize Petroleum Company Ltd.	-2911	-5198	-3649
157	Terra Clean Limited	-441	0	0
158	Visakhapatnam Port Logistics Park Ltd.	-1671	-1039	-1054
	SUB TOTAL :	8606615	14419439	6449168
	Ministry of Ports, Shipping & Waterways			
159	Cochin Shipyard Ltd.	84291	81310	33449
160	Hoogly Cochin Shipyard Ltd.	-1738	-3006	-2034
161	India Ports Global Ltd	-5	-3	-2
162	Inland & Coastal Shipping Ltd.	-4	-97	-68
163	Sagarmala Development Company Ltd.	4112	2351	1408
164	SCI Bharat IFSC LTD	-111	0	0
165	Shipping Corporation of India Land and Assets Limited	-18938	4749	3555
166	Shipping Corporation of India Ltd.	81410	61215	80012
167	Udupi Cochin Shipyards Ltd.	263	111	-867
	SUB TOTAL :	149280	146630	115453
	Ministry of Power			
168	Bhartiya Rail Bijlee Co. Ltd.	38901	51700	24399
169	Bundelkhand Saur Urja Ltd.	-425	-369	-300
170	Central Transmission Utility of India Ltd.	5795	6878	5111
171	Grid Controller of India Ltd.	10357	8121	5818
172	NHDC Ltd.	83696	81224	80052
173	NHPC Ltd.	308398	372180	383379
174	NHPC Renewable Energy Limited	105	97	0
175	North Eastern Electric Power Corporation Ltd.	58469	54812	39690
176	NTPC Green Energy Limited	48926	37047	17444
177	NTPC Ltd.	1964941	1807939	1719673
178	NTPC Renewable Energy Ltd.	-1113	-2516	-137
179	NTPC Vidyut Vyapar Nigam Ltd.	20568	16094	17589
180	PFC Consulting Ltd.	18335	15866	6381
181	PFC Infra Finance IFSC Limited	212	0	0
182	Power Finance Corporation Ltd.	1735219	1436702	1160547
183	Powergrid Ajmer Phagi Transmission Ltd.	1939	2069	1025
184	Powergrid Aligarh Sikar Transmission Ltd.	151	-4	1
185	Powergrid Barmer I Transmission Limited	-207	0	0
186	Powergrid Bhadla Transmission Ltd.	-6	-29	-9
187	Powergrid Bhind Guna Transmission Ltd.	2088	2322	917
188	Powergrid Bhuj Transmission Ltd	3513	1857	231

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
189	Powergrid Bikaner Transmission System Limited	4403	2202	-30
190	Powergrid Corporation of India Ltd.	1535357	1547461	1533554
191	Powergrid Energy Services Ltd.	5122	807	-934
192	Powergrid Fatehgarh Transmission Ltd	2411	2462	1287
193	Powergrid Ghiror Transmission Limited	-1	0	0
194	Powergrid Gomti Yamuna Transmission Limited	4158	1068	-77
195	Powergrid Himachal Transmission Ltd.	4866	5319	4969
196	Powergrid Jawaharpur Firozabad Transmission Ltd.	2031	2668	1897
197	Powergrid Khetri Transmission System Limited.	4566	4841	2684
198	Powergrid Medinipur Jeerat Transmission Ltd.	25587	21300	22365
199	Powergrid Meerut Simbhavali Transmission Ltd	2194	2862	-16
200	Powergrid Mithilanchal Transmission Ltd.	4487	3986	4110
201	Powergrid Neemuch Transmission System Limited	937	-129	-22
202	Powergrid NM Transmission Ltd.	5854	5463	22239
203	Powergrid Ramgarh Transmission Ltd.	365	284	-1
204	Powergrid Rampur Sambhal Transmission Ltd.	3094	3250	679
205	Powergrid Sikar Transmission Ltd.	448	-38	-13
206	Powergrid Southern Interconnector Transmission System Ltd.	38112	12893	12990
207	Powergrid Teleservices Ltd.	39113	15732	-7
208	Powergrid Unchahar Transmission Ltd.	1549	1439	1483
209	Powergrid Varanasi Transmission System Limited	2849	2624	2916
210	Ratnagiri Gas & Power Pvt. Ltd.	175107	170837	-17960
211	REC Ltd.	1571321	1401921	1105464
212	REC Power Development & Consultancy Ltd.	26165	14964	13979
213	SGEL Assam Renewable Energy Ltd,	-332		0
214	SJVN Green Energy Ltd.	-14768	213	-1056
215	SJVN Ltd.	97018	90840	136345
216	THDC India Ltd.	73291	59908	67309
	SUB TOTAL :	7915166	7267167	6375965
	Ministry of Railways			
217	Braithwaite & Co. Ltd.	1979	1647	4973
218	Concor Air Ltd.	203	313	-110
219	Container Corporation of India Ltd.	127198	123079	116908
220	Dedicated Freight Corridor Corp. of India Ltd.	4292	-2959	-1970
221	Fresh & Healthy Enterprises Ltd.	109	63	-257
222	HSRC Infra Services Ltd.	1184	707	330

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
223	Indian Railway Catering and Tourism Corporation Ltd.	131466	111126	100588
224	Indian Railway Finance Corporation Ltd.	650200	641210	616716
225	Ircon Akloki-Shirsad Expressway Ltd.	608	706	31
226	Ircon Bhoj Morbe Expressway Ltd.	1148	1091	0
227	Ircon Davanagere Haveri Highway Ltd.	2376	2388	2637
228	Ircon Gurgaon Rewari Highway Limited	331	414	367
229	Ircon Haridwar Bypass Limited	132	271	77
230	Ircon Infrastructure & Services Ltd.	1737	886	533
231	Ircon International Ltd.	73759	86290	77683
232	Ircon Ludhiana Rupnagar Highway Ltd.	659	153	0
233	Ircon PB Tollway Ltd.	-3160	-776	-1717
234	Ircon Renewable Power Ltd.	105	-31	0
235	Ircon Shivpuri Guna Tollway Ltd.	-2258	-639	-1434
236	Ircon Vadodara Kim Expressway Ltd.	4642	4812	2174
237	IRCTC Payments Limited	7	-18	0
238	Konkan Railway Corporation Ltd.	13769	32926	27893
239	Mumbai Railway Vikas Corporation Ltd.	16841	13122	8627
240	Punjab Logistic Infrastructure Ltd.	365	14	-91
241	Rail Vikas Nigam Ltd.	118862	146295	126797
242	Railtel Corporation India Ltd.	29981	24621	18825
243	Railway Energy Management Company Ltd.	7931	8122	5904
244	RITES Ltd.	38022	45411	53054
245	SIDCUL CONCOR Infra Company Ltd.	499	551	161
	SUB TOTAL :	1222987	1241795	1158699
	Ministry of Road Transport and Highways			
246	National Highways & Infrastructure Development Corporation Ltd.	17218	18166	22470
	SUB TOTAL :	17218	18166	22470
	Ministry of Science & Technology			
	Department of Biotechnology			
247	Bharat Immunologicals & Biologicals Corporation Ltd.	0	0	-1664
248	Biotechnology Industry Research Assistance Council	273	177	906
	SUB TOTAL :	273	177	-758
	Ministry of Science & Technology			
	Department of Scientific & Industrial Research			
249	Central Electronics Ltd.	7496	5887	1749
250	National Research Development Corporation	115	-138	-372
	SUB TOTAL :	7611	5749	1377

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
	Ministry of Social Justice & Empowerment			
	Department of Empowerment of Persons With Disability			
251	Artificial Limbs Manufacturing Corporation of India	10771	7173	7293
252	National Divyangjan Finance & Development Corporation	773	892	509
	SUB TOTAL :	11544	8065	7802
	Ministry of Social Justice & Empowerment			
	Department of Social Justice & Empowerment			
253	National Backward Classes Finance & Devp.Co.	4085	3083	3035
254	National Safai Karamcharis Finance & Development Corporation	1490	1996	1499
255	National Scheduled Castes Finance & Development Corporation	6370	4706	4762
	SUB TOTAL :	11945	9785	9296
	Ministry of Steel			
256	Eastern Investment Ltd.	-29		-358
257	KIOCL Ltd.	-20458	-8331	-9767
258	MECON Ltd.	2900	5456	3101
259	MOIL Ltd.	38164	29334	25059
260	MSTC Ltd.	40298	17191	23923
261	NMDC CSR Foundation	-21	-3	-148
262	NMDC Ltd.	669260	563189	552863
263	NMDC Steel Ltd.	-237378	-156032	0
264	Orissa Mineral Development Company Ltd.	-4022	282	-1654
265	Rashtriya Ispat Nigam Ltd.	-138862	-484886	-285874
266	SAIL Refractory Company Ltd.	1787	2017	1775
267	Steel Authority of India Ltd.	214796	273311	190307
268	The Bisra Stone Lime Company Ltd.	439	229	1174
	SUB TOTAL :	566874	241759	500401
	Ministry of Textiles			
269	Apollo Design Apparel Parks Ltd.	-290	-254	-1287
270	Aurangabad Textiles & Apparel Parks Ltd.	-77	-78	-73
271	Central Cottage Industries Corporation of India Ltd.	-1626	-1367	-1301
272	Goldmohur Design & Apparel Parks Ltd.	-327	-237	-484
273	India United Textile Mills Ltd.	804	1012	974
274	National Handloom Development Corporation Ltd.	30	547	521
275	National Textile Corporation Ltd.	-29945	-31317	-32491

S. No.	Ministry / Deptt. / CPSE	2024-25	2023-24	2022-23
276	The Cotton Corporation of India Ltd.	2965	3891	-5554
277	The Jute Corporation of India Ltd.	8112	6184	1001
	SUB TOTAL :	-20354	-21619	-38694
	Ministry of Tourism			
278	India Tourism Development Corporation Ltd.	8294	7187	5628
279	Kumarakruppa Frontier Hotels Pvt. Ltd.	666	818	764
280	Pondicherry Ashok Hotel Corporation Ltd.	51	31	34
281	Ranchi Ashok Bihar Hotel Corporation Ltd.	-147	-137	-112
	SUB TOTAL :	8864	7899	6314
	Ministry of Tribal Affairs			
282	National Scheduled Tribes Finance & Development Corporation	2658	2567	2429
	SUB TOTAL :	2658	2567	2429
	Department of Atomic Energy			
283	Electronics Corporation of India Ltd.	43220	52504	26970
284	IREL (India) Ltd.	79795	101222	80861
285	Nuclear Power Corporation of India Ltd.	473717	652266	514601
286	Uranium Corporation of India Ltd.	13903	23863	6571
	SUB TOTAL :	610635	829855	629003
	Department of Space			
287	Antrix Corporation Ltd.	5698	6288	4854
288	Newspace India Ltd.	82220	79603	45998
	SUB TOTAL :	87918	85891	50852
	Ministry of Defence			
	Department of Defence Production (New Defence Companies Division)			
289	Advanced Weapons and Equipment India Limited	8274	2024	-1279
290	Armoured Vehicles Nigam Limited	33493	60506	27117
291	Gliders India Limited	1667	1077	686
292	India Optel Limited	29473	23303	20691
293	Munitions India Ltd.	83986	55878	7335
294	Troop Comforts Limited	-13296	-30307	1895
295	Yantra India Limited	29343	42558	4236
	SUB TOTAL :	172940	155039	60681

Operating but data not received for PE survey 2024-25.

Note: In addition to all Operating CPSEs(291) as per PE Survey 2024-25, those CPSEs which have reported non-zero figures in any of three years(2024-25,2023-24 & 2022-23), have also been included.

Statement - B

Net Profit of Profit Making CPSEs (Cognate Group Wise)

(₹ in Lakhs)

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
	Agro Based Industries			
1	National Seeds Corporation Ltd.	11088	7364	5330
	SUB TOTAL :	11088	7364	5330
	Coal			
2	Bharat Coking Coal Ltd.	124019	156446	66478
3	Central Coalfields Ltd.	403476	365853	339330
4	Coal India Ltd.	1701656	1576683	1480231
5	Eastern Coalfields Ltd.	20449	25159	89280
6	Mahanadi Coalfields Ltd.	1082326	1184540	1347016
7	Northern Coalfields Ltd.	958329	831813	712339
8	South Eastern Coalfields Ltd.	464874	697106	386531
9	Western Coalfields Ltd.	321482	324543	161525
	SUB TOTAL :	5076611	5162143	4582730
	Crude Oil			
10	Mercator Petroleum Limited	6041	0	0
11	Oil & Natural Gas Corporation Ltd.	3561032	4052597	4009650
12	Oil India Ltd.	611419	530474	681040
13	ONGC Videsh Ltd.	178857	164677	306202
	SUB TOTAL :	4357349	4747748	4996892
	Other Minerals & Metals			
14	FCI Aravali Gypsum & Minerals (India) Ltd.	979	1118	974
15	Hindustan Copper Ltd.	46853	29541	29531
16	IREL (India) Ltd.	79795	101222	80861
17	MOIL Ltd.	38164	29334	25059
18	National Aluminium Company Ltd.	532467	205995	154449
19	NMDC Ltd.	669260	563189	552863
20	The Bisra Stone Lime Company Ltd.	439	229	1174
21	Uranium Corporation of India Ltd.	13903	23863	6571
	SUB TOTAL :	1381860	954491	851482
	Steel			
22	Steel Authority of India Ltd.	214796	273311	190307
	SUB TOTAL :	214796	273311	190307
	Petroleum (Refinery & Marketing)			
23	Bharat Petroleum Corporation Ltd.	1327526	2667350	187010
24	Chennai Petroleum Corporation Ltd.	17353	271125	353381

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
25	Hindustan Petroleum Corporation Ltd.	736486	1469383	-897403
26	Indian Oil Corporation Ltd.	1296157	3961884	824182
27	Mangalore Refinery & Petrochemicals Ltd.	5058	359593	263839
28	Numaligarh Refinery Ltd.	160780	216011	370279
	SUB TOTAL :	3543360	8945346	1101288
	Fertilizers			
29	Fertilizers & Chemicals (Travancore) Ltd.	4123	14617	61283
30	Madras Fertilizers Ltd.	6425	556	18533
31	National Fertilizers Ltd.	7626	6474	45610
32	Rashtriya Chemicals and Fertilizers Ltd.	24163	22774	96715
	SUB TOTAL :	42337	44421	222141
	Chemicals & Pharmaceuticals			
33	Bengal Chemicals & Pharmaceuticals Ltd.	2114	1808	1019
34	Brahmaputra Crackers & Polymer Ltd.	1565	-16022	13423
35	Hindustan Organic Chemicals Ltd.	39154	-5532	-5022
36	Indian Medicines & Pharmaceutical Corporation Ltd.	1765	1281	2081
37	Karnataka Antibiotics & Pharmaceuticals Ltd.	2032	1132	2488
	SUB TOTAL :	46630	-17333	13989
	Heavy & Medium Engineering			
38	Balmer Lawrie & Co. Ltd.	23280	20347	15386
39	Bharat Heavy Electricals Ltd.	51297	25989	62428
40	Braithwaite & Co. Ltd.	1979	1647	4973
41	Central Electronics Ltd.	7496	5887	1749
42	Cochin Shipyard Ltd.	84291	81310	33449
43	Electronics Corporation of India Ltd.	43220	52504	26970
44	HMT Ltd.	1610	2442	706
45	Instrumentation Ltd.	1378	701	486
46	Richardson & Cruddas(1972) Ltd.	1902	1700	1272
47	SAIL Refractory Company Ltd.	1787	2017	1775
48	Udupi Cochin Shipyards Ltd.	263	111	-867
	SUB TOTAL :	218503	194655	148327
	Industrial and Consumer Goods			
49	Artificial Limbs Manufacturing Corporation of India	10771	7173	7293
50	Cement Corporation of India Ltd.	3105	9505	9529
51	Hindustan Salts Ltd.	157	952	821
52	HLL Lifecare Ltd.	23177	26200	3977
53	Sambhar Salts Ltd.	840	1683	1130
54	Security Printing & Minting Corporation India Ltd.	104065	91104	177925
	SUB TOTAL :	142115	136617	200675

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
	Textiles			
55	India United Textile Mills Ltd.	804	1012	974
	SUB TOTAL :	804	1012	974
	Power Generation			
56	Bhartiya Rail Bijlee Co. Ltd.	38901	51700	24399
57	CIL Navikarniya Urja Limited	911	-1	-1
58	Ircon Renewable Power Ltd.	105	-31	0
59	NHDC Ltd.	83696	81224	80052
60	NHPC Ltd.	308398	372180	383379
61	NHPC Renewable Energy Limited	105	97	0
62	NLC India Ltd.	189999	184658	124824
63	NLC Tamil Nadu Power Ltd.	106069	12916	27865
64	North Eastern Electric Power Corporation Ltd.	58469	54812	39690
65	NTPC Green Energy Limited	48926	37047	17444
66	NTPC Ltd.	1964941	1807939	1719673
67	Nuclear Power Corporation of India Ltd.	473717	652266	514601
68	OGL One Ltd.	2995	0	0
69	Ratnagiri Gas & Power Pvt. Ltd.	175107	170837	-17960
70	SJVN Ltd.	97018	90840	136345
71	THDC India Ltd.	73291	59908	67309
	SUB TOTAL :	3622648	3576392	3117620
	Power Transmission			
72	Central Transmission Utility of India Ltd.	5795	6878	5111
73	Grid Controller of India Ltd.	10357	8121	5818
74	Powergrid Ajmer Phagi Transmission Ltd.	1939	2069	1025
75	Powergrid Aligarh Sikar Transmission Ltd.	151	-4	1
76	Powergrid Bhind Guna Transmission Ltd.	2088	2322	917
77	Powergrid Bhuj Transmission Ltd	3513	1857	231
78	Powergrid Bikaner Transmission System Limited	4403	2202	-30
79	Powergrid Corporation of India Ltd.	1535357	1547461	1533554
80	Powergrid Energy Services Ltd.	5122	807	-934
81	Powergrid Fatehgarh Transmission Ltd	2411	2462	1287
82	Powergrid Gomti Yamuna Transmission Limited	4158	1068	-77
83	Powergrid Himachal Transmission Ltd.	4866	5319	4969
84	Powergrid Jawaharpur Firozabad Transmission Ltd.	2031	2668	1897
85	Powergrid Khetri Transmission System Limited.	4566	4841	2684
86	Powergrid Medinipur Jeerat Transmission Ltd.	25587	21300	22365

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
87	Powergrid Meerut Simbhavali Transmission Ltd	2194	2862	-16
88	Powergrid Mithilanchal Transmission Ltd.	4487	3986	4110
89	Powergrid Neemuch Transmission System Limited	937	-129	-22
90	Powergrid NM Transmission Ltd.	5854	5463	22239
91	Powergrid Ramgarh Transmission Ltd.	365	284	-1
92	Powergrid Rampur Sambhal Transmission Ltd.	3094	3250	679
93	Powergrid Sikar Transmission Ltd.	448	-38	-13
94	Powergrid Southern Interconnector Transmission System Ltd.	38112	12893	12990
95	Powergrid Teleservices Ltd.	39113	15732	-7
96	Powergrid Unchahar Transmission Ltd.	1549	1439	1483
97	Powergrid Varanasi Transmission System Limited	2849	2624	2916
98	REC Power Development & Consultancy Ltd.	26165	14964	13979
	SUB TOTAL :	1737511	1672701	1637155
	Trading & Marketing			
99	Antrix Corporation Ltd.	5698	6288	4854
100	HMT (International) Ltd.	184	80	20
101	India Trade Promotion Organisation	10845	17914	23222
102	Karnataka Trade Promotion Organisation	1279	899	0
103	MSTC Ltd.	40298	17191	23923
104	National Handloom Development Corporation Ltd.	30	547	521
105	Newspace India Ltd.	82220	79603	45998
106	North Eastern Handicrafts & Handloom Development Corporation Ltd.	98	86	-147
107	North Eastern Regional Agriculture Marketing Corpn Ltd.	88	127	427
108	NTPC Vidyut Vyapar Nigam Ltd.	20568	16094	17589
109	Tamil Nadu Trade Promotion Organisation	2592	2619	2912
110	The Cotton Corporation of India Ltd.	2965	3891	-5554
111	The Jute Corporation of India Ltd.	8112	6184	1001
	SUB TOTAL :	174977	151523	114766
	Transport and Logistic Services			
112	AAI Cargo Logistics & Allied Services Company Ltd.	12233	11903	8755
113	AI Airport Services Ltd.	9120	4043	7831
114	AI Engineering Services Ltd.	44998	25499	62847
115	Airports Authority of India	723328	465131	297205

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
116	BPCL-KIAL Fuel Farm Pvt. Ltd.	226	382	99
117	Central Warehousing Corporation	53367	45968	36958
118	Chandigarh International Airport Ltd.	14338	10587	8869
119	Concor Air Ltd.	203	313	-110
120	Container Corporation of India Ltd.	127198	123079	116908
121	Dedicated Freight Corridor Corp. of India Ltd.	4292	-2959	-1970
122	Fresh & Healthy Enterprises Ltd.	109	63	-257
123	GAIL (India) Ltd.	1131232	883648	530151
124	GAIL Gas Ltd.	45064	32317	29704
125	GAIL Mangalore Petrochemicals Ltd.	139	0	0
126	Mahanadi Coal Railway Ltd.	274	-158	-43
127	Punjab Logistic Infrastructure Ltd.	365	14	-91
128	Shipping Corporation of India Ltd.	81410	61215	80012
129	SIDCUL CONCOR Infra Company Ltd.	499	551	161
	SUB TOTAL :	2248395	1661596	1177029
	Contract & Construction and Tech. Consultancy Services			
130	Agrinnovate India Ltd.	555	468	351
131	Braithwaite Burn & Jessop Construction Company Ltd.	3060	2063	886
132	Bridge & Roof Co.(India) Ltd.	10237	7492	4090
133	Broadcast Engineering Consultants India Ltd.	407	1385	406
134	Central Mine Planning & Design Institute Ltd.	66691	50323	29666
135	Certification Engineers International Ltd.	2062	1244	982
136	Delhi Police Housing Corporation Ltd.	433	412	81
137	Edcil (India) Ltd.	4508	10194	6595
138	Engineering Projects (India) Ltd.	20	-6136	44
139	Engineers India Ltd.	46524	35699	34215
140	Hindustan Prefab Ltd.	146	-1087	-768
141	Hindustan Steelworks Consturction Ltd.	3325	2616	2315
142	HLL Infra Tech Services Ltd.	3396	3707	2501
143	HSCC (India) Ltd.	7701	3956	2267
144	HSRC Infra Services Ltd.	1184	707	330
145	IIFCL Projects Ltd.	150	190	156
146	Ircon Akloki-Shirsad Expressway Ltd.	608	706	31
147	Ircon Bhoj Morbe Expressway Ltd.	1148	1091	0
148	Ircon Davanagere Haveri Highway Ltd.	2376	2388	2637
149	Ircon Gurgaon Rewari Highway Limited	331	414	367
150	Ircon Haridwar Bypass Limited	132	271	77
151	Ircon Infrastructure & Services Ltd.	1737	886	533

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
152	Ircon International Ltd.	73759	86290	77683
153	Ircon Ludhiana Rupnagar Highway Ltd.	659	153	0
154	Ircon Vadodara Kim Expressway Ltd.	4642	4812	2174
155	Karmayogi Bharat	1085	607	197
156	Konkan Railway Corporation Ltd.	13769	32926	27893
157	MECON Ltd.	2900	5456	3101
158	Mineral Exploration And Consultancy Ltd.	8409	8041	1394
159	Mumbai Railway Vikas Corporation Ltd.	16841	13122	8627
160	National Highways & Infrastructure Development Corporation Ltd.	17218	18166	22470
161	National Land Monetization Corporation Limited	842	897	299
162	National Projects Construction Corporation Ltd.	6706	7479	4524
163	National Research Development Corporation	115	-138	-372
164	National Small Industries Corporation Ltd.	14630	12656	11048
165	NBCC (India) Ltd.	47611	34436	23114
166	NBCC Services Ltd.	2255	2070	724
167	PFC Consulting Ltd.	18335	15866	6381
168	Projects & Development India Ltd.	459	1062	358
169	Rail Vikas Nigam Ltd.	118862	146295	126797
170	Railway Energy Management Company Ltd.	7931	8122	5904
171	RITES Ltd.	38022	45411	53054
172	Solar Energy Corporation of India	50192	43603	31565
173	TCIL Lakhnadone Toll Road Ltd.	36	-63	-107
174	WAPCOS Ltd.	2411	5930	-2680
	SUB TOTAL :	604420	612188	491910
	Hotel and Tourist Services			
175	India Tourism Development Corporation Ltd.	8294	7187	5628
176	Indian Railway Catering and Tourism Corporation Ltd.	131466	111126	100588
177	Pondicherry Ashok Hotel Corporation Ltd.	51	31	34
	SUB TOTAL :	139811	118344	106250
	Financial Services			
178	AI Assets Holding Ltd.	33457	48471	-55121
179	Balmer Lawrie Investments Ltd.	9709	8561	7342
180	Biotechnology Industry Research Assistance Council	273	177	906
181	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	13595	12209	11762
182	ECGC Ltd.	207667	215905	216425
183	Housing & Urban Development Corporation Ltd.	270914	211673	170162

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
184	India Infrastructure Finance Co. Ltd.	216477	155161	107560
185	Indian Railway Finance Corporation Ltd.	650200	641210	616716
186	Indian Renewable Energy Devt. Agency Ltd.	169860	125223	86463
187	IOC Global Capital Management IFSC Ltd.	107	-285	0
188	IRCTC Payments Limited	7	-18	0
189	Jammu & Kashmir Development Finance Corporation Ltd	1024	385	459
190	Kumarakruppa Frontier Hotels Pvt. Ltd.	666	818	764
191	National Backward Classes Finance & Devp.Co.	4085	3083	3035
192	National Divyangjan Finance & Development Corporation	773	892	509
193	National Minorities Development & Finance Corporation	5837	5313	6517
194	National Safai Karamcharis Finance & Development Corporation	1490	1996	1499
195	National Scheduled Castes Finance & Development Corporation	6370	4706	4762
196	National Scheduled Tribes Finance & Development Corporation	2658	2567	2429
197	NSIC Venture Capital Fund Ltd.	418	375	304
198	OVL Overseas IFSC Limited	199	-43	0
199	PFC Infra Finance IFSC Limited	212	0	0
200	Power Finance Corporation Ltd.	1735219	1436702	1160547
201	REC Ltd.	1571321	1401921	1105464
202	Sagarmala Development Company Ltd.	4112	2351	1408
	SUB TOTAL :	4906650	4279353	3449912
	Telecommunication & Information Technology			
203	Bharat Broadband Network Ltd.	465	214	10
204	BSNL Tower Corporation	486	0	0
205	Millennium Telecom Ltd.	36	24	32
206	National Informatics Centre Services Incorporated	25580	19682	14977
207	Railtel Corporation India Ltd.	29981	24621	18825
208	Telecommunications Consultants (India) Ltd.	360769	7337	3549
	SUB TOTAL :	417317	51878	37393
	Defence Production			
209	Advanced Weapons and Equipment India Limited	8274	2024	-1279
210	Armoured Vehicles Nigam Limited	33493	60506	27117
211	BEL Optronics Devices Ltd.	2068	1659	676
212	BEL-Thales Systems Ltd.	476	277	700

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
213	BEML Ltd.	29419	28302	15878
214	Bharat Dynamics Ltd.	54965	61272	35217
215	Bharat Electronics Ltd.	528825	402000	300667
216	Garden Reach Shipbuilders & Engineers Ltd.	52740	35727	22812
217	Gliders India Limited	1667	1077	686
218	Goa Shipyard Ltd.	28844	27132	15455
219	Hindustan Aeronautics Ltd.	831680	759504	581117
220	Hindustan Shipyard Ltd.	21348	11882	6524
221	India Optel Limited	29473	23303	20691
222	Mazagon Dock Shipbuilders Ltd.	232488	184543	107272
223	Mishra Dhatu Nigam Ltd.	11007	9126	15588
224	Munitions India Ltd.	83986	55878	7335
225	Naini Aerospace Ltd.	138	-307	-608
226	Yantra India Limited	29343	42558	4236
	SUB TOTAL :	1980234	1706463	1160084
	GRAND TOTAL :	30867416	34280213	23606254

Statement - C

Net Loss (-) of Loss Incurring CPSEs (Cognate Group Wise)

(₹ in Lakhs)

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
Agro Based Industries				
1	HPCL Biofuels Ltd.	-3341	-800	-4782
	SUB TOTAL :	-3341	-800	-4782
Crude Oil				
2	Bharat Petro Resources Ltd.	-149167	-206540	-225255
3	ONGC Petro Additions Ltd.	-372585	0	0
4	Prize Petroleum Company Ltd.	-2911	-5198	-3649
	SUB TOTAL :	-524663	-211738	-228904
Other Minerals & Metals				
5	Eastern Investment Ltd.	-29	2	-358
6	KIOCL Ltd.	-20458	-8331	-9767
7	Orissa Mineral Development Company Ltd.	-4022	282	-1654
	SUB TOTAL :	-24509	-8047	-11779
Steel				
8	NMDC Steel Ltd.	-237378	-156032	0
9	Rashtriya Ispat Nigam Ltd.	-138862	-484886	-285874
	SUB TOTAL :	-376240	-640918	-285874
Fertilizers				
10	Brahmaputra Valley Fertilizer Corporation Ltd.	-16481	871	2438
	SUB TOTAL :	-16481	871	2438
Chemicals & Pharmaceuticals				
11	Goa Antibiotics & Pharmaceuticals Ltd.	-1529	-1107	-475
12	HIL (India) Ltd.	-1617	451	-6870
13	Hindustan Antibiotics Ltd.	-1100	-3613	-5388
	SUB TOTAL :	-4246	-4269	-12733
Heavy & Medium Engineering				
14	Heavy Engineering Corporation Ltd.	-22699	-27519	-21211
15	HMT Machine Tools Ltd.	-16099	-15524	-13165
16	Hoogly Cochin Shipyard Ltd.	-1738	-3006	-2034
17	ITI Ltd.	-23315	-56906	-36010
18	Rajasthan Electronics and Instruments Ltd.	-895	316	-1006
	SUB TOTAL :	-64746	-102639	-73426

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
Industrial and Consumer Goods				
19	Andrew Yule & Company Ltd.	-2553	-6422	117
20	NEPA Ltd.	-11138	-12676	-10580
SUB TOTAL :		-13691	-19098	-10463
Textiles				
21	Apollo Design Apparel Parks Ltd.	-290	-254	-1287
22	Goldmohur Design & Apparel Parks Ltd.	-327	-237	-484
23	National Textile Corporation Ltd.	-29945	-31317	-32491
SUB TOTAL :		-30562	-31808	-34262
Power Generation				
24	Bundelkhand Saur Urja Ltd.	-425	-369	-300
25	HPCL Renewable & Green Energy Ltd.	-1210	-234	0
26	Neyveli Uttar Pradesh Power Ltd	-4987	-148	-47
27	NLC India Green Energy Ltd.	-237	-16	0
28	NLC India Renewables Ltd.	-256	-6	0
29	NTPC Renewable Energy Ltd.	-1113	-2516	-137
30	ONGC Green Limited	-1209	0	0
31	SGEL Assam Renewable Energy Ltd,	-332	0	0
32	SJVN Green Energy Ltd.	-14768	213	-1056
33	Terra Clean Limited	-441	0	0
SUB TOTAL :		-24978	-3076	-1540
Power Transmission				
34	Powergrid Barmer I Transmission Limited	-207	0	0
35	Powergrid Bhadla Transmission Ltd.	-6	-29	-9
36	Powergrid Ghiror Transmission Limited	-1	0	0
SUB TOTAL :		-214	-29	-9
Trading & Marketing				
37	Central Cottage Industries Corporation of India Ltd.	-1626	-1367	-1301
38	National Film Development Corporation Ltd.	-472	1091	501
SUB TOTAL :		-2098	-276	-800
Transport and Logistic Services				
39	Alliance Air Aviation Ltd.	-69126	-62102	-56657
40	Bengal Gas Company Ltd.	-1225	0	0
41	Deoghar Airport Ltd	-757	-1420	0
42	HPCL Lng Ltd.	-10925	-1035	-748
43	Inland & Coastal Shipping Ltd.	-4	-97	-68
44	Konkan LNG Limited	-12511	-24657	-44826
45	Pawan Hans Ltd.	-3380	-1256	-2357

S. No.	Cognate Group / CPSE	2024-25	2023-24	2022-23
46	SCI Bharat IFSC LTD	-111	0	0
47	Visakhapatnam Port Logistics Park Ltd.	-1671	-1039	-1054
SUB TOTAL :		-99710	-91606	-105710
Contract & Construction and Tech.				
Consultancy Services				
48	Chhattisgarh East Railways Ltd.	-16138	-9488	-11859
49	EdCIL Vidyanjali Foundation	-1	-18	0
50	Hemisphere Properties India Ltd.	-752	-982	-647
51	India Ports Global Ltd	-5	-3	-2
52	Ircon PB Tollway Ltd.	-3160	-776	-1717
53	Ircon Shivpuri Guna Tollway Ltd.	-2258	-639	-1434
54	Shipping Corporation of India Land and Assets Limited	-18938	4749	3555
55	TCIL Bina Toll Road Ltd.	-298	-279	-255
SUB TOTAL :		-41550	-7436	-12359
Hotel and Tourist Services				
56	Hotel Corporation of India Ltd.	-7734	-6309	-7038
SUB TOTAL :		-7734	-6309	-7038
Financial Services				
57	IIFCL Asset Management Company Ltd.	-23	-298	204
58	NMDC CSR Foundation	-21	-3	-148
SUB TOTAL :		-44	-301	56
Telecommunication & Information Technology				
59	Bharat Sanchar Nigam Ltd.	-224652	-537073	-816156
60	Mahanagar Telephone Nigam Ltd.	-332351	-330219	-291074
SUB TOTAL :		-557003	-867292	-1107230
Defence Production				
61	BEML Land Assets Ltd.	-375	-372	-63
62	Indo-Russian Helicopters Limited	-16	-19	-3
63	Troop Comforts Limited	-13296	-30307	1895
SUB TOTAL :		-13687	-30698	1829
GRAND TOTAL :		-1805497	-2025469	-1892586

Statement - D

Ranking of CPSEs in Terms of Gross Turnover / Revenue in 2024-25

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
1	Indian Oil Corporation Ltd.	84551261	86634538	93495266	1
2	Bharat Petroleum Corporation Ltd.	50037125	50691136	53346755	2
3	Hindustan Petroleum Corporation Ltd.	46634565	46163751	46619235	3
4	Food Corporation of India	17163932	16174051	22559931	4
5	NTPC Ltd.	17003737	16200895	16376977	5
6	Oil & Natural Gas Corporation Ltd.	13784629	13840214	15551732	6
7	GAIL (India) Ltd.	13728756	13063811	14430161	7
8	Mangalore Refinery & Petrochemicals Ltd.	10927749	10522328	12473603	8
9	Steel Authority of India Ltd.	10247819	10537459	10444736	9
10	Chennai Petroleum Corporation Ltd.	7104991	7927225	9090827	10
11	REC Ltd.	5591112	4714630	3920806	11
12	Power Finance Corporation Ltd.	5309922	4602246	3965175	12
13	Powergrid Corporation of India Ltd.	4143149	4239116	4263590	13
14	Hindustan Aeronautics Ltd.	3098092	3038084	2692785	14
15	Bharat Heavy Electricals Ltd.	2833948	2389278	2336494	15
16	Indian Railway Finance Corporation Ltd.	2715214	2664458	2372142	16
17	Mahanadi Coalfields Ltd.	2696208	2716139	3107688	17
18	Northern Coalfields Ltd.	2534255	2463289	2332785	18
19	Numaligarh Refinery Ltd.	2514668	2373061	2978560	19
20	South Eastern Coalfields Ltd.	2472181	2725520	2298542	20
21	NMDC Ltd.	2366832	2129381	1766688	21
22	Bharat Electronics Ltd.	2365801	2016939	1764620	22
23	Oil India Ltd.	2211722	2212979	2327257	23

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
24	Bharat Sanchar Nigam Ltd.	2084106	1933071	1912779	24
25	The Cotton Corporation of India Ltd.	2000899	345780	16587	25
26	Nuclear Power Corporation of India Ltd.	1988024	1848417	1461850	26
27	Rail Vikas Nigam Ltd.	1986935	2173258	2028157	27
28	National Fertilizers Ltd.	1979450	2356031	2958425	28
29	Airports Authority of India	1947254	1496276	1142490	29
30	Rashtriya Ispat Nigam Ltd.	1833784	2318639	2280940	30
31	Rashtriya Chemicals and Fertilizers Ltd.	1693364	1698131	2145154	31
32	Central Coalfields Ltd.	1691999	1656572	1637920	32
33	National Aluminium Company Ltd.	1678763	1314915	1425486	33
34	Western Coalfields Ltd.	1641134	1749199	1496501	34
35	Solar Energy Corporation of India	1518510	1303507	1079507	35
36	Eastern Coalfields Ltd.	1509054	1455914	1525448	36
37	ONGC Petro Additions Ltd.	1480403	0	0	37
38	Bharat Coking Coal Ltd.	1399845	1404534	1328093	38
39	GAIL Gas Ltd.	1223078	1094412	1053058	39
40	Mazagon Dock Shipbuilders Ltd.	1143188	946658	782718	40
41	Housing & Urban Development Corporation Ltd.	1030391	778429	704946	41
42	NLC India Ltd.	1028578	1052025	1295500	42
43	Ircon International Ltd.	1019314	1195040	992120	43
44	NHPC Ltd.	899426	839649	931634	44
45	Container Corporation of India Ltd.	886337	863249	810340	45
46	NBCC (India) Ltd.	872536	805062	673631	46
47	NMDC Steel Ltd.	850305	304899	0	47
48	Munitions India Ltd.	821410	722158	465218	48
49	Dedicated Freight Corridor Corp. of India Ltd.	799559	448490	314148	49

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
50	Indian Renewable Energy Devt. Agency Ltd.	674242	496393	348197	50
51	India Infrastructure Finance Co. Ltd.	606385	506641	407492	51
52	Shipping Corporation of India Ltd.	559233	504604	579395	52
53	Security Printing & Minting Corporation India Ltd.	548191	471480	491822	53
54	ONGC Videsh Ltd.	523130	560536	777928	54
55	NTPC Vidyut Vyapar Nigam Ltd.	516885	530329	444606	55
56	Garden Reach Shipbuilders & Engineers Ltd.	507569	359264	256115	56
57	Armoured Vehicles Nigam Limited	498429	466316	503629	57
58	Indian Railway Catering and Tourism Corporation Ltd.	467477	427018	354147	58
59	Cochin Shipyard Ltd.	452784	364528	233046	59
60	Bridge & Roof Co.(India) Ltd.	451691	400456	331538	60
61	HLL Lifecare Ltd.	446951	372972	370801	61
62	NLC Tamil Nadu Power Ltd.	443038	273976	350278	62
63	North Eastern Electric Power Corporation Ltd.	429779	423957	455655	63
64	Fertilizers & Chemicals (Travancore) Ltd.	405091	505493	619814	64
65	BEML Ltd.	402222	405432	389895	65
66	Konkan Railway Corporation Ltd.	397784	446169	502876	66
67	Bhartiya Rail Bijlee Co. Ltd.	365507	370754	342474	67
68	ITI Ltd.	361642	126363	139543	68
69	Brahmaputra Crackers & Polymer Ltd.	357920	297855	348682	69
70	Railtel Corporation India Ltd.	347750	256782	195734	70
71	National Small Industries Corporation Ltd.	343121	327318	277014	71

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
72	Bharat Dynamics Ltd.	334505	236928	248939	72
73	Ratnagiri Gas & Power Pvt. Ltd.	326662	260519	49478	73
74	Yantra India Limited	310879	282073	239101	74
75	Engineers India Ltd.	302835	323216	328376	75
76	Telecommunications Consultants (India) Ltd.	297906	255794	198244	76
77	National Informatics Centre Services Incorporated	292094	222360	160418	77
78	SJVN Ltd.	289725	253359	293541	78
79	Goa Shipyard Ltd.	285061	175256	86943	79
80	Newspace India Ltd.	276156	237925	284227	80
81	THDC India Ltd.	268280	196724	197430	81
82	Central Warehousing Corporation	266807	217267	197178	82
83	Madras Fertilizers Ltd.	254185	222842	344709	83
84	Advanced Weapons and Equipment India Limited	253093	204173	193932	84
85	Balmer Lawrie & Co. Ltd.	249449	231859	230998	85
86	Electronics Corporation of India Ltd.	233233	309990	238311	86
87	Uranium Corporation of India Ltd.	218239	231708	219212	87
88	Central Mine Planning & Design Institute Ltd.	210276	173269	138609	88
89	RITES Ltd.	209531	231200	251962	89
90	HSCC (India) Ltd.	208581	139114	110286	90
91	Hindustan Copper Ltd.	207097	171700	167733	91
92	NTPC Green Energy Limited	202254	195113	16969	92
93	IREL (India) Ltd.	184344	210446	189750	93
94	AI Engineering Services Ltd.	183781	208798	195340	94
95	WAPCOS Ltd.	161382	153051	141961	95
96	Coal India Ltd.	159417	151638	195051	96
97	MOIL Ltd.	158494	144942	134165	97

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
98	National Projects Construction Corporation Ltd.	157387	165075	161412	98
99	ECGC Ltd.	154822	154975	150993	99
100	India Optel Limited	154139	137963	107865	100
101	Hindustan Shipyard Ltd.	147079	141290	110338	101
102	Engineering Projects (India) Ltd.	144525	84397	113196	102
103	NHDC Ltd.	140111	126876	131841	103
104	National Seeds Corporation Ltd.	134098	114327	107822	104
105	Braithwaite & Co. Ltd.	126615	110337	104330	105
106	National Handloom Development Corporation Ltd.	126000	127347	121169	106
107	MECON Ltd.	114945	101282	88946	107
108	Powergrid Teleservices Ltd.	110938	47001	0	108
109	Mishra Dhatu Nigam Ltd.	107410	107267	87194	109
110	Hindustan Steelworks Consturction Ltd.	98508	81295	75984	110
111	Broadcast Engineering Consultants India Ltd.	97669	124830	106835	111
112	AI Airport Services Ltd.	95523	84263	89447	112
113	Alliance Air Aviation Ltd.	81456	95477	109842	113
114	Artificial Limbs Manufacturing Corporation of India	71028	60444	45867	114
115	Neyveli Uttar Pradesh Power Ltd	70050	0	0	115
116	Brahmaputra Valley Fertilizer Corporation Ltd.	66858	74896	114650	116
117	Icon Bhoj Morbe Expressway Ltd.	66007	46331	2661	117
118	Powergrid Medinipur Jeerat Transmission Ltd.	64258	59121	58141	118
119	The Jute Corporation of India Ltd.	63913	59151	14232	119
120	Mahanagar Telephone Nigam Ltd.	62895	72847	86157	120
121	AAI Cargo Logistics & Allied Services Company Ltd.	59980	53069	44628	121

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
122	KIOCL Ltd.	59052	185434	154341	122
123	India Tourism Development Corporation Ltd.	56520	52658	45531	123
124	Powergrid Southern Interconnector Transmission System Ltd.	55913	47709	47609	124
125	India Trade Promotion Organisation	55749	62616	40329	125
126	Troop Comforts Limited	55381	28036	99767	126
127	Hindustan Organic Chemicals Ltd.	53587	70389	63143	127
128	Edcil (India) Ltd.	52133	65584	43985	128
129	REC Power Development & Consultancy Ltd.	50679	35782	28484	129
130	Konkan LNG Limited	47824	40687	40086	130
131	National Highways & Infrastructure Development Corporation Ltd.	46517	45793	47422	131
132	HLL Infra Tech Services Ltd.	46316	42528	35915	132
133	Grid Controller of India Ltd.	44316	42619	37457	133
134	HPCL Biofuels Ltd.	43691	38607	29813	134
135	HIL (India) Ltd.	43274	20394	21553	135
136	Ircon Akloki-Shirsad Expressway Ltd.	41499	31878	6542	136
137	Karnataka Antibiotics & Pharmaceuticals Ltd.	40348	46237	52890	137
138	Central Electronics Ltd.	39001	34403	26230	138
139	National Film Development Corporation Ltd.	38775	28754	11540	139
140	Pawan Hans Ltd.	37153	38812	41516	140
141	Mineral Exploration And Consultancy Ltd.	37056	31599	21234	141
142	Heavy Engineering Corporation Ltd.	33907	16512	9244	142
143	Cement Corporation of India Ltd.	32681	41804	44072	143

S. No.	CPSE	Gross Turnover / Revenue (₹in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
144	Ircon Ludhiana Rupnagar Highway Ltd.	31757	52664	2422	144
145	Andrew Yule & Company Ltd.	31171	30985	37404	145
146	MSTC Ltd.	31096	31625	32472	146
147	Powergrid Energy Services Ltd.	30255	6715	0	147
148	NBCC Services Ltd.	29589	27336	17627	148
149	OGL One Ltd.	29027	0	0	149
150	PFC Consulting Ltd.	28116	25326	13303	150
151	Udupi Cochin Shipyards Ltd.	26563	17972	3917	151
152	Hindustan Antibiotics Ltd.	24472	17204	13371	152
153	Ircon Haridwar Bypass Limited	22160	21870	5204	153
154	Chandigarh International Airport Ltd.	22051	18080	17326	154
155	Powergrid Bikaner Transmission System Limited	20873	11965	0	155
156	Biotechnology Industry Research Assistance Council	20145	40369	53897	156
157	BEL Optronics Devices Ltd.	19681	13974	7837	157
158	Gliders India Limited	18807	17651	20601	158
159	NTPC Renewable Energy Ltd.	18710	1147	0	159
160	Braithwaite Burn & Jessop Construction Company Ltd.	18277	25010	30179	160
161	SJVN Green Energy Ltd.	18072	5246	1253	161
162	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	17994	16272	14259	162
163	Indian Medicines & Pharmaceutical Corporation Ltd.	17731	16150	22322	163
164	Powergrid Mithilanchal Transmission Ltd.	17507	17506	17512	164
165	Mumbai Railway Vikas Corporation Ltd.	17396	11731	10870	165
166	SAIL Refractory Company Ltd.	16855	16415	16713	166

S. No. CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank	
	2024-25	2023-24	2022-23	2024-25	
167	Iron Shivpuri Guna Tollway Ltd.	16721	16943	17576	167
168	Powergrid NM Transmission Ltd.	16490	16967	36387	168
169	Iron Davanagere Haveri Highway Ltd.	16006	6875	1975	169
170	Rajasthan Electronics and Instruments Ltd.	15749	18588	12019	170
171	Powergrid Bhuj Transmission Ltd	15589	13175	6609	171
172	Powergrid Khetri Transmission System Limited.	15441	15353	12978	172
173	Bharat Petro Resources Ltd.	14622	18819	14591	173
174	Iron Vadodara Kim Expressway Ltd.	13458	4299	20544	174
175	Railway Energy Management Company Ltd.	13387	14769	11415	175
176	Instrumentation Ltd.	12821	9586	7877	176
177	Powergrid Gomti Yamuna Transmission Limited	12562	2672	4	177
178	Powergrid Varanasi Transmission System Limited	12028	12050	12052	178
179	Bengal Chemicals & Pharmaceuticals Ltd.	11967	11600	10156	179
180	Iron Gurgaon Rewari Highway Limited	11789	24388	15748	180
181	BEL-Thales Systems Ltd.	11778	9377	7819	181
182	Iron Infrastructure & Services Ltd.	11088	13607	21891	182
183	HMT Machine Tools Ltd.	11077	9970	14224	183
184	Chhattisgarh East Railways Ltd.	10938	5117	6218	184
185	Powergrid Meerut Simbhavali Transmission Ltd	10715	10772	5	185
186	Powergrid Rampur Sambhal Transmission Ltd.	10404	10479	2099	186
187	Balmer Lawrie Investments Ltd.	10111	8870	7608	187
188	Projects & Development India Ltd.	9029	9766	9860	188

S. No. CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank	
	2024-25	2023-24	2022-23	2024-25	
189	Powergrid Fatehgarh Transmission Ltd	8956	9026	7673	189
190	North Eastern Regional Agriculture Marketing Corpn Ltd.	8168	3722	9666	190
191	National Minorities Development & Finance Corporation	8126	8299	8011	191
192	IOC Global Capital Management IFSC Ltd.	8059	58	0	192
193	Antrix Corporation Ltd.	7678	9197	3816	193
194	Powergrid Himachal Transmission Ltd.	7621	12692	13126	194
195	Powergrid Ajmer Phagi Transmission Ltd.	7605	7685	6549	195
196	National Scheduled Castes Finance & Development Corporation	7448	6865	6323	196
197	Powergrid Bhind Guna Transmission Ltd.	6744	7063	3263	197
198	Tamil Nadu Trade Promotion Organisation	6742	4737	3913	198
199	Orissa Mineral Development Company Ltd.	6462	8228	3553	199
200	Sagarmala Development Company Ltd.	6402	4044	654	200
201	Powergrid Neemuch Transmission System Limited	6311	0	0	201
202	Certification Engineers International Ltd.	6208	5086	4785	202
203	National Backward Classes Finance & Devp.Co.	6134	5491	5313	203
204	The Bisra Stone Lime Company Ltd.	6103	8467	8619	204
205	Hoogly Cochin Shipyard Ltd.	5775	2071	1702	205
206	Powergrid Aligarh Sikar Transmission Ltd.	5767	0	0	206
207	Powergrid Sikar Transmission Ltd.	5598	0	0	207

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
208	Powergrid Jawaharpur Firozabad Transmission Ltd.	5524	5804	5135	208
209	Powergrid Bhadla Transmission Ltd.	5523	0	0	209
210	Bengal Gas Company Ltd.	5355	0	0	210
211	HSRC Infra Services Ltd.	5123	3354	1657	211
212	Powergrid Ramgarh Transmission Ltd.	4813	1282	0	212
213	Punjab Logistic Infrastructure Ltd.	4700	3910	3815	213
214	Sambhar Salts Ltd.	4639	6567	4517	214
215	NEPA Ltd.	4636	12458	2717	215
216	Hotel Corporation of India Ltd.	4462	6300	5373	216
217	National Scheduled Tribes Finance & Development Corporation	4159	4173	4127	217
218	Ircon PB Tollway Ltd.	3965	5738	5401	218
219	Central Cottage Industries Corporation of India Ltd.	3928	4698	4377	219
220	Central Transmission Utility of India Ltd.	3801	2197	881	220
221	Goa Antibiotics & Pharmaceuticals Ltd.	2942	2350	5168	221
222	Powergrid Unchahar Transmission Ltd.	2828	2829	2831	222
223	HMT Ltd.	2617	4791	5159	223
224	FCI Aravali Gypsum & Minerals (India) Ltd.	2612	3048	5604	224
225	Bundelkhand Saur Urja Ltd.	2499	792	381	225
226	Mahanadi Coal Railway Ltd.	2416	2093	0	226
227	Apollo Design Apparel Parks Ltd.	2305	2913	2099	227
228	Visakhapatnam Port Logistics Park Ltd.	2186	2160	1236	228
229	OVL Overseas IFSC Limited	2047	0	0	229

S. No.	CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
		2024-25	2023-24	2022-23	2024-25
230	Bharat Broadband Network Ltd.	2030	2092	844	230
231	Ircon Renewable Power Ltd.	1916	0	0	231
232	SIDCUL CONCOR Infra Company Ltd.	1858	2051	1684	232
233	Shipping Corporation of India Land and Assets Limited	1830	1722	1250	233
234	Naini Aerospace Ltd.	1825	1422	1153	234
235	IIFCL Projects Ltd.	1758	1560	1325	235
236	Goldmohur Design & Apparel Parks Ltd.	1591	2165	2954	236
237	BSNL Tower Corporation	1538	0	0	237
238	HMT (International) Ltd.	1535	1759	1415	238
239	National Safai Karamcharis Finance & Development Corporation	1471	1376	1208	239
240	National Research Development Corporation	1386	1359	650	240
241	Karnataka Trade Promotion Organisation	1376	1080	0	241
242	SCI Bharat IFSC LTD	1264	0	0	242
243	BPCL-KIAL Fuel Farm Pvt. Ltd.	1245	939	1062	243
244	CIL Navikarniya Urja Limited	1223	0	0	244
245	National Divyangjan Finance & Development Corporation	1114	1062	1060	245
246	North Eastern Handicrafts & Handloom Development Corporation Ltd.	1074	311	283	246
247	Agrinnovate India Ltd.	1051	740	1001	247
248	Fresh & Healthy Enterprises Ltd.	924	783	568	248
249	Kumarakruppa Frontier Hotels Pvt. Ltd.	848	874	883	249
250	Richardson & Cruddas(1972) Ltd.	843	927	1480	250
251	Jammu & Kashmir Development Finance Corporation Ltd	661	452	524	251

S. No. CPSE	Gross Turnover / Revenue (₹ in Lakhs)			Rank
	2024-25	2023-24	2022-23	2024-25
252 NSIC Venture Capital Fund Ltd.	651	594	413	252
253 HPCL Lng Ltd.	613	0	0	253
254 PFC Infra Finance IFSC Limited	577	0	0	254
255 Deoghar Airport Ltd	558	360	0	255
256 Pondicherry Ashok Hotel Corporation Ltd.	544	552	567	256
257 Delhi Police Housing Corporation Ltd.	544	377	126	257
258 TCIL Bina Toll Road Ltd.	526	431	405	258
259 TCIL Lakhnadone Toll Road Ltd.	392	281	316	259
260 Hindustan Salts Ltd.	328	1975	2927	260
261 Prize Petroleum Company Ltd.	192	288	384	261
262 National Textile Corporation Ltd.	158	375	1397	262
263 Hindustan Prefab Ltd.	151	591	2139	263
264 Hemisphere Properties India Ltd.	91	52	200	264
265 Inland & Coastal Shipping Ltd.	86	49	6	265
266 EdCIL Vidyanjali Foundation	63	11	0	266
267 Eastern Investment Ltd.	57	50	37	267
268 NHPC Renewable Energy Limited	38	0	0	268
269 National Land Monetization Corporation Limited	37	208	0	269
270 HPCL Renewable & Green Energy Ltd.	7	0	0	270

Statement - E

Expenditure on Research and Development in CPSEs

S. No.	CPSEs	R&D Expenditure (₹ in Crores)			R&D as % of Sales		
		2024-25	2023-24	2022-23	2024-25	2023-24	2022-23
1	Advanced Weapons and Equipment India Limited	37.73	35.25	14.93	1.49	1.73	0.77
2	Armoured Vehicles Nigam Limited	66.33	13.09	6.83	1.33	0.28	0.14
3	Artificial Limbs Manufacturing Corporation of India	3.76	3.02	1.76	0.53	0.5	0.38
4	Balmer Lawrie & Co. Ltd.	9.01	8.36	7.84	0.36	0.36	0.34
5	BEL Optronics Devices Ltd.	1.51	1.03	0.22	0.77	0.74	0.28
6	BEML Ltd.	100.69	86.71	74.54	2.5	2.14	1.91
7	Bengal Chemicals & Pharmaceuticals Ltd.	0	0.08	0.25	0	0.07	0.25
8	Bharat Dynamics Ltd.	222.92	90.79	152.03	6.66	3.83	6.11
9	Bharat Electronics Ltd.	1472.4	0	0	6.22	0	0
10	Bharat Heavy Electricals Ltd.	662	697.6	690.85	2.34	2.92	2.96
11	Bharat Petroleum Corporation Ltd.	220.99	189.97	168.6	0.05	0.04	0.04
12	Braithwaite & Co. Ltd.	1.64	1.15	3.29	0.13	0.1	0.32
13	Bridge & Roof Co.(India) Ltd.	4.9	3.04	3.97	0.11	0.08	0.12
14	Central Electronics Ltd.	0.24	0.65	0	0.06	0.19	0
15	Central Warehousing Corporation	20.18	13.38	21.52	0.76	0.62	1.09
16	Coal India Ltd.	218.17	0	127.72	13.69	0	6.55
17	Cochin Shipyard Ltd.	22.73	20.77	8.64	0.5	0.57	0.37
18	Container Corporation of India Ltd.	76.73	71.43	67.95	0.87	0.83	0.84
19	Electronics Corporation of India Ltd.	38.19	15.44	14.64	1.64	0.5	0.61
20	Engineers India Ltd.	26.79	29.12	30.1	0.88	0.9	0.92
21	FCI Aravali Gypsum & Minerals (India) Ltd.	0	0	0.64	0	0	1.14

S. No.	CPSEs	R&D Expenditure (₹ in Crores)			R&D as % of Sales		
		2024-25	2023-24	2022-23	2024-25	2023-24	2022-23
22	Fertilizers & Chemicals (Travancore) Ltd.	0.57	0.58	0.36	0.01	0.01	0.01
23	GAIL (India) Ltd.	375.52	250.2	180.71	0.27	0.19	0.13
24	Garden Reach Shipbuilders & Engineers Ltd.	29.39	23.95	13.65	0.58	0.67	0.53
25	Gliders India Limited	5.85	2.7	0	3.11	1.53	0
26	Goa Shipyard Ltd.	18.52	15.47	10	0.65	0.88	1.15
27	Grid Controller of India Ltd.	2.59	2.22	0.68	0.58	0.52	0.18
28	HIL (India) Ltd.	0	0	0.18	0	0	0.09
29	Hindustan Aeronautics Ltd.	2482.3	2826.2	2494.33	8.01	9.3	9.26
30	Hindustan Antibiotics Ltd.	0.53	0.73	0	0.22	0.42	0
31	Hindustan Copper Ltd.	14.61	8.04	6.03	0.71	0.47	0.36
32	Hindustan Petroleum Corporation Ltd.	390.52	352.48	319.22	0.09	0.08	0.07
33	Hindustan Shipyard Ltd.	0.24	0.48	0	0.02	0.03	0
34	Hindustan Steelworks Consturction Ltd.	0.78	0.61	0	0.08	0.08	0
35	HLL Lifecare Ltd.	5.38	5.37	0	0.12	0.14	0
36	HMT Machine Tools Ltd.	0.19	0.19	1.49	0.17	0.19	1.05
37	HSCC (India) Ltd.	2.08	1.11	0	0.1	0.08	0
38	India Optel Limited	28.66	19.07	4.82	1.86	1.38	0.45
39	Indian Oil Corporation Ltd.	812.41	946.14	698.21	0.11	0.12	0.08
40	IREL (India) Ltd.	36.32	37.41	32.19	1.97	1.78	1.7
41	ITI Ltd.	12.83	20.44	17.46	0.35	1.62	1.25
42	Karnataka Antibiotics & Pharmaceuticals Ltd.	0	0.63	0	0	0.14	0
43	KIOCL Ltd.	0	0.35	0.76	0	0.02	0.05
44	Mahanadi Coalfields Ltd.	0	0.05	0	0	0	0

S. No.	CPSEs	R&D Expenditure (₹ in Crores)			R&D as % of Sales		
		2024-25	2023-24	2022-23	2024-25	2023-24	2022-23
45	Mangalore Refinery & Petrochemicals Ltd.	40.18	5.11	0.59	0.04	0.01	0
46	Mazagon Dock Shipbuilders Ltd.	117.54	97.08	96.52	1.03	1.03	1.23
47	MECON Ltd.	1.65	1.93	0.93	0.14	0.19	0.1
48	Mineral Exploration And Consultancy Ltd.	0	0.02	0	0	0.01	0
49	Mishra Dhatu Nigam Ltd.	24.18	18.36	20.27	2.25	1.71	2.32
50	MOIL Ltd.	24.91	27.26	11.46	1.57	1.88	0.85
51	Munitions India Ltd.	60.28	73	0	0.73	1.01	0
52	National Aluminium Company Ltd.	43.23	106.36	161.59	0.26	0.81	1.13
53	National Small Industries Corporation Ltd.	4.57	3.22	3.48	0.13	0.1	0.13
54	NBCC (India) Ltd.	14.95	9.62	1.09	0.17	0.12	0.02
55	NBCC Services Ltd.	0.65	0.6	0	0.22	0.22	0
56	NHPC Ltd.	22.64	11.55	11.3	0.25	0.14	0.12
57	NLC India Ltd.	42.2	43.37	26.98	0.41	0.41	0.21
58	NMDC Ltd.	30.74	24.49	164.21	0.13	0.12	0.93
59	North Eastern Electric Power Corporation Ltd.	0.19	0.03	0.6	0	0	0.01
60	Northern Coalfields Ltd.	2.69	8.58	3.9	0.01	0.03	0.02
61	NTPC Ltd.	484.44	300.01	280.15	0.28	0.19	0.17
62	Nuclear Power Corporation of India Ltd.	20	20.57	27.84	0.1	0.11	0.19
63	Numaligarh Refinery Ltd.	27.69	3.08	1.29	0.12	0.01	0
64	Oil & Natural Gas Corporation Ltd.	611.94	617.16	542.43	0.46	0.45	0.35
65	Oil India Ltd.	0	0	185.34	0	0	0.87
66	ONGC Videsh Ltd.	14.83	10.42	0	0.28	0.19	0

S. No.	CPSEs	R&D as % of Sales					
		2024-25	2023-24	2022-23	2024-25	2023-24	2022-23
67	Powergrid Corporation of India Ltd.	311.85	218.07	28.61	0.75	0.51	0.07
68	Railtel Corporation India Ltd.	9.42	0	0	0.27	0	0
69	Rajasthan Electronics and Instruments Ltd.	2.28	3.36	4.17	1.45	1.81	3.47
70	Rashtriya Chemicals and Fertilizers Ltd.	36.58	43.14	48.38	0.22	0.25	0.23
71	Rashtriya Ispat Nigam Ltd.	5.78	13.85	16.13	0.03	0.06	0.07
72	RITES Ltd.	0.99	0	0	0.05	0	0
73	Sambhar Salts Ltd.	0.11	0	0	0.24	0	0
74	SJVN Ltd.	2.58	1.54	0	0.09	0.06	0
75	Solar Energy Corporation of India	22.54	0	0	0.15	0	0
76	Steel Authority of India Ltd.	239.53	239.47	397.6	0.23	0.23	0.38
77	THDC India Ltd.	16.23	5.97	2.7	0.6	0.3	0.14
78	Uranium Corporation of India Ltd.	12.68	12.35	11.72	0.58	0.53	0.53
79	Yantra India Limited	15.03	0	7.36	0.48	0	0.31
TOTAL :		9691.4	7714.9	7233.05			

Statement - F

Foreign Exchange Earnings of CPSEs in FY 2024-25

(₹ in Lakhs)

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
Crude Oil							
1	Bharat Petro Resources Ltd.	2023-24	0	6636	4862	0	11498
		2024-25	0	1596	12015	0	13611
2	Oil & Natural Gas Corporation Ltd.	2023-24	0	0	0	34328	34328
		2024-25	0	0	0	34942	34942
3	Oil India Ltd.	2023-24	0	0	80186	1743	81929
		2024-25	0	0	44834	674	45508
4	ONGC Petro Additions Ltd.	2023-24	0	0	0	0	0
		2024-25	321011	0	0	0	321011
5	ONGC Videsh Ltd.	2023-24	560536	0	129598	119171	809305
		2024-25	523130	0	208148	179869	911147
	SUB TOTAL :	2023-24	560536	6636	214646	155242	937060
		2024-25	844141	1596	264997	215485	1326219
Other Minerals & Metals							
6	Hindustan Copper Ltd.	2023-24	30865	0	0	0	30865
		2024-25	14829	0	0	0	14829
7	IREL (India) Ltd.	2023-24	96258	0	0	0	96258
		2024-25	86901	0	0	0	86901
8	KIOCL Ltd.	2023-24	164593	0	0	27	164620
		2024-25	15023	0	0	0	15023
9	National Aluminium Company Ltd.	2023-24	418193	0	0	120	418313
		2024-25	559976	0	0	185	560161
10	NMDC Ltd.	2023-24	0	0	0	0	0
		2024-25	44819	0	0	0	44819
	SUB TOTAL :	2023-24	709909	0	0	147	710056
		2024-25	721548	0	0	185	721733

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
Steel							
11	Rashtriya Ispat Nigam Ltd.	2023-24	29130	0	0	381	29511
		2024-25	0	0	0	1940	1940
12	Steel Authority of India Ltd.	2023-24	168724	0	0	0	168724
		2024-25	97187	0	0	0	97187
	SUB TOTAL :	2023-24	197854	0	0	381	198235
		2024-25	97187	0	0	1940	99127
Petroleum (Refinery & Marketing)							
13	Bharat Petroleum Corporation Ltd.	2023-24	1229379	0	0	11597	1240976
		2024-25	1302891	0	0	17375	1320266
14	Hindustan Petroleum Corporation Ltd.	2023-24	929111	0	0	21563	950674
		2024-25	1225555	0	0	76	1225631
15	Indian Oil Corporation Ltd.	2023-24	3983545	762	0	66897	4051204
		2024-25	3517333	259	86102	4894	3608588
16	Mangalore Refinery & Petrochemicals Ltd.	2023-24	3251855	0	0	0	3251855
		2024-25	3646592	0	0	0	3646592
17	Numaligarh Refinery Ltd.	2023-24	26237	0	0	0	26237
		2024-25	46025	0	0	0	46025
	SUB TOTAL :	2023-24	9420127	762	0	100057	9520946
		2024-25	9738396	259	86102	22345	9847102
Fertilizers							
18	National Fertilizers Ltd.	2023-24	0	0	0	5411	5411
		2024-25	0	0	0	0	0
19	Rashtriya Chemicals and Fertilizers Ltd.	2023-24	0	0	0	0	0
		2024-25	15681	0	0	0	15681
	SUB TOTAL :	2023-24	0	0	0	5411	5411
		2024-25	15681	0	0	0	15681

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
Chemicals & Pharmaceuticals							
20	Brahamputra Crackers & Polymer Ltd.	2023-24	1541	0	0	0	1541
		2024-25	1927	0	0	0	1927
21	HIL (India) Ltd.	2023-24	0	0	0	0	0
		2024-25	295	0	0	0	295
22	Karnataka Antibiotics & Pharmaceuticals Ltd.	2023-24	3496	0	0	0	3496
		2024-25	4163	0	0	0	4163
	SUB TOTAL :	2023-24	5037	0	0	0	5037
		2024-25	6385	0	0	0	6385
Heavy & Medium Engineering							
23	Balmer Lawrie & Co. Ltd.	2023-24	1458	0	2973	4161	8592
		2024-25	806	0	2934	4261	8001
24	Bharat Heavy Electricals Ltd.	2023-24	35119	0	0	71085	106204
		2024-25	20179	0	0	35520	55699
25	Cochin Shipyard Ltd.	2023-24	28069	0	0	274	28343
		2024-25	45081	0	0	72	45153
26	HMT Ltd.	2023-24	51	0	0	0	51
		2024-25	101	0	0	0	101
27	HMT Machine Tools Ltd.	2023-24	141	0	0	0	141
		2024-25	999	0	0	0	999
28	Instrumentation Ltd.	2023-24	239	0	0	0	239
		2024-25	214	0	0	0	214
29	Rajasthan Electronics and Instruments Ltd.	2023-24	6555	0	0	0	6555
		2024-25	1638	0	0	0	1638

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
30	Udupi Cochin Shipyards Ltd.	2023-24	10279	0	0	0	10279
		2024-25	19390	0	0	0	19390
SUB TOTAL :		2023-24	81911	0	2973	75520	160404
		2024-25	88408	0	2934	39853	131195
Industrial and Consumer Goods							
31	Andrew Yule & Company Ltd.	2023-24	536	0	0	0	536
		2024-25	1284	0	0	0	1284
32	Artificial Limbs Manufacturing Corporation of India	2023-24	0	0	0	0	0
		2024-25	4	0	0	0	4
33	HLL Lifecare Ltd.	2023-24	45137	0	0	958	46095
		2024-25	9779	0	0	320	10099
SUB TOTAL :		2023-24	45673	0	0	958	46631
		2024-25	11067	0	0	320	11387
Power Generation							
34	NLC Tamil Nadu Power Ltd.	2023-24	0	0	0	504	504
		2024-25	0	0	0	0	0
SUB TOTAL :		2023-24	0	0	0	504	504
		2024-25	0	0	0	0	0
Power Transmission							
35	Powergrid Corporation of India Ltd.	2023-24	0	5160	0	0	5160
		2024-25	0	3432	0	0	3432
SUB TOTAL :		2023-24	0	5160	0	0	5160
		2024-25	0	3432	0	0	3432
Trading & Marketing							
36	Antrix Corporation Ltd.	2023-24	219	418	0	0	637
		2024-25	288	130	0	0	418

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
37	Central Cottage Industries Corporation of India Ltd.	2023-24	123	0	0	1059	1182
		2024-25	60	0	0	1005	1065
38	HMT (International) Ltd.	2023-24	909	0	0	0	909
		2024-25	54	0	0	0	54
39	India Trade Promotion Organisation	2023-24	0	0	0	1131	1131
		2024-25	0	0	0	1119	1119
40	National Film Development Corporation Ltd.	2023-24	0	131	0	0	131
		2024-25	0	54	0	0	54
41	Newspace India Ltd.	2023-24	0	21882	0	0	21882
		2024-25	0	45244	0	0	45244
42	NTPC Vidyut Vyapar Nigam Ltd.	2023-24	137686	0	0	0	137686
		2024-25	95546	0	0	0	95546
SUB TOTAL :		2023-24	138937	22431	0	2190	163558
		2024-25	95948	45428	0	2124	143500
Transport and Logistic Services							
43	AI Engineering Services Ltd.	2023-24	0	0	0	9796	9796
		2024-25	0	0	0	20974	20974
44	Airports Authority of India	2023-24	0	0	0	122893	122893
		2024-25	0	0	0	154929	154929
45	GAIL (India) Ltd.	2023-24	1247691	26	8852	145170	1401739
		2024-25	1509567	36	13227	395121	1917951
46	Shipping Corporation of India Ltd.	2023-24	432879	0	6128	5974	444981
		2024-25	540986	0	6309	798	548093
SUB TOTAL :		2023-24	1680570	26	14980	283833	1979409
		2024-25	2050553	36	19536	571822	2641947

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
Contract & Construction and Tech. Consultancy Services							
47	Central Mine Planning & Design Institute Ltd.	2023-24	0	599	0	3	602
		2024-25	0	106	0	0	106
48	Certification Engineers International Ltd.	2023-24	0	0	0	20	20
		2024-25	0	0	0	1	1
49	Edcil (India) Ltd.	2023-24	8418	0	0	637	9055
		2024-25	0	0	0	693	693
50	Engineering Projects (India) Ltd.	2023-24	0	2340	10	92	2442
		2024-25	0	328	7	213	548
51	Engineers India Ltd.	2023-24	0	28093	0	0	28093
		2024-25	0	37095	0	0	37095
52	HSCC (India) Ltd.	2023-24	0	0	0	0	0
		2024-25	0	735	0	35	770
53	Ircon Infrastructure & Services Ltd.	2023-24	0	565	0	3	568
		2024-25	0	399	0	0	399
54	Ircon International Ltd.	2023-24	57846	0	4311	109	62266
		2024-25	77767	0	2358	2981	83106
55	MECON Ltd.	2023-24	0	172	0	0	172
		2024-25	0	30	0	0	30
56	NBCC (India) Ltd.	2023-24	0	14309	0	0	14309
		2024-25	0	35988	0	0	35988
57	Projects & Development India Ltd.	2023-24	0	392	0	0	392
		2024-25	0	525	0	0	525
58	RITES Ltd.	2023-24	9675	8864	0	0	18539
		2024-25	386	5087	0	0	5473

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
59	WAPCOS Ltd.	2023-24	16344	0	0	0	16344
		2024-25	16310	0	110	1992	18412
SUB TOTAL :		2023-24	92283	55334	4321	864	152802
		2024-25	94463	80293	2475	5915	183146
Hotel and Tourist Services							
60	India Tourism Development Corporation Ltd.	2023-24	0	0	0	0	0
		2024-25	0	0	0	1090	1090
61	Indian Railway Catering and Tourism Corporation Ltd.	2023-24	0	0	0	3606	3606
		2024-25	0	0	0	6831	6831
SUB TOTAL :		2023-24	0	0	0	3606	3606
		2024-25	0	0	0	7921	7921
Financial Services							
62	Biotechnology Industry Research Assistance Council	2023-24	0	0	0	1449	1449
		2024-25	0	0	0	2537	2537
63	ECGC Ltd.	2023-24	0	0	0	327	327
		2024-25	0	0	0	413	413
64	Indian Renewable Energy Devt. Agency Ltd.	2023-24	0	0	462	0	462
		2024-25	0	0	175	0	175
65	OVL Overseas IFSC Limited	2023-24	0	0	1	0	1
		2024-25	0	0	1683	364	2047
66	PFC Infra Finance IFSC Limited	2023-24	0	0	0	0	0
		2024-25	0	0	577	0	577
SUB TOTAL :		2023-24	0	0	463	1776	2239
		2024-25	0	0	2435	3314	5749

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
Telecommunication & Information Technology							
67	Bharat Sanchar Nigam Ltd.	2023-24	0	0	0	23321	23321
		2024-25	0	0	0	29976	29976
68	Mahanagar Telephone Nigam Ltd.	2023-24	0	0	0	12	12
		2024-25	0	0	0	130	130
69	Telecommunications Consultants (India) Ltd.	2023-24	0	0	0	1106	1106
		2024-25	0	0	0	0	0
	SUB TOTAL :	2023-24	0	0	0	24439	24439
		2024-25	0	0	0	30106	30106
Defence Production							
70	Advanced Weapons and Equipment India Limited	2023-24	3825	0	0	0	3825
		2024-25	6146	0	0	0	6146
71	BEL-Thales Systems Ltd.	2023-24	117	0	0	384	501
		2024-25	180	0	0	0	180
72	BEML Ltd.	2023-24	48695	0	0	6842	55537
		2024-25	37927	0	0	10781	48708
73	Bharat Dynamics Ltd.	2023-24	16138	0	0	421	16559
		2024-25	18127	0	0	764	18891
74	Bharat Electronics Ltd.	2023-24	42006	0	0	25382	67388
		2024-25	56099	0	0	1501	57600
75	Garden Reach Shipbuilders & Engineers Ltd.	2023-24	2366	14	0	42	2422
		2024-25	15640	0	0	0	15640

S. No.	Cognate Group / CPSE	Year	Exports of goods (FOB Basis)	Royalty, know how, professional & Consultancy Fee	Interest & Dividend	Other income	Total
76	Gliders India Limited	2023-24	1781	0	0	0	1781
		2024-25	888	0	0	0	888
77	Goa Shipyard Ltd.	2023-24	3749	0	0	0	3749
		2024-25	8204	0	0	0	8204
78	Hindustan Aeronautics Ltd.	2023-24	28537	0	0	13011	41548
		2024-25	30223	0	0	9769	39992
79	Hindustan Shipyard Ltd.	2023-24	281	0	0	0	281
		2024-25	296	0	0	0	296
80	India Optel Limited	2023-24	202	0	0	0	202
		2024-25	466	0	0	0	466
81	Mazagon Dock Shipbuilders Ltd.	2023-24	1544	0	0	0	1544
		2024-25	6043	0	0	0	6043
82	Mishra Dhatu Nigam Ltd.	2023-24	6624	0	0	0	6624
		2024-25	9419	0	0	0	9419
83	Munitions India Ltd.	2023-24	169687	0	0	0	169687
		2024-25	307608	0	0	0	307608
84	Yantra India Limited	2023-24	21807	0	0	0	21807
		2024-25	32177	0	0	0	32177
SUB TOTAL :		2023-24	347359	14	0	46082	393455
		2024-25	529443	0	0	22815	552258
GRAND TOTAL :		2023-24	13280196	90363	237383	701010	14308952
		2024-25	14293220	131044	378479	924145	15726888

Statement - G

Break-Up of Total Employees as on 31.3.2025

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
Agro Based Industries									
1	Braithwaite Nacof Solar Project Limited	0	0	0	0	0	0	0	0
2	HPCL Biofuels Ltd.	29	0	85	580	0	694	289	983
3	National Seeds Corporation Ltd.	211	0	525	56	253	1045	0	1045
SUB TOTAL :		240	0	610	636	253	1739	289	2028
Coal									
4	Bharat Coal Gasification and Chemicals Ltd.	0	0	0	0	0	0	0	0
5	Bharat Coking Coal Ltd.	1810	4812	0	13160	12336	32118	4479	36597
6	Central Coalfields Ltd.	2071	3185	0	13751	14084	33091	29444	62535
7	Coal India Ltd.	444	117	0	499	121	1181	0	1181
8	Eastern Coalfields Ltd.	2105	3168	0	28528	13195	46996	9394	56390
9	Mahanadi Coalfields Ltd.	1745	3661	0	7688	7960	21054	53525	74579
10	MJSJ Coal Ltd.	0	0	0	0	0	0	0	0
11	MNH Shakti Ltd.	3	1	0	0	0	4	0	4
12	Northern Coalfields Ltd.	1572	2537	0	7723	1475	13307	23766	37073
13	NTPC Mining Ltd	0	0	0	0	0	0	6	6
14	South Eastern Coalfields Ltd.	2502	5487	0	15048	14486	37523	0	37523
15	Western Coalfields Ltd.	2062	6448	0	11017	12734	32261	16037	48298
SUB TOTAL :		14314	29416	0	97414	76391	217535	136651	354186
Crude Oil									
16	Bharat Petro Resources Jpda	0	0	0	0	0	0	0	0
17	Bharat Petro Resources Ltd.	3	0	0	0	0	3	14	17

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
18	Mercator Petroleum Limited	0	0	0	0	0	0	0	0
19	Oil & Natural Gas Corporation Ltd.	14623	714	0	7983	1048	24368	935	25303
20	Oil India Ltd.	1854	759	0	3700	99	6412	1814	8226
21	ONGC Petro Additions Ltd.	0	0	0	0	0	0	0	0
22	ONGC Videsh Ltd.	194	10	0	0	0	204	1233	1437
23	ONGC Videsh Rovuma Ltd.	0	0	0	0	0	0	1	1
24	Prize Petroleum Company Ltd.	3	0	0	0	0	3	0	3
SUB TOTAL :		16677	1483	0	11683	1147	30990	3997	34987
Other Minerals & Metals									
25	Chhattisgarh Copper Ltd	0	0	0	0	0	0	0	0
26	Eastern Investment Ltd.	0	0	0	0	0	0	1	1
27	FCI Aravali Gypsum & Minerals (India) Ltd.	26	0	0	8	0	34	102	136
28	Hindustan Copper Ltd.	524	0	63	578	109	1274	3790	5064
29	IREL (India) Ltd.	229	0	85	340	63	717	650	1367
30	IREL IDCOL Ltd.	0	0	0	0	0	0	0	0
31	J & K Mineral Development Corporation Ltd.	1	0	0	2	0	3	0	3
32	Jharkhand National Mineral Development Corporation Ltd.	0	0	0	0	0	0	0	0
33	KIOCL Ltd.	165	0	38	324	5	532	560	1092
34	MOIL Ltd.	336	127	0	1085	3702	5250	5587	10837
35	National Aluminium Company Ltd.	1783	359	0	2377	284	4803	61	4864
36	NMDC Ltd.	1401	0	190	3686	400	5677	5319	10996
37	NMDC-CMDC Ltd.	1	0	0	0	0	1	11	12
38	Orissa Mineral Development Company Ltd.	53	0	0	106	29	188	214	402

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
39	The Bisra Stone Lime Company Ltd.	11	0	0	291	0	302	34	336
40	Uranium Corporation of India Ltd.	296	0	221	1354	2246	4117	136	4253
SUB TOTAL :		4826	486	597	10151	6838	22898	16465	39363
Steel									
41	Chhattisgarh Mega Steel Co. Ltd.	0	0	0	0	0	0	0	0
42	Karnataka Vijay Nagar Steel Ltd.	0	0	0	0	0	0	0	0
43	NMDC Steel Ltd.	0	0	0	0	0	0	8422	8422
44	Rashtriya Ispat Nigam Ltd.	3319	3641	4	3667	312	10943	12487	23430
45	Steel Authority of India Ltd.	10606	0	0	39616	2937	53159	75367	128526
SUB TOTAL :		13925	3641	4	43283	3249	64102	96276	160378
Petroleum (Refinery & Marketing)									
46	Bharat Petroleum Corporation Ltd.	6196	0	0	367	2184	8747	27629	36376
47	Chennai Petroleum Corporation Ltd.	732	0	0	681	0	1413	3882	5295
48	Hindustan Petroleum Corporation Ltd.	6009	0	0	1801	239	8049	36989	45038
49	HPCL Rajasthan Refinery Ltd.	330	0	0	0	0	330	33045	33375
50	Indian Oil Corporation Ltd.	18740	3631	0	7421	149	29941	124635	154576
51	Mangalore Refinery & Petrochemicals Ltd.	1162	0	0	1368	0	2530	4298	6828
52	Numaligarh Refinery Ltd.	617	0	0	484	0	1101	18	1119
SUB TOTAL :		33786	3631	0	12122	2572	52111	230496	282607
Fertilizers									
53	Brahmaputra Valley Fertilizer Corporation Ltd.	267	17	15	85	0	384	825	1209
54	Fertilizers & Chemicals (Travancore) Ltd.	642	0	0	821	55	1518	674	2192
55	Hindustan Fertilizer Corporation Ltd.	0	0	0	0	0	0	31	31

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
56	Madras Fertilizers Ltd.	261	0	0	126	15	402	1075	1477
57	National Fertilizers Ltd.	1277	0	0	1189	45	2511	3547	6058
58	Rashtriya Chemicals and Fertilizers Ltd.	687	591	598	653	91	2620	2607	5227
59	The Fertilizer Corporation of India Ltd.	1	0	0	0	0	1	16	17
SUB TOTAL :		3135	608	613	2874	206	7436	8775	16211
Chemicals & Pharmaceuticals									
60	Bengal Chemicals & Pharmaceuticals Ltd.	43	23	0	14	26	106	38	144
61	Bharat Immunologicals & Biologicals Corporation Ltd.	0	0	0	0	0	0	0	0
62	Bihar Drugs and Organic Chemicals Ltd	0	0	0	0	0	0	0	0
63	Brahmaputra Crackers & Polymer Ltd.	423	0	0	190	0	613	0	613
64	Goa Antibiotics & Pharmaceuticals Ltd.	15	21	9	1	79	125	18	143
65	HIL (India) Ltd.	3	0	93	125	9	230	0	230
66	Hindustan Antibiotics Ltd.	85	0	0	213	59	357	130	487
67	Hindustan Fluorocarbons Limited	0	0	0	0	0	0	0	0
68	Hindustan Organic Chemicals Ltd.	94	0	26	52	10	182	215	397
69	IDPL (Tamilnadu) Ltd.	0	0	0	0	0	0	0	0
70	Indian Drugs & Pharmaceuticals Ltd.	0	0	0	0	0	0	0	0
71	Indian Medicines & Pharmaceutical Corporation Ltd.	20	29	26	0	0	75	350	425
72	Indian Vaccine Corporation Ltd.	0	0	0	0	0	0	1	1
73	Karnataka Antibiotics & Pharmaceuticals Ltd.	175	0	0	292	0	467	181	648

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
74	Maharashtra Antibiotics & Pharmaceuticals Ltd	0	0	0	0	0	0	0	0
75	Manipur State Drugs & Pharmaceuticals Ltd	0	0	0	0	0	0	0	0
76	Orissa Drugs & Chemicals Ltd.	0	0	0	0	0	0	0	0
77	Rajasthan Drugs & Pharmaceuticals Ltd.	0	0	0	0	0	0	0	0
SUB TOTAL :		858	73	154	887	183	2155	933	3088
Heavy & Medium Engineering									
78	Balmer Lawrie & Co. Ltd.	543	0	152	30	117	842	371	1213
79	Bharat Brakes and Valves Ltd.	0	0	0	0	0	0	0	0
80	Bharat Heavy Electricals Ltd.	10371	0	4093	13214	118	27796	20379	48175
81	Bharat Ophthalmic Glass Ltd	0	0	0	0	0	0	0	0
82	Bharat Process and Mechanical Engineers Ltd.	0	0	0	0	0	0	0	0
83	Bharat Pumps & Compressors Ltd.	0	0	0	0	0	0	0	0
84	Braithwaite & Co. Ltd.	68	38	3	89	0	198	536	734
85	Central Electronics Ltd.	128	0	0	78	1	207	76	283
86	Cochin Shipyard Ltd.	514	0	180	1445	0	2139	12284	14423
87	Electronics Corporation of India Ltd.	1055	0	0	268	29	1352	3057	4409
88	Heavy Engineering Corporation Ltd.	367	0	22	534	35	958	1416	2374
89	Hindustan Cables Ltd.	0	0	0	0	0	0	0	0
90	HMT Ltd.	24	0	0	22	0	46	121	167
91	HMT Machine Tools Ltd.	162	36	24	283	54	559	972	1531

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
92	HMT Watches Ltd.	0	0	0	0	0	0	0	0
93	Hoogly Cochin Shipyard Ltd.	14	0	2	5	0	21	515	536
94	Instrumentation Ltd.	31	0	31	52	8	122	250	372
95	ITI Ltd.	632	131	0	0	0	763	1508	2271
96	Rajasthan Electronics and Instruments Ltd.	47	0	5	104	16	172	387	559
97	Rehabilitation Industries Corporation Ltd.	0	0	0	0	0	0	0	0
98	Reyrolle Burn Limited	0	0	0	0	0	0	0	0
99	Richardson & Cruddas(1972) Ltd.	3	0	0	0	0	3	0	3
100	SAIL Refractory Company Ltd.	11	0	0	47	0	58	0	58
101	Scooters India Ltd.	0	0	0	0	0	0	0	0
102	Tyre Corporation of India Ltd.	0	0	0	0	0	0	0	0
103	Udupi Cochin Shipyards Ltd.	26	0	0	6	0	32	105	137
SUB TOTAL :		13996	205	4512	16177	378	35268	41977	77245
Industrial and Consumer Goods									
104	Andrew Yule & Company Ltd.	110	329	57	743	12693	13932	0	13932
105	Artificial Limbs Manufacturing Corporation of India	128	0	0	201	7	336	1041	1377
106	Bharat Yantra Nigam Ltd.	0	0	0	0	0	0	0	0
107	Cement Corporation of India Ltd.	93	0	65	152	0	310	1184	1494
108	Cycle Corporation of India Ltd	0	0	0	0	0	0	0	0
109	Hindustan Paper Corporation Ltd.	0	0	0	0	0	0	0	0
110	Hindustan Photo Films Manufacturing Co. Ltd.	0	0	0	0	0	0	0	0
111	Hindustan Salts Ltd.	30	0	8	0	35	73	29	102

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
112	HLL Biotech Ltd.	40	0	24	21	0	85	13	98
113	HLL Lifecare Ltd.	396	0	151	471	130	1148	1680	2828
114	HLL Medipark Ltd	0	0	0	0	0	0	0	0
115	Mining Allied Machinery Corporation Ltd.	0	0	0	0	0	0	0	0
116	Nagaland Pulp & Paper Company Ltd.	0	0	0	0	0	0	0	0
117	National Bicycle Corporation of India Ltd	0	0	0	0	0	0	0	0
118	NEPA Ltd.	99	0	0	32	0	131	313	444
119	Sambhar Salts Ltd.	11	0	17	24	29	81	306	387
120	Security Printing & Minting Corporation India Ltd.	389	402	431	3006	1126	5354	2039	7393
121	Tannery and Footwear Corporation of India Ltd.	0	0	0	0	0	0	0	0
122	Triveni Structurals Ltd.	0	0	0	0	0	0	0	0
SUB TOTAL :		1296	731	753	4650	14020	21450	6605	28055
Textiles									
123	Apollo Design Apparel Parks Ltd.	13	0	7	0	0	20	180	200
124	Aurangabad Textiles & Apparel Parks Ltd.	5	0	0	0	0	5	18	23
125	Birds Jute & Exports Ltd.	0	0	0	0	0	0	0	0
126	British India Corporation Ltd.	0	0	0	0	0	0	0	0
127	Goldmohur Design & Apparel Parks Ltd.	15	0	12	0	0	27	183	210
128	India United Textile Mills Ltd.	6	0	0	0	0	6	43	49
129	National Jute Manufactures Corporation Ltd.	0	0	0	0	0	0	0	0
130	National Textile Corporation Ltd.	197	175	38	2941	403	3754	4830	8584

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
131	New City of Bombay Manufacturing Mills Ltd.	4	0	0	0	0	4	7	11
SUB TOTAL :		240	175	57	2941	403	3816	5261	9077
Power Generation									
132	Anushakti Vidhyut Nigam Ltd.	0	0	0	0	0	0	0	0
133	Bhartiya Rail Bijlee Co. Ltd.	243	0	0	32	0	275	2813	3088
134	Bihar Infrapower Ltd.	0	0	0	0	0	0	0	0
135	Bihar Mega Power Ltd.	0	0	0	0	0	0	0	0
136	Bundelkhand Saur Urja Ltd.	19	0	1	0	0	20	16	36
137	Chenab Valley Power Projects Limited	252	0	48	3	4	307	8830	9137
138	Cheyur Infra Ltd.	0	0	0	0	0	0	0	0
139	CIL Navikarniya Urja Limited	0	0	0	0	0	0	0	0
140	CIL Solar Pv Limited	0	0	0	0	0	0	0	0
141	Coastal Tamil Nadu Power Ltd.	0	0	0	0	0	0	0	0
142	Deoghar Infra Ltd.	0	0	0	0	0	0	0	0
143	Deoghar Mega Power Ltd.	0	0	0	0	0	0	0	0
144	Ghogarpalli Integrated Power Company Ltd.	0	0	0	0	0	0	0	0
145	Green Valley Renewable Energy Limited	5	0	0	0	0	5	1	6
146	HPCL Renewable & Green Energy Ltd.	15	0	0	0	0	15	0	15
147	Iron Renewable Power Ltd.	0	0	0	0	0	0	6	6
148	Jalpower Corporation Ltd.	57	0	3	2	0	62	31	93
149	Jharkhand Infrapower Ltd.	0	0	0	0	0	0	0	0
150	Loktak Downstream Hydroelectric Corporation Ltd.	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
151	Mahanadi Basin Power Ltd.	3	0	0	0	0	3	0	3
152	Neyveli Uttar Pradesh Power Ltd	266	0	4	0	0	270	0	270
153	NHDC Ltd.	216	0	41	119	42	418	1074	1492
154	NHPC Ltd.	3166	0	509	683	219	4577	16	4593
155	NHPC Renewable Energy Limited	0	0	0	0	0	0	1	1
156	NLC India Green Energy Ltd.	0	0	0	0	0	0	0	0
157	NLC India Ltd.	2816	0	397	4492	2062	9767	20434	30201
158	NLC India Renewables Ltd.	0	0	0	0	0	0	0	0
159	NLC Tamil Nadu Power Ltd.	161	24	5	0	0	190	1372	1562
160	North Eastern Electric Power Corporation Ltd.	623	0	171	535	22	1351	47	1398
161	NPCIL - Indian Oil Nuclear Energy Corporation Ltd.	0	0	0	0	0	0	0	0
162	NTPC EDMC Waste Solutions	0	0	0	0	0	0	0	0
163	NTPC Green Energy Limited	144	0	0	1	0	145	73	218
164	NTPC Ltd.	12319	0	2	4105	263	16689	672	17361
165	NTPC Parmanu Urja Nigam Limited	0	0	0	0	0	0	0	0
166	NTPC Rajasthan Green Energy Limited	3	0	0	0	0	3	1	4
167	NTPC Renewable Energy Ltd.	85	0	0	2	0	87	39	126
168	NTPC UP Green Energy Limited	1	0	0	0	0	1	0	1
169	Nuclear Power Corporation of India Ltd.	4229	0	1960	4553	0	10742	33989	44731
170	Odisha Infrapower Ltd.	0	0	0	0	0	0	0	0
171	OGL One Ltd.	6	0	0	0	0	6	6	12
172	ONGC Green Limited	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
173	Orissa Integrated Power Ltd.	0	0	0	0	0	0	0	0
174	PFC Projects Ltd.	0	0	0	0	0	0	0	0
175	Powergrid Ananthpuram Kurnool Transmission Limited	0	0	0	0	0	0	0	0
176	Ratle Hydroelectric Power Corporation Ltd.	0	0	0	0	0	0	93	93
177	Ratnagiri Gas & Power Pvt. Ltd.	49	0	0	0	0	49	1	50
178	Sakhigopal Integrated Power Company Ltd.	0	0	0	0	0	0	0	0
179	SGEL Assam Renewable Energy Ltd,	3	0	0	0	0	3	0	3
180	SJVN Green Energy Ltd.	74	0	6	2	3	85	27	112
181	SJVN Ltd.	603	0	234	126	107	1070	195	1265
182	SJVN Thermal Pvt. Ltd.	108	0	49	0	0	157	83	240
183	Terra Clean Limited	0	0	0	0	0	0	0	0
184	THDC India Ltd.	897	0	371	291	117	1676	8570	10246
185	THDCIL-UjvnI Energy Company Limited	6	3	0	0	0	9	0	9
186	Tredco Rajasthan Limited	11	3	0	0	0	14	7	21
187	TUSCO Ltd.	28	0	8	2	0	38	59	97
188	Yule Electrical Ltd.	0	0	0	0	0	0	0	0
SUB TOTAL :		26408	30	3809	14948	2839	48034	78456	126490
Power Transmission									
189	Angul Sundargarh Transmission Limited	0	0	0	0	0	0	0	0
190	Banaskantha Transco Limited	0	0	0	0	0	0	0	0
191	Bastar Railway Private Limited	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
192	Bhadla and Bikaner Complex Transmission Limited	0	0	0	0	0	0	0	0
193	Bhuj ICT Transmission Limited	0	0	0	0	0	0	0	0
194	Bhuj II Transmission Limited	0	0	0	0	0	0	0	0
195	Bidar Transco Limited	0	0	0	0	0	0	0	0
196	Central Transmission Utility of India Ltd.	83	0	2	0	0	85	0	85
197	Chandil Transmission Ltd.	0	0	0	0	0	0	0	0
198	Chhatarpur Transmission Limited	0	0	0	0	0	0	0	0
199	Chitradurga Bellary REZ Transmission Limited	0	0	0	0	0	0	0	0
200	Dumka Transmission Ltd.	0	0	0	0	0	0	0	0
201	Fatehgarh II And Barmer I PS Transmission Limited	0	0	0	0	0	0	0	0
202	Gola B -Ramgarh B Transmission Limited	0	0	0	0	0	0	0	0
203	Grid Controller of India Ltd.	588	0	33	10	0	631	0	631
204	Jejuri Hinjewadi Power Transmission Limited	0	0	0	0	0	0	0	0
205	Joda Barbil Transmission Limited	0	0	0	0	0	0	0	0
206	Kakinada I Transmission Limited	0	0	0	0	0	0	0	0
207	Kandla GHA Transmission Limited	0	0	0	0	0	0	0	0
208	Kankani Power Transmission Limited	0	0	0	0	0	0	0	0
209	Khavda V-B1B2 Power Transmission Limited	0	0	0	0	0	0	0	0
210	Koderma Transmission Ltd.	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
211	Kps III HVDC Transmission Limited	0	0	0	0	0	0	0	0
212	Kurnool III PS RE Transmission Limited	0	0	0	0	0	0	0	0
213	Kurnool-IV Transmission Limited	0	0	0	0	0	0	0	0
214	Luhri Power Transmission Limited	0	0	0	0	0	0	0	0
215	Mandar Transmission Ltd.	0	0	0	0	0	0	0	0
216	MEL Power Transmission Limited	0	0	0	0	0	0	0	0
217	NER Expansion Transmission Limited	0	0	0	0	0	0	0	0
218	NES Dharashiv Transmission Limited	0	0	0	0	0	0	0	0
219	NES Navi Mumbai Transmission Limited	0	0	0	0	0	0	0	0
220	NES Pune East New Transmission Limited	0	0	0	0	0	0	0	0
221	NTPC Electric Supply Company Ltd.	1	0	0	0	0	1	0	1
222	Powergrid Ajmer Phagi Transmission Ltd.	0	0	0	0	0	0	0	0
223	Powergrid Aligarh Sikar Transmission Ltd.	0	0	0	0	0	0	0	0
224	Powergrid Barmer I Transmission Limited	0	0	0	0	0	0	0	0
225	Powergrid Beawar - Mandsaur Transmission Limited	0	0	0	0	0	0	0	0
226	Powergrid Beawar Dausa Transmission Limited	0	0	0	0	0	0	0	0
227	Powergrid Bhadla Bikaner Transmission Limited	0	0	0	0	0	0	0	0
228	Powergrid Bhadla III Transmission Limited	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
229	Powergrid Bhadla Sikar Transmission Limited	0	0	0	0	0	0	0	0
230	Powergrid Bhadla Transmission Ltd.	0	0	0	0	0	0	0	0
231	Powergrid Bhadla-III Power Transmission Limited	0	0	0	0	0	0	0	0
232	Powergrid Bhind Guna Transmission Ltd.	0	0	0	0	0	0	0	0
233	Powergrid Bhuj Transmission Ltd	0	0	0	0	0	0	0	0
234	Powergrid Bidar Transmission Limited.	0	0	0	0	0	0	0	0
235	Powergrid Bikaner Neemrana Transmission Limited	0	0	0	0	0	0	0	0
236	Powergrid Bikaner IV Transmission Limited	0	0	0	0	0	0	0	0
237	Powergrid Bikaner Transmission System Limited	0	0	0	0	0	0	0	0
238	Powergrid Corporation of India Ltd.	5090	0	2217	1609	10	8926	642	9568
239	Powergrid Dharamjaigarh Transmission Limited	0	0	0	0	0	0	0	0
240	Powergrid Energy Services Ltd.	0	0	0	0	0	0	0	0
241	Powergrid ER NER Transmission Limited	0	0	0	0	0	0	0	0
242	Powergrid ERWR Power Transmission Limited	0	0	0	0	0	0	0	0
243	Powergrid Fatehgarh Transmission Ltd	0	0	0	0	0	0	0	0
244	Powergrid Ghiror Transmission Limited	0	0	0	0	0	0	0	0
245	Powergrid Gomti Yamuna Transmission Limited	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
247	Powergrid Jam Khambhaliya Transmission Limited	0	0	0	0	0	0	0	0
248	Powergrid Jawaharpur Firozabad Transmission Ltd.	0	0	0	0	0	0	0	0
249	Powergrid Khavda II-B Transmission Limited	0	0	0	0	0	0	0	0
250	Powergrid Khavda II-C Transmission Limited	0	0	0	0	0	0	0	0
251	Powergrid Khavda IV-E2 Power Transmission Limited	0	0	0	0	0	0	0	0
252	Powergrid Khavda PS1 And 3 Transmission Limited	0	0	0	0	0	0	0	0
253	Powergrid Khavda RE Transmission System Limited	0	0	0	0	0	0	0	0
254	Powergrid Khetri Transmission System Limited.	0	0	0	0	0	0	0	0
255	Powergrid Koppal Gadag Augmentation Transmission Limited	0	0	0	0	0	0	0	0
256	Powergrid Koppal Gadag Transmission Limited	0	0	0	0	0	0	0	0
257	Powergrid KPS2 Transmission System Limited	0	0	0	0	0	0	0	0
258	Powergrid KPS3 Transmission Limited	0	0	0	0	0	0	0	0
259	Powergrid Kudankulam Transmission Limited	0	0	0	0	0	0	0	0
260	Powergrid Kurawar Transmission Limited	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
261	Powergrid Mandasaur Transmission Limited	0	0	0	0	0	0	0	0
262	Powergrid Medinipur Jeerat Transmission Ltd.	0	0	0	0	0	0	0	0
263	Powergrid Meerut Simbhavali Transmission Ltd	0	0	0	0	0	0	0	0
264	Powergrid Mewar Transmission Limited	0	0	0	0	0	0	0	0
265	Powergrid Mithilanchal Transmission Ltd.	0	0	0	0	0	0	0	0
266	Powergrid Narela Transmission Ltd.	0	0	0	0	0	0	0	0
267	Powergrid Neemrana Bareilly Transmission Limited	0	0	0	0	0	0	0	0
268	Powergrid Neemuch Transmission System Limited	0	0	0	0	0	0	0	0
269	Powergrid NM Transmission Ltd.	0	0	0	0	0	0	0	0
270	Powergrid Raipur Pool Dhamtari Transmission Limited	0	0	0	0	0	0	0	0
271	Powergrid Ramgarh II Transmission Limited	0	0	0	0	0	0	0	0
272	Powergrid Ramgarh Transmission Ltd.	0	0	0	0	0	0	0	0
273	Powergrid Rampur Sambhal Transmission Ltd.	0	0	0	0	0	0	0	0
274	Powergrid Sikar Khetri Transmission Limited	0	0	0	0	0	0	0	0
275	Powergrid Sikar Transmission Ltd.	0	0	0	0	0	0	0	0
276	Powergrid Sirohi Transmission Limited	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
277	Powergrid Siwani Transmission Limited	0	0	0	0	0	0	0	0
278	Powergrid South Olpad Transmission Limited	0	0	0	0	0	0	0	0
279	Powergrid Southern Interconnector Transmission System Ltd.	0	0	0	0	0	0	0	0
280	Powergrid Teleservices Ltd.	14	0	0	0	0	14	0	14
281	Powergrid Unchahar Transmission Ltd.	0	0	0	0	0	0	0	0
282	Powergrid Varanasi Transmission System Limited	0	0	0	0	0	0	0	0
283	Powergrid Vataman Transmission Limited	0	0	0	0	0	0	0	0
284	Powergrid Vemagiri Transmission Ltd.	0	0	0	0	0	0	0	0
285	Powergrid West Central Transmission Limited	0	0	0	0	0	0	0	0
286	Raghanesda RE Transmission Limited	0	0	0	0	0	0	0	0
287	Rajasthan V Power Transmission Limited	0	0	0	0	0	0	0	0
288	Rajgarh III Power Transmission Limited	0	0	0	0	0	0	0	0
289	Ramakanali B - Panagarh Transmission Limited	0	0	0	0	0	0	0	0
290	REC Power Development & Consultancy Ltd.	0	0	0	0	0	0	345	345
291	Shongtong Power Transmission Limited	0	0	0	0	0	0	0	0
292	Siot Transmission Limited	0	0	0	0	0	0	0	0
293	Tuticorin Power Transmission Limited	0	0	0	0	0	0	0	0

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
294	Velgaon Power Transmission Limited	0	0	0	0	0	0	0	0
295	Wahipora and Sallar Transmission Limited	0	0	0	0	0	0	0	0
296	WRNES Talegaon Power Transmission Limited	0	0	0	0	0	0	0	0
SUB TOTAL :		5778	0	2252	1642	10	9682	987	10669
Trading & Marketing									
297	Antrix Corporation Ltd.	10	0	4	0	0	14	28	42
298	Bharatiya Nabhikiya Vidyut Nigam Ltd.	173	0	94	176	0	443	0	443
299	Central Cottage Industries Corporation of India Ltd.	79	7	0	0	65	151	107	258
300	Food Corporation of India	6541	18795	0	1033	20545	46914	0	46914
301	Handicrafts & Handloom Exports Corporation of India Ltd.	0	0	0	0	0	0	0	0
302	HMT (International) Ltd.	13	0	0	0	0	13	1	14
303	India International Convention and Exhibition Centre Ltd.	0	0	0	0	0	0	0	0
304	India Trade Promotion Organisation	87	0	32	63	92	274	63	337
305	ITPO Services Ltd.	0	0	0	0	0	0	0	0
306	Karnataka Trade Promotion Organisation	1	0	0	0	0	1	0	1
307	MMTC Ltd.	148	121	9	5	4	287	0	287
308	MSTC Ltd.	233	66	0	0	0	299	0	299
309	National Film Development Corporation Ltd.	23	4	2	3	16	48	129	177

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
310	National Handloom Development Corporation Ltd.	58	0	14	34	0	106	60	166
311	Newspace India Ltd.	28	0	0	0	0	28	7	35
312	North Eastern Handicrafts & Handloom Development Corporation Ltd.	5	6	0	3	11	25	108	133
313	North Eastern Regional Agriculture Marketing Corpn Ltd.	0	0	0	0	1	1	47	48
314	NTPC Vidyut Vyapar Nigam Ltd.	47	0	0	0	0	47	4	51
315	Patratu Vidyut Utpadan Nigam Ltd.	274	0	0	3	0	277	5000	5277
316	PEC Ltd.	0	0	0	0	0	0	0	0
317	State Trading Corporation of India Ltd.	64	0	0	27	22	113	2	115
318	STCL Ltd.	0	0	0	0	0	0	0	0
319	Tamil Nadu Trade Promotion Organisation	5	0	0	0	0	5	205	210
320	The Cotton Corporation of India Ltd.	152	744	0	0	0	896	3095	3991
321	The Jute Corporation of India Ltd.	50	0	72	0	0	122	144	266
SUB TOTAL :		7991	19743	227	1347	20756	50064	9000	59064
Transport and Logistic Services									
322	AAI Cargo Logistics & Allied Services Company Ltd.	0	0	0	0	0	0	2079	2079
323	AI Airport Services Ltd.	30	31	0	138	351	550	22231	22781
324	AI Engineering Services Ltd.	855	16	0	626	67	1564	3134	4698
325	Airports Authority of India	10768	2128	0	1732	1624	16252	23072	39324

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
326	Alliance Air Aviation Ltd.	280	68	0	513	0	861	0	861
327	Bengal Gas Company Ltd.	0	0	0	0	0	0	0	0
328	BPCL-KIAL Fuel Farm Pvt. Ltd.	0	0	0	1	0	1	0	1
329	Central Warehousing Corporation	886	809	0	67	79	1841	0	1841
330	Chandigarh International Airport Ltd.	26	0	0	0	0	26	29	55
331	Concor Air Ltd.	0	0	0	0	0	0	0	0
332	Container Corporation of India Ltd.	367	0	562	327	0	1256	0	1256
333	Dedicated Freight Corridor Corp. of India Ltd.	615	0	802	889	583	2889	5	2894
334	Deoghar Airport Ltd	18	14	0	0	0	32	91	123
335	Dhalbhumgarh Airport Ltd	0	0	0	0	0	0	0	0
336	Dholera International Airport Company Limited	0	0	0	0	0	0	4	4
337	Fresh & Healthy Enterprises Ltd.	0	0	0	0	4	4	0	4
338	GAIL (India) Ltd.	4199	156	0	627	28	5010	72	5082
339	GAIL Gas Ltd.	0	0	0	0	0	0	55	55
340	GAIL Mangalore Petrochemicals Ltd.	0	0	0	64	8	72	1000	1072
341	HPCL Lng Ltd.	40	0	1	0	0	41	164	205
342	Inland & Coastal Shipping Ltd.	0	0	0	0	0	0	0	0
343	Konkan LNG Limited	3	0	0	0	0	3	712	715
344	Ludhiana International Airport Ltd.	0	0	0	0	0	0	0	0
345	Mahanadi Coal Railway Ltd.	0	0	0	0	0	0	2	2
346	Pawan Hans Ltd.	122	52	19	32	0	225	327	552

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
347	Punjab Logistic Infrastructure Ltd.	0	0	0	0	0	0	2	2
348	SCI Bharat IFSC LTD	0	0	0	1	0	1	0	1
349	Shipping Corporation of India Ltd.	415	33	0	0	0	448	49	497
350	SIDCUL CONCOR Infra Company Ltd.	0	0	0	0	0	0	3	3
351	Visakhapatnam Port Logistics Park Ltd.	2	0	1	0	0	3	5	8
SUB TOTAL :		18626	3307	1385	5017	2744	31079	53036	84115
Contract & Construction and Tech. Consultancy Services									
352	Agrinnovate India Ltd.	0	0	0	0	0	0	14	14
353	Braithwaite Burn & Jessop Construction Company Ltd.	29	14	4	13	0	60	175	235
354	Bridge & Roof Co.(India) Ltd.	596	182	0	83	19	880	0	880
355	Broadcast Engineering Consultants India Ltd.	53	0	12	0	0	65	144	209
356	Central Mine Planning & Design Institute Ltd.	799	656	0	842	424	2721	1449	4170
357	Certification Engineers International Ltd.	59	0	3	0	0	62	30	92
358	Chhattisgarh East Railways Ltd.	7	3	0	0	0	10	0	10
359	Chhattisgarh East-West Railways Ltd.	7	4	0	0	0	11	0	11
360	Delhi Police Housing Corporation Ltd.	0	0	0	0	0	0	33	33
361	Edcil (India) Ltd.	62	0	22	10	0	94	80	174
362	EdCIL Vidyajali Foundation	0	0	0	0	0	0	0	0
363	Engineering Projects (India) Ltd.	196	0	14	4	0	214	40	254
364	Engineers India Ltd.	1758	0	751	127	0	2636	3	2639
365	Hemisphere Properties India Ltd.	0	0	0	0	0	0	5	5

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
366	Hindustan Prefab Ltd.	7	4	0	3	6	20	6	26
367	Hindustan Steelworks Consturction Ltd.	50	0	1	0	2	53	139	192
368	HLL Infra Tech Services Ltd.	109	0	11	0	0	120	300	420
369	HSCC (India) Ltd.	116	0	36	4	1	157	49	206
370	HSRC Infra Services Ltd.	1	0	0	0	0	1	30	31
371	IIFCL Projects Ltd.	9	0	0	0	0	9	0	9
372	India Ports Global Ltd	6	0	0	1	4	11	43	54
373	Ironcon Akloki-Shirsad Expressway Ltd.	1	0	0	0	0	1	1	2
374	Ironcon Bhoj Morbe Expressway Ltd.	1	0	0	0	0	1	1	2
375	Ironcon Davanagere Haveri Highway Ltd.	2	0	0	0	0	2	4	6
376	Ironcon Gurgaon Rewari Highway Limited	3	0	0	0	0	3	1	4
377	Ironcon Haridwar Bypass Limited	2	0	0	0	0	2	1	3
378	Ironcon Infrastructure & Services Ltd.	23	0	3	0	0	26	20	46
379	Ironcon International Ltd.	715	0	119	0	0	834	242	1076
380	Ironcon Ludhiana Rupnagar Highway Ltd.	2	0	0	0	0	2	1	3
381	Ironcon PB Tollway Ltd.	2	0	0	0	0	2	7	9
382	Ironcon Shivpuri Guna Tollway Ltd.	3	0	1	0	0	4	4	8
383	Ironcon Vadodara Kim Expressway Ltd.	3	0	0	0	0	3	1	4
384	Jharkhand Central Railway Ltd.	1	0	0	0	0	1	8	9
385	Karmayogi Bharat	9	0	0	0	0	9	28	37
386	Kolkata Metro Rail Corporation Ltd.	5	0	0	0	0	5	47	52
387	Konkan Railway Corporation Ltd.	219	1204	0	3048	724	5195	392	5587

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
388	Masakani Paradeep Road Vikas Limited	0	0	0	0	0	0	0	0
389	MECON Ltd.	916	93	0	0	0	1009	1613	2622
390	Mineral Exploration And Consultancy Ltd.	291	138	0	367	0	796	1118	1914
391	Mumbai Railway Vikas Corporation Ltd.	44	0	4	0	6	54	175	229
392	National Highways & Infrastructure Development Corporation Ltd.	61	0	0	0	0	61	88	149
393	National Land Monetization Corporation Limited	0	0	0	0	0	0	8	8
394	National Projects Construction Corporation Ltd.	140	37	0	3	0	180	253	433
395	National Research Development Corporation	30	0	0	16	2	48	23	71
396	National Small Industries Corporation Ltd.	416	78	0	50	8	552	10	562
397	NBCC (India) Ltd.	529	91	338	101	105	1164	77	1241
398	NBCC Services Ltd.	0	0	0	0	0	0	0	0
399	PFC Consulting Ltd.	0	0	0	0	0	0	1	1
400	Projects & Development India Ltd.	259	0	7	8	0	274	71	345
401	Rail Vikas Nigam Ltd.	315	0	0	6	12	333	577	910
402	Railway Energy Management Company Ltd.	0	0	0	0	0	0	0	0
403	RITEES Ltd.	1427	0	157	117	92	1793	921	2714
404	Shipping Corporation of India Land and Assets Limited	0	0	0	0	0	0	2	2
405	Solar Energy Corporation of India	135	0	19	0	0	154	103	257
406	TCIL Bina Toll Road Ltd.	1	0	7	0	0	8	14	22

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
407	TCIL Lakhnadone Toll Road Ltd.	0	0	0	4	12	16	0	16
408	WAPCOS Ltd.	617	0	160	0	97	874	774	1648
409	Yule Engineering Company Ltd.	0	0	0	0	0	0	0	0
SUB TOTAL :		10036	2504	1669	4807	1514	20530	9126	29656
Hotel and Tourist Services									
410	Hotel Corporation of India Ltd.	11	23	43	51	10	138	256	394
411	India Tourism Development Corporation Ltd.	150	21	0	226	24	421	30	451
412	Indian Railway Catering and Tourism Corporation Ltd.	379	0	546	413	0	1338	1401	2739
413	Pondicherry Ashok Hotel Corporation Ltd.	1	0	4	3	0	8	54	62
414	Punjab Ashok Hotel Company Ltd.	0	0	0	0	0	0	0	0
415	Ranchi Ashok Bihar Hotel Corporation Ltd.	0	0	0	6	0	6	0	6
416	Utkal Ashok Hotel Corporation Ltd.	0	0	0	0	0	0	0	0
SUB TOTAL :		541	44	593	699	34	1911	1741	3652
Financial Services									
417	AI Assets Holding Ltd.	0	0	0	0	0	0	15	15
418	Balmer Lawrie Investments Ltd.	0	0	0	0	0	0	0	0
419	Biotechnology Industry Research Assistance Council	36	0	10	0	0	46	53	99
420	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	6	0	0	0	0	6	0	6
421	ECGC Ltd.	244	300	0	18	3	565	51	616

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
422	Housing & Urban Development Corporation Ltd.	538	0	0	21	60	619	48	667
423	IIFCL Asset Management Company Ltd.	2	0	0	0	0	2	3	5
424	India Infrastructure Finance Co. Ltd.	121	0	0	0	0	121	10	131
425	Indian Railway Finance Corporation Ltd.	29	0	15	0	0	44	4	48
426	Indian Renewable Energy Devt. Agency Ltd.	150	0	5	1	10	166	71	237
427	IOC Global Capital Management IFSC Ltd.	0	0	0	0	0	0	0	0
428	IRCTC Payments Limited	0	0	0	0	0	0	0	0
429	Jammu & Kashmir Development Finance Corporation Ltd	12	0	3	0	0	15	6	21
430	Kumarakruppa Frontier Hotels Pvt. Ltd.	1	0	0	0	0	1	0	1
431	National Backward Classes Finance & Devp.Co.	30	0	10	12	0	52	0	52
432	National Divyangjan Finance & Development Corporation	13	0	1	16	5	35	20	55
433	National Industrial Development Corporation	0	0	0	0	0	0	0	0
434	National Minorities Development & Finance Corporation	21	0	0	0	13	34	24	58
435	National Safai Karamcharis Finance & Development Corporation	12	0	4	0	3	19	24	43

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
436	National Scheduled Castes Finance & Development Corporation	47	0	5	22	0	74	8	82
437	National Scheduled Tribes Finance & Development Corporation	22	0	3	22	0	47	24	71
438	NMDC CSR Foundation	0	0	0	0	0	0	15	15
439	NSIC Venture Capital Fund Ltd.	0	0	0	0	0	0	5	5
440	OVL Overseas IFSC Limited	2	0	0	0	0	2	2	4
441	PFC Infra Finance IFSC Limited	0	0	0	0	0	0	0	0
442	Power Finance Corporation Ltd.	526	0	0	14	0	540	202	742
443	REC Ltd.	556	0	0	7	12	575	14	589
444	Sagarmala Development Company Ltd.	8	0	0	0	0	8	10	18
SUB TOTAL :		2376	300	56	133	106	2971	609	3580
Telecommunication & Information Technology									
445	Bharat Broadband Network Ltd.	14	0	0	0	0	14	1871	1885
446	Bharat Sanchar Nigam Ltd.	29115	0	0	25760	0	54875	2975	57850
447	BSNL Tower Corporation	3	0	0	0	0	3	0	3
448	Mahanagar Telephone Nigam Ltd.	1115	0	0	1195	721	3031	5	3036
449	Millennium Telecom Ltd.	0	0	0	0	0	0	0	0
450	National Informatics Centre Services Incorporated	1	0	0	0	0	1	0	1
451	Railtel Corporation India Ltd.	554	0	13	0	0	567	2073	2640

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
452	Telecommunications Consultants (India) Ltd.	343	223	0	68	0	634	603	1237
SUB TOTAL :		31145	223	13	27023	721	59125	7527	66652
Defence Production									
453	Advanced Weapons and Equipment India Limited	1857	1242	1384	7336	195	12014	1726	13740
454	Armoured Vehicles Nigam Limited	1487	0	1727	6956	157	10327	3889	14216
455	BEL Optronics Devices Ltd.	33	0	0	91	0	124	41	165
456	BEL-Thales Systems Ltd.	0	0	0	0	0	0	32	32
457	BEML Land Assets Ltd.	0	0	0	0	0	0	2	2
458	BEML Ltd.	1967	964	0	1794	36	4761	5100	9861
459	Bharat Dynamics Ltd.	759	0	0	1375	135	2269	2121	4390
460	Bharat Electronics Ltd.	6147	0	342	2205	150	8844	11342	20186
461	Garden Reach Shipbuilders & Engineers Ltd.	488	60	109	863	7	1527	133	1660
462	Gliders India Limited	1	0	0	0	0	1	2	3
463	Goa Shipyard Ltd.	244	0	110	766	138	1258	128	1386
464	Hindustan Aeronautics Ltd.	7390	0	0	16608	1	23999	10917	34916
465	Hindustan Shipyard Ltd.	275	78	0	270	1	624	456	1080
466	India Optel Limited	3	0	0	0	0	3	565	568
467	Indo-Russian Helicopters Limited	0	0	0	0	0	0	3	3
468	MAMC Industries Ltd.	0	0	0	0	0	0	0	0
469	Mazagon Dock Shipbuilders Ltd.	976	86	0	1544	51	2657	9296	11953
470	Mishra Dhatu Nigam Ltd.	261	0	15	416	94	786	1479	2265
471	Munitions India Ltd.	2780	1843	2400	13607	581	21211	846	22057

S. No.	Cognate Group / CPSE	Managerial / Executives	Supervisory		Non-Executives		Total Regular Employees	Casual/ Daily Rated workers and Contract Workers / Employees	Total
			Unionised	Non-Unionised	Skilled	Unskilled			
472	Naini Aerospace Ltd.	4	62	0	0	0	66	56	122
473	Troop Comforts Limited	0	0	0	0	0	0	0	0
474	Vignyan Industries Ltd.	0	0	0	0	0	0	0	0
475	Yantra India Limited	1222	0	2090	7049	0	10361	2270	12631
SUB TOTAL :		25894	4335	8177	60880	1546	100832	50404	151236
GRAND TOTAL :		232088	70935	25481	319314	135910	783728	758611	1542339

Statement - H

Representation of SCs, STs and OBCs in the CPSEs Under Different Ministries/Departments as on 31.3.2025

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level					Group B Supervisory Level					Group C Workers (Skilled)					Group D Workers (Un-Skilled)					Total Employees				
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	
Ministry of Agriculture and Farmers Welfare																										
Department of Agriculture & Farmers Welfare																										
1	National Seeds Corporation Ltd.	211	27	11	47	525	77	35	138	56	8	4	16	253	78	10	75	1045	190	60	276					
SUB TOTAL:		211	27	11	47	525	77	35	138	56	8	4	16	253	78	10	75	1045	190	60	276					
Ministry of Agriculture and Farmers Welfare																										
Department of Agricultural Research and Education																										
2	Agrinnovate India Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
SUB TOTAL:		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Ministry of Ayush																										
3	Indian Medicines & Pharmaceutical Corporation Ltd.	20	3	0	3	55	16	1	0	0	0	0	0	0	0	0	0	75	19	1	3					
SUB TOTAL:		20	3	0	3	55	16	1	0	0	0	0	0	0	0	0	0	75	19	1	3					
Ministry of Chemicals & Fertilizers																										
Department of Chemicals & Petro-Chemicals																										
4	HIL (India) Ltd.	3	0	0	0	93	13	5	11	125	31	7	51	9	2	1	4	230	46	13	66					
5	Hindustan Organic Chemicals Ltd.	94	10	6	21	26	4	2	6	52	10	1	10	10	1	0	0	182	25	9	37					
SUB TOTAL:		97	10	6	21	119	17	7	17	177	41	8	61	19	3	1	4	412	71	22	103					
Ministry of Chemicals & Fertilizers																										
Department of Fertilizers																										
6	Brahmaputra Valley Fertilizer Corporation Ltd.	267	0	0	0	32	0	0	0	85	0	0	0	0	0	0	0	384	0	0	0					
7	FCI Aravali Gypsum & Minerals (India) Ltd.	26	3	0	7	0	0	0	0	8	0	0	2	0	0	0	0	34	3	0	9					

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
8	Fertilizers & Chemicals (Travancore) Ltd.	642	90	29	229	0	0	0	0	821	119	22	401	55	10	2	23	1518	219	53	653
9	Madras Fertilizers Ltd.	261	62	5	111	0	0	0	0	126	45	0	81	15	0	0	0	402	107	5	192
10	National Fertilizers Ltd.	1277	238	66	192	0	0	0	0	1189	237	64	247	45	24	1	11	2511	499	131	450
11	Projects & Development India Ltd.	259	41	15	67	7	2	1	1	8	2	0	0	0	0	0	0	274	45	16	68
12	Rashtriya Chemicals and Fertilizers Ltd.	687	128	41	150	1189	182	95	272	653	89	54	277	91	16	5	33	2620	415	195	732
SUB TOTAL :		3419	562	156	756	1228	184	96	273	2890	492	140	1008	206	50	8	67	7743	1288	400	2104
Ministry of Chemicals & Fertilizers																					
Department of Pharmaceuticals																					
13	Bengal Chemicals & Pharmaceuticals Ltd.	43	3	0	3	23	3	1	0	14	4	0	0	26	5	0	1	106	15	1	4
14	Hindustan Antibiotics Ltd.	85	10	2	9	0	0	0	0	213	17	9	54	59	15	8	3	357	42	19	66
15	Karnataka Antibiotics & Pharmaceuticals Ltd.	175	22	6	39	0	0	0	0	292	36	3	72	0	0	0	0	467	58	9	111
SUB TOTAL :		303	35	8	51	23	3	1	0	519	57	12	126	85	20	8	4	930	115	29	181
Ministry of Civil Aviation																					
16	AAI Cargo Logistics & Allied Services Company Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
17	AI Airport Services Ltd.	30	8	0	7	31	10	2	5	138	35	10	36	351	110	38	33	550	163	50	81

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
34	Mahanadi Coalfields Ltd.	1745	273	137	458	3661	394	275	270	7688	1308	753	299	7960	1246	834	268	21054	3221	1999	1295
35	Neyveli Uttara Pradesh Power Ltd	266	37	27	71	4	1	0	3	0	0	0	0	0	0	0	0	270	38	27	74
36	NLC India Green Energy Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
37	NLC India Ltd.	2816	599	290	711	397	67	6	226	4492	867	40	1712	2062	499	8	958	9767	2032	344	3607
38	NLC India Renewables Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
39	NLC Tamil Nadu Power Ltd.	161	40	17	55	29	5	1	10	0	0	0	0	0	0	0	0	190	45	18	65
40	Northern Coalfields Ltd.	1572	200	56	343	2537	135	61	107	7723	796	713	1311	1475	200	191	372	13307	1331	1021	2133
41	South Eastern Coalfields Ltd.	2502	450	193	572	5487	610	658	972	15048	1569	2967	2611	14486	1340	3375	2998	37523	3969	7193	7153
42	Western Coalfields Ltd.	2062	490	150	508	6448	835	335	1876	11017	2312	788	4102	12734	2797	945	5030	32261	6434	2218	11516
SUB TOTAL:		18360	3225	1382	4425	30504	3233	2200	4965	102748	16096	11754	21962	78877	15764	13060	22130	230489	38318	28396	53482
Ministry of Commerce & Industry																					
Department of Commerce																					
43	ECGC Ltd.	244	45	18	68	300	52	23	72	18	2	3	1	3	1	0	0	565	100	44	141
44	India Trade Promotion Organisation	87	17	4	13	32	6	1	8	63	16	2	10	92	31	0	5	274	70	7	36
45	Karnataka Trade Promotion Organisation	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
46	Tamil Nadu Trade Promotion Organisation	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5	0	0	0
SUB TOTAL:		337	62	22	81	332	58	24	80	81	18	5	11	95	32	0	5	845	170	51	177
Ministry of Commerce & Industry																					
Department of Promotion of Industry and Internal Trade																					
47	India International Convention and Exhibition Centre Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees						
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs			
48	Jammu & Kashmir Development Finance Corporation Ltd	12	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	15	0	0	0	
SUB TOTAL :		12	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	15	0	0	0	
Ministry of Communication																								
Department of Telecommunications																								
49	Bharat Broadband Network Ltd.	14	5	0	5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	14	5	0	5
50	Bharat Sanchar Nigam Ltd.	29115	5929	2198	8155	0	0	0	25760	5573	1810	4019	0	0	0	0	0	0	0	54875	11502	4008	12174	
51	BSNL Tower Corporation	3	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0	
52	ITI Ltd.	632	155	31	180	131	0	0	0	68	7	118	0	0	0	0	0	0	0	763	223	38	298	
53	Mahanagar Telephone Nigam Ltd.	1115	218	58	200	0	0	0	1195	291	24	70	721	244	17	41	3031	753	99	311				
54	Millennium Telecom Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
55	TCIL Bina Toll Road Ltd.	1	0	0	0	7	0	0	0	0	0	0	0	0	0	0	0	0	0	8	0	0	0	
56	TCIL Lakhadone Toll Road Ltd.	0	0	0	0	0	0	0	4	0	0	0	12	0	0	0	16	0	0	0	0	0	0	
57	Telecommunication Consultants (India) Ltd.	343	63	19	61	223	56	5	65	68	8	22	0	0	0	0	634	127	26	148				
SUB TOTAL :		31223	6370	2306	8601	361	56	5	65	27027	5940	1843	4229	733	244	17	41	59344	12610	4171	12936			
Ministry of Consumer Affairs, Food & Public Distribution																								
Department of Food & Public Distribution																								
58	Central Warehousing Corporation	886	155	67	198	809	129	89	212	67	16	5	20	79	34	9	12	1841	334	170	442			
59	Food Corporation of India	6541	1577	1157	1303	18795	3577	1504	6075	1033	289	223	164	20545	0	0	0	46914	5443	2884	7542			
SUB TOTAL :		7427	1732	1224	1501	19604	3706	1593	6287	1100	305	228	184	20624	34	9	12	48755	5777	3054	7984			

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
Ministry of Defence																					
Department of Defence Production (Coordination Division)																					
60	BEL Optonics Devices Ltd.	33	1	1	11	0	0	0	0	91	10	2	39	0	0	0	0	124	11	3	50
61	BEL-Thales Systems Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
62	BEML Land Assets Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
63	BEML Ltd.	1967	381	123	551	964	169	85	210	1794	515	116	493	36	4	0	0	4761	1069	324	1254
64	Bharat Dynamics Ltd.	759	142	80	213	0	0	0	0	1375	284	110	526	135	39	10	53	2269	465	200	792
65	Bharat Electronics Ltd.	6147	1156	447	1624	342	45	6	57	2205	433	127	760	150	0	0	0	8844	1634	580	2441
66	Garden Reach Shipbuilders & Engineers Ltd.	488	81	32	146	169	57	12	67	863	227	38	129	7	4	0	0	1527	369	82	342
67	Goa Shipyard Ltd.	244	37	23	69	110	5	6	24	766	50	104	284	138	12	16	30	1258	104	149	407
68	Hindustan Aeronautics Ltd.	7390	1352	472	2037	0	0	0	0	16608	2991	1341	5045	1	0	0	0	23999	4343	1813	7082
69	Hindustan Shipyard Ltd.	275	51	22	98	78	16	20	23	270	65	36	119	1	0	0	0	624	132	78	240
70	Indo-Russian Helicopters Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
71	Mazagon Dock Shipbuilders Ltd.	976	191	74	287	86	0	0	0	1544	231	157	551	51	0	0	0	2657	422	231	838
72	Mishra Dhatu Nigam Ltd.	261	47	15	74	15	0	2	9	416	81	38	185	94	18	7	44	786	146	62	312
73	Naini Aerospace Ltd.	4	0	0	1	62	9	0	19	0	0	0	0	0	0	0	0	66	9	0	20
SUB TOTAL:		18544	3439	1289	5111	1826	301	131	409	25932	4887	2069	8131	613	77	33	127	46915	8704	3522	13778
Ministry of Development of North Eastern Region																					
74	North Eastern Handicrafts & Handloom Development Corporation Ltd.	5	0	2	2	6	0	0	0	3	0	0	1	11	0	2	1	25	0	4	4

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
75	North Eastern Regional Agriculture Marketing Corpn Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0
SUB TOTAL :		5	0	2	2	6	0	0	0	3	0	0	1	12	0	2	1	26	0	4	4
Ministry of Education																					
Department of Higher Education																					
76	EdCIL (India) Ltd.	62	15	3	14	22	8	0	2	10	0	0	1	0	0	0	0	94	23	3	17
77	EdCIL Vidyanjali Foundation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUB TOTAL :		62	15	3	14	22	8	0	2	10	0	0	1	0	0	0	0	94	23	3	17
Ministry of Electronics & Information Technology																					
78	National Informatics Centre Services Incorporated	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
SUB TOTAL :		1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
Ministry of Finance																					
Department of Financial Services																					
79	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6	0	0	0
80	IIFCL Asset Management Company Ltd.	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0
81	IIFCL Projects Ltd.	9	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	9	0	0	1
82	India Infrastructure Finance Co. Ltd.	121	17	5	27	0	0	0	0	0	0	0	0	0	0	0	0	121	17	5	27
SUB TOTAL :		138	17	5	28	0	0	0	0	0	0	0	0	0	0	0	0	138	17	5	28

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level			Group B Supervisory Level			Group C Workers (Skilled)			Group D Workers (Un-Skilled)			Total Employees								
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs					
Ministry of Finance																						
Department of Economic Affairs																						
83	Security Printing & Minting Corporation India Ltd.	389	53	18	96	833	122	78	190	3006	564	277	744	1126	230	88	317	5354	969	461	1347	
SUB TOTAL :		389	53	18	96	833	122	78	190	3006	564	277	744	1126	230	88	317	5354	969	461	1347	
Ministry of Finance																						
Department of Public Enterprises																						
84	National Land Monetization Corporation Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUB TOTAL :		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ministry of Health & Family Welfare																						
Department of Health and Family Welfare																						
85	Goa Antibiotics & Pharmaceuticals Ltd.	15	0	0	5	30	0	0	18	1	0	0	1	79	4	0	65	125	4	0	89	
86	HLL Infra Tech Services Ltd.	109	24	2	39	11	1	0	3	0	0	0	0	0	0	0	0	120	25	2	42	
87	HLL Lifecare Ltd.	396	54	15	72	151	22	12	31	471	79	28	168	130	49	6	59	1148	204	61	330	
SUB TOTAL :		520	78	17	116	192	23	12	52	472	79	28	169	209	53	6	124	1393	233	63	461	
Ministry of Heavy Industries																						
88	Andrew Yule & Company Ltd.	110	0	0	0	386	0	0	0	743	0	0	0	12693	1187	3831	7445	13932	1187	3831	7445	
89	Bharat Heavy Electricals Ltd.	10371	1961	901	3081	4093	787	298	1326	13214	2993	902	6279	118	25	5	55	27796	5766	2106	10741	
90	Braithwaite Burn & Jessop Construction Company Ltd.	29	5	0	0	18	1	0	2	13	2	0	0	0	0	0	0	60	8	0	2	
91	Bridge & Roof Co.(India) Ltd.	596	90	12	63	182	12	0	10	83	10	1	6	19	0	0	0	880	112	13	79	

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
92	Cement Corporation of India Ltd.	93	11	2	18	65	9	6	16	152	28	17	48	0	0	0	0	310	48	25	82
93	Engineering Projects (India) Ltd.	196	39	9	38	14	3	0	6	4	0	0	1	0	0	0	0	214	42	9	45
94	Heavy Engineering Corporation Ltd.	367	93	52	71	22	3	4	0	534	95	183	156	35	8	9	4	958	199	248	231
95	Hindustan Salts Ltd.	30	2	0	7	8	1	0	2	0	0	0	0	35	4	2	28	73	7	2	37
96	HMT (International) Ltd.	13	0	1	5	0	0	0	0	0	0	0	0	0	0	0	0	13	0	1	5
97	HMT Ltd.	24	5	1	3	0	0	0	0	22	5	2	5	0	0	0	0	46	10	3	8
98	HMT Machine Tools Ltd.	162	0	0	0	60	0	0	0	283	0	0	0	54	0	0	0	559	0	0	0
99	Instrumentation Ltd.	31	2	3	10	31	9	1	15	52	0	0	30	8	2	0	5	122	13	4	60
100	NEPA Ltd.	99	6	2	24	0	0	0	0	32	9	1	1	0	0	0	0	131	15	3	25
101	Rajasthan Electronics and Instruments Ltd.	47	4	2	12	5	2	0	0	104	29	5	29	16	7	1	5	172	42	8	46
102	Richardson & Cruddas(1972) Ltd.	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0
103	Sambhar Salts Ltd.	11	2	0	2	17	4	0	9	24	8	1	8	29	12	0	14	81	26	1	33
SUB TOTAL :		12182	2220	985	3334	4901	831	309	1386	15260	3179	1112	6563	13007	1245	3848	7556	45350	7475	6254	18839
Ministry of Home Affairs																					
104	Delhi Police Housing Corporation Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUB TOTAL :		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ministry of Housing & Urban Affairs																					
105	Hemisphere Properties India Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
106	Hindustan Prefab Ltd.	7	3	0	0	4	1	0	1	3	0	0	0	6	1	1	0	20	5	1	1

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees					
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs		
107	Hindustan Steelworks Consturction Ltd.	50	6	1	11	1	0	0	0	0	0	0	0	0	2	0	0	0	1	53	6	1	12
108	Housing & Urban Development Corporation Ltd.	538	89	33	88	0	0	0	0	21	4	5	4	4	60	19	9	7	7	619	112	47	99
109	HSCC (India) Ltd.	116	19	4	25	36	3	0	8	4	0	0	0	0	1	0	0	0	0	157	22	4	33
110	NBCC (India) Ltd.	529	93	33	132	429	79	32	150	101	4	0	1	105	15	0	4	4	1164	191	65	287	
111	NBCC Services Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUB TOTAL :		1240	210	71	256	470	83	32	159	129	8	5	5	174	35	10	12	12	2013	336	118	432	
Ministry of Information & Broadcasting																							
112	Broadcast Engineering Consultants India Ltd.	53	11	1	8	12	5	0	0	0	0	0	0	0	0	0	0	0	0	65	16	1	8
113	National Film Development Corporation Ltd.	23	4	0	3	6	1	0	1	3	0	0	2	16	5	0	4	4	48	10	0	10	
SUB TOTAL :		76	15	1	11	18	6	0	1	3	0	0	2	16	5	0	4	4	113	26	1	18	
Ministry of Jal Shakti																							
Department of Water Resources, River Development & Ganga Rejuvenation																							
114	National Projects Construction Corporation Ltd.	140	28	7	30	37	3	3	7	3	0	0	0	0	0	0	0	0	180	31	10	37	
115	WAPCOS Ltd.	617	85	15	96	160	32	6	31	0	0	0	0	97	30	2	18	874	147	23	145		
SUB TOTAL :		757	113	22	126	197	35	9	38	3	0	0	0	97	30	2	18	1054	178	33	182		
Ministry of Micro, Small & Medium Enterprises																							
116	National Small Industries Corporation Ltd.	416	68	11	81	78	5	0	10	50	19	0	13	8	1	0	1	552	93	11	105		
117	NSIC Venture Capital Fund Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
SUB TOTAL :		416	68	11	81	78	5	0	10	50	19	0	13	8	1	0	1	552	93	11	105		

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees				
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	
128	Bharat Petro Resources Ltd.	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0
129	Bharat Petroleum Corporation Ltd.	6196	994	397	1585	0	0	0	367	57	20	69	2184	292	97	787	8747	1343	514	2441		
130	BPCL-KIAL Fuel Farm Pvt. Ltd.	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	0	0	0
131	Brahmaputra Crackers & Polymer Ltd.	423	62	29	107	0	0	0	190	22	26	69	0	0	0	0	613	84	55	176		
132	Certification Engineers International Ltd.	59	11	0	12	3	0	0	1	0	0	0	0	0	0	0	62	11	0	13		
133	Chennai Petroleum Corporation Ltd.	732	142	43	256	0	0	0	681	141	9	325	0	0	0	1413	283	52	581			
134	Engineers India Ltd.	1758	329	94	316	751	130	43	180	127	36	4	34	0	0	0	2636	495	141	530		
135	GAIL (India) Ltd.	4199	677	296	1034	156	20	5	41	627	127	36	238	28	9	1	8	5010	833	338	1321	
136	GAIL Gas Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
137	GAIL Mangalore Petrochemicals Ltd.	0	0	0	0	0	0	0	64	0	0	41	8	0	0	3	72	0	0	44		
138	Hindustan Petroleum Corporation Ltd.	6009	999	428	1584	0	0	0	1801	276	167	454	239	43	29	21	8049	1318	624	2059		
139	HPCL Biofuels Ltd.	29	1	0	17	85	12	1	46	580	61	10	311	0	0	0	694	74	11	374		
140	HPCL Lng Ltd.	40	5	1	9	1	0	0	1	0	0	0	0	0	0	0	41	5	1	10		
141	HPCL Renewable & Green Energy Ltd.	15	0	0	6	0	0	0	0	0	0	0	0	0	0	0	15	0	0	6		
142	Indian Oil Corporation Ltd.	18740	3136	1442	5271	3631	585	363	610	7421	1302	586	2677	149	44	13	24	29941	5067	2404	8582	
143	IOC Global Capital Management IFSC Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
144	Konkan LNG Limited	3	0	0	2	0	0	0	0	0	0	0	0	0	0	0	3	0	0	2		

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level					Group B Supervisory Level					Group C Workers (Skilled)					Group D Workers (Un-Skilled)					Total Employees				
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	
145	Mangalore Refinery & Petrochemicals Ltd.	1162	99	41	273	0	0	0	0	1368	145	60	522	0	0	0	0	2530	244	101	795					
146	Mercator Petroleum Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
147	Numaligarh Refinery Ltd.	617	85	40	126	0	0	0	0	484	36	71	117	0	0	0	0	1101	121	111	243					
148	OGL One Ltd.	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6	0	0	0					
149	Oil & Natural Gas Corporation Ltd.	14623	2513	1503	3620	714	97	164	155	7983	929	983	3190	1048	178	111	324	24368	3717	2761	7289					
150	Oil India Ltd.	1854	273	165	554	759	65	139	230	3700	325	599	1896	99	16	11	28	6412	679	914	2708					
151	ONGC Green Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
152	ONGC Petro Additions Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
153	ONGC Videsh Ltd.	194	39	23	36	10	0	1	1	0	0	0	0	0	0	0	0	204	39	24	37					
154	OVL Overseas IFSC Limited	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0					
155	Prize Petroleum Company Ltd.	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0					
156	Terra Clean Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
157	Visakhapatnam Port Logistics Park Ltd.	2	0	0	2	1	0	0	0	0	0	0	0	0	0	0	0	3	0	0	2					
SUB TOTAL:		57212	9439	4508	14929	6263	942	722	1311	25424	3459	2571	9956	3872	593	265	1222	92771	14433	8066	27418					
Ministry of Ports, Shipping & Waterways																										
158	Cochin Shipyard Ltd.	514	67	27	172	180	16	3	81	1445	192	20	829	0	0	0	0	2139	275	50	1082					
159	Hoogly Cochin Shipyard Ltd.	14	4	0	3	2	0	0	0	5	0	0	0	0	0	0	0	21	4	0	3					
160	India Ports Global Ltd.	6	0	0	0	0	0	0	0	1	0	0	0	4	0	0	0	11	0	0	0					

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
161	Inland & Coastal Shipping Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
162	Sagarmala Development Company Ltd.	8	0	1	2	0	0	0	0	0	0	0	0	0	0	0	0	8	0	1	2
163	SCI Bharat IFSC LTD	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0	0
164	Shipping Corporation of India Land and Assets Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
165	Shipping Corporation of India Ltd.	415	95	40	76	33	11	4	2	0	0	0	0	0	0	0	0	448	106	44	78
166	Udupi Cochin Shipyards Ltd.	26	4	0	14	0	0	0	0	6	1	0	4	0	0	0	0	32	5	0	18
SUB TOTAL :		983	170	68	267	215	27	7	83	1458	193	20	833	4	0	0	2660	390	95	1183	
Ministry of Power																					
167	Bhartiya Rail Bijlee Co. Ltd.	243	28	17	75	0	0	0	0	32	4	2	7	0	0	0	275	32	19	82	
168	Bundelkhand Saur Urja Ltd.	19	4	0	4	1	0	0	1	0	0	0	0	0	0	0	20	4	0	5	
169	Central Transmission Utility of India Ltd.	83	12	6	25	2	0	0	1	0	0	0	0	0	0	0	85	12	6	26	
170	Grid Controller of India Ltd.	588	93	46	156	33	3	1	14	10	2	0	1	0	0	0	631	98	47	171	
171	NHDC Ltd.	216	33	12	57	41	4	2	8	119	23	20	36	42	11	5	418	71	39	115	
172	NHPC Ltd.	3166	539	254	817	509	74	29	184	683	60	59	70	219	38	22	4577	711	364	1078	
173	NHPC Renewable Energy Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
174	North Eastern Electric Power Corporation Ltd.	623	77	162	134	171	10	66	36	535	35	308	88	22	0	17	1351	122	553	261	
175	NTPC Green Energy Limited	144	33	11	51	0	0	0	0	1	0	0	0	0	0	0	145	33	11	51	
176	NTPC Ltd.	12319	1919	830	3650	2	0	0	0	4105	622	339	1283	263	84	39	16689	2625	1208	5045	

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
192	Powergrid Ghiror Transmission Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
193	Powergrid Gomti Yamuna Transmission Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
194	Powergrid Himachal Transmission Ltd.	2	0	0	0	0	0	0	23	0	4	0	0	0	0	0	0	25	0	4	0
195	Powergrid Jawaharpur Firozabad Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
196	Powergrid Khetri Transmission System Limited.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
197	Powergrid Medinipur Jeerat Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
198	Powergrid Meerut Simbhavali Transmission Ltd	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
199	Powergrid Mithilanchal Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
200	Powergrid Neemuch Transmission System Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
201	Powergrid NM Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
202	Powergrid Ramgarh Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees				
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	
203	Powergrid Rampur Sambhal Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
204	Powergrid Sikar Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
205	Powergrid Southern Interconnector Transmission System Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
206	Powergrid Teleservices Ltd.	14	2	1	5	0	0	0	0	0	0	0	0	0	0	0	0	0	14	2	1	5
207	Powergrid Unchahar Transmission Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
208	Powergrid Varanasi Transmission System Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
209	Ratnagiri Gas & Power Pvt. Ltd.	49	5	1	15	0	0	0	0	0	0	0	0	0	0	0	0	0	49	5	1	15
210	REC Ltd.	556	68	30	141	0	0	0	0	7	1	0	1	0	12	4	0	3	575	73	30	145
211	REC Power Development & Consultancy Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
212	SGEL Assam Renewable Energy Ltd.	3	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	1
213	SJVN Green Energy Ltd.	74	9	2	14	6	1	0	2	2	2	0	0	3	1	0	0	85	13	2	16	
214	SJVN Ltd.	603	121	39	89	234	52	12	27	126	31	6	9	107	43	25	4	1070	247	82	129	
215	THDC India Ltd.	897	109	38	134	371	108	12	55	291	81	2	20	117	0	0	13	1676	298	52	222	
SUB TOTAL :		25347	3979	1921	6964	3587	602	339	1295	7559	1119	912	2090	795	183	111	158	37288	5883	3283	10507	
Ministry of Railways																						
216	Braithwaite & Co. Ltd.	68	1	1	6	41	3	0	7	89	11	0	3	0	0	0	0	198	15	1	16	

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
217	Concor Air Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
218	Container Corporation of India Ltd.	367	49	12	81	562	81	30	155	327	54	28	91	0	0	0	0	1256	184	70	327
219	Dedicated Freight Corridor Corp. of India Ltd.	615	93	35	189	802	128	53	395	889	159	63	387	583	131	68	299	2889	511	219	1270
220	Fresh & Healthy Enterprises Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	4	1	0	0	4	1	0	0
221	HSRC Infra Services Ltd.	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
222	Indian Railway Catering and Tourism Corporation Ltd.	379	57	18	67	546	108	39	142	413	88	14	130	0	0	0	0	1338	253	71	339
223	Indian Railway Finance Corporation Ltd.	29	2	0	5	15	6	1	2	0	0	0	0	0	0	0	0	44	8	1	7
224	Iron Akloti-Shirsad Expressway Ltd.	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
225	Iron Bhoj Morbe Expressway Ltd.	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
226	Iron Davanagere Haveri Highway Ltd.	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0
227	Iron Gurgaon Rewari Highway Limited	3	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	3	1	1	0
228	Iron Haridwar Bypass Limited	2	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	1
229	Iron Infrastructure & Services Ltd.	23	3	0	4	3	0	1	1	0	0	0	0	0	0	0	0	26	3	1	5
230	Iron International Ltd.	715	146	41	255	119	17	1	31	0	0	0	0	0	0	0	0	834	163	42	286

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level					Group B Supervisory Level					Group C Workers (Skilled)					Group D Workers (Un- Skilled)					Total Employees				
		Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	
231	Iron Ludhiana Rupnagar Highway Ltd.	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0
232	Iron PB Tollway Ltd.	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0
233	Iron Renewable Power Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
234	Iron Shivpuri Guna Tollway Ltd.	3	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	0	0	0
235	Iron Vadodara Kim Expressway Ltd.	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0
236	IRCTC Payments Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
237	Konkan Railway Corporation Ltd.	219	27	10	43	1204	208	75	475	3048	463	208	1248	724	106	57	330	5195	804	350	2096	804	350	2096		
238	Mumbai Railway Vikas Corporation Ltd.	44	5	2	10	4	0	0	0	0	0	0	0	6	1	0	3	54	6	2	13	6	2	13		
239	Punjab Logistic Infrastructure Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
240	Rail Vikas Nigam Ltd.	315	19	5	53	0	0	0	0	6	1	0	3	12	5	0	4	333	25	5	60	333	25	5	60	
241	Railtel Corporation India Ltd.	554	70	27	153	13	4	0	3	0	0	0	0	0	0	0	0	567	74	27	156	567	74	27	156	
242	Railway Energy Management Company Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
243	RITES Ltd.	1427	209	77	379	157	23	10	34	117	23	8	33	92	27	2	0	1793	282	97	446	1793	282	97	446	
244	SIDCUL CONCOR Infra Company Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
SUB TOTAL:		4775	682	229	1246	3467	578	210	1245	4889	799	321	1895	1421	271	127	636	14552	2330	887	5022	2330	887	5022		
Ministry of Road Transport and Highways																										
245	National Highways & Infrastructure Development Corporation Ltd.	61	7	6	9	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	61	7	6	9
SUB TOTAL:		61	7	6	9	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	61	7	6	9	

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level					Group B Supervisory Level					Group C Workers (Skilled)					Group D Workers (Un- Skilled)					Total Employees						
		Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s	Total No. of Emp.	SCs	STs	OBC s			
Ministry of Science & Technology																												
Department of Biotechnology																												
246	Biotechnology Industry Research Assistance Council	36	1	0	0	10	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
SUB TOTAL :		36	1	0	0	10	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Ministry of Science & Technology																												
Department of Scientific & Industrial Research																												
247	Central Electronics Ltd.	128	22	1	17	0	0	0	0	78	22	0	10	1	1	0	0	0	0	0	0	0	0	0	0	0	0	27
248	National Research Development Corporation	30	0	0	0	0	0	0	0	16	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUB TOTAL :		158	22	1	17	0	0	0	0	94	22	0	10	3	1	0	0	0	0	0	0	0	0	0	0	0	0	27
Ministry of Social Justice & Empowerment																												
Department of Empowerment of Persons With Disability																												
249	Artificial Limbs Manufacturing Corporation of India	128	20	4	32	0	0	0	0	201	39	7	72	7	2	0	1	336	61	11	105							
250	National Divyangian Finance & Development Corporation	13	1	0	3	1	0	0	0	16	2	1	4	5	1	1	1	35	4	2	8							
SUB TOTAL :		141	21	4	35	1	0	0	0	217	41	8	76	12	3	1	2	371	65	13	113							
Ministry of Social Justice & Empowerment																												
Department of Social Justice & Empowerment																												
251	National Backward Classes Finance & Devp.Co.	30	3	0	3	10	2	0	5	12	4	0	4	0	0	0	0	52	9	0	12							
252	National Safai Karamcharis Finance & Development Corporation	12	3	0	1	4	2	0	1	0	0	0	0	3	1	0	0	19	6	0	2							

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees			
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs
	253 National Scheduled Castes Finance & Development Corporation	47	15	3	8	5	1	1	1	22	9	1	9	0	0	0	0	74	25	5	18
	SUB TOTAL :	89	21	3	12	19	5	1	7	34	13	1	13	3	1	0	145	40	5	32	
	Ministry of Steel																				
	254 Eastern Investment Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	255 KIOCL Ltd.	165	39	13	28	38	4	2	9	324	42	26	53	5	0	0	532	85	41	90	
	256 MECON Ltd.	916	209	55	131	93	13	42	8	0	0	0	0	0	0	0	1009	222	97	139	
	257 MOIL Ltd.	336	55	12	109	127	26	9	43	1085	261	152	395	3702	614	1060	5250	956	1233	1645	
	258 MSTC Ltd.	233	37	13	63	66	10	3	19	0	0	0	0	0	0	0	299	47	16	82	
	259 NMDC CSR Foundation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	260 NMDC Ltd.	1401	224	103	289	190	28	20	59	3686	536	1127	806	400	24	218	60	5677	812	1468	1214
	261 NMDC Steel Ltd.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	262 Orissa Mineral Development Company Ltd.	53	5	0	11	0	0	0	0	106	6	20	26	29	8	5	2	188	19	25	39
	263 Rashtriya Ispat Nigam Ltd.	3319	571	329	780	3645	517	281	205	3667	564	256	1662	312	46	33	44	10943	1698	899	2691
	264 SAIL Refractory Company Ltd.	11	2	0	8	0	0	0	0	47	12	1	34	0	0	0	58	14	1	42	
	265 Steel Authority of India Ltd.	10606	1770	786	2085	0	0	0	0	39616	7035	7482	6877	2937	228	313	384	53159	9033	8581	9346
	266 The Bistra Stone Lime Company Ltd.	11	1	0	4	0	0	0	0	291	66	136	40	0	0	0	302	67	136	44	
	SUB TOTAL :	17051	2913	1311	3508	4159	598	357	343	48822	8522	9200	9893	7385	920	1629	1588	77417	12953	12497	15332
	Ministry of Textiles																				
	267 Apollo Design Apparel Parks Ltd.	13	0	0	4	7	1	0	3	0	0	0	0	0	0	0	0	20	1	0	7
	268 Central Cottage Industries Corporation of India Ltd.	79	10	0	6	7	2	0	1	0	0	0	0	65	20	0	5	151	32	0	12

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level				Group B Supervisory Level				Group C Workers (Skilled)				Group D Workers (Un-Skilled)				Total Employees				
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	
269	Goldmohur Design & Apparel Parks Ltd.	15	0	0	0	12	0	0	0	0	0	0	0	0	0	0	0	0	27	0	0	0
270	India United Textile Mills Ltd.	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6	0	0	0
271	National Handloom Development Corporation Ltd.	58	5	3	4	14	1	0	7	34	6	5	10	0	0	0	0	106	12	8	21	
272	National Textile Corporation Ltd.	197	25	3	42	213	16	4	44	2941	836	55	1496	403	55	4	96	3754	932	66	1678	
273	The Cotton Corporation of India Ltd.	152	24	6	17	744	138	48	205	0	0	0	0	0	0	0	0	896	162	54	222	
274	The Jute Corporation of India Ltd.	50	4	2	13	72	10	2	18	0	0	0	0	0	0	0	0	122	14	4	31	
SUB TOTAL :		570	68	14	86	1069	168	54	278	2975	842	60	1506	468	75	4	101	5082	1153	132	1971	
Ministry of Tourism																						
275	India Tourism Development Corporation Ltd.	150	21	4	26	21	4	0	0	226	71	5	15	24	7	1	9	421	103	10	50	
276	Kumarakruppa Frontier Hotels Pvt. Ltd.	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	
277	Pondicherry Ashok Hotel Corporation Ltd.	1	0	0	0	4	0	0	0	3	2	0	1	0	0	0	0	8	2	0	1	
SUB TOTAL :		152	21	4	26	25	4	0	0	229	73	5	16	24	7	1	9	430	105	10	51	
Ministry of Tribal Affairs																						
278	National Scheduled Tribes Finance & Development Corporation	22	3	3	4	3	1	0	0	22	7	3	5	0	0	0	0	47	11	6	9	
SUB TOTAL :		22	3	3	4	3	1	0	0	22	7	3	5	0	0	0	0	47	11	6	9	

S. No.	Ministry / Deptt. / CPSE	Group A Managerial/Executives Level			Group B Supervisory Level			Group C Workers (Skilled)			Group D Workers (Un-Skilled)			Total Employees							
		Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs	Total No. of Emp.	SCs	STs	OBCs				
Department of Space																					
283	Antrix Corporation Ltd.	10	0	0	1	4	0	0	2	0	0	0	0	0	0	14	0	0	3		
284	Newspace India Ltd.	28	2	0	8	0	0	0	0	0	0	0	0	0	0	28	2	0	8		
SUB TOTAL :		38	2	0	9	4	0	0	2	0	0	0	0	0	42	2	0	11			
Ministry of Defence																					
Department of Defence Production (New Defence Companies Division)																					
285	Advanced Weapons and Equipment India Limited	1857	382	93	483	2626	575	129	673	7336	1822	388	1980	195	61	9	16	12014	2840	619	3152
286	Armoured Vehicles Nigam Limited	1487	271	139	394	1727	313	98	531	6956	1618	514	2746	157	46	27	37	10327	2248	778	3708
287	Gliders India Limited	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0
288	India Optel Limited	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0
289	Munitions India Ltd.	2780	495	247	702	4243	938	334	1144	13607	2712	1284	4270	581	143	42	103	21211	4288	1907	6219
290	Troop Comforts Limited	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
291	Yantra India Limited	1222	222	90	304	2090	549	134	508	7049	1908	602	2181	0	0	0	0	10361	2679	826	2993
SUB TOTAL :		7350	1370	569	1883	10686	2375	695	2856	34948	8060	2788	11177	933	250	78	156	53917	12055	4130	16072
GRAND TOTAL :		230556	40115	17604	59171	96049	15039	7487	23045	319067	56807	35240	84368	135880	21386	20996	34860	781552	133347	81327	201444

Statement - I

Procurement from Micro and Small Enterprises (MSEs) by CPSEs During 2024-25

(₹ in Lakhs)

S. No.	Name of CPSE	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs
1	Advanced Weapons and Equipment India Limited	113065	48308	1566
2	Agrinnovate India Ltd.	120	75	0
3	Airports Authority of India	348812	124082	3468
4	Andrew Yule & Company Ltd.	13514	9595	576
5	Antrix Corporation Ltd.	182	114	102
6	Armoured Vehicles Nigam Limited	481329	66940	1840
7	Artificial Limbs Manufacturing Corporation of India	43068	21953	21
8	Balmer Lawrie & Co. Ltd.	190833	26615	197
9	BEL Optronics Devices Ltd.	7032	6193	0
10	BEL-Thales Systems Ltd.	10490	587	0
11	BEML Ltd.	359497	101402	646
12	Bengal Chemicals & Pharmaceuticals Ltd.	7107	6462	0
13	Bharat Broadband Network Ltd.	15196	4487	0
14	Bharat Coking Coal Ltd.	443947	118229	96
15	Bharat Dynamics Ltd.	158142	46048	1880
16	Bharat Electronics Ltd.	990492	356016	10178
17	Bharat Heavy Electricals Ltd.	1471615	583900	1889
18	Bharat Petro Resources Ltd.	69	69	0
19	Bharat Petroleum Corporation Ltd.	1013627	322299	41288
20	Bharat Sanchar Nigam Ltd.	364215	62053	162
21	Bharatiya Nabhikiya Vidyut Nigam Ltd.	6212	4340	347
22	Bhartiya Rail Bijlee Co. Ltd.	43407	10119	0
23	Biotechnology Industry Research Assistance Council	489	316	92
24	BPCL-KIAL Fuel Farm Pvt. Ltd.	8	8	0
25	Brahmaputra Crackers & Polymer Ltd.	42077	18044	1721
26	Brahmaputra Valley Fertilizer Corporation Ltd.	5476	3004	19
27	Braithwaite & Co. Ltd.	115130	42050	1

S. No.	Name of CPSE	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs
28	Braithwaite Burn & Jessop Construction Company Ltd.	4623	3061	0
29	Bridge & Roof Co.(India) Ltd.	86099	25528	3547
30	Bundelkhand Saur Urja Ltd.	83	67	0
31	Cement Corporation of India Ltd.	10193	8361	244
32	Central Coalfields Ltd.	3654107	80517	1326
33	Central Cottage Industries Corporation of India Ltd.	1765	1265	7
34	Central Electronics Ltd.	27474	11776	176
35	Central Mine Planning & Design Institute Ltd.	37465	25554	104
36	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	19838	83	0
37	Central Warehousing Corporation	135912	47833	1827
38	Certification Engineers International Ltd.	184	162	0
39	Chandigarh International Airport Ltd.	3626	621	0
40	Chenab Valley Power Projects Limited	2900	1881	3
41	Chennai Petroleum Corporation Ltd.	109968	62093	7407
42	Coal India Ltd.	284407	3191	1
43	Cochin Shipyard Ltd.	146621	87385	533
44	Container Corporation of India Ltd.	54941	20865	2261
45	Dedicated Freight Corridor Corp. of India Ltd.	20591	7059	251
46	Eastern Coalfields Ltd.	4848852	84061	540
47	ECGC Ltd.	4169	1649	33
48	Edcil (India) Ltd.	2984	1766	0
49	Electronics Corporation of India Ltd.	150332	40356	684
50	Engineering Projects (India) Ltd.	1425	1071	189
51	Engineers India Ltd.	56297	35073	76
52	FCI Aravali Gypsum & Minerals (India) Ltd.	1476	717	0
53	Fertilizers & Chemicals (Travancore) Ltd.	229362	24970	238
54	Food Corporation of India	303327	255354	10579
55	Fresh & Healthy Enterprises Ltd.	273	142	0
56	GAIL (India) Ltd.	360100	176000	16700

S. No.	Name of CPSE	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs
57	GAIL Mangalore Petrochemicals Ltd.	851	128	9
58	Garden Reach Shipbuilders & Engineers Ltd.	178891	132081	5569
59	Gliders India Limited	5249	4251	1
60	Goa Shipyard Ltd.	311020	49763	264
61	Grid Controller of India Ltd.	3670	1630	45
62	Hindustan Aeronautics Ltd.	492506	259300	3526
63	Hindustan Antibiotics Ltd.	16976	153	0
64	Hindustan Copper Ltd.	45496	22744	429
65	Hindustan Organic Chemicals Ltd.	61304	2564	14
66	Hindustan Petroleum Corporation Ltd.	1098754	641246	78463
67	Hindustan Salts Ltd.	20	5	0
68	Hindustan Shipyard Ltd.	422563	37227	151
69	Hindustan Steelworks Consturction Ltd.	73	55	5
70	HLL Lifecare Ltd.	37679	14709	181
71	HMT Ltd.	2043	1087	184
72	HMT Machine Tools Ltd.	5923	1665	0
73	Hoogly Cochin Shipyard Ltd.	4240	1348	0
74	Hotel Corporation of India Ltd.	859	343	17
75	Housing & Urban Development Corporation Ltd.	2417	1537	102
76	HPCL Biofuels Ltd.	5638	3884	16
77	HPCL Lng Ltd.	6054	1305	0
78	HPCL Rajasthan Refinery Ltd.	6845	5354	43
79	HPCL Renewable & Green Energy Ltd.	78312	61050	0
80	HSCC (India) Ltd.	52081	33380	2494
81	IIFCL Asset Management Company Ltd.	150	75	0
82	India Infrastructure Finance Co. Ltd.	8573	602	0
83	India Optel Limited	45652	30213	2474
84	India Tourism Development Corporation Ltd.	25222	14163	0
85	India Trade Promotion Organisation	465	132	6
86	Indian Medicines & Pharmaceutical Corporation Ltd.	8183	2059	61
87	Indian Oil Corporation Ltd.	2015086	850196	81137

S. No.	Name of CPSE	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs
88	Indian Railway Catering and Tourism Corporation Ltd.	21938	8552	890
89	Indian Railway Finance Corporation Ltd.	706	677	96
90	Indian Renewable Energy Devt. Agency Ltd.	7635	935	5
91	Inland & Coastal Shipping Ltd.	102	28	0
92	Instrumentation Ltd.	5814	3604	125
93	Ircon Bhoj Morbe Expressway Ltd.	2	2	0
94	Ircon Gurgaon Rewari Highway Limited	3	3	0
95	Ircon Haridwar Bypass Limited	1	1	0
96	Ircon Infrastructure & Services Ltd.	13	1	0
97	Ircon International Ltd.	11801	3134	133
98	Ircon PB Tollway Ltd.	25	20	0
99	Ircon Renewable Power Ltd.	8	8	0
100	IREL (India) Ltd.	51632	33687	129
101	Jalpower Corporation Ltd.	143	76	0
102	Karmayogi Bharat	3303	2425	0
103	Karnataka Antibiotics & Pharmaceuticals Ltd.	19648	1550	71
104	KIOCL Ltd.	11520	7014	5
105	Kolkata Metro Rail Corporation Ltd.	653	221	0
106	Konkan LNG Limited	7455	3315	417
107	Konkan Railway Corporation Ltd.	11298	6132	617
108	Madras Fertilizers Ltd.	195189	2367	7
109	Mahanadi Coalfields Ltd.	181451	109140	4800
110	Mahanagar Telephone Nigam Ltd.	5149	5149	0
111	Mangalore Refinery & Petrochemicals Ltd.	376200	107375	1865
112	Mazagon Dock Shipbuilders Ltd.	469620	161167	469
113	MECON Ltd.	146314	73473	11
114	Mineral Exploration And Consultancy Ltd.	22554	14980	1382
115	Mishra Dhatu Nigam Ltd.	44035	23996	839
116	MOIL Ltd.	50610	34316	2707
117	MSTC Ltd.	1621	848	4
118	Mumbai Railway Vikas Corporation Ltd.	781	694	27
119	Munitions India Ltd.	194636	66888	6206

S. No.	Name of CPSE	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs
120	Naini Aerospace Ltd.	241	233	4
121	National Aluminium Company Ltd.	520400	89876	1470
122	National Backward Classes Finance & Devp.Co.	86	58	6
123	National Divyangjan Finance & Development Corporation	93	92	87
124	National Fertilizers Ltd.	106843	49534	603
125	National Film Development Corporation Ltd.	26007	8782	0
126	National Handloom Development Corporation Ltd.	123378	61689	0
127	National Highways & Infrastructure Development Corporation Ltd.	9586	930	0
128	National Minorities Development & Finance Corporation	477	248	6
129	National Safai Karamcharis Finance & Development Corporation	132	28	0
130	National Scheduled Castes Finance & Development Corporation	86	76	9
131	National Scheduled Tribes Finance & Development Corporation	186	156	11
132	National Seeds Corporation Ltd.	7777	7267	3
133	National Small Industries Corporation Ltd.	7135	6467	64
134	National Textile Corporation Ltd.	728	682	7
135	NBCC (India) Ltd.	1256	1166	100
136	NBCC Services Ltd.	37	31	12
137	Newspace India Ltd.	33286	9907	0
138	Neyveli Uttar Pradesh Power Ltd	15948	3883	72
139	NHDC Ltd.	7428	3232	91
140	NHPC Ltd.	181353	45156	3928
141	NLC India Ltd.	284928	71047	646
142	NLC Tamil Nadu Power Ltd.	27098	10076	3
143	NMDC Ltd.	121700	21700	3300
144	North Eastern Handicrafts & Handloom Development Corporation Ltd.	56	51	0

S. No.	Name of CPSE	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs
145	North Eastern Electric Power Corporation Ltd.	47710	11099	3399
146	North Eastern Regional Agriculture Marketing Corpn Ltd.	6010	2942	353
147	Northern Coalfields Ltd.	392885	53631	302
148	NSIC Venture Capital Fund Ltd.	37	37	0
149	NTPC Green Energy Limited	5186	3668	36
150	NTPC Ltd.	1777502	847496	4959
151	NTPC Mining Ltd	73033	20102	83
152	NTPC Renewable Energy Ltd.	396	246	22
153	NTPC Vidyut Vyapar Nigam Ltd.	4119	2702	0
154	Nuclear Power Corporation of India Ltd.	271683	180124	3655
155	Numaligarh Refinery Ltd.	165881	64676	802
156	Oil & Natural Gas Corporation Ltd.	1100870	649503	4937
157	Oil India Ltd.	955703	179030	6777
158	ONGC Videsh Ltd.	5533	1643	13
159	Patratu Vidyut Utpadan Nigam Ltd.	12415	8706	0
160	Pawan Hans Ltd.	2668	28	1
161	Power Finance Corporation Ltd.	6546	2757	448
162	Powergrid Corporation of India Ltd.	230781	169640	9245
163	Prize Petroleum Company Ltd.	2	2	0
164	Projects & Development India Ltd.	937	260	11
165	Punjab Logistic Infrastructure Ltd.	2811	250	19
166	Rail Vikas Nigam Ltd.	5133	1941	228
167	Railtel Corporation India Ltd.	101365	33506	2083
168	Railway Energy Management Company Ltd.	134	82	0
169	Rajasthan Electronics and Instruments Ltd.	8655	5634	0
170	Rashtriya Chemicals and Fertilizers Ltd.	155231	85424	557
171	Rashtriya Ispat Nigam Ltd.	227188	98056	28
172	Ratle Hydroelectric Power Corporation Ltd.	350	194	1
173	Ratnagiri Gas & Power Pvt. Ltd.	17847	3209	433
174	REC Ltd.	9962	4373	52
175	REC Power Development & Consultancy Ltd.	552	340	64

S. No.	Name of CPSE	Total procurement	Total procurement from MSEs	Procurement from MSEs owned by SC/ST entrepreneurs
176	RITES Ltd.	33652	9013	207
177	SAIL Refractory Company Ltd.	6940	4064	489
178	Sambhar Salts Ltd.	763	475	22
179	Security Printing & Minting Corporation India Ltd.	196904	37711	743
180	Shipping Corporation of India Land and Assets Limited	3	3	0
181	Shipping Corporation of India Ltd.	37847	20837	247
182	SIDCUL CONCOR Infra Company Ltd.	995	125	0
183	SJVN Green Energy Ltd.	295	210	20
184	SJVN Ltd.	24771	12650	354
185	SJVN Thermal Pvt. Ltd.	15579	320	1
186	Solar Energy Corporation of India	1277	988	56
187	South Eastern Coalfields Ltd.	5822179	232792	91
188	State Trading Corporation of India Ltd.	490	73	0
189	Steel Authority of India Ltd.	2068018	493478	3605
190	Telecommunications Consultants (India) Ltd.	163338	22300	0
191	THDC India Ltd.	91669	12312	405
192	The Cotton Corporation of India Ltd.	82314	67965	1916
193	The Jute Corporation of India Ltd.	2214	2108	26
194	TUSCO Ltd.	356	354	0
195	Udupi Cochin Shipyards Ltd.	20545	15328	0
196	Uranium Corporation of India Ltd.	75214	38341	447
197	WAPCOS Ltd.	10540	5973	56
198	Western Coalfields Ltd.	1033435	105471	292
199	Yantra India Limited	141100	62090	1320
GRAND TOTAL :		40485008	9806445	368038

Statement - J

Contribution to Central Exchequer as on FY 2024-25

(₹ in Lakhs)

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
1	Anushakti Vidhyut Nigam Ltd.	0	0	0
2	Aurangabad Textiles & Apparel Parks Ltd.	0	0	0
3	Bharat Petro Resources Jpda	0	0	0
4	Bihar Drugs and Organic Chemicals Ltd	0	0	0
5	Braithwaite Nacof Solar Project Limited	0	0	0
6	British India Corporation Ltd.	0	0	0
7	Chandil Transmission Ltd.	0	0	0
8	CIL Solar Pv Limited	0	0	0
9	Dumka Transmission Ltd.	0	0	0
10	Hindustan Fertilizer Corporation Ltd.	254	658	246
11	IDPL (Tamilnadu) Ltd.	0	0	0
12	Indian Vaccine Corporation Ltd.	0	0	0
13	ITPO Services Ltd.	0	0	0
14	J & K Mineral Development Corporation Ltd.	9	9	5
15	Jharkhand National Mineral Development Corporation Ltd.	0	0	0
16	Koderma Transmission Ltd.	0	0	0
17	Maharashtra Antibiotics & Pharmaceuticals Ltd	0	0	0
18	MAMC Industries Ltd.	0	0	0
19	Mandar Transmission Ltd.	0	0	0
20	Manipur State Drugs & Pharmaceuticals Ltd	0	0	0
21	MJSJ Coal Ltd.	0	0	0
22	MMTC Ltd.	1083	2569	15462
23	MNH Shakti Ltd.	0	43	6
24	National Bicycle Corporation of India Ltd	0	0	0
25	New City of Bombay Manufacturing Mills Ltd.	0	0	0
26	NPCIL - Indian Oil Nuclear Energy Corporation Ltd.	3	3	2
27	NTPC EDMC Waste Solutions	0	0	0
28	NTPC Electric Supply Company Ltd.	1	2	22
29	PEC Ltd.	0	0	0
30	Powergrid Vemagiri Transmission Ltd.	0	0	0
31	Ranchi Ashok Bihar Hotel Corporation Ltd.	0	0	0
32	State Trading Corporation of India Ltd.	720	708	980

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
33	The Fertilizer Corporation of India Ltd.	2127	0	0
34	Utkal Ashok Hotel Corporation Ltd.	0	0	0
35	AAI Cargo Logistics & Allied Services Company Ltd.	0	0	0
36	Advanced Weapons and Equipment India Limited	18425	36828	16245
37	Agrinnovate India Ltd.	247	234	336
38	AI Airport Services Ltd.	0	0	0
39	AI Assets Holding Ltd.	0	1	1
40	AI Engineering Services Ltd.	8412	20617	10702
41	Airports Authority of India	725953	444470	266576
42	Alliance Air Aviation Ltd.	2034	1982	1782
43	Andrew Yule & Company Ltd.	1077	1499	1026
44	Antrix Corporation Ltd.	12052	11114	71674
45	Apollo Design Apparel Parks Ltd.	0	51	52
46	Armoured Vehicles Nigam Limited	27141	0	11993
47	Artificial Limbs Manufacturing Corporation of India	904	1041	726
48	Balmer Lawrie & Co. Ltd.	16131	15322	11679
49	Balmer Lawrie Investments Ltd.	5035	4444	3996
50	BEL Optronics Devices Ltd.	1720	1304	683
51	BEL-Thales Systems Ltd.	1453	1213	730
52	BEML Land Assets Ltd.	10	4	1
53	BEML Ltd.	59312	54109	68008
54	Bengal Chemicals & Pharmaceuticals Ltd.	348	467	412
55	Bengal Gas Company Ltd.	385	0	0
56	Bharat Broadband Network Ltd.	2103	5942	13862
57	Bharat Coking Coal Ltd.	221710	184083	157348
58	Bharat Dynamics Ltd.	44752	48962	61999
59	Bharat Electronics Ltd.	408110	375745	295724
60	Bharat Heavy Electricals Ltd.	452403	361483	322795
61	Bharat Petro Resources Ltd.	2291	2541	2754
62	Bharat Petroleum Corporation Ltd.	7430307	7790749	6871842
63	Bharat Sanchar Nigam Ltd.	211321	382292	394193
64	Bhartiya Rail Bijlee Co. Ltd.	18754	20091	20098
65	Biotechnology Industry Research Assistance Council	0	0	0
66	BPCL-KIAL Fuel Farm Pvt. Ltd.	65	37	20
67	Brahmaputra Crackers & Polymer Ltd.	27281	25087	33596

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
68	Brahmaputra Valley Fertilizer Corporation Ltd.	0	0	7139
69	Braithwaite & Co. Ltd.	16390	12661	10777
70	Braithwaite Burn & Jessop Construction Company Ltd.	1751	1523	717
71	Bridge & Roof Co.(India) Ltd.	15658	14438	14000
72	Broadcast Engineering Consultants India Ltd.	10489	8308	7780
73	BSNL Tower Corporation	215	0	0
74	Bundelkhand Saur Urja Ltd.	0	0	0
75	Cement Corporation of India Ltd.	7141	9354	8056
76	Central Coalfields Ltd.	503160	502595	413393
77	Central Cottage Industries Corporation of India Ltd.	95	127	154
78	Central Electronics Ltd.	1853	1772	1478
79	Central Mine Planning & Design Institute Ltd.	28630	28646	14864
80	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	2118	1501	2010
81	Central Transmission Utility of India Ltd.	352	297	142
82	Central Warehousing Corporation	16268	9259	8785
83	Certification Engineers International Ltd.	756	644	635
84	Chandigarh International Airport Ltd.	1530	1177	1036
85	Chennai Petroleum Corporation Ltd.	1267276	1468984	1645306
86	Chhattisgarh East Railways Ltd.	0	0	0
87	CIL Navikarniya Urja Limited	446	0	0
88	Coal India Ltd.	1108351	984727	976241
89	Cochin Shipyard Ltd.	48497	45564	92663
90	Concor Air Ltd.	9	68	575
91	Container Corporation of India Ltd.	130969	120150	129447
92	Dedicated Freight Corridor Corp. of India Ltd.	133802	91703	61606
93	Delhi Police Housing Corporation Ltd.	248	47	7
94	Deoghar Airport Ltd	0	0	0
95	Eastern Coalfields Ltd.	206908	182116	165200
96	Eastern Investment Ltd.	1	2	8
97	ECGC Ltd.	120733	109931	85695
98	Edcil (India) Ltd.	8760	7757	4122
99	EdCIL Vidyanjali Foundation	1	0	0
100	Electronics Corporation of India Ltd.	28250	65826	44970
101	Engineering Projects (India) Ltd.	875	1714	898
102	Engineers India Ltd.	38369	33428	34808

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
103	FCI Aravali Gypsum & Minerals (India) Ltd.	1846	875	2059
104	Fertilizers & Chemicals (Travancore) Ltd.	19226	23772	20042
105	Food Corporation of India	72557	0	0
106	Fresh & Healthy Enterprises Ltd.	60	47	31
107	GAIL (India) Ltd.	958577	871604	665007
108	GAIL Gas Ltd.	42615	29508	23167
109	GAIL Mangalore Petrochemicals Ltd.	0	0	0
110	Garden Reach Shipbuilders & Engineers Ltd.	17057	12351	13092
111	Gliders India Limited	0	0	0
112	Goa Antibiotics & Pharmaceuticals Ltd.	22	13	16
113	Goa Shipyard Ltd.	16075	16326	8068
114	Goldmohur Design & Apparel Parks Ltd.	0	40	37
115	Grid Controller of India Ltd.	7091	5420	4541
116	Heavy Engineering Corporation Ltd.	0	0	0
117	Hemisphere Properties India Ltd.	360	0	0
118	HIL (India) Ltd.	237	873	1459
119	Hindustan Aeronautics Ltd.	689134	583241	477120
120	Hindustan Antibiotics Ltd.	549	714	757
121	Hindustan Copper Ltd.	42588	32236	22787
122	Hindustan Organic Chemicals Ltd.	43	2212	1716
123	Hindustan Petroleum Corporation Ltd.	4069830	3564854	3269289
124	Hindustan Prefab Ltd.	0	0	242
125	Hindustan Salts Ltd.	430	424	3180
126	Hindustan Shipyard Ltd.	14460	5491	5054
127	Hindustan Steelworks Consturction Ltd.	4740	4179	3256
128	HLL Infra Tech Services Ltd.	6878	4518	5023
129	HLL Lifecare Ltd.	3318	21289	23412
130	HMT (International) Ltd.	323	140	35
131	HMT Ltd.	156	514	328
132	HMT Machine Tools Ltd.	551	551	785
133	Hoogly Cochin Shipyard Ltd.	801	399	430
134	Hotel Corporation of India Ltd.	407	403	430
135	Housing & Urban Development Corporation Ltd.	154727	120857	100097
136	HPCL Biofuels Ltd.	263	470	390
137	HPCL Lng Ltd.	850	0	0
138	HPCL Renewable & Green Energy Ltd.	0	0	0
139	HSCC (India) Ltd.	15128	0	1005
140	HSRC Infra Services Ltd.	0	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
141	IIFCL Asset Management Company Ltd.	1	6	137
142	IIFCL Projects Ltd.	0	0	0
143	India Infrastructure Finance Co. Ltd.	39687	29573	11927
144	India International Convention and Exhibition Centre Ltd.	0	0	0
145	India Optel Limited	22264	22826	21303
146	India Ports Global Ltd	0	0	0
147	India Tourism Development Corporation Ltd.	5363	5018	4564
148	India Trade Promotion Organisation	6130	5606	4154
149	India United Textile Mills Ltd.	0	0	0
150	Indian Medicines & Pharmaceutical Corporation Ltd.	1335	0	0
151	Indian Oil Corporation Ltd.	11031338	12117135	11627128
152	Indian Railway Catering and Tourism Corporation Ltd.	150245	106900	103022
153	Indian Railway Finance Corporation Ltd.	767671	463892	195108
154	Indian Renewable Energy Devt. Agency Ltd.	35696	51014	38882
155	Indo-Russian Helicopters Limited	0	0	0
156	Inland & Coastal Shipping Ltd.	1	0	0
157	Instrumentation Ltd.	2221	362	474
158	IOC Global Capital Management IFSC Ltd.	0	0	0
159	Ircon Akloki-Shirsad Expressway Ltd.	1064	784	113
160	Ircon Bhoj Morbe Expressway Ltd.	1331	0	0
161	Ircon Davanagere Haveri Highway Ltd.	247	251	71
162	Ircon Gurgaon Rewari Highway Limited	382	0	483
163	Ircon Haridwar Bypass Limited	408	361	175
164	Ircon Infrastructure & Services Ltd.	909	928	893
165	Ircon International Ltd.	49802	63999	48358
166	Ircon Ludhiana Rupnagar Highway Ltd.	221	36	52
167	Ircon PB Tollway Ltd.	287	96	48
168	Ircon Renewable Power Ltd.	1808	850	146
169	Ircon Shivpuri Guna Tollway Ltd.	464	361	438
170	Ircon Vadodara Kim Expressway Ltd.	477	513	701
171	IRCTC Payments Limited	4	0	0
172	IREL (India) Ltd.	42014	67774	61737
173	ITI Ltd.	21724	11273	12602
174	Jammu & Kashmir Development Finance Corporation Ltd	274	232	172
175	Karmayogi Bharat	0	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
176	Karnataka Antibiotics & Pharmaceuticals Ltd.	6775	8332	10232
177	Karnataka Trade Promotion Organisation	0	0	0
178	KIOCL Ltd.	2133	4639	6345
179	Konkan LNG Limited	166	714	707
180	Konkan Railway Corporation Ltd.	1589	3289	2302
181	Kumarakruppa Frontier Hotels Pvt. Ltd.	240	240	240
182	Madras Fertilizers Ltd.	2735	1144	107
183	Mahanadi Coal Railway Ltd.	0	0	0
184	Mahanadi Coalfields Ltd.	1283665	1267040	1342524
185	Mahanagar Telephone Nigam Ltd.	10094	7744	13847
186	Mangalore Refinery & Petrochemicals Ltd.	1597823	1705670	1820339
187	Mazagon Dock Shipbuilders Ltd.	190435	128256	65492
188	MECON Ltd.	8582	6934	8008
189	Mercator Petroleum Limited	14	0	0
190	Millennium Telecom Ltd.	0	0	0
191	Mineral Exploration And Consultancy Ltd.	5096	4565	4375
192	Mishra Dhatu Nigam Ltd.	27050	29951	25867
193	MOIL Ltd.	43601	35916	38404
194	MSTC Ltd.	38108	22532	22724
195	Mumbai Railway Vikas Corporation Ltd.	1435	857	631
196	Munitions India Ltd.	0	0	0
197	Naini Aerospace Ltd.	198	177	154
198	National Aluminium Company Ltd.	421619	204354	218013
199	National Backward Classes Finance & Devp.Co.	0	1	6
200	National Divyangjan Finance & Development Corporation	0	0	0
201	National Fertilizers Ltd.	18583	58482	84029
202	National Film Development Corporation Ltd.	2170	874	1239
203	National Handloom Development Corporation Ltd.	672	1454	1206
204	National Highways & Infrastructure Development Corporation Ltd.	15791	16570	15187
205	National Informatics Centre Services Incorporated	2244	1629	892
206	National Land Monetization Corporation Limited	0	0	0
207	National Minorities Development & Finance Corporation	0	0	0
208	National Projects Construction Corporation Ltd.	0	0	0
209	National Research Development Corporation	260	118	98

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
210	National Safai Karamcharis Finance & Development Corporation	0	0	0
211	National Scheduled Castes Finance & Development Corporation	497	547	583
212	National Scheduled Tribes Finance & Development Corporation	0	0	1
213	National Seeds Corporation Ltd.	4544	3930	849
214	National Small Industries Corporation Ltd.	10655	4159	3848
215	National Textile Corporation Ltd.	0	0	0
216	NBCC (India) Ltd.	22790	11782	6258
217	NBCC Services Ltd.	986	1262	266
218	NEPA Ltd.	0	25	14
219	Newspace India Ltd.	176529	161882	264076
220	Neyveli Uttar Pradesh Power Ltd	473	427	1044
221	NHDC Ltd.	18941	16304	18597
222	NHPC Ltd.	255968	247129	263833
223	NHPC Renewable Energy Limited	13	1	0
224	NLC India Green Energy Ltd.	0	0	0
225	NLC India Ltd.	201046	158917	124569
226	NLC India Renewables Ltd.	0	0	0
227	NLC Tamil Nadu Power Ltd.	28414	8177	16719
228	NMDC CSR Foundation	0	1	1
229	NMDC Ltd.	707538	664496	476339
230	NMDC Steel Ltd.	0	8778	0
231	North Eastern Handicrafts & Handloom Development Corporation Ltd.	0	151	0
232	North Eastern Electric Power Corporation Ltd.	27480	17576	17837
233	North Eastern Regional Agriculture Marketing Corpn Ltd.	262	154	506
234	Northern Coalfields Ltd.	989548	956657	882791
235	NSIC Venture Capital Fund Ltd.	50	49	38
236	NTPC Green Energy Limited	0	0	0
237	NTPC Ltd.	1012373	895628	879662
238	NTPC Renewable Energy Ltd.	21442	0	0
239	NTPC Vidyut Vyapar Nigam Ltd.	5546	4261	5086
240	Nuclear Power Corporation of India Ltd.	597260	634559	563474
241	Numaligarh Refinery Ltd.	353309	355935	459263
242	OGI One Ltd.	12	0	0
243	Oil & Natural Gas Corporation Ltd.	2418207	2940853	3206104

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
244	Oil India Ltd.	692252	720667	785404
245	ONGC Green Limited	0	0	0
246	ONGC Petro Additions Ltd.	405701	0	0
247	ONGC Videsh Ltd.	17258	17294	3009
248	Orissa Mineral Development Company Ltd.	0	0	0
249	OVL Overseas IFSC Limited	0	5	0
250	Pawan Hans Ltd.	0	0	0
251	PFC Consulting Ltd.	5491	4917	1066
252	PFC Infra Finance IFSC Limited	206	0	0
253	Pondicherry Ashok Hotel Corporation Ltd.	0	0	0
254	Power Finance Corporation Ltd.	669311	584541	400655
255	Powergrid Ajmer Phagi Transmission Ltd.	0	50	4
256	Powergrid Aligarh Sikar Transmission Ltd.	24	0	8
257	Powergrid Barmer I Transmission Limited	275	0	0
258	Powergrid Bhadla Transmission Ltd.	5	0	0
259	Powergrid Bhind Guna Transmission Ltd.	8	10	342
260	Powergrid Bhuj Transmission Ltd	6	88	618
261	Powergrid Bikaner Transmission System Limited	454	21	0
262	Powergrid Corporation of India Ltd.	711235	776262	806667
263	Powergrid Energy Services Ltd.	1247	723	43
264	Powergrid Fatehgarh Transmission Ltd	1	31	19
265	Powergrid Ghiror Transmission Limited	0	0	0
266	Powergrid Gomti Yamuna Transmission Limited	10	18	0
267	Powergrid Himachal Transmission Ltd.	1588	1340	1253
268	Powergrid Jawaharpur Firozabad Transmission Ltd.	13	29	4
269	Powergrid Khetri Transmission System Limited.	22	35	8
270	Powergrid Medinipur Jeerat Transmission Ltd.	31	250	19
271	Powergrid Meerut Simbhavali Transmission Ltd	21	25	9
272	Powergrid Mithilanchal Transmission Ltd.	24	90	28
273	Powergrid Neemuch Transmission System Limited	186	0	350
274	Powergrid NM Transmission Ltd.	1	38	1
275	Powergrid Ramgarh Transmission Ltd.	9	5	0
276	Powergrid Rampur Sambhal Transmission Ltd.	13	28	5
277	Powergrid Sikar Transmission Ltd.	62	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
278	Powergrid Southern Interconnector Transmission System Ltd.	98	38	10
279	Powergrid Teleservices Ltd.	24653	10729	1
280	Powergrid Unchahar Transmission Ltd.	340	297	341
281	Powergrid Varanasi Transmission System Limited	12	114	0
282	Prize Petroleum Company Ltd.	0	3	1
283	Projects & Development India Ltd.	1446	1521	1653
284	Punjab Logistic Infrastructure Ltd.	0	0	0
285	Rail Vikas Nigam Ltd.	111756	135832	77908
286	Railtel Corporation India Ltd.	32218	25025	18037
287	Railway Energy Management Company Ltd.	8832	9411	4907
288	Rajasthan Electronics and Instruments Ltd.	577	303	404
289	Rashtriya Chemicals and Fertilizers Ltd.	34250	43528	104869
290	Rashtriya Ispat Nigam Ltd.	280111	298166	303270
291	Ratnagiri Gas & Power Pvt. Ltd.	2336	1059	2354
292	REC Ltd.	432872	334661	280576
293	REC Power Development & Consultancy Ltd.	13430	7926	7542
294	Richardson & Cruddas(1972) Ltd.	0	0	0
295	RITES Ltd.	48825	63410	54394
296	Sagarmala Development Company Ltd.	1753	901	489
297	SAIL Refractory Company Ltd.	3952	4095	3962
298	Sambhar Salts Ltd.	196	443	138
299	SCI Bharat IFSC LTD	73	0	0
300	Security Printing & Minting Corporation India Ltd.	36411	53378	1962
301	SGEL Assam Renewable Energy Ltd,	0	0	0
302	Shipping Corporation of India Land and Assets Limited	2914	969	473
303	Shipping Corporation of India Ltd.	26170	26797	32380
304	SIDCUL CONCOR Infra Company Ltd.	93	116	136
305	SJVN Green Energy Ltd.	62448	0	0
306	SJVN Ltd.	69711	63983	73420
307	Solar Energy Corporation of India	14524	13462	12060
308	South Eastern Coalfields Ltd.	940407	1011195	796892
309	Steel Authority of India Ltd.	1391200	1391873	1582854
310	Tamil Nadu Trade Promotion Organisation	554	238	223
311	TCIL Bina Toll Road Ltd.	0	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
312	TCIL Lakhnadone Toll Road Ltd.	0	0	0
313	Telecommunications Consultants (India) Ltd.	425239	3339	1928
314	Terra Clean Limited	5	0	0
315	THDC India Ltd.	16309	13778	14414
316	The Bisra Stone Lime Company Ltd.	179	218	220
317	The Cotton Corporation of India Ltd.	100206	38231	2045
318	The Jute Corporation of India Ltd.	4	13	209
319	Troop Comforts Limited	0	1254	8616
320	Udupi Cochin Shipyards Ltd.	0	782	263
321	Uranium Corporation of India Ltd.	0	0	19724
322	Visakhapatnam Port Logistics Park Ltd.	72	176	4
323	WAPCOS Ltd.	0	9740	3430
324	Western Coalfields Ltd.	428706	375145	275092
325	Yantra India Limited	31597	0	0
326	Bharat Immunologicals & Biologicals Corporation Ltd.	0	0	223
327	Bharat Pumps & Compressors Ltd.	0	0	0
328	Bihar Infrapower Ltd.	0	0	0
329	Bihar Mega Power Ltd.	0	0	0
330	Birds Jute & Exports Ltd.	0	0	0
331	Cheyur Infra Ltd.	0	0	0
332	Chhattisgarh Mega Steel Co. Ltd.	0	0	0
333	Coastal Tamil Nadu Power Ltd.	0	0	0
334	Deoghar Infra Ltd.	0	0	0
335	Deoghar Mega Power Ltd.	0	0	0
336	Ghogarpalli Integrated Power Company Ltd.	0	0	0
337	Handicrafts & Handloom Exports Corporation of India Ltd.	0	0	0
338	Hindustan Cables Ltd.	0	0	0
339	Hindustan Fluorocarbons Limited	0	0	0
340	HMT Watches Ltd.	0	0	0
341	Indian Drugs & Pharmaceuticals Ltd.	0	0	0
342	Jharkhand Infrapower Ltd.	0	0	0
343	National Jute Manufactures Corporation Ltd.	0	0	0
344	Odisha Infrapower Ltd.	0	0	0
345	Orissa Integrated Power Ltd.	0	0	0
346	Rajasthan Drugs & Pharmaceuticals Ltd.	0	0	0
347	Sakhigopal Integrated Power Company Ltd.	0	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
348	Scooters India Ltd.	0	0	0
349	STCL Ltd.	0	0	0
350	Angul Sundargarh Transmission Limited	0	0	0
351	Banaskantha Transco Limited	0	0	0
352	Bastar Railway Private Limited	0	0	0
353	Bhadla and Bikaner Complex Transmission Limited	0	0	0
354	Bharat Coal Gasification and Chemicals Ltd.	0	0	0
355	Bharatiya Nabhikiya Vidyut Nigam Ltd.	3748	3515	3275
356	Bhuj ICT Transmission Limited	0	0	0
357	Bhuj II Transmission Limited	0	0	0
358	Bidar Transco Limited	0	0	0
359	Chenab Valley Power Projects Limited	9146	5681	4708
360	Chhatarpur Transmission Limited	0	0	0
361	Chhattisgarh Copper Ltd	1	1	1
362	Chhattisgarh East-West Railways Ltd.	0	0	0
363	Chitradurga Bellary REZ Transmission Limited	0	0	0
364	Dhalbhumgarh Airport Ltd	0	0	0
365	Dholera International Airport Company Limited	745	173	118
366	Fatehgarh II And Barmer I PS Transmission Limited	0	0	0
367	Gola B -Ramgarh B Transmission Limited	0	0	0
368	Green Valley Renewable Energy Limited	0	0	0
369	HLL Biotech Ltd.	0	0	0
370	HLL Medipark Ltd	0	0	0
371	HPCL Rajasthan Refinery Ltd.	11365	9420	9166
372	IREL IDCOL Ltd.	0	0	0
373	Jalpower Corporation Ltd.	1109	1156	264
374	Jejuri Hinjewadi Power Transmission Limited	0	0	0
375	Jharkhand Central Railway Ltd.	134	97	271
376	Joda Barbil Transmission Limited	0	0	0
377	Kakinada I Transmission Limited	0	0	0
378	Kandla GHA Transmission Limited	0	0	0
379	Kankani Power Transmission Limited	0	0	0
380	Karnataka Vijay Nagar Steel Ltd.	0	0	0
381	Khavda V-B1B2 Power Transmission Limited	0	0	0
382	Kolkata Metro Rail Corporation Ltd.	9420	9282	11427
383	Kps III HVDC Transmission Limited	0	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
384	Kurnool III PS RE Transmission Limited	0	0	0
385	Kurnool-IV Transmission Limited	0	0	0
386	Loktak Downstream Hydroelectric Corporation Ltd.	0	0	0
387	Ludhiana International Airport Ltd.	0	0	0
388	Luhri Power Transmission Limited	0	0	0
389	Mahanadi Basin Power Ltd.	0	0	0
390	Masakani Paradeep Road Vikas Limited	0	0	0
391	MEL Power Transmission Limited	0	0	0
392	NER Expansion Transmission Limited	0	0	0
393	NES Dharashiv Transmission Limited	0	0	0
394	NES Navi Mumbai Transmission Limited	0	0	0
395	NES Pune East New Transmission Limited	0	0	0
396	NMDC-CMDC Ltd.	72	0	0
397	NTPC Mining Ltd	0	291	0
398	NTPC Parmanu Urja Nigam Limited	0	0	0
399	NTPC Rajasthan Green Energy Limited	0	0	0
400	NTPC UP Green Energy Limited	0	0	0
401	ONGC Videsh Rovuma Ltd.	0	0	0
402	Patratu Vidyut Utpadan Nigam Ltd.	3509	2660	11169
403	PFC Projects Ltd.	0	0	0
404	Powergrid Ananthpuram Kurnool Transmission Limited	0	0	0
405	Powergrid Beawar - Mandsaur Transmission Limited	275	0	0
406	Powergrid Beawar Dausa Transmission Limited	275	0	0
407	Powergrid Bhadla Bikaner Transmission Limited	151	0	0
408	Powergrid Bhadla III Transmission Limited	176	0	0
409	Powergrid Bhadla Sikar Transmission Limited	216	0	0
410	Powergrid Bhadla-III Power Transmission Limited	77	0	0
411	Powergrid Bidar Transmission Limited.	0	0	0
412	Powergrid Bikaner Neemrana Transmission Limited	275	0	0
413	Powergrid Bikaner IV Transmission Limited	275	0	0
414	Powergrid Dharamjaigarh Transmission Limited	55	0	0
415	Powergrid ER NER Transmission Limited	373	0	0
416	Powergrid ERWR Power Transmission Limited	44	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
417	Powergrid Jam Khambhaliya Transmission Limited	69	0	0
418	Powergrid Khavda II-B Transmission Limited	758	1	0
419	Powergrid Khavda II-C Transmission Limited	1630	3	0
420	Powergrid Khavda IV-E2 Power Transmission Limited	71	0	0
421	Powergrid Khavda PS1 And 3 Transmission Limited	1	0	0
422	Powergrid Khavda RE Transmission System Limited	379	0	0
423	Powergrid Koppal Gadag Augmentation Transmission Limited	0	0	0
424	Powergrid Koppal Gadag Transmission Limited	290	0	0
425	Powergrid KPS2 Transmission System Limited	472	10	0
426	Powergrid KPS3 Transmission Limited	737	3	0
427	Powergrid Kudankulam Transmission Limited	0	0	0
428	Powergrid Kurawar Transmission Limited	279	0	0
429	Powergrid Mandsaur Transmission Limited	167	0	0
430	Powergrid Mewar Transmission Limited	275	0	0
431	Powergrid Narela Transmission Ltd.	66	108	0
432	Powergrid Neemrana Bareilly Transmission Limited	34	0	0
433	Powergrid Raipur Pool Dhamtari Transmission Limited	56	0	0
434	Powergrid Ramgarh II Transmission Limited	295	0	0
435	Powergrid Sikar Khetri Transmission Limited	275	0	0
436	Powergrid Sirohi Transmission Limited	275	0	0
437	Powergrid Siwani Transmission Limited	275	0	0
438	Powergrid South Olpad Transmission Limited	290	0	0
439	Powergrid Vataman Transmission Limited	609	0	0
440	Powergrid West Central Transmission Limited	279	0	0
441	Punjab Ashok Hotel Company Ltd.	0	0	0
442	Raghnesda RE Transmission Limited	0	0	0
443	Rajasthan V Power Transmission Limited	0	0	0
444	Rajgarh III Power Transmission Limited	0	0	0
445	Ramakanali B -Panagarh Transmission Limited	0	0	0
446	Ratle Hydroelectric Power Corporation Ltd.	1357	1281	322
447	Shongtong Power Transmission Limited	0	0	0
448	Siot Transmission Limited	0	0	0

Contribution to Central Exchequer				
S. No.	CPSEs	2024-25	2023-24	2022-23
449	SJVN Thermal Pvt. Ltd.	0	1095	35
450	THDCIL-Ujvnl Energy Company Limited	0	0	0
451	Tredco Rajasthan Limited	0	0	0
452	TUSCO Ltd.	591	173	2
453	Tuticorin Power Transmission Limited	0	0	0
454	Velgaon Power Transmission Limited	0	0	0
455	Wahipora and Sallar Transmission Limited	0	0	0
456	WRNES Talegaon Power Transmission Limited	0	0	0
457	Yule Electrical Ltd.	0	0	0
458	Yule Engineering Company Ltd.	0	0	0
459	Bharat Brakes and Valves Ltd.	0	0	0
460	Bharat Ophthalmic Glass Ltd	0	0	0
461	Bharat Process and Mechanical Engineers Ltd.	0	0	0
462	Bharat Yantra Nigam Ltd.	0	0	0
463	Cycle Corporation of India Ltd	0	0	0
464	Hindustan Paper Corporation Ltd.	0	0	0
465	Hindustan Photo Films Manufacturing Co. Ltd.	0	0	0
466	Mining Allied Machinery Corporation Ltd.	0	0	0
467	Nagaland Pulp & Paper Company Ltd.	0	0	0
468	National Industrial Development Corporation	0	0	0
469	Orissa Drugs & Chemicals Ltd.	0	0	0
470	Rehabilitation Industries Corporation Ltd.	0	0	0
471	Reyrolle Burn Limited	0	0	0
472	Tannery and Footwear Corporation of India Ltd.	0	0	0
473	Triveni Structurals Ltd.	0	0	0
474	Tyre Corporation of India Ltd.	0	0	0
475	Vignyan Industries Ltd.	0	0	0
TOTAL		49363966	48441822	45778051

Appendix - I

Central Public Sector Enterprises Under Different Ministries/Departments as on 31.3.2025

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
Ministry of Agriculture and Farmers Welfare		
Department of Agricultural Research and Education		
1	Agrinnovate India Ltd.	2011
Ministry of Agriculture and Farmers Welfare		
Department of Agriculture & Farmers Welfare		
2	National Seeds Corporation Ltd.	1963
Ministry of Ayush		
3	Indian Medicines & Pharmaceutical Corporation Ltd.	1978
Ministry of Chemicals & Fertilizers		
Department of Chemicals & Petro-Chemicals		
4	HIL (India) Ltd.	1954
5	Hindustan Fluorocarbons Limited NR	1983
6	Hindustan Organic Chemicals Ltd.	1960
Ministry of Chemicals & Fertilizers		
Department of Fertilizers		
7	Brahmaputra Valley Fertilizer Corporation Ltd.	2002
8	FCI Aravali Gypsum & Minerals (India) Ltd.	2003
9	Fertilizers & Chemicals (Travancore) Ltd.	1943
10	Hindustan Fertilizer Corporation Ltd. *	1978
11	Madras Fertilizers Ltd.	1966
12	National Fertilizers Ltd.	1974
13	Projects & Development India Ltd.	1978
14	Rashtriya Chemicals and Fertilizers Ltd.	1978
15	The Fertilizer Corporation of India Ltd. *	1961
Ministry of Chemicals & Fertilizers		
Department of Pharmaceuticals		
16	Bengal Chemicals & Pharmaceuticals Ltd.	1981

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
17	Bihar Drugs and Organic Chemicals Ltd *	1987
18	Hindustan Antibiotics Ltd.	1954
19	IDPL (Tamilnadu) Ltd. *	1994
20	Indian Drugs & Pharmaceuticals Ltd. NR	1961
21	Karnataka Antibiotics & Pharmaceuticals Ltd.	1981
22	Maharashtra Antibiotics & Pharmaceuticals Ltd *	1979
23	Manipur State Drugs & Pharmaceuticals Ltd *	1978
24	Orissa Drugs & Chemicals Ltd. NR	1979
25	Rajasthan Drugs & Pharmaceuticals Ltd. NR	1978
Ministry of Civil Aviation		
26	AAI Cargo Logistics & Allied Services Company Ltd.	2016
27	AI Airport Services Ltd.	2003
28	AI Assets Holding Ltd.	2018
29	AI Engineering Services Ltd.	2004
30	Airports Authority of India	1995
31	Alliance Air Aviation Ltd.	1983
32	Chandigarh International Airport Ltd.	2010
33	Deoghar Airport Ltd	2019
34	Dhalbhumgarh Airport Ltd	2019
35	Dholera International Airport Company Limited	2012
36	Hotel Corporation of India Ltd.	1971
37	Ludhiana International Airport Ltd.	2020
38	Pawan Hans Ltd.	1985
Ministry of Coal		
39	Bharat Coal Gasification and Chemicals Ltd.	2024
40	Bharat Coking Coal Ltd.	1972
41	Central Coalfields Ltd.	1956
42	Central Mine Planning & Design Institute Ltd.	1975
43	Chhattisgarh East Railways Ltd.	2013

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
44	Chhattisgarh East-West Railways Ltd.	2013
45	CIL Navikarniya Urja Limited	2021
46	CIL Solar Pv Limited *	2021
47	Coal India Ltd.	1973
48	Eastern Coalfields Ltd.	1975
49	Jharkhand Central Railway Ltd.	2015
50	Mahanadi Basin Power Ltd.	2011
51	Mahanadi Coal Railway Ltd.	2015
52	Mahanadi Coalfields Ltd.	1992
53	MJSJ Coal Ltd. *	2008
54	MNH Shakti Ltd. *	2008
55	Neyveli Uttar Pradesh Power Ltd	2012
56	NLC India Green Energy Ltd.	2023
57	NLC India Ltd.	1956
58	NLC India Renewables Ltd.	2023
59	NLC Tamil Nadu Power Ltd.	2005
60	Northern Coalfields Ltd.	1985
61	South Eastern Coalfields Ltd.	1985
62	Western Coalfields Ltd.	1975
Ministry of Commerce & Industry		
Department of Commerce		
63	ECGC Ltd.	1957
64	India Trade Promotion Organisation	1976
65	ITPO Services Ltd. *	2020
66	Karnataka Trade Promotion Organisation	2000
67	MMTC Ltd. *	1963
68	PEC Ltd. *	1971
69	State Trading Corporation of India Ltd. *	1956
70	STCL Ltd. NR	1982
71	Tamil Nadu Trade Promotion Organisation	2000

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
Ministry of Commerce & Industry		
Department of Promotion of Industry and Internal Trade		
72	India International Convention and Exhibition Centre Ltd.	2017
73	Jammu & Kashmir Development Finance Corporation Ltd	2005
Ministry of Communication		
Department of Telecommunications		
74	Bharat Broadband Network Ltd.	2012
75	Bharat Sanchar Nigam Ltd.	2000
76	BSNL Tower Corporation	2018
77	ITI Ltd.	1950
78	Mahanagar Telephone Nigam Ltd.	1986
79	Millennium Telecom Ltd.	2000
80	TCIL Bina Toll Road Ltd.	2012
81	TCIL Lakhnadone Toll Road Ltd.	2013
82	Telecommunications Consultants (India) Ltd.	1978
Ministry of Consumer Affairs, Food & Public Distribution		
Department of Food & Public Distribution		
83	Central Warehousing Corporation	1957
84	Food Corporation of India	1965
Ministry of Defence		
Department of Defence Production (Coordination Division)		
85	BEL Optronics Devices Ltd.	1990
86	BEL-Thales Systems Ltd.	2014
87	BEML Land Assets Ltd.	2021
88	BEML Ltd.	1964
89	Bharat Dynamics Ltd.	1970
90	Bharat Electronics Ltd.	1954
91	Garden Reach Shipbuilders & Engineers Ltd.	1934

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
92	Goa Shipyard Ltd.	1967
93	Hindustan Aeronautics Ltd.	1963
94	Hindustan Shipyard Ltd.	1952
95	Indo-Russian Helicopters Limited	2017
96	MAMC Industries Ltd. *	2010
97	Mazagon Dock Shipbuilders Ltd.	1934
98	Mishra Dhatu Nigam Ltd.	1973
99	Naini Aerospace Ltd.	2016
100	Vignyan Industries Ltd. NR	1963
Ministry of Development of North Eastern Region		
101	North Eastern Handicrafts & Handloom Development Corporation Ltd.	1977
102	North Eastern Regional Agriculture Marketing Corpn Ltd.	1982
Ministry of Education		
Department of Higher Education		
103	Edcil (India) Ltd.	1981
104	EdCIL Vidyanjali Foundation	2023
Ministry of Electronics & Information Technology		
105	National Informatics Centre Services Incorporated	1995
Ministry of Finance		
Department of Economic Affairs		
106	Security Printing & Minting Corporation India Ltd.	2006
Ministry of Finance		
Department of Financial Services		
107	Central Registry of Securitisation Asset Reconstruction and Security Interest of India	2011
108	IIFCL Asset Management Company Ltd.	2012
109	IIFCL Projects Ltd.	2012
110	India Infrastructure Finance Co. Ltd.	2006

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
Ministry of Finance		
Department of Public Enterprises		
111	National Land Monetization Corporation Limited	2022
Ministry of Health & Family Welfare		
Department of Health and Family Welfare		
112	Goa Antibiotics & Pharmaceuticals Ltd.	1980
113	HLL Biotech Ltd.	2012
114	HLL Infra Tech Services Ltd.	2014
115	HLL Lifecare Ltd.	1966
116	HLL Medipark Ltd	2016
Ministry of Heavy Industries		
117	Andrew Yule & Company Ltd.	1919
118	Bharat Brakes and Valves Ltd. NR	1978
119	Bharat Heavy Electricals Ltd.	1964
120	Bharat Ophthalmic Glass Ltd NR	1972
121	Bharat Process and Mechanical Engineers Ltd. NR	1980
122	Bharat Pumps & Compressors Ltd. NR	1970
123	Bharat Yantra Nigam Ltd. NR	1987
124	Braithwaite Burn & Jessop Construction Company Ltd.	1986
125	Bridge & Roof Co.(India) Ltd.	1920
126	Cement Corporation of India Ltd.	1965
127	Cycle Corporation of India Ltd NR	1980
128	Engineering Projects (India) Ltd.	1970
129	Heavy Engineering Corporation Ltd.	1958
130	Hindustan Cables Ltd. NR	1952
131	Hindustan Paper Corporation Ltd. NR	1970
132	Hindustan Photo Films Manufacturing Co. Ltd. NR	1960
133	Hindustan Salts Ltd.	1958

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
134	HMT (International) Ltd.	1974
135	HMT Ltd.	1953
136	HMT Machine Tools Ltd.	1999
137	HMT Watches Ltd. NR	1999
138	Instrumentation Ltd.	1964
139	Mining Allied Machinery Corporation Ltd. NR	1965
140	Nagaland Pulp & Paper Company Ltd. NR	1971
141	National Bicycle Corporation of India Ltd *	1980
142	National Industrial Development Corporation NR	1954
143	NEPA Ltd.	1947
144	Rajasthan Electronics and Instruments Ltd.	1981
145	Rehabilitation Industries Corporation Ltd. NR	1959
146	Reyrolle Burn Limited NR	1963
147	Richardson & Cruddas(1972) Ltd.	1973
148	Sambhar Salts Ltd.	1964
149	Scooters India Ltd. NR	1972
150	Tannery and Footwear Corporation of India Ltd. NR	1969
151	Triveni Structural Ltd. NR	1965
152	Tyre Corporation of India Ltd. NR	1984
153	Yule Electrical Ltd.	2007
154	Yule Engineering Company Ltd.	2007
Ministry of Home Affairs		
155	Delhi Police Housing Corporation Ltd.	2007
Ministry of Housing & Urban Affairs		
156	Hemisphere Properties India Ltd.	2005
157	Hindustan Prefab Ltd.	1953
158	Hindustan Steelworks Consturction Ltd.	1964
159	Housing & Urban Development Corporation Ltd.	1970
160	HSCC (India) Ltd.	1983

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
161	NBCC (India) Ltd.	1960
162	NBCC Services Ltd.	2014
Ministry of Information & Broadcasting		
163	Broadcast Engineering Consultants India Ltd.	1995
164	National Film Development Corporation Ltd.	1975
Ministry of Jal Shakti		
Department of Water Resources, River Development & Ganga Rejuvenation		
165	National Projects Construction Corporation Ltd.	1957
166	WAPCOS Ltd.	1969
Ministry of Micro, Small & Medium Enterprises		
167	National Small Industries Corporation Ltd.	1955
168	NSIC Venture Capital Fund Ltd.	2020
Ministry of Mines		
169	Chhattisgarh Copper Ltd	2018
170	Hindustan Copper Ltd.	1967
171	Mineral Exploration And Consultancy Ltd.	1972
172	National Aluminium Company Ltd.	1981
Ministry of Minority Affairs		
173	National Minorities Development & Finance Corporation	1994
Ministry of New and Renewable Energy		
174	Indian Renewable Energy Devt. Agency Ltd.	1987
175	Solar Energy Corporation of India	2011
Ministry of Personnel, Public Grievances & Pensions		
Department of Personnel and Training		
176	Karmayogi Bharat	2022
Ministry of Petroleum & Natural Gas		
177	Balmer Lawrie & Co. Ltd.	1924
178	Balmer Lawrie Investments Ltd.	2001

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
179	Bengal Gas Company Ltd.	2019
180	Bharat Petro Resources Jpda *	2006
181	Bharat Petro Resources Ltd.	2006
182	Bharat Petroleum Corporation Ltd.	1952
183	BPCL-KIAL Fuel Farm Pvt. Ltd.	2015
184	Brahmaputra Crackers & Polymer Ltd.	2007
185	Certification Engineers International Ltd.	1994
186	Chennai Petroleum Corporation Ltd.	1965
187	Engineers India Ltd.	1965
188	GAIL (India) Ltd.	1984
189	GAIL Gas Ltd.	2008
190	GAIL Mangalore Petrochemicals Ltd.	2008
191	Hindustan Petroleum Corporation Ltd.	1952
192	HPCL Biofuels Ltd.	2009
193	HPCL Lng Ltd.	2013
194	HPCL Rajasthan Refinery Ltd.	2013
195	HPCL Renewable & Green Energy Ltd.	2024
196	Indian Oil Corporation Ltd.	1959
197	IOC Global Capital Management IFSC Ltd.	2023
198	Konkan LNG Limited	2015
199	Mangalore Refinery & Petrochemicals Ltd.	1988
200	Mercator Petroleum Limited	2007
201	Numaligarh Refinery Ltd.	1993
202	OGL One Ltd.	2008
203	Oil & Natural Gas Corporation Ltd.	1993
204	Oil India Ltd.	1959
205	ONGC Green Limited	2024
206	ONGC Petro Additions Ltd.	2006
207	ONGC Videsh Ltd.	1965

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
208	ONGC Videsh Rovuma Ltd.	2019
209	OVL Overseas IFSC Limited	2023
210	Prize Petroleum Company Ltd.	1998
211	Terra Clean Limited	2024
212	Visakhapatnam Port Logistics Park Ltd.	2014
Ministry of Ports, Shipping & Waterways		
213	Cochin Shipyard Ltd.	1972
214	Hoogly Cochin Shipyard Ltd.	2017
215	India Ports Global Ltd	2015
216	Inland & Coastal Shipping Ltd.	2016
217	Sagarmala Development Company Ltd.	2016
218	SCI Bharat IFSC LTD	2024
219	Shipping Corporation of India Land and Assets Limited	2021
220	Shipping Corporation of India Ltd.	1961
221	Udupi Cochin Shipyards Ltd.	1984
Ministry of Power		
222	Angul Sundargarh Transmission Limited	2024
223	Banaskantha Transco Limited	2024
224	Bhadla and Bikaner Complex Transmission Limited	2024
225	Bhartiya Rail Bijlee Co. Ltd.	2007
226	Bhuj ICT Transmission Limited	2024
227	Bhuj II Transmission Limited	2024
228	Bidar Transco Limited	2024
229	Bihar Infrapower Ltd. NR	2015
230	Bihar Mega Power Ltd. NR	2015
231	Bundelkhand Saur Urja Ltd.	2015
232	Central Transmission Utility of India Ltd.	2020
233	Chandil Transmission Ltd. *	2018
234	Chenab Valley Power Projects Limited	2011

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
235	Cheyur Infra Ltd. NR	2014
236	Chhatarpur Transmission Limited	2022
237	Chitradurga Bellary REZ Transmission Limited	2024
238	Coastal Tamil Nadu Power Ltd. NR	2007
239	Deoghar Infra Ltd. NR	2015
240	Deoghar Mega Power Ltd. NR	2012
241	Dumka Transmission Ltd. *	2018
242	Fatehgarh II And Barmer I PS Transmission Limited	2024
243	Ghogarpalli Integrated Power Company Ltd. NR	2008
244	Gola B -Ramgarh B Transmission Limited	2023
245	Green Valley Renewable Energy Limited	2022
246	Grid Controller of India Ltd.	2009
247	Jalpower Corporation Ltd.	2004
248	Jejuri Hinjewadi Power Transmission Limited	2025
249	Jharkhand Infrapower Ltd. NR	2015
250	Joda Barbil Transmission Limited	2023
251	Kakinada I Transmission Limited	2025
252	Kandla GHA Transmission Limited	2024
253	Kankani Power Transmission Limited	2023
254	Khavda V-B1B2 Power Transmission Limited	2024
255	Koderma Transmission Ltd. *	2018
256	Kps III HVDC Transmission Limited	2024
257	Kurnool III PS RE Transmission Limited	2024
258	Kurnool-IV Transmission Limited	2024
259	Loktak Downstream Hydroelectric Corporation Ltd.	2009
260	Luhri Power Transmission Limited	2022
261	Mandar Transmission Ltd. *	2018
262	MEL Power Transmission Limited	2024
263	NER Expansion Transmission Limited	2024

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
264	NES Dharashiv Transmission Limited	2025
265	NES Navi Mumbai Transmission Limited	2025
266	NES Pune East New Transmission Limited	2025
267	NHDC Ltd.	2000
268	NHPC Ltd.	1975
269	NHPC Renewable Energy Limited	2022
270	North Eastern Electric Power Corporation Ltd.	1976
271	NTPC EDMC Waste Solutions *	2020
272	NTPC Electric Supply Company Ltd. *	2002
273	NTPC Green Energy Limited	2022
274	NTPC Ltd.	1975
275	NTPC Mining Ltd	2019
276	NTPC Parmanu Urja Nigam Limited	2025
277	NTPC Rajasthan Green Energy Limited	2025
278	NTPC Renewable Energy Ltd.	2020
279	NTPC UP Green Energy Limited	2025
280	NTPC Vidyut Vyapar Nigam Ltd.	2002
281	Odisha Infrapower Ltd. NR	2014
282	Orissa Integrated Power Ltd. NR	2006
283	Patratu Vidyut Utpadan Nigam Ltd.	2015
284	PFC Consulting Ltd.	2008
285	PFC Infra Finance IFSC Limited	2024
286	PFC Projects Ltd.	2006
287	Power Finance Corporation Ltd.	1986
288	Powergrid Ajmer Phagi Transmission Ltd.	2019
289	Powergrid Aligarh Sikar Transmission Ltd.	2020
290	Powergrid Ananthpuram Kurnool Transmission Limited	2020
291	Powergrid Barmer I Transmission Limited	2024
292	Powergrid Beawar - Mandsaur Transmission Limited	2024

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
293	Powergrid Beawar Dausa Transmission Limited	2022
294	Powergrid Bhadla Bikaner Transmission Limited	2024
295	Powergrid Bhadla III Transmission Limited	2022
296	Powergrid Bhadla Sikar Transmission Limited	2020
297	Powergrid Bhadla Transmission Ltd.	2020
298	Powergrid Bhadla-III Power Transmission Limited	2024
299	Powergrid Bhind Guna Transmission Ltd.	2018
300	Powergrid Bhuj Transmission Ltd	2019
301	Powergrid Bidar Transmission Limited.	2020
302	Powergrid Bikaner Neemrana Transmission Limited	2023
303	Powergrid Bikaner IV Transmission Limited	2024
304	Powergrid Bikaner Transmission System Limited	2020
305	Powergrid Corporation of India Ltd.	1989
306	Powergrid Dharamjaigarh Transmission Limited	2022
307	Powergrid Energy Services Ltd.	2022
308	Powergrid ER NER Transmission Limited	2021
309	Powergrid ERWR Power Transmission Limited	2022
310	Powergrid Fatehgarh Transmission Ltd	2019
311	Powergrid Ghiror Transmission Limited	2024
312	Powergrid Gomti Yamuna Transmission Limited	2021
313	Powergrid Himachal Transmission Ltd.	2006
314	Powergrid Jam Khambhaliya Transmission Limited	2024
315	Powergrid Jawaharpur Firozabad Transmission Ltd.	2018
316	Powergrid Khavda II-B Transmission Limited	2022
317	Powergrid Khavda II-C Transmission Limited	2022
318	Powergrid Khavda IV-E2 Power Transmission Limited	2023
319	Powergrid Khavda PS1 And 3 Transmission Limited	2023
320	Powergrid Khavda RE Transmission System Limited	2022
321	Powergrid Khetri Transmission System Limited	2019

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
322	Powergrid Koppal Gadag Augmentation Transmission Limited	2024
323	Powergrid Koppal Gadag Transmission Limited	2023
324	Powergrid KPS2 Transmission System Limited	2022
325	Powergrid KPS3 Transmission Limited	2022
326	Powergrid Kudankulam Transmission Limited	2024
327	Powergrid Kurawar Transmission Limited	2023
328	Powergrid Mandsaur Transmission Limited	2023
329	Powergrid Medinipur Jeerat Transmission Ltd.	2016
330	Powergrid Meerut Simbhavali Transmission Ltd	2019
331	Powergrid Mewar Transmission Limited	2023
332	Powergrid Mithilanchal Transmission Ltd.	2017
333	Powergrid Narela Transmission Ltd.	2020
334	Powergrid Neemrana Bareilly Transmission Limited	2023
335	Powergrid Neemuch Transmission System Limited	2022
336	Powergrid NM Transmission Ltd.	2011
337	Powergrid Raipur Pool Dhamtari Transmission Limited	2022
338	Powergrid Ramgarh II Transmission Limited	2022
339	Powergrid Ramgarh Transmission Ltd.	2020
340	Powergrid Rampur Sambhal Transmission Ltd.	2019
341	Powergrid Sikar Khetri Transmission Limited	2022
342	Powergrid Sikar Transmission Ltd.	2020
343	Powergrid Sirohi Transmission Limited	2024
344	Powergrid Siwani Transmission Limited	2024
345	Powergrid South Olpad Transmission Limited	2024
346	Powergrid Southern Interconnector Transmission System Ltd.	2015
347	Powergrid Teleservices Ltd.	2021
348	Powergrid Unchahar Transmission Ltd.	2012
349	Powergrid Varanasi Transmission System Limited	2017
350	Powergrid Vataman Transmission Limited	2023

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
351	Powergrid Vemagiri Transmission Ltd. *	2011
352	Powergrid West Central Transmission Limited	2023
353	Raghanesda RE Transmission Limited	2024
354	Rajasthan V Power Transmission Limited	2024
355	Rajgarh III Power Transmission Limited	2024
356	Ramakanali B -Panagarh Transmission Limited	2023
357	Ratle Hydroelectric Power Corporation Ltd.	2021
358	Ratnagiri Gas & Power Pvt. Ltd.	2005
359	REC Ltd.	1969
360	REC Power Development & Consultancy Ltd.	2007
361	Sakhigopal Integrated Power Company Ltd. NR	2008
362	SGEL Assam Renewable Energy Ltd,	2024
363	Shongtong Power Transmission Limited	2023
364	Siot Transmission Limited	2022
365	SJVN Green Energy Ltd.	2022
366	SJVN Ltd.	1988
367	SJVN Thermal Pvt. Ltd.	2007
368	THDC India Ltd.	1988
369	THDCIL-Ujvnl Energy Company Limited	2023
370	Tredco Rajasthan Limited	2023
371	TUSCO Ltd.	2020
372	Tuticorin Power Transmission Limited	2024
373	Velgaon Power Transmission Limited	2025
374	Wahipora and Sallar Transmission Limited	2024
375	WRNES Talegaon Power Transmission Limited	2024
Ministry of Railways		
376	Braithwaite & Co. Ltd.	1976
377	Braithwaite Nacof Solar Project Limited *	2023
378	Concor Air Ltd.	2012

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
379	Container Corporation of India Ltd.	1988
380	Dedicated Freight Corridor Corp. of India Ltd.	2006
381	Fresh & Healthy Enterprises Ltd.	2006
382	HSRC Infra Services Ltd.	2012
383	Indian Railway Catering and Tourism Corporation Ltd.	1999
384	Indian Railway Finance Corporation Ltd.	1986
385	Ircon Akloki-Shirsad Expressway Ltd.	2021
386	Ircon Bhoj Morbe Expressway Ltd.	2022
387	Ircon Davanagere Haveri Highway Ltd.	2017
388	Ircon Gurgaon Rewari Highway Limited	2020
389	Ircon Haridwar Bypass Limited	2022
390	Ircon Infrastructure & Services Ltd.	2009
391	Ircon International Ltd.	1976
392	Ircon Ludhiana Rupnagar Highway Ltd.	2021
393	Ircon PB Tollway Ltd.	2014
394	Ircon Renewable Power Ltd.	2022
395	Ircon Shivpuri Guna Tollway Ltd.	2015
396	Ircon Vadodara Kim Expressway Ltd.	2018
397	IRCTC Payments Limited	2024
398	Kolkata Metro Rail Corporation Ltd.	2008
399	Konkan Railway Corporation Ltd.	1990
400	Masakani Paradeep Road Vikas Limited	2023
401	Mumbai Railway Vikas Corporation Ltd.	1999
402	Punjab Logistic Infrastructure Ltd.	2013
403	Rail Vikas Nigam Ltd.	2003
404	Railtel Corporation India Ltd.	2000
405	Railway Energy Management Company Ltd.	2013
406	RITES Ltd.	1974
407	SIDCUL CONCOR Infra Company Ltd.	2013

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
Ministry of Road Transport and Highways		
408	National Highways & Infrastructure Development Corporation Ltd.	2014
Ministry of Science & Technology		
Department of Scientific & Industrial Research		
409	Central Electronics Ltd.	1974
410	National Research Development Corporation	1953
Ministry of Science & Technology		
Department of Biotechnology		
411	Bharat Immunologicals & Biologicals Corporation Ltd. NR	1989
412	Biotechnology Industry Research Assistance Council	2012
413	Indian Vaccine Corporation Ltd. *	1989
Ministry of Social Justice & Empowerment		
Department of Empowerment of Persons With Disability		
414	Artificial Limbs Manufacturing Corporation of India	1972
415	National Divyangjan Finance & Development Corporation	1997
Ministry of Social Justice & Empowerment		
Department of Social Justice & Empowerment		
416	National Backward Classes Finance & Devp.Co.	1992
417	National Safai Karamcharis Finance & Development Corporation	1997
418	National Scheduled Castes Finance & Development Corporation	1989
Ministry of Steel		
419	Bastar Railway Private Limited	2016
420	Chhattisgarh Mega Steel Co. Ltd. NR	2015
421	Eastern Investment Ltd.	1927

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
422	J & K Mineral Development Corporation Ltd. *	1989
423	Jharkhand National Mineral Development Corporation Ltd. *	2012
424	Karnataka Vijay Nagar Steel Ltd.	2014
425	KIOCL Ltd.	1976
426	MECON Ltd.	1973
427	MOIL Ltd.	1962
428	MSTC Ltd.	1964
429	NMDC CSR Foundation	2018
430	NMDC Ltd.	1958
431	NMDC Steel Ltd.	2015
432	NMDC-CMDC Ltd.	2008
433	Orissa Mineral Development Company Ltd.	1918
434	Rashtriya Ispat Nigam Ltd.	1982
435	SAIL Refractory Company Ltd.	2011
436	Steel Authority of India Ltd.	1973
437	The Bisra Stone Lime Company Ltd.	1910
Ministry of Textiles		
438	Apollo Design Apparel Parks Ltd.	2007
439	Aurangabad Textiles & Apparel Parks Ltd. *	2007
440	Birds Jute & Exports Ltd. NR	1904
441	British India Corporation Ltd. *	1920
442	Central Cottage Industries Corporation of India Ltd.	1976
443	Goldmohur Design & Apparel Parks Ltd.	2007
444	Handicrafts & Handloom Exports Corporation of India Ltd. NR	1958
445	India United Textile Mills Ltd.	2007
446	National Handloom Development Corporation Ltd.	1983
447	National Jute Manufactures Corporation Ltd. NR	1980

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
448	National Textile Corporation Ltd.	1968
449	New City of Bombay Manufacturing Mills Ltd. *	2007
450	The Cotton Corporation of India Ltd.	1970
451	The Jute Corporation of India Ltd.	1971
Ministry of Tourism		
452	India Tourism Development Corporation Ltd.	1965
453	Kumarakruppa Frontier Hotels Pvt. Ltd.	2001
454	Pondicherry Ashok Hotel Corporation Ltd.	1986
455	Punjab Ashok Hotel Company Ltd.	1998
456	Ranchi Ashok Bihar Hotel Corporation Ltd. *	1983
457	Utkal Ashok Hotel Corporation Ltd. *	1983
Ministry of Tribal Affairs		
458	National Scheduled Tribes Finance & Development Corporation	2001
Department of Atomic Energy		
459	Anushakti Vidhyut Nigam Ltd. *	2011
460	Bharatiya Nabhikiya Vidyut Nigam Ltd.	2003
461	Electronics Corporation of India Ltd.	1967
462	IREL (India) Ltd.	1950
463	IREL IDCOL Ltd.	2018
464	NPCIL - Indian Oil Nuclear Energy Corporation Ltd. *	2011
465	Nuclear Power Corporation of India Ltd.	1987
466	Uranium Corporation of India Ltd.	1967
Department of Space		
467	Antrix Corporation Ltd.	1992
468	Newspace India Ltd.	2019
Ministry of Defence		
Department of Defence Production (New Defence Companies Division)		
469	Advanced Weapons and Equipment India Limited	2021

S. No.	Ministry / Deptt. / CPSE	Year of Incorporation
470	Armoured Vehicles Nigam Limited	2021
471	Gliders India Limited	2021
472	India Optel Limited	2021
473	Munitions India Ltd.	2021
474	Troop Comforts Limited	2021
475	Yantra India Limited	2021

NR- Not Running / Under Closure / Under Liquidation

* Non operating - As per Information furnished by Administrative Ministry/ Department/ CPSEs.

Appendix - II

Operating Central Public Sector Enterprises Under Different Sectors/Cognate Groups as on 31.3.2025

S. No.	Sector / Cognate Group / CPSE
A. Agriculture	
Agro Based Industries	
1	HPCL Biofuels Ltd.
2	National Seeds Corporation Ltd.
B.Manufacturing,Processing and Generation	
Chemicals & Pharmaceuticals	
3	Bengal Chemicals & Pharmaceuticals Ltd.
4	Brahamputra Crackers & Polymer Ltd.
5	Goa Antibiotics & Pharmaceuticals Ltd.
6	HIL (India) Ltd.
7	Hindustan Antibiotics Ltd.
8	Hindustan Organic Chemicals Ltd.
9	Indian Medicines & Pharmaceutical Corporation Ltd.
10	Karnataka Antibiotics & Pharmaceuticals Ltd.
Defence Production	
11	Advanced Weapons and Equipment India Limited
12	Armoured Vehicles Nigam Limited
13	BEL Optronics Devices Ltd.
14	BEL-Thales Systems Ltd.
15	BEML Land Assets Ltd.
16	BEML Ltd.
17	Bharat Dynamics Ltd.
18	Bharat Electronics Ltd.
19	Garden Reach Shipbuilders & Engineers Ltd.
20	Gliders India Limited
21	Goa Shipyard Ltd.
22	Hindustan Aeronautics Ltd.
23	Hindustan Shipyard Ltd.

S. No.	Sector / Cognate Group / CPSE
24	India Optel Limited
25	Indo-Russian Helicopters Limited
26	Mazagon Dock Shipbuilders Ltd.
27	Mishra Dhatu Nigam Ltd.
28	Munitions India Ltd.
29	Naini Aerospace Ltd.
30	Troop Comforts Limited
31	Yantra India Limited
Fertilizers	
32	Brahmaputra Valley Fertilizer Corporation Ltd.
33	Fertilizers & Chemicals (Travancore) Ltd.
34	Madras Fertilizers Ltd.
35	National Fertilizers Ltd.
36	Rashtriya Chemicals and Fertilizers Ltd.
Heavy & Medium Engineering	
37	Balmer Lawrie & Co. Ltd.
38	Bharat Heavy Electricals Ltd.
39	Braithwaite & Co. Ltd.
40	Central Electronics Ltd.
41	Cochin Shipyard Ltd.
42	Electronics Corporation of India Ltd.
43	Heavy Engineering Corporation Ltd.
44	HMT Ltd.
45	HMT Machine Tools Ltd.
46	Hoogly Cochin Shipyard Ltd.
47	Instrumentation Ltd.
48	ITI Ltd.
49	Rajasthan Electronics and Instruments Ltd.
50	Richardson & Cruddas(1972) Ltd.
51	SAIL Refractory Company Ltd.
52	Udupi Cochin Shipyards Ltd.

S. No.	Sector / Cognate Group / CPSE
Industrial and Consumer Goods	
53	Andrew Yule & Company Ltd.
54	Artificial Limbs Manufacturing Corporation of India
55	Cement Corporation of India Ltd.
56	Hindustan Salts Ltd.
57	HLL Lifecare Ltd.
58	NEPA Ltd.
59	Sambhar Salts Ltd.
60	Security Printing & Minting Corporation India Ltd.
Petroleum (Refinery & Marketing)	
61	Bharat Petroleum Corporation Ltd.
62	Chennai Petroleum Corporation Ltd.
63	Hindustan Petroleum Corporation Ltd.
64	Indian Oil Corporation Ltd.
65	Mangalore Refinery & Petrochemicals Ltd.
66	Numaligarh Refinery Ltd.
Power Generation	
67	Bhartiya Rail Bijlee Co. Ltd.
68	Bundelkhand Saur Urja Ltd.
69	CIL Navikarniya Urja Limited
70	HPCL Renewable & Green Energy Ltd.
71	Ircon Renewable Power Ltd.
72	Neyveli Uttar Pradesh Power Ltd
73	NHDC Ltd.
74	NHPC Ltd.
75	NHPC Renewable Energy Limited
76	NLC India Green Energy Ltd.
77	NLC India Ltd.
78	NLC India Renewables Ltd.
79	NLC Tamil Nadu Power Ltd.

S. No.	Sector / Cognate Group / CPSE
80	North Eastern Electric Power Corporation Ltd.
81	NTPC Green Energy Limited
82	NTPC Ltd.
83	NTPC Renewable Energy Ltd.
84	Nuclear Power Corporation of India Ltd.
85	OGL One Ltd.
86	ONGC Green Limited
87	Ratnagiri Gas & Power Pvt. Ltd.
88	SGEL Assam Renewable Energy Ltd,
89	SJVN Green Energy Ltd.
90	SJVN Ltd.
91	Terra Clean Limited
92	THDC India Ltd.
Steel	
93	NMDC Steel Ltd.
94	Rashtriya Ispat Nigam Ltd.
95	Steel Authority of India Ltd.
Textiles	
96	Apollo Design Apparel Parks Ltd.
97	Goldmohur Design & Apparel Parks Ltd.
98	India United Textile Mills Ltd.
99	National Textile Corporation Ltd.
C. Mining and Exploration	
Coal	
100	Bharat Coking Coal Ltd.
101	Central Coalfields Ltd.
102	Coal India Ltd.
103	Eastern Coalfields Ltd.
104	Mahanadi Coalfields Ltd.
105	Northern Coalfields Ltd.

S. No.	Sector / Cognate Group / CPSE
106	South Eastern Coalfields Ltd.
107	Western Coalfields Ltd.
Crude Oil	
108	Bharat Petro Resources Ltd.
109	Mercator Petroleum Limited
110	Oil & Natural Gas Corporation Ltd.
111	Oil India Ltd.
112	ONGC Petro Additions Ltd.
113	ONGC Videsh Ltd.
114	Prize Petroleum Company Ltd.
Other Minerals & Metals	
115	Eastern Investment Ltd.
116	FCI Aravali Gypsum & Minerals (India) Ltd.
117	Hindustan Copper Ltd.
118	IREL (India) Ltd.
119	KIOCL Ltd.
120	MOIL Ltd.
121	National Aluminium Company Ltd.
122	NMDC Ltd.
123	Orissa Mineral Development Company Ltd.
124	The Bisra Stone Lime Company Ltd.
125	Uranium Corporation of India Ltd.
D. Services	
Contract & Construction and Tech. Consultancy Services	
126	Agrinnovate India Ltd.
127	Braithwaite Burn & Jessop Construction Company Ltd.
128	Bridge & Roof Co.(India) Ltd.
129	Broadcast Engineering Consultants India Ltd.
130	Central Mine Planning & Design Institute Ltd.
131	Certification Engineers International Ltd.

S. No.	Sector / Cognate Group / CPSE
132	Chhattisgarh East Railways Ltd.
133	Delhi Police Housing Corporation Ltd.
134	Edcil (India) Ltd.
135	EdCIL Vidyanjali Foundation
136	Engineering Projects (India) Ltd.
137	Engineers India Ltd.
138	Hemisphere Properties India Ltd.
139	Hindustan Prefab Ltd.
140	Hindustan Steelworks Consturction Ltd.
141	HLL Infra Tech Services Ltd.
142	HSCC (India) Ltd.
143	HSRC Infra Services Ltd.
144	IIFCL Projects Ltd.
145	India Ports Global Ltd
146	Ircon Akloki-Shirsad Expressway Ltd.
147	Ircon Bhoj Morbe Expressway Ltd.
148	Ircon Davanagere Haveri Highway Ltd.
149	Ircon Gurgaon Rewari Highway Limited
150	Ircon Haridwar Bypass Limited
151	Ircon Infrastructure & Services Ltd.
152	Ircon International Ltd.
153	Ircon Ludhiana Rupnagar Highway Ltd.
154	Ircon PB Tollway Ltd.
155	Ircon Shivpuri Guna Tollway Ltd.
156	Ircon Vadodara Kim Expressway Ltd.
157	Karmayogi Bharat
158	Konkan Railway Corporation Ltd.
159	MECON Ltd.
160	Mineral Exploration And Consultancy Ltd.
161	Mumbai Railway Vikas Corporation Ltd.

S. No.	Sector / Cognate Group / CPSE
162	National Highways & Infrastructure Development Corporation Ltd.
163	National Land Monetization Corporation Limited
164	National Projects Construction Corporation Ltd.
165	National Research Development Corporation
166	National Small Industries Corporation Ltd.
167	NBCC (India) Ltd.
168	NBCC Services Ltd.
169	PFC Consulting Ltd.
170	Projects & Development India Ltd.
171	Rail Vikas Nigam Ltd.
172	Railway Energy Management Company Ltd.
173	RITES Ltd.
174	Shipping Corporation of India Land and Assets Limited
175	Solar Energy Corporation of India
176	TCIL Bina Toll Road Ltd.
177	TCIL Lakhnadone Toll Road Ltd.
178	WAPCOS Ltd.
Financial Services	
179	AI Assets Holding Ltd.
180	Balmer Lawrie Investments Ltd.
181	Biotechnology Industry Research Assistance Council
182	Central Registry of Securitisation Asset Reconstruction and Security Interest of India
183	ECGC Ltd.
184	Housing & Urban Development Corporation Ltd.
185	IIFCL Asset Management Company Ltd.
186	India Infrastructure Finance Co. Ltd.
187	Indian Railway Finance Corporation Ltd.
188	Indian Renewable Energy Devt. Agency Ltd.
189	IOC Global Capital Management IFSC Ltd.
190	IRCTC Payments Limited

S. No.	Sector / Cognate Group / CPSE
191	Jammu & Kashmir Development Finance Corporation Ltd
192	Kumarakruppa Frontier Hotels Pvt. Ltd.
193	National Backward Classes Finance & Devp.Co.
194	National Divyangjan Finance & Development Corporation
195	National Minorities Development & Finance Corporation
196	National Safai Karamcharis Finance & Development Corporation
197	National Scheduled Castes Finance & Development Corporation
198	National Scheduled Tribes Finance & Development Corporation
199	NMDC CSR Foundation
200	NSIC Venture Capital Fund Ltd.
201	OVL Overseas IFSC Limited
202	PFC Infra Finance IFSC Limited
203	Power Finance Corporation Ltd.
204	REC Ltd.
205	Sagarmala Development Company Ltd.
Hotel and Tourist Services	
206	Hotel Corporation of India Ltd.
207	India Tourism Development Corporation Ltd.
208	Indian Railway Catering and Tourism Corporation Ltd.
209	Pondicherry Ashok Hotel Corporation Ltd.
Power Transmission	
210	Central Transmission Utility of India Ltd.
211	Grid Controller of India Ltd.
212	Powergrid Ajmer Phagi Transmission Ltd.
213	Powergrid Aligarh Sikar Transmission Ltd.
214	Powergrid Barmer I Transmission Limited
215	Powergrid Bhadla Transmission Ltd.
216	Powergrid Bhind Guna Transmission Ltd.
217	Powergrid Bhuj Transmission Ltd
218	Powergrid Bikaner Transmission System Limited

S. No.	Sector / Cognate Group / CPSE
219	Powergrid Corporation of India Ltd.
220	Powergrid Energy Services Ltd.
221	Powergrid Fatehgarh Transmission Ltd
222	Powergrid Ghiror Transmission Limited
223	Powergrid Gomti Yamuna Transmission Limited
224	Powergrid Himachal Transmission Ltd.
225	Powergrid Jawaharpur Firozabad Transmission Ltd.
226	Powergrid Khetri Transmission System Limited.
227	Powergrid Medinipur Jeerat Transmission Ltd.
228	Powergrid Meerut Simbhavali Transmission Ltd
229	Powergrid Mithilanchal Transmission Ltd.
230	Powergrid Neemuch Transmission System Limited
231	Powergrid NM Transmission Ltd.
232	Powergrid Ramgarh Transmission Ltd.
233	Powergrid Rampur Sambhal Transmission Ltd.
234	Powergrid Sikar Transmission Ltd.
235	Powergrid Southern Interconnector Transmission System Ltd.
236	Powergrid Teleservices Ltd.
237	Powergrid Unchahar Transmission Ltd.
238	Powergrid Varanasi Transmission System Limited
239	REC Power Development & Consultancy Ltd.
Telecommunication & Information Technology	
240	Bharat Broadband Network Ltd.
241	Bharat Sanchar Nigam Ltd.
242	BSNL Tower Corporation
243	Mahanagar Telephone Nigam Ltd.
244	Millennium Telecom Ltd.
245	National Informatics Centre Services Incorporated
246	Railtel Corporation India Ltd.
247	Telecommunications Consultants (India) Ltd.

S. No.	Sector / Cognate Group / CPSE
Trading & Marketing	
248	Antrix Corporation Ltd.
249	Central Cottage Industries Corporation of India Ltd.
250	Food Corporation of India
251	HMT (International) Ltd.
252	India International Convention and Exhibition Centre Ltd.
253	India Trade Promotion Organisation
254	Karnataka Trade Promotion Organisation
255	MSTC Ltd.
256	National Film Development Corporation Ltd.
257	National Handloom Development Corporation Ltd.
258	Newspace India Ltd.
259	North Eastern Handicrafts & Handloom Development Corporation Ltd.
260	North Eastern Regional Agriculture Marketing Corpn Ltd.
261	NTPC Vidyut Vyapar Nigam Ltd.
262	Tamil Nadu Trade Promotion Organisation
263	The Cotton Corporation of India Ltd.
264	The Jute Corporation of India Ltd.
Transport and Logistic Services	
265	AAI Cargo Logistics & Allied Services Company Ltd.
266	AI Airport Services Ltd.
267	AI Engineering Services Ltd.
268	Airports Authority of India
269	Alliance Air Aviation Ltd.
270	Bengal Gas Company Ltd.
271	BPCL-KIAL Fuel Farm Pvt. Ltd.
272	Central Warehousing Corporation
273	Chandigarh International Airport Ltd.
274	Concor Air Ltd.
275	Container Corporation of India Ltd.

S. No.	Sector / Cognate Group / CPSE
276	Dedicated Freight Corridor Corp. of India Ltd.
277	Deoghar Airport Ltd
278	Fresh & Healthy Enterprises Ltd.
279	GAIL (India) Ltd.
280	GAIL Gas Ltd.
281	GAIL Mangalore Petrochemicals Ltd.
282	HPCL Lng Ltd.
283	Inland & Coastal Shipping Ltd.
284	Konkan LNG Limited
285	Mahanadi Coal Railway Ltd.
286	Pawan Hans Ltd.
287	Punjab Logistic Infrastructure Ltd.
288	SCI Bharat IFSC LTD
289	Shipping Corporation of India Ltd.
290	SIDCUL CONCOR Infra Company Ltd.
291	Visakhapatnam Port Logistics Park Ltd.

Appendix - III

Central Public Sector Enterprises having registered offices in Different States/Union Territories as on 31.3.2025

S. No.	State / CPSE
Andhra Pradesh	
1	Hindustan Shipyard Ltd.
2	Rashtriya Ispat Nigam Ltd.
Assam	
3	Brahmaputra Crackers & Polymer Ltd.
4	Brahmaputra Valley Fertilizer Corporation Ltd.
5	North Eastern Handicrafts & Handloom Development Corporation Ltd.
6	North Eastern Regional Agriculture Marketing Corpn Ltd.
7	Numaligarh Refinery Ltd.
8	Oil India Ltd.
Bihar	
9	Bihar Drugs and Organic Chemicals Ltd *
10	HPCL Biofuels Ltd.
11	Ranchi Ashok Bihar Hotel Corporation Ltd. *
12	SJVN Thermal Pvt. Ltd.
Chandigarh	
13	Chandigarh International Airport Ltd.
14	Punjab Logistic Infrastructure Ltd.
15	Punjab Logistic Infrastructure Ltd.
Chhattisgarh	
16	Bastar Railway Private Limited
17	Chhattisgarh Copper Ltd
18	Chhattisgarh East Railways Ltd.
19	Chhattisgarh East-West Railways Ltd.
20	Chhattisgarh Mega Steel Co. Ltd. NR
21	NMDC Steel Ltd.
22	NMDC-CMDC Ltd.
23	South Eastern Coalfields Ltd.
Delhi	
24	AAI Cargo Logistics & Allied Services Company Ltd.
25	Agrinnovate India Ltd.

S. No.	State / CPSE
26	AI Airport Services Ltd.
27	AI Assets Holding Ltd.
28	AI Engineering Services Ltd.
29	Airports Authority of India
30	Alliance Air Aviation Ltd.
31	Angul Sundargarh Transmission Limited
32	Banaskantha Transco Limited
33	Bhadla and Bikaner Complex Transmission Limited
34	Bharat Broadband Network Ltd.
35	Bharat Heavy Electricals Ltd.
36	Bharat Sanchar Nigam Ltd.
37	Bhartiya Rail Bijlee Co. Ltd.
38	Bhuj ICT Transmission Limited
39	Bhuj II Transmission Limited
40	Bidar Transco Limited
41	Bihar Infrapower Ltd. NR
42	Bihar Mega Power Ltd. NR
43	Biotechnology Industry Research Assistance Council
44	BSNL Tower Corporation
45	Cement Corporation of India Ltd.
46	Central Cottage Industries Corporation of India Ltd.
47	Central Electronics Ltd.
48	Central Registry of Securitisation Asset Reconstruction and Security Interest of India
49	Central Warehousing Corporation
50	Certification Engineers International Ltd.
51	Chandil Transmission Ltd. *
52	Cheyyur Infra Ltd. NR
53	Chhatarpur Transmission Limited
54	Chitradurga Bellary REZ Transmission Limited
55	Coastal Tamil Nadu Power Ltd. NR
56	Concor Air Ltd.
57	Container Corporation of India Ltd.
58	Dedicated Freight Corridor Corp. of India Ltd.
59	Delhi Police Housing Corporation Ltd.

S. No.	State / CPSE
60	Deoghar Infra Ltd. NR
61	Deoghar Mega Power Ltd. NR
62	Dumka Transmission Ltd. *
63	Edcil (India) Ltd.
64	EdCIL Vidyanjali Foundation
65	Engineering Projects (India) Ltd.
66	Engineers India Ltd.
67	Fatehgarh II And Barmer I PS Transmission Limited
68	Food Corporation of India
69	Fresh & Healthy Enterprises Ltd.
70	GAIL (India) Ltd.
71	GAIL Gas Ltd.
72	GAIL Mangalore Petrochemicals Ltd.
73	Ghogarpalli Integrated Power Company Ltd. NR
74	Gola B -Ramgarh B Transmission Limited
75	Green Valley Renewable Energy Limited
76	Grid Controller of India Ltd.
77	Handicrafts & Handloom Exports Corporation of India Ltd. NR
78	Hemisphere Properties India Ltd.
79	HIL (India) Ltd.
80	Hindustan Fertilizer Corporation Ltd. *
81	Hindustan Paper Corporation Ltd. NR
82	Hindustan Prefab Ltd.
83	Hotel Corporation of India Ltd.
84	Housing & Urban Development Corporation Ltd.
85	HSRC Infra Services Ltd.
86	IIFCL Asset Management Company Ltd.
87	IIFCL Projects Ltd.
88	India Infrastructure Finance Co. Ltd.
89	India International Convention and Exhibition Centre Ltd.
90	India Tourism Development Corporation Ltd.
91	India Trade Promotion Organisation
92	Indian Railway Catering and Tourism Corporation Ltd.
93	Indian Railway Finance Corporation Ltd.

S. No.	State / CPSE
94	Indian Renewable Energy Devt. Agency Ltd.
95	Ircon Akloki-Shirsad Expressway Ltd.
96	Ircon Bhoj Morbe Expressway Ltd.
97	Ircon Davanagere Haveri Highway Ltd.
98	Ircon Gurgaon Rewari Highway Limited
99	Ircon Haridwar Bypass Limited
100	Ircon Infrastructure & Services Ltd.
101	Ircon International Ltd.
102	Ircon Ludhiana Rupnagar Highway Ltd.
103	Ircon PB Tollway Ltd.
104	Ircon Renewable Power Ltd.
105	Ircon Shivpuri Guna Tollway Ltd.
106	Ircon Vadodara Kim Expressway Ltd.
107	IRCTC Payments Limited
108	ITPO Services Ltd. *
109	Jejuri Hinjewadi Power Transmission Limited
110	Jharkhand Infrapower Ltd. NR
111	Joda Barbil Transmission Limited
112	Kakinada I Transmission Limited
113	Kandla GHA Transmission Limited
114	Kankani Power Transmission Limited
115	Karmayogi Bharat
116	Khavda V-B1B2 Power Transmission Limited
117	Koderma Transmission Ltd. *
118	Konkan LNG Limited
119	Kps III HVDC Transmission Limited
120	Kumarakruppa Frontier Hotels Pvt. Ltd.
121	Kurnool III PS RE Transmission Limited
122	Kurnool-IV Transmission Limited
123	Luhri Power Transmission Limited
124	Mahanagar Telephone Nigam Ltd.
125	Mandar Transmission Ltd. *
126	MEL Power Transmission Limited
127	Millennium Telecom Ltd.

S. No.	State / CPSE
128	MMTC Ltd. *
129	National Backward Classes Finance & Devp.Co.
130	National Divyangjan Finance & Development Corporation
131	National Fertilizers Ltd.
132	National Highways & Infrastructure Development Corporation Ltd.
133	National Industrial Development Corporation NR
134	National Informatics Centre Services Incorporated
135	National Land Monetization Corporation Limited
136	National Minorities Development & Finance Corporation
137	National Projects Construction Corporation Ltd.
138	National Research Development Corporation
139	National Safai Karamcharis Finance & Development Corporation
140	National Scheduled Castes Finance & Development Corporation
141	National Scheduled Tribes Finance & Development Corporation
142	National Seeds Corporation Ltd.
143	National Small Industries Corporation Ltd.
144	National Textile Corporation Ltd.
145	NBCC (India) Ltd.
146	NBCC Services Ltd.
147	NER Expansion Transmission Limited
148	NES Dharashiv Transmission Limited
149	NES Navi Mumbai Transmission Limited
150	NES Pune East New Transmission Limited
151	NSIC Venture Capital Fund Ltd.
152	NTPC EDMC Waste Solutions *
153	NTPC Electric Supply Company Ltd. *
154	NTPC Green Energy Limited
155	NTPC Ltd.
156	NTPC Mining Ltd
157	NTPC Parmanu Urja Nigam Limited
158	NTPC Rajasthan Green Energy Limited
159	NTPC Renewable Energy Ltd.
160	NTPC UP Green Energy Limited
161	NTPC Vidyut Vyapar Nigam Ltd.

S. No.	State / CPSE
162	Odisha Infrapower Ltd. NR
163	OGL One Ltd.
164	Oil & Natural Gas Corporation Ltd.
165	ONGC Green Limited
166	ONGC Videsh Ltd.
167	ONGC Videsh Rovuma Ltd.
168	Orissa Integrated Power Ltd. NR
169	Patraru Vidyut Utpadan Nigam Ltd.
170	PEC Ltd. *
171	PFC Consulting Ltd.
172	PFC Projects Ltd.
173	Power Finance Corporation Ltd.
174	Powergrid Ajmer Phagi Transmission Ltd.
175	Powergrid Aligarh Sikar Transmission Ltd.
176	Powergrid Ananthpuram Kurnool Transmission Limited
177	Powergrid Barmer I Transmission Limited
178	Powergrid Beawar - Mandsaur Transmission Limited
179	Powergrid Beawar Dausa Transmission Limited
180	Powergrid Bhadla Bikaner Transmission Limited
181	Powergrid Bhadla III Transmission Limited
182	Powergrid Bhadla Sikar Transmission Limited
183	Powergrid Bhadla Transmission Ltd.
184	Powergrid Bhadla-III Power Transmission Limited
185	Powergrid Bhind Guna Transmission Ltd.
186	Powergrid Bhuj Transmission Ltd
187	Powergrid Bidar Transmission Limited.
188	Powergrid Bikaner Neemrana Transmission Limited
189	Powergrid Bikaner IV Transmission Limited
190	Powergrid Bikaner Transmission System Limited
191	Powergrid Corporation of India Ltd.
192	Powergrid Dharamjaigarh Transmission Limited
193	Powergrid ER NER Transmission Limited
194	Powergrid ERWR Power Transmission Limited
195	Powergrid Fatehgarh Transmission Ltd

S. No.	State / CPSE
196	Powergrid Ghiror Transmission Limited
197	Powergrid Gomti Yamuna Transmission Limited
198	Powergrid Himachal Transmission Ltd.
199	Powergrid Jam Khambhaliya Transmission Limited
200	Powergrid Jawaharpur Firozabad Transmission Ltd.
201	Powergrid Khavda II-B Transmission Limited
202	Powergrid Khavda II-C Transmission Limited
203	Powergrid Khavda IV-E2 Power Transmission Limited
204	Powergrid Khavda PS1 And 3 Transmission Limited
205	Powergrid Khavda RE Transmission System Limited
206	Powergrid Khetri Transmission System Limited.
207	Powergrid Koppal Gadag Augmentation Transmission Limited
208	Powergrid Koppal Gadag Transmission Limited
209	Powergrid KPS2 Transmission System Limited
210	Powergrid KPS3 Transmission Limited
211	Powergrid Kudankulam Transmission Limited
212	Powergrid Kurawar Transmission Limited
213	Powergrid Mandsaur Transmission Limited
214	Powergrid Medinipur Jeerat Transmission Ltd.
215	Powergrid Meerut Simbhavali Transmission Ltd
216	Powergrid Mewar Transmission Limited
217	Powergrid Mithilanchal Transmission Ltd.
218	Powergrid Narela Transmission Ltd.
219	Powergrid Neemrana Bareilly Transmission Limited
220	Powergrid Neemuch Transmission System Limited
221	Powergrid NM Transmission Ltd.
222	Powergrid Raipur Pool Dhamtari Transmission Limited
223	Powergrid Ramgarh II Transmission Limited
224	Powergrid Ramgarh Transmission Ltd.
225	Powergrid Rampur Sambhal Transmission Ltd.
226	Powergrid Sikar Khetri Transmission Limited
227	Powergrid Sikar Transmission Ltd.
228	Powergrid Sirohi Transmission Limited
229	Powergrid Siwani Transmission Limited

S. No.	State / CPSE
230	Powergrid South Olpad Transmission Limited
231	Powergrid Southern Interconnector Transmission System Ltd.
232	Powergrid Teleservices Ltd.
233	Powergrid Unchahar Transmission Ltd.
234	Powergrid Varanasi Transmission System Limited
235	Powergrid Vataman Transmission Limited
236	Powergrid Vemagiri Transmission Ltd. *
237	Powergrid West Central Transmission Limited
238	Prize Petroleum Company Ltd.
239	Raghanesda RE Transmission Limited
240	Rail Vikas Nigam Ltd.
241	Railtel Corporation India Ltd.
242	Railway Energy Management Company Ltd.
243	Rajasthan V Power Transmission Limited
244	Rajgarh III Power Transmission Limited
245	Ramakanali B -Panagarh Transmission Limited
246	Ratnagiri Gas & Power Pvt. Ltd.
247	REC Ltd.
248	REC Power Development & Consultancy Ltd.
249	RITES Ltd.
250	Sagarmala Development Company Ltd.
251	Sakhigopal Integrated Power Company Ltd. NR
252	Security Printing & Minting Corporation India Ltd.
253	Shongtong Power Transmission Limited
254	Siot Transmission Limited
255	Solar Energy Corporation of India
256	State Trading Corporation of India Ltd. *
257	Steel Authority of India Ltd.
258	TCIL Bina Toll Road Ltd.
259	TCIL Lakhnadone Toll Road Ltd.
260	Telecommunications Consultants (India) Ltd.
261	Terra Clean Limited
262	The Fertilizer Corporation of India Ltd. *
263	Tuticorin Power Transmission Limited

S. No.	State / CPSE
264	Velgaon Power Transmission Limited
265	Wahipora and Sallar Transmission Limited
266	WAPCOS Ltd.
267	WRNES Talegaon Power Transmission Limited
Goa	
268	Goa Antibiotics & Pharmaceuticals Ltd.
269	Goa Shipyard Ltd.
Gujarat	
270	Dholera International Airport Company Limited
271	HPCL Lng Ltd.
272	IOC Global Capital Management IFSC Ltd.
273	ONGC Petro Additions Ltd.
274	OVL Overseas IFSC Limited
275	PFC Infra Finance IFSC Limited
276	SCI Bharat IFSC LTD
Haryana	
277	Central Transmission Utility of India Ltd.
278	Indian Drugs & Pharmaceuticals Ltd. NR
279	Indian Vaccine Corporation Ltd. *
280	NHPC Ltd.
281	NHPC Renewable Energy Limited
282	Powergrid Energy Services Ltd.
Himachal Pradesh	
283	SGEL Assam Renewable Energy Ltd,
284	SJVN Green Energy Ltd.
285	SJVN Ltd.
Jammu & Kashmir	
286	Chenab Valley Power Projects Limited
287	J & K Mineral Development Corporation Ltd. *
288	Jammu & Kashmir Development Finance Corporation Ltd
289	Ratle Hydroelectric Power Corporation Ltd.
Jharkhand	
290	Bharat Coking Coal Ltd.
291	Central Coalfields Ltd.

S. No.	State / CPSE	
292	Central Mine Planning & Design Institute Ltd.	
293	Deoghar Airport Ltd	
294	Dhalbhumgarh Airport Ltd	
295	Heavy Engineering Corporation Ltd.	
296	Jharkhand Central Railway Ltd.	
297	Jharkhand National Mineral Development Corporation Ltd.	*
298	MECON Ltd.	
299	Uranium Corporation of India Ltd.	
Karnataka		
300	Antrix Corporation Ltd.	
301	BEL-Thales Systems Ltd.	
302	BEML Land Assets Ltd.	
303	BEML Ltd.	
304	Bharat Electronics Ltd.	
305	Hindustan Aeronautics Ltd.	
306	HMT (International) Ltd.	
307	HMT Ltd.	
308	HMT Machine Tools Ltd.	
309	HMT Watches Ltd.	NR
310	Indo-Russian Helicopters Limited	
311	ITI Ltd.	
312	Karnataka Antibiotics & Pharmaceuticals Ltd.	
313	Karnataka Trade Promotion Organisation	
314	Karnataka Vijay Nagar Steel Ltd.	
315	KIOCL Ltd.	
316	Mangalore Refinery & Petrochemicals Ltd.	
317	Naini Aerospace Ltd.	
318	Newspace India Ltd.	
319	STCL Ltd.	NR
320	Vignyan Industries Ltd.	NR
Kerala		
321	BPCL-KIAL Fuel Farm Pvt. Ltd.	
322	Cochin Shipyard Ltd.	
323	Fertilizers & Chemicals (Travancore) Ltd.	

S. No.	State / CPSE
324	Hindustan Organic Chemicals Ltd.
325	HLL Biotech Ltd.
326	HLL Infra Tech Services Ltd.
327	HLL Lifecare Ltd.
328	HLL Medipark Ltd
Madhya Pradesh	
329	NEPA Ltd.
330	NHDC Ltd.
331	Northern Coalfields Ltd.
Maharashtra	
332	Anushakti Vidhyut Nigam Ltd. *
333	Apollo Design Apparel Parks Ltd.
334	Aurangabad Textiles & Apparel Parks Ltd. *
335	BEL Optronics Devices Ltd.
336	Bharat Petro Resources Jpda *
337	Bharat Petro Resources Ltd.
338	Bharat Petroleum Corporation Ltd.
339	ECGC Ltd.
340	Goldmohur Design & Apparel Parks Ltd.
341	Hindustan Antibiotics Ltd.
342	Hindustan Petroleum Corporation Ltd.
343	HPCL Renewable & Green Energy Ltd.
344	India Ports Global Ltd
345	India United Textile Mills Ltd.
346	Indian Oil Corporation Ltd.
347	IREL (India) Ltd.
348	Konkan Railway Corporation Ltd.
349	Maharashtra Antibiotics & Pharmaceuticals Ltd *
350	Mazagon Dock Shipbuilders Ltd.
351	Mercator Petroleum Limited
352	Mineral Exploration And Consultancy Ltd.
353	MOIL Ltd.
354	Mumbai Railway Vikas Corporation Ltd.
355	Munitions India Ltd.

S. No.	State / CPSE	
356	National Bicycle Corporation of India Ltd	*
357	National Film Development Corporation Ltd.	
358	New City of Bombay Manufacturing Mills Ltd.	*
359	NPCIL - Indian Oil Nuclear Energy Corporation Ltd.	*
360	Nuclear Power Corporation of India Ltd.	
361	Rashtriya Chemicals and Fertilizers Ltd.	
362	Richardson & Cruddas(1972) Ltd.	
363	Shipping Corporation of India Land and Assets Limited	
364	Shipping Corporation of India Ltd.	
365	The Cotton Corporation of India Ltd.	
366	Western Coalfields Ltd.	
367	Yantra India Limited	
Manipur		
368	Loktak Downstream Hydroelectric Corporation Ltd.	
369	Manipur State Drugs & Pharmaceuticals Ltd	*
Meghalaya		
370	North Eastern Electric Power Corporation Ltd.	
Nagaland		
371	Nagaland Pulp & Paper Company Ltd.	NR
Odisha		
372	Bharat Coal Gasification and Chemicals Ltd.	
373	Eastern Investment Ltd.	
374	IREL IDCOL Ltd.	
375	Mahanadi Basin Power Ltd.	
376	Mahanadi Coal Railway Ltd.	
377	Mahanadi Coalfields Ltd.	
378	Masakani Paradeep Road Vikas Limited	
379	MJSJ Coal Ltd.	*
380	MNH Shakti Ltd.	*
381	National Aluminium Company Ltd.	
382	Orissa Drugs & Chemicals Ltd.	NR
383	Orissa Mineral Development Company Ltd.	
384	The Bisra Stone Lime Company Ltd.	
385	Utkal Ashok Hotel Corporation Ltd.	*

S. No.	State / CPSE
Puducherry	
386	Pondicherry Ashok Hotel Corporation Ltd.
Punjab	
387	Ludhiana International Airport Ltd.
Rajasthan	
388	FCI Aravali Gypsum & Minerals (India) Ltd.
389	Hindustan Salts Ltd.
390	HPCL Rajasthan Refinery Ltd.
391	Instrumentation Ltd.
392	Rajasthan Drugs & Pharmaceuticals Ltd. NR
393	Rajasthan Electronics and Instruments Ltd.
394	Sambhar Salts Ltd.
395	Tredco Rajasthan Limited
Tamilnadu	
396	Armoured Vehicles Nigam Limited
397	Bharatiya Nabhikiya Vidyut Nigam Ltd.
398	Chennai Petroleum Corporation Ltd.
399	Hindustan Photo Films Manufacturing Co. Ltd. NR
400	IDPL (Tamilnadu) Ltd. *
401	Madras Fertilizers Ltd.
402	NLC India Green Energy Ltd.
403	NLC India Ltd.
404	NLC India Renewables Ltd.
405	NLC Tamil Nadu Power Ltd.
406	SAIL Refractory Company Ltd.
407	Tamil Nadu Trade Promotion Organisation
408	Udupi Cochin Shipyards Ltd.
Telangana	
409	Bharat Dynamics Ltd.
410	Electronics Corporation of India Ltd.
411	Hindustan Fluorocarbons Limited NR
412	Jalpower Corporation Ltd.
413	Mishra Dhatu Nigam Ltd.
414	NMDC CSR Foundation

S. No.	State / CPSE	
415	NMDC Ltd.	
Uttar Pradesh		
416	Advanced Weapons and Equipment India Limited	
417	Artificial Limbs Manufacturing Corporation of India	
418	Bharat Immunologicals & Biologicals Corporation Ltd.	NR
419	Bharat Pumps & Compressors Ltd.	NR
420	Bharat Yantra Nigam Ltd.	NR
421	British India Corporation Ltd.	*
422	Broadcast Engineering Consultants India Ltd.	
423	Bundelkhand Saur Urja Ltd.	
424	Gliders India Limited	
425	HSCC (India) Ltd.	
426	National Handloom Development Corporation Ltd.	
427	Neyveli Uttar Pradesh Power Ltd	
428	Pawan Hans Ltd.	
429	Projects & Development India Ltd.	
430	Scooters India Ltd.	NR
431	Tannery and Footwear Corporation of India Ltd.	NR
432	Triveni Structurals Ltd.	NR
433	Troop Comforts Limited	
434	TUSCO Ltd.	
Uttarakhand		
435	India Optel Limited	
436	Indian Medicines & Pharmaceutical Corporation Ltd.	
437	SIDCUL CONCOR Infra Company Ltd.	
438	THDC India Ltd.	
439	THDCIL-Ujvnl Energy Company Limited	
West Bengal		
440	Andrew Yule & Company Ltd.	
441	Balmer Lawrie & Co. Ltd.	
442	Balmer Lawrie Investments Ltd.	
443	Bengal Chemicals & Pharmaceuticals Ltd.	
444	Bengal Gas Company Ltd.	
445	Bharat Brakes and Valves Ltd.	NR

S. No.	State / CPSE	
446	Bharat Ophthalmic Glass Ltd	NR
447	Bharat Process and Mechanical Engineers Ltd.	NR
448	Birds Jute & Exports Ltd.	NR
449	Braithwaite & Co. Ltd.	
450	Braithwaite Burn & Jessop Construction Company Ltd.	
451	Braithwaite Nacof Solar Project Limited	*
452	Bridge & Roof Co.(India) Ltd.	
453	CIL Navikarniya Urja Limited	
454	CIL Solar Pv Limited	*
455	Coal India Ltd.	
456	Cycle Corporation of India Ltd	NR
457	Eastern Coalfields Ltd.	
458	Garden Reach Shipbuilders & Engineers Ltd.	
459	Hindustan Cables Ltd.	NR
460	Hindustan Copper Ltd.	
461	Hindustan Steelworks Consturction Ltd.	
462	Hoogly Cochin Shipyard Ltd.	
463	Inland & Coastal Shipping Ltd.	
464	Kolkata Metro Rail Corporation Ltd.	
465	MAMC Industries Ltd.	*
466	Mining Allied Machinery Corporation Ltd.	NR
467	MSTC Ltd.	
468	National Jute Manufactures Corporation Ltd.	NR
469	Rehabilitation Industries Corporation Ltd.	NR
470	Reyrolle Burn Limited	NR
471	The Jute Corporation of India Ltd.	
472	Tyre Corporation of India Ltd.	NR
473	Visakhapatnam Port Logistics Park Ltd.	
474	Yule Electrical Ltd.	
475	Yule Engineering Company Ltd.	

NR- Not Running / Under Closure / Under Liquidation

* Non operating - As per Information furnished by Administrative Ministry/ Department/ CPSEs.

Appendix - IV

Ind AS Applicable operating CPSEs as on 31.3.2025

S. No.	Name of CPSEs
1	AAI Cargo Logistics & Allied Services Company Ltd.
2	Advanced Weapons and Equipment India Limited
3	AI Airport Services Ltd.
4	AI Assets Holding Ltd.
5	AI Engineering Services Ltd.
6	Alliance Air Aviation Ltd.
7	Andrew Yule & Company Ltd.
8	Antrix Corporation Ltd.
9	Apollo Design Apparel Parks Ltd.
10	Armoured Vehicles Nigam Limited
11	Artificial Limbs Manufacturing Corporation of India
12	Balmer Lawrie & Co. Ltd.
13	Balmer Lawrie Investments Ltd.
14	BEL Optronics Devices Ltd.
15	BEL-Thales Systems Ltd.
16	BEML Land Assets Ltd.
17	BEML Ltd.
18	Bengal Gas Company Ltd.
19	Bharat Coking Coal Ltd.
20	Bharat Dynamics Ltd.
21	Bharat Electronics Ltd.
22	Bharat Heavy Electricals Ltd.
23	Bharat Petro Resources Ltd.
24	Bharat Petroleum Corporation Ltd.
25	Bharat Sanchar Nigam Ltd.
26	Bhartiya Rail Bijlee Co. Ltd.
27	BPCL-KIAL Fuel Farm Pvt. Ltd.
28	Brahmaputra Crackers & Polymer Ltd.
29	Braithwaite Burn & Jessop Construction Company Ltd.

S. No.	Name of CPSEs
30	Bridge & Roof Co.(India) Ltd.
31	BSNL Tower Corporation
32	Bundelkhand Saur Urja Ltd.
33	Central Coalfields Ltd.
34	Central Mine Planning & Design Institute Ltd.
35	Central Registry of Securitisation Asset Reconstruction and Security Interest of India
36	Central Transmission Utility of India Ltd.
37	Central Warehousing Corporation
38	Certification Engineers International Ltd.
39	Chandigarh International Airport Ltd.
40	Chennai Petroleum Corporation Ltd.
41	Chhattisgarh East Railways Ltd.
42	CIL Navikarniya Urja Limited
43	Coal India Ltd.
44	Cochin Shipyard Ltd.
45	Concor Air Ltd.
46	Container Corporation of India Ltd.
47	Dedicated Freight Corridor Corp. of India Ltd.
48	Eastern Coalfields Ltd.
49	Eastern Investment Ltd.
50	Edcil (India) Ltd.
51	EdCIL Vidyanjali Foundation
52	Electronics Corporation of India Ltd.
53	Engineers India Ltd.
54	FCI Aravali Gypsum & Minerals (India) Ltd.
55	Fertilizers & Chemicals (Travancore) Ltd.
56	Fresh & Healthy Enterprises Ltd.
57	GAIL (India) Ltd.
58	GAIL Gas Ltd.
59	GAIL Mangalore Petrochemicals Ltd.
60	Garden Reach Shipbuilders & Engineers Ltd.
61	Gliders India Limited

S. No.	Name of CPSEs
62	Goa Antibiotics & Pharmaceuticals Ltd.
63	Goa Shipyard Ltd.
64	Goldmohur Design & Apparel Parks Ltd.
65	Grid Controller of India Ltd.
66	Hemisphere Properties India Ltd.
67	Hindustan Aeronautics Ltd.
68	Hindustan Copper Ltd.
69	Hindustan Organic Chemicals Ltd.
70	Hindustan Petroleum Corporation Ltd.
71	Hindustan Shipyard Ltd.
72	Hindustan Steelworks Consturction Ltd.
73	HLL Infra Tech Services Ltd.
74	HLL Lifecare Ltd.
75	HMT (International) Ltd.
76	HMT Ltd.
77	HMT Machine Tools Ltd.
78	Hoogly Cochin Shipyard Ltd.
79	Hotel Corporation of India Ltd.
80	Housing & Urban Development Corporation Ltd.
81	HPCL Biofuels Ltd.
82	HPCL Lng Ltd.
83	HPCL Renewable & Green Energy Ltd.
84	HSCC (India) Ltd.
85	HSRC Infra Services Ltd.
86	IIFCL Asset Management Company Ltd.
87	IIFCL Projects Ltd.
88	India Infrastructure Finance Co. Ltd.
89	India International Convention and Exhibition Centre Ltd.
90	India Optel Limited
91	India Ports Global Ltd
92	India Tourism Development Corporation Ltd.
93	India Trade Promotion Organisation

S. No.	Name of CPSEs
94	India United Textile Mills Ltd.
95	Indian Oil Corporation Ltd.
96	Indian Railway Catering and Tourism Corporation Ltd.
97	Indian Railway Finance Corporation Ltd.
98	Indian Renewable Energy Devt. Agency Ltd.
99	Indo-Russian Helicopters Limited
100	Inland & Coastal Shipping Ltd.
101	IOC Global Capital Management IFSC Ltd.
102	Ircon Akloki-Shirsad Expressway Ltd.
103	Ircon Bhoj Morbe Expressway Ltd.
104	Ircon Davanagere Haveri Highway Ltd.
105	Ircon Gurgaon Rewari Highway Limited
106	Ircon Haridwar Bypass Limited
107	Ircon Infrastructure & Services Ltd.
108	Ircon International Ltd.
109	Ircon Ludhiana Rupnagar Highway Ltd.
110	Ircon PB Tollway Ltd.
111	Ircon Renewable Power Ltd.
112	Ircon Shivpuri Guna Tollway Ltd.
113	Ircon Vadodara Kim Expressway Ltd.
114	IRCTC Payments Limited
115	IREL (India) Ltd.
116	ITI Ltd.
117	Karnataka Antibiotics & Pharmaceuticals Ltd.
118	Karnataka Trade Promotion Organisation
119	KIOCL Ltd.
120	Konkan LNG Limited
121	Konkan Railway Corporation Ltd.
122	Madras Fertilizers Ltd.
123	Mahanadi Coal Railway Ltd.
124	Mahanadi Coalfields Ltd.
125	Mahanagar Telephone Nigam Ltd.

S. No.	Name of CPSEs
126	Mangalore Refinery & Petrochemicals Ltd.
127	Mazagon Dock Shipbuilders Ltd.
128	MECON Ltd.
129	Mercator Petroleum Limited
130	Millennium Telecom Ltd.
131	Mineral Exploration And Consultancy Ltd.
132	Mishra Dhatu Nigam Ltd.
133	MOIL Ltd.
134	MSTC Ltd.
135	Mumbai Railway Vikas Corporation Ltd.
136	Munitions India Ltd.
137	Naini Aerospace Ltd.
138	National Aluminium Company Ltd.
139	National Backward Classes Finance & Devp.Co.
140	National Divyangjan Finance & Development Corporation
141	National Fertilizers Ltd.
142	National Highways & Infrastructure Development Corporation Ltd.
143	National Informatics Centre Services Incorporated
144	National Minorities Development & Finance Corporation
145	National Projects Construction Corporation Ltd.
146	National Safai Karamcharis Finance & Development Corporation
147	National Scheduled Castes Finance & Development Corporation
148	National Scheduled Tribes Finance & Development Corporation
149	National Seeds Corporation Ltd.
150	National Small Industries Corporation Ltd.
151	National Textile Corporation Ltd.
152	NBCC (India) Ltd.
153	NBCC Services Ltd.
154	Newspace India Ltd.
155	Neyveli Uttar Pradesh Power Ltd
156	NHDC Ltd.
157	NHPC Ltd.

S. No.	Name of CPSEs
158	NHPC Renewable Energy Limited
159	NLC India Green Energy Ltd.
160	NLC India Ltd.
161	NLC India Renewables Ltd.
162	NLC Tamil Nadu Power Ltd.
163	NMDC CSR Foundation
164	NMDC Ltd.
165	NMDC Steel Ltd.
166	North Eastern Handicrafts & Handloom Development Corporation Ltd.
167	North Eastern Electric Power Corporation Ltd.
168	Northern Coalfields Ltd.
169	NSIC Venture Capital Fund Ltd.
170	NTPC Green Energy Limited
171	NTPC Ltd.
172	NTPC Renewable Energy Ltd.
173	NTPC Vidyut Vyapar Nigam Ltd.
174	Nuclear Power Corporation of India Ltd.
175	Numaligarh Refinery Ltd.
176	OGL One Ltd.
177	Oil & Natural Gas Corporation Ltd.
178	Oil India Ltd.
179	ONGC Green Limited
180	ONGC Petro Additions Ltd.
181	ONGC Videsh Ltd.
182	Orissa Mineral Development Company Ltd.
183	OVL Overseas IFSC Limited
184	Pawan Hans Ltd.
185	PFC Consulting Ltd.
186	PFC Infra Finance IFSC Limited
187	Pondicherry Ashok Hotel Corporation Ltd.
188	Power Finance Corporation Ltd.
189	Powergrid Ajmer Phagi Transmission Ltd.

S. No.	Name of CPSEs
190	Powergrid Aligarh Sikar Transmission Ltd.
191	Powergrid Barmer I Transmission Limited
192	Powergrid Bhadla Transmission Ltd.
193	Powergrid Bhind Guna Transmission Ltd.
194	Powergrid Bhuj Transmission Ltd
195	Powergrid Bikaner Transmission System Limited
196	Powergrid Corporation of India Ltd.
197	Powergrid Energy Services Ltd.
198	Powergrid Fatehgarh Transmission Ltd
199	Powergrid Ghiror Transmission Limited
200	Powergrid Gomti Yamuna Transmission Limited
201	Powergrid Himachal Transmission Ltd.
202	Powergrid Jawaharpur Firozabad Transmission Ltd.
203	Powergrid Khetri Transmission System Limited
204	Powergrid Medinipur Jeerat Transmission Ltd.
205	Powergrid Meerut Simbhavali Transmission Ltd
206	Powergrid Mithilanchal Transmission Ltd.
207	Powergrid Neemuch Transmission System Limited
208	Powergrid NM Transmission Ltd.
209	Powergrid Ramgarh Transmission Ltd.
210	Powergrid Rampur Sambhal Transmission Ltd.
211	Powergrid Sikar Transmission Ltd.
212	Powergrid Southern Interconnector Transmission System Ltd.
213	Powergrid Teleservices Ltd.
214	Powergrid Unchahar Transmission Ltd.
215	Powergrid Varanasi Transmission System Limited
216	Prize Petroleum Company Ltd.
217	Punjab Logistic Infrastructure Ltd.
218	Rail Vikas Nigam Ltd.
219	Railtel Corporation India Ltd.
220	Railway Energy Management Company Ltd.
221	Rajasthan Electronics and Instruments Ltd.

S. No.	Name of CPSEs
222	Rashtriya Chemicals and Fertilizers Ltd.
223	Rashtriya Ispat Nigam Ltd.
224	Ratnagiri Gas & Power Pvt. Ltd.
225	REC Ltd.
226	REC Power Development & Consultancy Ltd.
227	RITES Ltd.
228	Sagarmala Development Company Ltd.
229	SAIL Refractory Company Ltd.
230	SCI Bharat IFSC LTD
231	Security Printing & Minting Corporation India Ltd.
232	SGEL Assam Renewable Energy Ltd,
233	Shipping Corporation of India Land and Assets Limited
234	Shipping Corporation of India Ltd.
235	SIDCUL CONCOR Infra Company Ltd.
236	SJVN Green Energy Ltd.
237	SJVN Ltd.
238	Solar Energy Corporation of India
239	South Eastern Coalfields Ltd.
240	Steel Authority of India Ltd.
241	Tamil Nadu Trade Promotion Organisation
242	TCIL Bina Toll Road Ltd.
243	TCIL Lakhnadone Toll Road Ltd.
244	Telecommunications Consultants (India) Ltd.
245	Terra Clean Limited
246	THDC India Ltd.
247	The Bisra Stone Lime Company Ltd.
248	The Cotton Corporation of India Ltd.
249	Troop Comforts Limited
250	Udupi Cochin Shipyards Ltd.

S. No.	Name of CPSEs
251	Uranium Corporation of India Ltd.
252	Visakhapatanam Port Logistics Park Ltd.
253	WAPCOS Ltd.
254	Western Coalfields Ltd.
255	Yantra India Limited

Appendix - V

Operating Central Public Sector Enterprises Whose Data has been Treated as Provisional in FY 2024-25

S. No.	Name of CPSE	Ministry Name
1	AAI Cargo Logistics & Allied Services Company Ltd.	Ministry of Civil Aviation
2	AI Airport Services Ltd.	Ministry of Civil Aviation
3	AI Assets Holding Ltd.	Ministry of Civil Aviation
4	AI Engineering Services Ltd.	Ministry of Civil Aviation
5	Alliance Air Aviation Ltd.	Ministry of Civil Aviation
6	Apollo Design Apparel Parks Ltd.	Ministry of Textiles
7	Armoured Vehicles Nigam Limited	Ministry of Defence
8	Bengal Chemicals & Pharmaceuticals Ltd.	Ministry of Chemicals & Fertilizers
9	Brahmaputra Valley Fertilizer Corporation Ltd.	Ministry of Chemicals & Fertilizers
10	Braithwaite & Co. Ltd.	Ministry of Railways
11	Braithwaite Burn & Jessop Construction Company Ltd.	Ministry of Heavy Industries
12	Bridge & Roof Co.(India) Ltd.	Ministry of Heavy Industries
13	BSNL Tower Corporation	Ministry of Communication
14	Cement Corporation of India Ltd.	Ministry of Heavy Industries
15	Central Cottage Industries Corporation of India Ltd.	Ministry of Textiles
16	Deoghar Airport Ltd	Ministry of Civil Aviation
17	Edcil (India) Ltd.	Ministry of Education
18	Goa Antibiotics & Pharmaceuticals Ltd.	Ministry of Health & Family Welfare
19	Goldmohur Design & Apparel Parks Ltd.	Ministry of Textiles
20	HIL (India) Ltd.	Ministry of Chemicals & Fertilizers
21	Hindustan Antibiotics Ltd.	Ministry of Chemicals & Fertilizers
22	HLL Infra Tech Services Ltd.	Ministry of Health & Family Welfare
23	HMT Machine Tools Ltd.	Ministry of Heavy Industries

S. No.	Name of CPSE	Ministry Name
24	Hotel Corporation of India Ltd.	Ministry of Civil Aviation
25	India Ports Global Ltd	Ministry of Ports, Shipping & Waterways
26	India Trade Promotion Organisation	Ministry of Commerce & Industry
27	India United Textile Mills Ltd.	Ministry of Textiles
28	Indian Medicines & Pharmaceutical Corporation Ltd.	Ministry of Ayush
29	Instrumentation Ltd.	Ministry of Heavy Industries
30	Karnataka Antibiotics & Pharmaceuticals Ltd.	Ministry of Chemicals & Fertilizers
31	Mumbai Railway Vikas Corporation Ltd.	Ministry of Railways
32	National Divyangjan Finance & Development Corporation	Ministry of Social Justice & Empowerment
33	National Film Development Corporation Ltd.	Ministry of Information & Broadcasting
34	National Handloom Development Corporation Ltd.	Ministry of Textiles
35	National Land Monetization Corporation Limited	Ministry of Finance
36	National Projects Construction Corporation Ltd.	Ministry of Jal Shakti
37	National Safai Karamcharis Finance & Development Corporation	Ministry of Social Justice & Empowerment
38	National Scheduled Castes Finance & Development Corporation	Ministry of Social Justice & Empowerment
39	National Seeds Corporation Ltd.	Ministry of Agriculture and Farmers Welfare
40	National Small Industries Corporation Ltd.	Ministry of Micro, Small & Medium Enterprises
41	National Textile Corporation Ltd.	Ministry of Textiles
42	North Eastern Regional Agriculture Marketing Corpn Ltd.	Ministry of Development of North Eastern Region
43	NSIC Venture Capital Fund Ltd.	Ministry of Micro, Small & Medium Enterprises
44	NTPC Green Energy Limited	Ministry of Power
45	PFC Infra Finance IFSC Limited	Ministry of Power

S. No.	Name of CPSE	Ministry Name
46	Powergrid Meerut Simbhavali Transmission Ltd	Ministry of Power
47	Prize Petroleum Company Ltd.	Ministry of Petroleum & Natural Gas
48	Projects & Development India Ltd.	Ministry of Chemicals & Fertilizers
49	Rashtriya Ispat Nigam Ltd.	Ministry of Steel
50	Sagarmala Development Company Ltd.	Ministry of Ports, Shipping & Waterways
51	WAPCOS Ltd.	Ministry of Jal Shakti

Appendix - VI

List of Under Construction CPSEs as on 31.3.2025

(₹ in Crores)

S. No.	CPSEs	Status	Year of Incorporation	Authroised Capital	Paid-up Capital
1	Angul Sundargarh Transmission Limited	Final	2024	0.01	0.01
2	Banaskantha Transco Limited	Final	2024	0.05	0.05
3	Bastar Railway Private Limited	Final	2016	450	293.61
4	Bhadla and Bikaner Complex Transmission Limited	Final	2024	0.01	0.01
5	Bharat Coal Gasification and Chemicals Ltd.	NA	2024	0	0
6	Bharatiya Nabhikiya Vidyut Nigam Ltd.	Final	2003	5000	4738.2
7	Bhuj ICT Transmission Limited	Final	2024	0.01	0.01
8	Bhuj II Transmission Limited	Final	2024	0.01	0.01
9	Bidar Transco Limited	Final	2024	0.05	0.05
10	Chenab Valley Power Projects Limited	Final	2011	8000	5630.01
11	Chhatarpur Transmission Limited	Provisional	2022	0.01	0.01
12	Chhattisgarh Copper Ltd	Final	2018	10	0.74
13	Chhattisgarh East-West Railways Ltd.	Final	2013	1110	721.51
14	Chitradurga Bellary REZ Transmission Limited	Final	2024	0.01	0.01
15	Dhalbhumgarh Airport Ltd	NA	2019	0	0
16	Dholera International Airport Company Limited	Provisional	2012	800	522

S. No.	CPSEs	Status	Year of Incorporation	Authroised Capital	Paid-up Capital
17	Fatehgarh II And Barmer I PS Transmission Limited	Final	2024	0.01	0.01
18	Gola B -Ramgarh B Transmission Limited	Final	2023	0.01	0.01
19	Green Valley Renewable Energy Limited	Final	2022	2000	190.1
20	HLL Biotech Ltd.	Provisional	2012	285	274.89
21	HLL Medipark Ltd	NA	2016	0	0
22	HPCL Rajasthan Refinery Ltd.	Final	2013	25000	14365.05
23	IREL IDCOL Ltd.	Final	2018	10	4
24	Jalpower Corporation Ltd.	Final	2004	600	533.1
25	Jejuri Hinjewadi Power Transmission Limited	Provisional	2025	0.05	0
26	Jharkhand Central Railway Ltd.	Final	2015	500	100.98
27	Joda Barbil Transmission Limited	Final	2023	0.01	0.01
28	Kakinada I Transmission Limited	Provisional	2025	0	0
29	Kandla GHA Transmission Limited	Final	2024	0.01	0.01
30	Kankani Power Transmission Limited	Final	2023	0.05	0.05
31	Karnataka Vijay Nagar Steel Ltd.	Final	2014	0.1	0.1
32	Khavda V-B1B2 Power Transmission Limited	Final	2024	0.05	0.05
33	Kolkata Metro Rail Corporation Ltd.	Provisional	2008	3758.62	3758.62
34	Kps III HVDC Transmission Limited	Final	2024	0.01	0.01

S. No.	CPSEs	Status	Year of Incorporation	Authroised Capital	Paid-up Capital
35	Kurnool III PS RE Transmission Limited	Final	2024	0.01	0.01
36	Kurnool-IV Transmission Limited	Final	2024	0.05	0.05
37	Loktak Downstream Hydroelectric Corporation Ltd.	Final	2009	230	142.65
38	Ludhiana International Airport Ltd.	NA	2020	0	0
39	Luhri Power Transmission Limited	Final	2022	0.05	0.05
40	Mahanadi Basin Power Ltd.	Final	2011	0.05	0.05
41	Masakani Paradeep Road Vikas Limited	NA	2023	0	0
42	MEL Power Transmission Limited	Final	2024	0.01	0.01
43	NER Expansion Transmission Limited	Final	2024	0.01	0.01
44	NES Dharashiv Transmission Limited	Provisional	2025	0	0
45	NES Navi Mumbai Transmission Limited	Provisional	2025	0	0
46	NES Pune East New Transmission Limited	Provisional	2025	0	0
47	NMDC-CMDC Ltd.	Final	2008	200	192.84
48	NTPC Mining Ltd	Final	2019	5000	197.1
49	NTPC Parmanu Urja Nigam Limited	Provisional	2025	0.1	0.05
50	NTPC Rajasthan Green Energy Limited	Final	2025	0.1	0.1
51	NTPC UP Green Energy Limited	Final	2025	0.1	0
52	ONGC Videsh Rovuma Ltd.	Final	2019	20000	14271.26

S. No.	CPSEs	Status	Year of Incorporation	Authroised Capital	Paid-up Capital
53	Patratu Vidyut Utpadan Nigam Ltd.	Final	2015	5000	3261.23
54	PFC Projects Ltd.	Final	2006	0.05	0.05
55	Powergrid Ananthpuram Kurnool Transmission Limited	Final	2020	249.74	45.75
56	Powergrid Beawar - Mandsaur Transmission Limited	Final	2024	368.06	22.51
57	Powergrid Beawar Dausa Transmission Limited	Final	2022	442	92.45
58	Powergrid Bhadla Bikaner Transmission Limited	Final	2024	165.91	0.01
59	Powergrid Bhadla III Transmission Limited	Final	2022	200.01	64.15
60	Powergrid Bhadla Sikar Transmission Limited	Final	2020	286.66	79.21
61	Powergrid Bhadla-III Power Transmission Limited	Final	2024	84.13	0.05
62	Powergrid Bidar Transmission Limited.	Final	2020	435.32	45.65
63	Powergrid Bikaner Neemrana Transmission Limited	Final	2023	603.74	142.01
64	Powergrid Bikaner IV Transmission Limited	Final	2024	925.23	0.36
65	Powergrid Dharamjaigarh Transmission Limited	Final	2022	52.06	40.24
66	Powergrid ER NER Transmission Limited	Final	2021	53	40.5
67	Powergrid ERWR Power Transmission Limited	Final	2022	48.05	26.78
68	Powergrid Jam Khambhaliya Transmission Limited	Final	2024	74.1	0.01

S. No.	CPSEs	Status	Year of Incorporation	Authroised Capital	Paid-up Capital
69	Powergrid Khavda II-B Transmission Limited	Final	2022	203	81.66
70	Powergrid Khavda II-C Transmission Limited	Final	2022	580.23	198.57
71	Powergrid Khavda IV-E2 Power Transmission Limited	Final	2023	33	13.07
72	Powergrid Khavda PS1 And 3 Transmission Limited	Final	2023	0.01	0.01
73	Powergrid Khavda RE Transmission System Limited	Final	2022	163	96.57
74	Powergrid Koppal Gadag Augmentation Transmission Limited	Final	2024	0.01	0.01
75	Powergrid Koppal Gadag Transmission Limited	Final	2023	584	151.21
76	Powergrid KPS2 Transmission System Limited	Final	2022	162	139.71
77	Powergrid KPS3 Transmission Limited	Final	2022	293	138.14
78	Powergrid Kudankulam Transmission Limited	Final	2024	0.01	0.01
79	Powergrid Kurawar Transmission Limited	Final	2023	539.37	0.65
80	Powergrid Mandsaur Transmission Limited	Final	2023	151	12.47
81	Powergrid Mewar Transmission Limited	Final	2023	486.6	56.05
82	Powergrid Narela Transmission Ltd.	Final	2020	220	194.45
83	Powergrid Neemrana Bareilly Transmission Limited	Final	2023	412	90.01

S. No.	CPSEs	Status	Year of Incorporation	Authroised Capital	Paid-up Capital
84	Powergrid Raipur Pool Dhamtari Transmission Limited	Final	2022	54.34	33.03
85	Powergrid Ramgarh II Transmission Limited	Final	2022	359.2	130.52
86	Powergrid Sikar Khetri Transmission Limited	Final	2022	400	65.38
87	Powergrid Sirohi Transmission Limited	Final	2024	549.6	42.01
88	Powergrid Siwani Transmission Limited	Final	2024	870.57	0.62
89	Powergrid South Olpad Transmission Limited	Final	2024	956.88	8.32
90	Powergrid Vataman Transmission Limited	Final	2023	750.36	167.31
91	Powergrid West Central Transmission Limited	Final	2023	1000	271.05
92	Punjab Ashok Hotel Company Ltd.	Final	1998	3	2.5
93	Raghanesda RE Transmission Limited	Final	2024	0.01	0.01
94	Rajasthan V Power Transmission Limited	Final	2024	0.05	0.05
95	Rajgarh III Power Transmission Limited	Final	2024	0.05	0.05
96	Ramakanali B -Panagarh Transmission Limited	Final	2023	0.01	0.01
97	Ratle Hydroelectric Power Corporation Ltd.	Final	2021	1600	860.04
98	Shongtong Power Transmission Limited	Final	2023	0.05	0.05

S. No.	CPSEs	Status	Year of Incorporation	Authroised Capital	Paid-up Capital
99	Siot Transmission Limited	Final	2022	0.01	0.01
100	SJVN Thermal Pvt. Ltd.	Final	2007	40	2946.68
101	THDCIL-Ujvnl Energy Company Limited	Final	2023	50	10
102	Tredco Rajasthan Limited	Final	2023	50	15
103	TUSCO Ltd.	Final	2020	50	45
104	Tuticorin Power Transmission Limited	Final	2024	0.05	0.05
105	Velgaon Power Transmission Limited	Provisional	2025	0.05	0.05
106	Wahipora and Sallar Transmission Limited	Final	2024	0.01	0.01
107	WRNES Talegaon Power Transmission Limited	Final	2024	0.05	0.05
108	Yule Electrical Ltd.	NA	2007	0	0
109	Yule Engineering Company Ltd.	Final	2007	3	0.05

Note: The above table includes CPSEs created under TBCB guidelines.

* NA - Not Available

Appendix - VII

List of CPSEs which have been Added/ Removed in the PE Survey 2024-25

CPSEs added in the PE Survey 2024-25			
S. No.	CPSEs Name	Ministry	Status/Remarks
1	Banaskantha Transco Limited	Ministry of Power	Under Construction
2	Bengal Gas Company Ltd.	Ministry of Petroleum & Natural Gas	Operating
3	Bhadla and Bikaner Complex Transmission Limited	Ministry of Power	Under Construction
4	Bharat Coal Gasification and Chemicals Ltd.	Ministry of Coal	Under Construction
5	Bhuj ICT Transmission Limited	Ministry of Power	Under Construction
6	Bidar Transco Limited	Ministry of Power	Under Construction
7	Chitradurga Bellary REZ Transmission Limited	Ministry of Power	Under Construction
8	Fatehgarh II And Barmer I PS Transmission Limited	Ministry of Power	Under Construction
9	GAIL Mangalore Petrochemicals Ltd.	Ministry of Petroleum & Natural Gas	Operating
10	Jejuri Hinjewadi Power Transmission Limited	Ministry of Power	Under Construction
11	Kakinada I Transmission Limited	Ministry of Power	Under Construction
12	Kandla GHA Transmission Limited	Ministry of Power	Under Construction
13	Khavda V-B1B2 Power Transmission Limited	Ministry of Power	Under Construction
14	Kurnool III PS RE Transmission Limited	Ministry of Power	Under Construction
15	Kurnool-IV Transmission Limited	Ministry of Power	Under Construction
16	MEL Power Transmission Limited	Ministry of Power	Under Construction
17	Mercator Petroleum Limited	Ministry of Petroleum & Natural Gas	Operating
18	NER Expansion Transmission Limited	Ministry of Power	Under Construction
19	NES Dharashiv Transmission Limited	Ministry of Power	Under Construction

CPSEs added in the PE Survey 2024-25			
S. No.	CPSEs Name	Ministry	Status/Remarks
20	NES Navi Mumbai Transmission Limited	Ministry of Power	Under Construction
21	NES Pune East New Transmission Limited	Ministry of Power	Under Construction
22	NTPC Parmanu Urja Nigam Limited	Ministry of Power	Under Construction
23	NTPC Rajasthan Green Energy Limited	Ministry of Power	Under Construction
24	NTPC UP Green Energy Limited	Ministry of Power	Under Construction
25	OGI One Ltd.	Ministry of Petroleum & Natural Gas	Operating
26	ONGC Green Limited	Ministry of Petroleum & Natural Gas	Operating
27	ONGC Petro Additions Ltd.	Ministry of Petroleum & Natural Gas	Operating
28	PFC Infra Finance IFSC Limited	Ministry of Power	Operating
29	Powergrid Bhadla-III Power Transmission Limited	Ministry of Power	Under Construction
30	Powergrid Bikaner IV Transmission Limited	Ministry of Power	Under Construction
31	Powergrid Ghiror Transmission Limited	Ministry of Power	Operating
32	Powergrid Jam Khambhaliya Transmission Limited	Ministry of Power	Under Construction
33	Powergrid Khavda IV-E2 Power Transmission Limited	Ministry of Power	Under Construction
34	Powergrid Khavda PS1 And 3 Transmission Limited	Ministry of Power	Under Construction
35	Powergrid Koppal Gadag Augmentation Transmission Limited	Ministry of Power	Under Construction
36	Powergrid Kudankulam Transmission Limited	Ministry of Power	Under Construction
37	Powergrid Kurawar Transmission Limited	Ministry of Power	Under Construction
38	Powergrid Mandsaur Transmission Limited	Ministry of Power	Under Construction
39	Powergrid Mewar Transmission Limited	Ministry of Power	Under Construction

CPSEs added in the PE Survey 2024-25			
S. No.	CPSEs Name	Ministry	Status/Remarks
40	Powergrid Siwani Transmission Limited	Ministry of Power	Under Construction
41	Powergrid West Central Transmission Limited	Ministry of Power	Under Construction
42	Raghnesda RE Transmission Limited	Ministry of Power	Under Construction
43	Rajasthan V Power Transmission Limited	Ministry of Power	Under Construction
44	Rajgarh III Power Transmission Limited	Ministry of Power	Under Construction
45	SCI Bharat IFSC LTD	Ministry of Ports, Shipping & Waterways	Operating
46	SGEL Assam Renewable Energy Ltd,	Ministry of Power	Operating
47	Terra Clean Limited	Ministry of Petroleum & Natural Gas	Operating
48	Tuticorin Power Transmission Limited	Ministry of Power	Under Construction
49	Velgaon Power Transmission Limited	Ministry of Power	Under Construction
50	Wahipora and Sallar Transmission Limited	Ministry of Power	Under Construction
51	WRNES Talegaon Power Transmission Limited	Ministry of Power	Under Construction

CPSEs removed from PE Survey 2024-25

S. No.	CPSEs Name	Ministry	Status/Remarks
1	Eres-XXXIX Power Transmission Limited	Ministry of Power	CPSE was transferred to The Tata Power Company Limited on November 14, 2024
2	Jalpura Khurja Power Transmission Limited	Ministry of Power	CPSE was transferred to The Tata Power Company Limited on April 5, 2024.
3	Jamnagar Transmission Limited	Ministry of Power	CPSE transferred to Adani Energy Solutions Limited
4	Kallam Transco Limited	Ministry of Power	CPSE was transferred to Indigrid 2 Limited and Indigrid 1 Limited consortium on April 5, 2024
5	Khavda IV C Power Transmission Limited	Ministry of Power	CPSE was transferred to Sterlite Grid 38 Limited on August 30, 2024
6	Khavda IVA Power Transmission Limited	Ministry of Power	CPSE was transferred to Adani Energy Solutions Limited on August 30, 2024
7	Khavda IV-E2 Power Transmission Limited	Ministry of Power	CPSE was transferred to Power Grid Corporation of India Limited on May 30, 2024
8	Khavda V-A Power Transmission Limited	Ministry of Power	CPSE was transferred to Power Grid Corporation of India Limited on November 19, 2024
9	NERGS-I Power Transmission Limited	Ministry of Power	CPSE was transferred to Techno Electric & Engineering Company Limited on July 30, 2024
10	Paradeep Transmission Limited	Ministry of Power	CPSE transferred to Tata Power Company Limited
11	Pune- III Transmission Limited	Ministry of Power	CPSE transferred to Adani Energy Solutions Limited
12	Rajasthan IV A Power Transmission Limited	Ministry of Power	CPSE was transferred to Apraava Energy Private Limited on August 21, 2024.
13	Rajasthan IV C Power Transmission Limited	Ministry of Power	CPSE was transferred to Power Grid Corporation of India Limited on August 19, 2024

CPSEs removed from PE Survey 2024-25			
S. No.	CPSEs Name	Ministry	Status/Remarks
14	Rajasthan IV E Power Transmission Limited	Ministry of Power	CPSE was transferred to Power Grid Corporation of India Limited on August 19, 2024
15	Rajasthan IV H1 Power Transmission Limited	Ministry of Power	CPSE was transferred to Power Grid Corporation of India Limited on October 15, 2024
16	Rajasthan Part I Power Transmission Limited	Ministry of Power	CPSE was transferred to Adani Energy Solutions Limited on January 20, 2025
17	Tumkur-II REZ Power Transmission Limited	Ministry of Power	CPSE was transferred to G R Infraprojects Limited on September 3, 2024
18	Ferro Scrap Nigam Ltd.	Ministry of Steel	Ferro Scrap Nigam Limited (FSNL) has been strategically disinvested
19	Khavda II-D Transmission Limited	Ministry of Power	CPSE is strike off by the Ministry of Corporate Affairs on July 6, 2024
20	Tungabhadra Steel Products Ltd.	Ministry of Heavy Industries	The name of Tungabhadra Steel Products Limited has been struck off from the Register of Companies and dissolved. This notice, pursuant to sub-section (5) of section 248 of the Companies Act, 2013, and rule 9 of the Companies (Removal of Names of Companies from the Register of Companies) Rules, 2016, confirms that the name of TSPL was struck off from the Register on September 9, 2024 and the Company has been dissolved.
21	Lancoteesta Hydro Power Ltd	Ministry of Power	Lanco Teesta Hydro Power Limited got merged with NHPC Limited w.e.f. 27.01.2025 (Effective Date of Merger)
22	Meerut Shamli Power Transmission Limited	Ministry of Power	CPSE was transferred to Megha Engineering & Infrastructures Limited on April 6, 2024

CPSEs removed from PE Survey 2024-25			
S. No.	CPSEs Name	Ministry	Status/Remarks
23	Neres XVI Power Transmission Limited	Ministry of Power	CPSE was transferred to Techno Electric & Engineering Company Limited on May 30, 2024
24	Andaman & Nicobar Island Forest & Plantation Development Corporation Ltd.	Ministry of Environment, Forests & Climate Change	CPSE Striked off from MCA.

Appendix - VIII

List of CPSEs under Liquidation/Closure/Non Operating as per information by CPSE/ Concerned Ministry (as on 31.03.2025)

List of CPSEs under liquidation as per information by CPSE/Concerned Ministry (as on 31.03.2025)

- 1 Bharat Brakes and Valves Ltd.
- 2 Bharat Ophthalmic Glass Ltd
- 3 Bharat Process and Mechanical Engineers Ltd.
- 4 Bharat Yantra Nigam Ltd.
- 5 Cycle Corporation of India Ltd
- 6 Mining Allied Machinery Corporation Ltd.
- 7 National Industrial Development Corporation
- 8 Rehabilitation Industries Corporation Ltd.
- 9 Reyrolle Burn Limited
- 10 Tannery and Footwear Corporation of India Ltd.
- 11 Triveni Structurals Ltd.
- 12 Tyre Corporation of India Ltd.
- 13 Hindustan Paper Corporation Ltd.
- 14 Hindustan Photo Films Manufacturing Co. Ltd.
- 15 Nagaland Pulp & Paper Company Ltd.
- 16 Orissa Drugs & Chemicals Ltd.
- 17 Vignyan Industries Ltd.

List of CPSEs approved for closure by the Government (as on 31.03.2025)

- 1 Bharat Immunologicals & Biologicals Corporation Ltd.
- 2 Jharkhand Infrapower Ltd.
- 3 Bharat Pumps & Compressors Ltd.
- 4 Bihar Infrapower Ltd.
- 5 Bihar Mega Power Ltd.
- 6 Birds Jute & Exports Ltd.
- 7 Cheyyur Infra Ltd.

8	Coastal Tamil Nadu Power Ltd.
9	Deoghar Infra Ltd.
10	Deoghar Mega Power Ltd.
11	Ghogarpalli Integrated Power Company Ltd.
12	Handicrafts & Handloom Exports Corporation of India Ltd.
13	Hindustan Cables Ltd.
14	Hindustan Fluorocarbons Limited
15	HMT Watches Ltd.
16	Indian Drugs & Pharmaceuticals Ltd.
17	National Jute Manufactures Corporation Ltd.
18	Odisha Infrapower Ltd.
19	Orissa Integrated Power Ltd.
20	Rajasthan Drugs & Pharmaceuticals Ltd.
21	Sakhigopal Integrated Power Company Ltd.
22	Scooters India Ltd.
23	STCL Ltd.
24	Chhattisgarh Mega Steel Co. Ltd.
List of CPSEs under Non-Operating as on 31.03.2025	
1	Braithwaite Nacof Solar Project Limited
2	National Bicycle Corporation of India Ltd
3	Aurangabad Textiles & Apparel Parks Ltd.
4	MMTC Ltd.
5	Anushakti Vidhyut Nigam Ltd.
6	Bharat Petro Resources Jpda
7	Bihar Drugs and Organic Chemicals Ltd
8	British India Corporation Ltd.
9	Chandil Transmission Ltd.
10	CIL Solar Pv Limited
11	Dumka Transmission Ltd.

12	Hindustan Fertilizer Corporation Ltd.
13	IDPL (Tamilnadu) Ltd.
14	Indian Vaccine Corporation Ltd.
15	ITPO Services Ltd.
16	Jharkhand National Mineral Development Corporation Ltd.
17	Koderma Transmission Ltd.
18	Maharashtra Antibiotics & Pharmaceuticals Ltd
19	Mandar Transmission Ltd.
20	Manipur State Drugs & Pharmaceuticals Ltd
21	MJSJ Coal Ltd.
22	MNH Shakti Ltd.
23	New City of Bombay Manufacturing Mills Ltd.
24	NPCIL - Indian Oil Nuclear Energy Corporation Ltd.
25	PEC Ltd.
26	Ranchi Ashok Bihar Hotel Corporation Ltd.
27	State Trading Corporation of India Ltd.
28	The Fertilizer Corporation of India Ltd.
29	Utkal Ashok Hotel Corporation Ltd.
30	J & K Mineral Development Corporation Ltd.
31	MAMC Industries Ltd.
32	NTPC EDMC Waste Solutions
33	NTPC Electric Supply Company Ltd.
34	Powergrid Vemagiri Transmission Ltd.

Appendix - IX

List of Central Public Sector Enterprises-Schedule Wise Category

List of Central Public Sector Enterprises-Schedule Wise Category	
Schedule-A	
1	Advanced Weapons and Equipment India Limited
2	Airports Authority of India
3	Armoured Vehicles Nigam Limited
4	BEML Ltd.
5	Bharat Electronics Ltd.
6	Bharat Heavy Electricals Ltd.
7	Bharat Petroleum Corporation Ltd.
8	Bharat Sanchar Nigam Ltd.
9	Central Warehousing Corporation
10	Chennai Petroleum Corporation Ltd.
11	Coal India Ltd.
12	Cochin Shipyard Ltd.
13	Container Corporation of India Ltd.
14	Dedicated Freight Corridor Corp. of India Ltd.
15	Electronics Corporation of India Ltd.
16	Engineers India Ltd.
17	Fertilizers & Chemicals (Travancore) Ltd.
18	Food Corporation of India
19	GAIL (India) Ltd.
20	Garden Reach Shipbuilders & Engineers Ltd.
21	Grid Controller of India Ltd.
22	Heavy Engineering Corporation Ltd.
23	Hindustan Aeronautics Ltd.
24	Hindustan Copper Ltd.
25	Hindustan Petroleum Corporation Ltd.
26	HMT Ltd.
27	Housing & Urban Development Corporation Ltd.
28	Indian Oil Corporation Ltd.
29	Indian Railway Catering and Tourism Corporation Ltd.

List of Central Public Sector Enterprises-Schedule Wise Category

30	Indian Railway Finance Corporation Ltd.
31	Indian Renewable Energy Devt.Agency Ltd.
32	Ircon International Ltd.
33	ITI Ltd.
34	KIOCL Ltd.
35	Konkan Railway Corporation Ltd.
36	Mahanagar Telephone Nigam Ltd.
37	Mangalore Refinery & Petrochemicals Ltd.
38	Mazagon Dock Shipbuilders Ltd.
39	MECON Ltd.
40	MMTC Ltd.
41	MOIL Ltd.
42	Mumbai Railway Vikas Corporation Ltd.
43	Munitions India Ltd.
44	National Aluminium Company Ltd.
45	National Fertilizers Ltd.
46	National Highways & Infrastructure Development Corporation Ltd.
47	National Textile Corporation Ltd.
48	NBCC (India) Ltd.
49	Newspace India Ltd.
50	NHPC Ltd.
51	NLC India Ltd.
52	NMDC Ltd.
53	North Eastern Electric Power Corporation Ltd.
54	NTPC Ltd.
55	Numaligarh Refinery Ltd.
56	Oil & Natural Gas Corporation Ltd.
57	Oil India Ltd.
58	ONGC Videsh Ltd.
59	Power Finance Corporation Ltd.
60	Powergrid Corporation of India Ltd.
61	Rail Vikas Nigam Ltd.
62	Railtel Corporation India Ltd.

List of Central Public Sector Enterprises-Schedule Wise Category

63	Rashtriya Chemicals and Fertilizers Ltd.
64	Rashtriya Ispat Nigam Ltd.
65	REC Ltd.
66	RITES Ltd.
67	Security Printing & Minting Corporation India Ltd.
68	Shipping Corporation of India Ltd.
69	SJVN Ltd.
70	Solar Energy Corporation of India
71	Steel Authority of India Ltd.
72	Telecommunications Consultants (India) Ltd.
73	THDC India Ltd.
74	Yantra India Limited
75	State Trading Corporation of India Ltd.
76	Karmayogi Bharat

Schedule-B

1	AI Assets Holding Ltd.
2	Andrew Yule & Company Ltd.
3	Balmer Lawrie & Co. Ltd.
4	Bharat Coking Coal Ltd.
5	Bharat Dynamics Ltd.
6	Bharat Petro Resources Ltd.
7	Biotechnology Industry Research Assistance Council
8	Brahmaputra Crackers & Polymer Ltd.
9	Brahmaputra Valley Fertilizer Corporation Ltd.
10	Braithwaite & Co. Ltd.
11	Bridge & Roof Co.(India) Ltd.
12	Cement Corporation of India Ltd.
13	Central Coalfields Ltd.
14	Central Electronics Ltd.
15	Central Mine Planning & Design Institute Ltd.
16	Eastern Coalfields Ltd.
17	Engineering Projects (India) Ltd.

List of Central Public Sector Enterprises-Schedule Wise Category

18	Gliders India Limited
19	Goa Shipyard Ltd.
20	Hindustan Organic Chemicals Ltd.
21	Hindustan Shipyard Ltd.
22	Hindustan Steelworks Consturction Ltd.
23	HLL Lifecare Ltd.
24	HMT (International) Ltd.
25	HMT Machine Tools Ltd.
26	India Optel Limited
27	India Tourism Development Corporation Ltd.
28	India Trade Promotion Organisation
29	Instrumentation Ltd.
30	IREL (India) Ltd.
31	Madras Fertilizers Ltd.
32	Mahanadi Coalfields Ltd.
33	Mineral Exploration And Consultancy Ltd.
34	Mishra Dhatu Nigam Ltd.
35	MSTC Ltd.
36	National Film Development Corporation Ltd.
37	National Handloom Development Corporation Ltd.
38	National Projects Construction Corporation Ltd.
39	National Seeds Corporation Ltd.
40	National Small Industries Corporation Ltd.
41	Northern Coalfields Ltd.
42	Orissa Mineral Development Company Ltd.
43	Pawan Hans Ltd.
44	Projects & Development India Ltd.
45	Sagarmala Development Company Ltd.
46	South Eastern Coalfields Ltd.
47	The Cotton Corporation of India Ltd.
48	Troop Comforts Limited
49	Uranium Corporation of India Ltd.
50	WAPCOS Ltd.

List of Central Public Sector Enterprises-Schedule Wise Category

51	Western Coalfields Ltd.
52	British India Corporation Ltd.
53	Hindustan Fertilizer Corporation Ltd.
54	PEC Ltd.
55	The Fertilizer Corporation of India Ltd.
56	Handicrafts & Handloom Exports Corporation of India Ltd.
57	Hindustan Cables Ltd.
58	HMT Watches Ltd.
59	Indian Drugs & Pharmaceuticals Ltd.
60	National Jute Manufactures Corporation Ltd.
61	Scooters India Ltd.

Schedule-C

1	BEML Land Assets Ltd.
2	Artificial Limbs Manufacturing Corporation of India
3	Bengal Chemicals & Pharmaceuticals Ltd.
4	Braithwaite Burn & Jessop Construction Company Ltd.
5	Broadcast Engineering Consultants India Ltd.
6	Central Cottage Industries Corporation of India Ltd.
7	Certification Engineers International Ltd.
8	Delhi Police Housing Corporation Ltd.
9	Edcil (India) Ltd.
10	FCI Aravali Gypsum & Minerals (India) Ltd.
11	HIL (India) Ltd.
12	Hindustan Antibiotics Ltd.
13	Hindustan Prefab Ltd.
14	Hindustan Salts Ltd.
15	Hotel Corporation of India Ltd.
16	HSCC (India) Ltd.
17	Karnataka Antibiotics & Pharmaceuticals Ltd.
18	National Backward Classes Finance & Devp.Co.
19	National Divyangjan Finance & Development Corporation
20	National Minorities Development & Finance Corporation

List of Central Public Sector Enterprises-Schedule Wise Category

21	National Research Development Corporation
22	National Safai Karamcharis Finance & Development Corporation
23	National Scheduled Castes Finance & Development Corporation
24	National Scheduled Tribes Finance & Development Corporation
25	NEPA Ltd.
26	North Eastern Handicrafts & Handloom Development Corporation Ltd.
27	North Eastern Regional Agriculture Marketing Corpn Ltd.
28	Rajasthan Electronics and Instruments Ltd.
29	Richardson & Cruddas(1972) Ltd.
30	Shipping Corporation of India Land and Assets Limited
31	The Bisra Stone Lime Company Ltd.
32	The Jute Corporation of India Ltd.
33	STCL Ltd.
34	Hindustan Photo Films Manufacturing Co. Ltd.
35	Nagaland Pulp & Paper Company Ltd.

Schedule-D

1	BEL Optronics Devices Ltd.
2	Indian Medicines & Pharmaceutical Corporation Ltd.
3	Birds Jute & Exports Ltd.
4	Hindustan Fluorocarbons Limited
5	Rajasthan Drugs & Pharmaceuticals Ltd.
6	Orissa Drugs & Chemicals Ltd.

List of Central Public Sector Enterprises-Ratna Wise Category

List of Central Public Sector Enterprises-Ratna Wise Category	
Maharatna	
1	Bharat Heavy Electricals Ltd.
2	Bharat Petroleum Corporation Ltd.
3	Coal India Ltd.
4	GAIL (India) Ltd.
5	Hindustan Aeronautics Ltd.
6	Hindustan Petroleum Corporation Ltd.
7	Indian Oil Corporation Ltd.
8	NTPC Ltd.
9	Oil & Natural Gas Corporation Ltd.
10	Oil India Ltd.
11	Power Finance Corporation Ltd.
12	Powergrid Corporation of India Ltd.
13	REC Ltd.
14	Steel Authority of India Ltd.
Navratna	
1	Bharat Electronics Ltd.
2	Central Warehousing Corporation
3	Container Corporation of India Ltd.
4	Engineers India Ltd.
5	Housing & Urban Development Corporation Ltd.
6	Indian Railway Catering and Tourism Corporation Ltd.
7	Indian Railway Finance Corporation Ltd.
8	Indian Renewable Energy Devt. Agency Ltd.
9	Ironcon International Ltd.
10	Mahanagar Telephone Nigam Ltd.
11	Mazagon Dock Shipbuilders Ltd.
12	National Aluminium Company Ltd.
13	National Fertilizers Ltd.
14	NBCC (India) Ltd.

List of Central Public Sector Enterprises-Ratna Wise Category

15	NHPC Ltd.
16	NLC India Ltd.
17	NMDC Ltd.
18	ONGC Videsh Ltd.
19	Rail Vikas Nigam Ltd.
20	Railtel Corporation India Ltd.
21	Rashtriya Chemicals and Fertilizers Ltd.
22	Rashtriya Ispat Nigam Ltd.
23	RITES Ltd.
24	Shipping Corporation of India Ltd.
25	SJVN Ltd.
26	Solar Energy Corporation of India

Miniratna-I

1	Airports Authority of India
2	Antrix Corporation Ltd.
3	Balmer Lawrie & Co. Ltd.
4	BEML Ltd.
5	Bharat Coking Coal Ltd.
6	Bharat Dynamics Ltd.
7	Bharat Sanchar Nigam Ltd.
8	Braithwaite & Co. Ltd.
9	Bridge & Roof Co.(India) Ltd.
10	Central Coalfields Ltd.
11	Central Electronics Ltd.
12	Central Mine Planning & Design Institute Ltd.
13	Chennai Petroleum Corporation Ltd.
14	Cochin Shipyard Ltd.
15	Edcil (India) Ltd.
16	Garden Reach Shipbuilders & Engineers Ltd.
17	Goa Shipyard Ltd.
18	Grid Controller of India Ltd.
19	Hindustan Copper Ltd.
20	Hindustan Organic Chemicals Ltd.

List of Central Public Sector Enterprises-Ratna Wise Category

21	Hindustan Steelworks Consturction Ltd.
22	HLL Lifecare Ltd.
23	HSCC (India) Ltd.
24	India Tourism Development Corporation Ltd.
25	India Trade Promotion Organisation
26	IREL (India) Ltd.
27	KIOCL Ltd.
28	Mahanadi Coalfields Ltd.
29	Mangalore Refinery & Petrochemicals Ltd.
30	Mineral Exploration And Consultancy Ltd.
31	Mishra Dhatu Nigam Ltd.
32	MMTC Ltd.
33	MOIL Ltd.
34	MSTC Ltd.
35	National Projects Construction Corporation Ltd.
36	National Seeds Corporation Ltd.
37	National Small Industries Corporation Ltd.
38	North Eastern Electric Power Corporation Ltd.
39	Northern Coalfields Ltd.
40	Numaligarh Refinery Ltd.
41	Pawan Hans Ltd.
42	Projects & Development India Ltd.
43	Security Printing & Minting Corporation India Ltd.
44	South Eastern Coalfields Ltd.
45	Telecommunications Consultants (India) Ltd.
46	THDC India Ltd.
47	The Cotton Corporation of India Ltd.
48	WAPCOS Ltd.
49	Western Coalfields Ltd.
Miniratna-II	
1	Artificial Limbs Manufacturing Corporation of India
2	Broadcast Engineering Consultants India Ltd.
3	Engineering Projects (India) Ltd.

List of Central Public Sector Enterprises-Ratna Wise Category

4	FCI Aravali Gypsum & Minerals (India) Ltd.
5	HMT (International) Ltd.
6	Indian Medicines & Pharmaceutical Corporation Ltd.
7	MECON Ltd.
8	National Film Development Corporation Ltd.
9	Rajasthan Electronics and Instruments Ltd.

Appendix - X

Glossary of Certain Terms Used in This Report

1. Capital Employed means total shareholder's funds and long term borrowings.

2. Shareholder Funds consists of Paid-up Capital, reserves & surplus (other equity in case of Ind-AS companies), money received against share warrants and share application money pending allotment.

3. Financial Investment means Paid-up Capital, share application money pending allotment, money received against share warrants and long term borrowings.

4. Gross Block represents original cost of procuring and erecting fixed assets (tangible and intangible) as appearing in the annual accounts of the CPSEs at the end of the accounting year and takes into account additions thereto and deduction there from by way of sales and transfers and capital work-in progress and intangible assets under development.

5. Gross Turnover or Gross Revenue means the revenue from operations including sale of products (interest income in case of Financial Enterprises), sale of services and other operating revenue (revenue from other financial services in case of financial enterprises) and includes excise duty.

6. Net Worth means Paid-up Capital, money received against share warrants and all reserves created out of the profits and securities premium account excluding reserves created out of revaluation of assets, write-back of depreciation & amalgamation less accumulated losses, deferred expenditure and miscellaneous expenditure not written off.

7. Value Addition consists of profit before tax (PBT), interest, salaries and wages, rent/ royalty and cess, depreciation, depletion & amortization, DRE/ impairment.

8. Operating Margin means Profit before Interest, Exceptional, Extraordinary Items and Tax (PBIEET) divided by Gross Revenue or Turnover.



सत्यमेव जयते

GOVERNMENT OF INDIA
MINISTRY OF FINANCE
DEPARTMENT OF PUBLIC ENTERPRISES